



# **TOWN OF NORTH KINGSTOWN, RHODE ISLAND**

## **TOWN MANAGER RECOMMENDED BUDGET**

### **Fiscal Year July 1, 2023 – June 30, 2024**

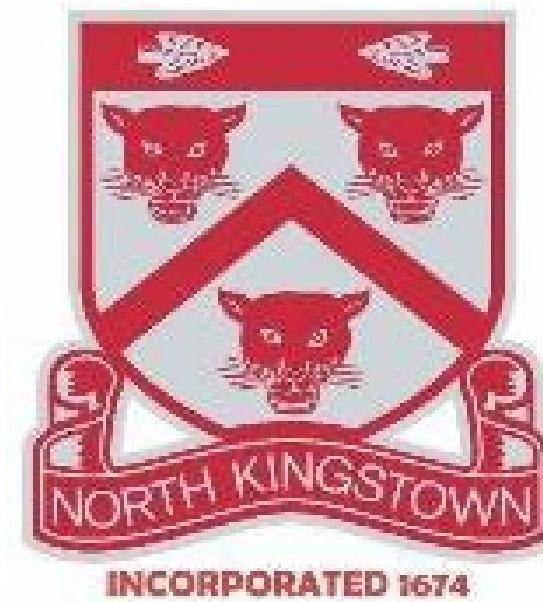


March 13, 2023

**A. Ralph Mollis, Town Manager**

**James Lathrop, Director of Finance**

## 1674 -2024: Celebrating 350 years



In 1941, Howard M. Chapin, head of the Rhode Island Historical Society, was commissioned to create coats of arms for the towns of the state. For North Kingstown, his design featured arrowheads in homage to the Narragansett Indian Tribe and bobcats from the family coat of arms of Richard Smith, one of North Kingstown's first settlers.



## Town of North Kingstown, Rhode Island

Office of the Town Manager  
100 Fairway Drive  
North Kingstown, RI 02852  
[www.northkingstownri.gov](http://www.northkingstownri.gov)

### **Budget Message March 13, 2023**

In accordance with the Charter of the Town of North Kingstown, I hereby submit to the Honorable Town Council, the Annual Budget proposed for Fiscal Year ending June 30, 2024.

The Fiscal Year 2024 Budget reflects a zero-based budgeting process as required by the Town Council. While some adjustments have been made during this lengthy budget process, these departmental budgets have been compiled by department heads with a goal of continuing to provide the outstanding level of services our residents have come to expect.

This Fiscal Year 2024 Budget also continues the Government Finance Officers Association Distinguished Budget Presentation award winning format we designed and introduced in Fiscal Year 2019. This award recognizes our efforts to present a budget in a format that is informative, transparent, and easy to read for our residents.

I want to thank the dedicated workforce and department heads within our municipal team for their hard work. The employees of our town have developed a reputation of being responsive to the needs of our residents and businesses while also being effective and efficient. Through their efforts, we have introduced new ways to conduct business, provide services and improve services during challenging times. The budget presented this evening reflects that dedication and innovation.

The General Fund portion of the Fiscal Year 2024 Budget reflects a total increase of just over \$3.4 million, or what amounts to a 3% increase in expenditures over Fiscal Year 2023. \$2,072,341 of that increase, or 61%, is the requested and allocated increase being provided to the School Department's Budget. The General Fund portion of our budget provides outstanding services to a growing population of senior citizens, an award-winning student body, outstanding public safety, efficient municipal operations, maintenance of over 150 miles of paved town roads, state-of-the-art parks & playgrounds, recreational services, coastal management, economic development, snow removal and maintenance of over 200,000 square feet of municipal buildings. A detailed summary of expenditures can be found in the budget book with the preceding pages providing details per department.

Sixty two (62%) of the proposed General Fund Budget is allocated to our School Department. 19% of the General Fund Budget expenditures goes towards Public Safety. Over 6% of the Budget expenditures is allocated towards Public Works and Utilities. 4.57% of our General Fund Budget is comprised of debt service for both School Department and Town debt. These groups make up the largest portions of our Fiscal Year 2024 Budget.

While many difficult decisions were made to reduce the General Fund Budget as much as possible, the Fiscal Year 2024 Budget builds on the many exciting projects and improvements we've made over the past year and budgets for important initiatives to take place this upcoming year:

- Funding for plans for our 350<sup>th</sup> Anniversary Celebration in 2024
- Renovations of our Municipal Office Building
- Renovations at McGinn and Wilson Parks to resurface our basketball courts, tennis courts, provide additional and dedicated pickleball courts, additional seating, and potential relocation of a new volleyball court.
- Upgrades to our Community Center
- New LED lighting at Ryan Park and McGinn Park
- AEDs throughout our town as we embark on becoming a "4 minute city"
- \$700,000 of road paving
- Much needed improvements and repairs to our Senior Center building
- Increased funding of OPEB
- Two additional Police Officers to bring our four shifts to full complement
- Funding of the priorities outlined within the CIP of our Asset Management Commission
- Continued improvements at our premier Municipal Golf Course and Allen Harbor

These initiatives are just some of the plans we have for the remainder of Fiscal Year 2023 and upcoming Fiscal Year 2024 and begins putting our growing Fund Balance to good use thereby reducing the impact of these one-time initiatives on the taxpayer.

The proposed Fiscal Year 2024 Budget is also comprised of vital Enterprise funds which are self-supporting and funded outside of the General Fund. These departments provide valuable services to our residents and are self-sufficient, meaning they are funded by the users of the fund and not the General Fund. The Enterprise Funds consist of our award-winning Water Department, one of the best conditioned and most popular municipal Golf Courses in Rhode Island, a municipally owned and operated Allen Harbor, our Transfer Station, Sewer Department and Municipal Court. Details of these individual budgets can be found on pages towards the back of the budget book.

While most of our budget deliberations will focus on departmental expenditures, it is the revenue portion of our budget that sets the tone for the upcoming year. We have been very successful with our financial accomplishments over these past few years. Our budgetary surpluses, growth of our unassigned Fund Balance to over \$12 million, strong collection percentages, strong controls leading towards expenditures less than budgeted, on time Audits and recognition and awards from GFOA have been just some of the accomplishments that have led to our AA+ rating by S & P Global Ratings. A

detailed and comprehensive list of all revenue sources can be found in the budget book with detailed back-up information in the preceding pages.

North Kingstown is also generous in the exemptions we provide to our residents, led by the Homestead Exemption enacted last year. North Kingstown is projected to provide, within this Fiscal Year 2024 Budget, over \$3.8 million in exemptions to our residents. In addition to the exemptions, we've been able to stabilize our tax rate with no tax increase in Fiscal Year 2021, an average increase of 1.2% over Fiscal Years 2021 & 2022 and a reduction in the rates via the Revaluation in Fiscal Year 2023. While it is too early in the assessment process to determine an exact tax rate, the budget being proposed using the current preliminary assessment figures in order to totally fund the School Department Budget request and the municipal General Fund portion of the budget will call for an increase in the tax rate of 2.2%, leading to a residential rate of \$14.37, commercial rate of \$16.31 and a tangible rate of \$17.89. As we know, the Motor Vehicle Tax was phased out last year.

As stated previously, this budget continues to build on our success over these past few years and we have a lot to be proud of. Our programs and services are complimented from visitors and residents alike. We live in an outstanding community. The Fiscal Year 2024 budget provides a conservative approach to budgeting, maintains flexibility, maintains our strong fund balance, and provides a quality of services our residents deserve.

As we look to next year and our celebration of our 350<sup>th</sup> anniversary of becoming a Town, we are increasing our social media presence and have redesigned our website to provide information and connection to many generations of North Kingstown residents. I encourage everyone to follow us on our social media platforms and utilize our website for valuable information and easy-to-use online services.

The next steps in the budget process will be a budget session between the Town Council and Department Heads during the day on March 16 and in the evening of March 20. These sessions will be held at our Municipal Office Building at 100 Fairway Drive. This will be followed by the adoption of the Preliminary Budget by the Council during the evening of March 20 and a public hearing to be held at our Town Hall on April 19. I look forward to working with the Town Council in the days ahead as you meet with our Department Heads, receive input from our residents, and adopt a budget that builds on the progress we've made.

Thank you.

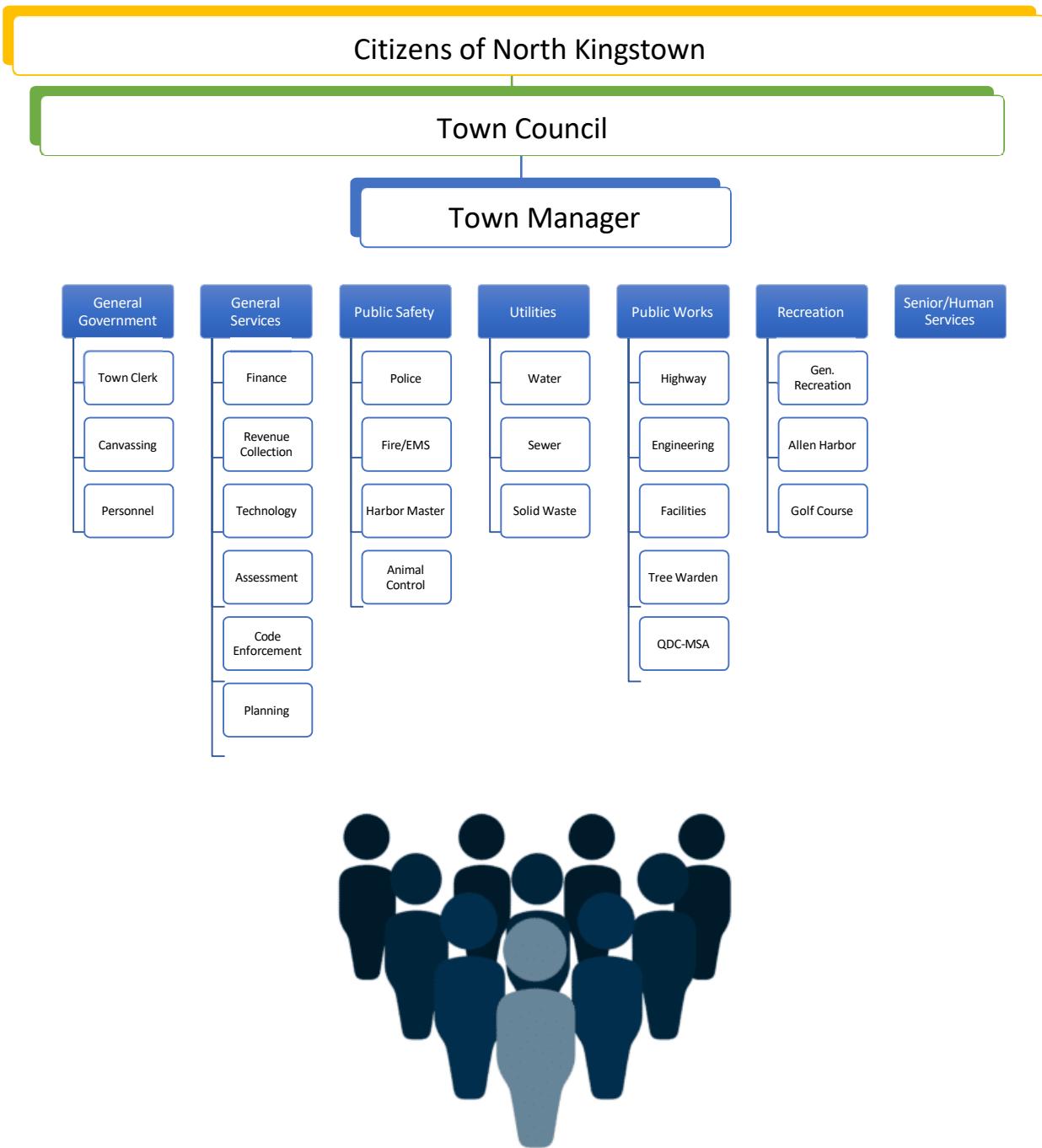
Sincerely,

A. Ralph Mollis  
Town Manager

**Table of Contents**

Town Manager's Message	2 – 4
Organizational Chart	6
Basis of Accounting, Budgetary Control & Fund Structure	7 - 9
General Fund Revenues	10 – 18
General Fund Revenue Summary	19
General Fund Expenditures	20 – 52
General Fund Expenditures Summary	53
Enterprise Funds & Rescue	54 – 65
Special Projects Summary	66

## Municipal Organizational Chart



The Town has numerous boards and committees that service in an advisory role and are appointed by the Town Council. The value of the service provided is significant and appreciated. The Town's Solicitor is appointed by the Town Council and reports directly to it. The Town's library board is appointed by the Town Council but is a separate, self-managed unit.

## **Basis of Accounting**

A budget is a formal document that enables the Town to plan, measure the performance of Town services, and help the public understand where revenues come from and how they are spent. The budget is an invaluable tool that helps prioritize spending and manage money, as well as assist in identifying opportunities for savings through planning and monitoring. The budget serves many purposes and addresses different needs depending on the user.

The Basis of Accounting indicates the timing of transactions for recognition in the financial statement. The Town of North Kingstown uses either the full accrual or the modified accrual basis of accounting, as appropriate for each fund type or activity, in accordance with Generally Accepted Accounting Principles (GAAP). The Basis of Budgeting is the same as the basis of accounting – the modified accrual basis.

**Government funds** are reported using the *modified accrual basis* of accounting. In general, the Town considers revenue to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service and other long-term obligations such as compensated absences and claims and judgments, are recorded only when payment is due.

The Town uses the following type of governmental funds:

- General Fund.
- Special Revenue Funds.
- Capital Project Funds.
- Debt Service Funds.
- Permanent Funds.
- Proprietary Funds.
  - Enterprise Funds
  - Internal Service Funds
- Fiduciary Funds.
  - Pension Trust Fund
  - OPEB Trust Fund
  - Private Purpose Trust Funds
  - Agency Funds



## Budgetary Control

The Town maintains extensive budgetary control. Costs of operations for all departments are appropriated through the annual budget process. Revenues and expenditures are continuously monitored throughout the year to enable the Town to measure actual income and expenses against those projected in the budget. The appropriated budget is prepared by fund, department, and function.

Per R.I.G.L. 45-12-22.1 – 45-12-22.7, the Finance Director submits quarterly reports to the State Office of Municipal Affairs to certify the status of the municipal budget. The Chief Financial Officer at the School Department also certifies the status of the school district's budget. A corrective action plan is required within 30 days after completion of the quarterly status report if a year-end deficit is projected.



The Municipal Transparency Portal is a newly developed program that improves local government reporting required under RIGL 45-12-22.2 and 44-35-10 and the subsequent utilization of collected data. This has been a collaborative effort between state agencies, communities and various stakeholders by analyzing what should be reported and in what detail, with efforts to ensure the process is as transparent and timely as possible while still delivering a content, accurate and comparable data product readily accessible for public use.

<b>Cost of Goods/Services</b>	<b>Purchase of Goods</b>	<b>Construction</b>
<\$9,000	Department Head Approval	
> \$9,000	Competitive Bid	
>\$18,500		Competitive Bid

The Town maintains an encumbrance accounting system as another method of maintaining budgetary control. All purchases require a purchase requisition and a purchase order when possible.

When a contemplated purchase or contract for goods or services is the sum of less than \$9,000, the department head may order the item as needed.

The Town publishes a notice inviting formal competitive bids for expenditures over \$18,500 for construction projects and over \$9,000 for all other purchases. Notices are placed on the Town's website, local newspapers, the RI State website and an e-procurement site run by the City of Newport, RI.

## **Fund Structure**

The Town's governmental functions and accounting system are organized and operated on a fund basis. A *fund* is a grouping of related accounts used to maintain control over resources that have been segregated for specific activities or objects. Each fund is considered a separate account entity, with operations accounted for in a separate set of self-balancing accounts that are comprised of assets, liabilities, fund equity, revenue, expenditures, or expenses as appropriate. The Town's budgeted funds are divided into two categories: *governmental and proprietary*.

**General Fund:** The Town's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund. Revenues are derived primarily from real estate, personal property, and motor vehicle taxes, as well as other local taxes, federal and state aid, licenses, permits and fees, fines and forfeiture, and charges for goods and services. General government, public safety, public works, human services and outside agency contributions, public libraries, education, and capital functions are financed through these revenues. School Unrestricted Fund is reported as a function within the General Fund, under GASB 54, since its main financing source is derived from tax support.

**Debt Service Fund:** Accounts for the accumulation of financial resources for the payment of interest and principal on all government funded long-term debt, cost related to debt issuance, and other related costs on outstanding bonds and notes.

**Special Revenue Fund:** Accounts for the proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes. Special revenue funds include, but are not limited to Library Fund, State Grant Fund, Open Space Fund, Fire Special Revenue Fund & Senior Outreach.

**Capital Projects Fund:** Accounts for financial resources to be used for the acquisition, construction or renovation of capital facilities, or other equipment, that ultimately becomes a fixed asset of the Town.

**Permanent Funds:** Accounts for financial resources that are restricted to the extent that only earnings, and not principal, may be used for purposes that support the town's Program.

**Proprietary Funds:** Enterprise and internal service funds. These funds account for activities that operate similarly to private sector business where the intent of the governing body is that the cost of providing goods or services to the general public on a continuing basis be financed or recovered through user charges, or periodically, through unrestricted net assets. The proprietary funds are reported on a full accrual basis of accounting.

**Fiduciary Funds:** Used to report assets held by the Town in a trustee or agency capacity and, therefore, cannot be used to support the Town's own Programs. Included as Fiduciary funds are Pension Trust Fund, OPEB Trust Fund, Private Purpose Trust Funds and Agency Funds.



## **General Fund Revenue: Taxes & PILOT Payments**

Taxes are the primary source of revenue for the Town's General Fund. Taxes are divided into two categories: Current and Prior Taxes and Other.

- *Current and Prior Taxes* are from general property taxes, which include real, and personal property.
- *Other* includes payments in lieu of taxes (PILOT), and interest collected on taxes paid after the due date.
- 

The Town is proposing multiple tax rates for Fiscal Year 2024 via a tax classification system. Rates for Fiscal Year 2024 are expected to be 14.37 for residential real property, 16.31 for commercial real property, and 17.89 for personal property.

Rates are calculated on net assessed values; this is the value *after* exemptions. North Kingstown has multiple exemptions that are applied to property valuation. *A list of the exemptions can be found in the appendix of this document.*

Real property is assessed at 100% of value based on periodic revaluations performed by the Town's Assessor's Office. The most recent revaluation was a full valuation for December 31, 2021. There are two types of revaluations: Statistical, which are performed every 3 years, and a full evaluation that is performed every 9 years.

### **Motor Vehicles:**

Motor Vehicle Taxes were eliminated by the State of Rhode Island in FY 2023.

## General Fund Revenue

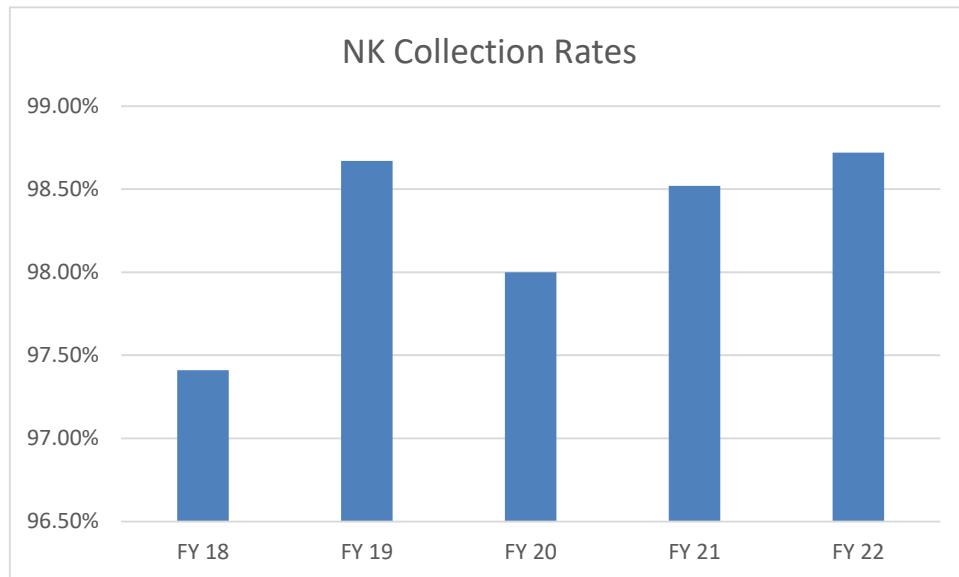
### Collection Rates

Taxes assessed and collected during the current year and within 60 days of the end of the fiscal year are recorded as revenue. Any taxes collected after this period are recorded in the year collected and classified as prior year collections. The collection rate is the estimated percentage of current year assessment that will be collected during this period. The collection rate can have a significant impact on a community's tax level. The impact of collection rates is shown in the following illustration:

**Example: Community has budgeted current year tax revenue of 75,000,000**

Required Levy to Meet Revenue Budget of Example

Collection Rate	Levy	Revenue
95.00%	\$ 78,947,368	\$ 75,000,000
96.00%	\$ 78,125,000	\$ 75,000,000
97.00%	\$ 77,319,588	\$ 75,000,000
97.50%	\$ 76,923,077	\$ 75,000,000
98.00%	\$ 76,530,612	\$ 75,000,000
98.25%	\$ 76,335,878	\$ 75,000,000
98.50%	\$ 76,142,132	\$ 75,000,000
98.75%	\$ 75,949,367	\$ 75,000,000
99.00%	\$ 75,757,576	\$ 75,000,000

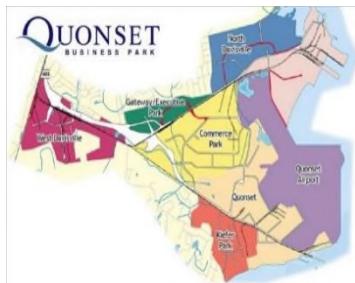


TAXES	Actual		Actual		Budget		Proposed	% Change
	FY 20	FY 21	FY 22	FY 23	FY 24			
Real	73,410,211	74,827,488	77,356,584	79,118,357	81,846,018		3.33%	
Personal	2,778,232	3,004,635	3,312,204	3,316,684	3,449,284		3.84%	
MV	4,124,088	3,673,726	3,214,590	2,502,500		-	-100.00%	
	<b>80,312,531</b>	<b>81,505,849</b>	<b>83,883,378</b>	<b>84,950,327</b>	<b>85,295,302</b>		<b>0.31%</b>	
Prior Yr Collections	1,611,876	1,195,234	1,086,959	1,400,000	1,000,000		-28.57%	
Interest on Late	382,618	464,982	335,719	385,000	275,000		-28.57%	

### Collection Rates

	FY 18	FY 19	FY 20	FY 21	FY22	FY 23	FY 24
Real	98.12%	98.55%	98.48%	99.01%	98.80%	98.85%	98.30%
Personal	96.71%	96.69%	96.98%	95.79%	97.00%	97.00%	97.80%
MV	87.37%	90.70%	90.70%	91.52%	90.00%	90.00%	n/a
Total	97.41%	98.67%	98.00%	98.52%	98.72%	98.52%	98.05%

## **PILOT**



The Quonset Business Park is one of the premiere business parks in New England. It is in North Kingstown, on 3,212 acres that was formerly the Quonset Point Naval Air Station. The Quonset Development Corporation (QDC), a quasi-state agency, is responsible for the development and management of the business park. The Town of North Kingstown considers QDC to be a partner and two (2) council members sit on QDC's Board of Directors.

The Quonset Business Park is home to over 200 businesses, providing more than 12,000 jobs. It is home to one of every six manufacturing jobs in Rhode Island.

Many of the businesses located within the park have direct arrangements with the Town of North Kingstown to make a payment in lieu of taxes (PILOT). Much of the property in the business park is owned by QDC. QDC also has a PILOT agreement with the Town of North Kingstown.

	Actual FY 20	Actual FY 21	Actual FY 22	Budget FY 23	Mgr. FY 24	% Change
QDC	1,483,701	666,706	934,051	1,033,298	1,040,138	0.66%
QDC-Other	1,530,136	2,608,562	3,051,188	3,361,886	4,158,529	23.87%
	3,013,837	3,275,268	3,985,239	4,395,184	5,198,667	18.28%

	Actual FY 20	Actual FY 21	Actual FY 22	Budget FY 23	Budget FY 24
Electric Boat*	684,377	1,670,000	1,960,000	2,072,000	2,711,000
Edesia	7,521	15,324	23,105	31,788	32,608
Flex Tech	-	65,000	115,000	115,500	231,250
Finlay	70,000	75,000	80,000	82,775	85,550
Gateway Office	-	-	-	125,000	132,000
Hexagon*	158,600	158,600	162,405	164,088	168,319
Infinity	140,000	155,000	181,500	198,000	209,000
Nexamp	7,500	7,500	7,500	7,500	7,500
Ocean State Job Lot*	462,138	462,138	521,678	506,735	519,802
YE Waste	-	-	-	58,500	61,500
	1,530,136	2,608,562	3,051,188	3,361,886	4,158,529

**DEPARTMENT REVENUES****Town Clerk**

	Actual FY 20	Actual FY 21	Actual FY 22	Jul - Dec FY 23	Budget FY 23	Mgr FY 24	% Change
Liquor Licenses	65,960	59,155	61,104	60,940	62,500	62,500	0.00%
Victualling	8,075	8,010	8,375	7,450	8,100	8,250	1.85%
Sunday Sales	5,575	5,700	5,150	600	5,750	5,750	0.00%
Trailer	3,150	2,000	5,150	-	3,000	2,500	-16.67%
Peddlers	2,205	1,985	3,740	845	2,500	2,500	0.00%
Dog & Kennel	10,431	15,473	12,912	699	14,500	14,500	0.00%
All Other Licenses	8,914	9,499	10,657	8,401	10,000	11,000	10.00%
Recording Fees	301,334	383,459	302,843	112,530	325,000	300,000	-7.69%
R. Estate Trsfr Fees	585,245	709,687	946,348	501,904	750,000	850,000	13.33%
Copies	13,580	13,658	11,566	4,037	12,500	12,500	0.00%
Misc.	540,448	24,882	25,692	14,834	25,000	25,000	0.00%
<b>TOTAL:</b>	<b>1,544,917</b>	<b>1,233,508</b>	<b>1,393,537</b>	<b>712,240</b>	<b>1,218,850</b>	<b>1,294,500</b>	<b>6.21%</b>

**Courts: Probate**

	Actual FY 20	Actual FY 21	Actual FY 22	Jul - Dec FY 23	Budget FY 23	Mgr FY 24	% Change
Probate Fees	37,320	60,384	48,556	33,254	45,000	50,000	11.11%
Probate Advertising	3,087	3,222	3,821	2,079	3,500	3,000	-14.29%
	<b>40,407</b>	<b>63,606</b>	<b>52,377</b>	<b>35,333</b>	<b>48,500</b>	<b>53,000</b>	<b>9.28%</b>

**Public Safety****Police**

	Actual FY 20	Actual FY 21	Actual FY 22	Jul - Dec FY 23	Budget FY 23	Mgr FY 24	% Change
Licenses & Fees	10,207	4,160	3,630	5,316	4,500	3,800	-15.56%
Fines	200	145	224	5,425	150	1,000	566.67%
Police Detail	1,398,274	959,537	1,232,502	566,392	1,200,000	1,150,000	-4.17%
VIN Check	6,720	1,070	7,660	5,410	6,000	7,000	16.67%
DEA	8,079	17,452	15,436	4,582	7,500	8,500	13.33%
Misc. Revenue	6,438	16,478	39,476	620	12,000	15,000	25.00%
	<b>1,429,918</b>	<b>998,842</b>	<b>1,298,928</b>	<b>587,745</b>	<b>1,230,150</b>	<b>1,185,300</b>	<b>-3.65%</b>

**Harbor Master**

Mooring Fees	101,329	101,461	114,731	1,512	105,000	107,500	2.38%
Mooring WtstFees	259	591	431	326	400	500	25.00%
Trans Moor. Fees	2,415	3,985	1,905	4,900	2,500	3,000	20.00%
Dock Fees	22,120	20,272	13,434	9,196	25,000	25,000	0.00%
	<b>126,123</b>	<b>126,309</b>	<b>130,501</b>	<b>15,934</b>	<b>132,900</b>	<b>136,000</b>	<b>2.33%</b>

**Animal Control**

Fines	632	-	976	1,124	250	2,635	954.00%
Adoptions	2,250	1,100	1,425	1,180	2,000	1,500	-25.00%
Donations	12,857	448	1,145	1,506	1,000	-	-100.00%
	<b>15,739</b>	<b>1,548</b>	<b>3,546</b>	<b>3,810</b>	<b>3,250</b>	<b>4,135</b>	<b>27.23%</b>
Trnsfr: Ambulance	<b>600,000</b>	<b>600,000</b>	<b>600,000</b>	<b>300,000</b>	<b>600,000</b>	<b>600,000</b>	<b>0.00%</b>
<b>PUBLIC SAFETY</b>	<b>2,171,780</b>	<b>1,726,699</b>	<b>2,032,975</b>	<b>907,489</b>	<b>1,966,300</b>	<b>1,925,435</b>	<b>-2.08%</b>

	Actual FY 20	Actual FY 21	Actual FY 22	Jul - Dec FY 23	Budget FY 23	Mgr FY 24	% Change
<b>Planning</b>							
Sale of Regulations	10,130	-	-	-	-	-	n/a
Steno Fees	-	2,175	7,275	3,350	14,500	7,500	-0.48%
Subdiv. Rvw Fees	14,020	54,174	44,883	18,381	40,000	30,000	-25.00%
Zoning Fees	28,895	37,926	22,725	7,710	35,000	30,000	-14.29%
Cluster Revenues	800	-	-	-	-	-	n/a
	<b>53,845</b>	<b>94,275</b>	<b>74,883</b>	<b>29,441</b>	<b>89,500</b>	<b>67,500</b>	<b>-24.58%</b>
<b>Code Enforcement</b>							
Building Permits	337,466	400,195	491,723	267,976	350,000	375,000	7.14%
Electrical Permits	85,678	138,753	89,075	41,801	75,000	80,000	6.67%
Plumbing Permits	27,000	24,545	26,909	16,066	27,500	25,000	-9.09%
Mechanical Permits	72,591	71,255	92,006	51,041	70,000	80,000	14.29%
Late Permit Fees	6,091	2,700	2,100	1,050	5,000	10,000	100.00%
Re-inspection Fees	-	-	250	100	-	-	n/a
	<b>528,826</b>	<b>637,448</b>	<b>702,063</b>	<b>378,034</b>	<b>527,500</b>	<b>570,000</b>	<b>8.06%</b>
<b>Finance</b>							
Tax Cert. & GIS	30,439	37,225	25,602	8,352	30,000	20,000	-33.33%
Interest	449,472	96,117	106,958	337,693	125,000	466,661	273.33%
Misc. Income	504,635	155,495	317,282	59,924	125,000	25,000	-60.00%
	<b>984,546</b>	<b>288,837</b>	<b>449,842</b>	<b>405,969</b>	<b>280,000</b>	<b>511,661</b>	<b>82.74%</b>
<b>Assessment</b>	<b>110</b>	<b>137</b>	-	-	<b>100</b>	<b>150</b>	<b>50.00%</b>
<b>Public Works</b>	<b>86</b>	<b>12,769</b>	<b>47,130</b>	-	<b>10,000</b>	<b>10,000</b>	<b>0.00%</b>
<b>Recreation</b>	<b>275,157</b>	<b>372,094</b>	<b>397,846</b>	<b>174,692</b>	<b>370,000</b>	<b>383,000</b>	<b>3.51%</b>

	Actual	Actual	Actual	Jul - Dec	Budget	Mgr	%
	FY 20	FY 21	FY 22	FY 23	FY 23	FY 24	Change
Town Clerk	1,544,917	1,233,508	1,393,537	712,240	1,218,850	1,294,500	6.21%
Probate Court	40,407	63,606	52,377	35,333	48,500	53,000	9.28%
Police	1,429,918	998,842	1,298,928	587,745	1,230,150	1,185,300	4.48%
Harbor Master	120,983	126,309	130,501	15,934	132,900	136,000	2.33%
Animal Control	15,739	1,548	3,546	3,810	3,250	4,135	27.23%
Fire	600,000	600,000	600,000	600,000	600,000	600,000	0.00%
Planning	53,845	94,275	74,883	29,441	89,500	67,500	-24.58%
Code Enforcement	528,826	637,448	702,063	378,034	527,500	570,000	35.55%
Finance	984,546	288,837	449,842	405,969	280,000	511,661	82.74%
Assessment	110	137	-	-	100	150	50.00%
Public Works	86	12,769	47,130	-	10,000	10,000	0.00%
Recreation	275,157	372,094	397,846	174,692	370,000	383,000	3.51%
<b>TOTAL:</b>	<b>5,594,536</b>	<b>4,429,373</b>	<b>5,150,653</b>	<b>2,943,198</b>	<b>4,510,750</b>	<b>4,815,246</b>	<b>17.48%</b>

**STATE REVENUES**

	Actual FY 20	Actual FY 21	Actual FY 22	Jul - Dec FY 23	Budget FY 23	Mgr FY 24	% Change
MV Base	596,570	1,374,790	1,715,468	2,496,820	2,555,965	5,186,229	102.91%
MV Phase Out	192,589	192,589	192,589	192,589	192,589	192,589	0.00%
PILOT	1,136	453	1,080	1,148	1,093	1,006	-7.96%
PubSvc	329,948	326,401	312,449	325,676	312,449	325,676	4.23%
Hotel	-	89,968	104,468	65,524	148,129	165,000	11.39%
Meal & Beverage	740,396	532,467	769,378	389,460	732,265	800,000	9.25%
Library	297,091	297,608	301,065	178,316	309,217	353,799	14.42%
Library Construction	-	-	-	-	-	-	0.00%
Municipal Aid/Covid	-	193,057	-	-	-	-	0.00%
Investment Int.			541,602				
Airport	45,491	58,514	64,642	-	45,000	60,000	33.33%
School Aid	10,486,289	11,861,301	11,295,672	5,406,160	11,269,716	11,557,376	2.55 %
School Housing Aid	1,502,360	1,551,291	1,001,318	239,052	1,042,525	949,516	-8.92%
<b>TOTAL:</b>	<b>14,191,870</b>	<b>16,478,439</b>	<b>16,299,731</b>	<b>9,294,745</b>	<b>16,608,948</b>	<b>19,591,191</b>	<b>17.96%</b>

**OTHER REVENUES**

	Actual FY 20	Actual FY 21	Actual FY 22	Jul - Dec FY 23	Budget FY 23	Manager FY 24	% Change
Cell Tower Rentals	397,273	402,352	436,668	220,553	395,000	425,000	7.59%
SAFER Grant	491,835	160,153	-	-	-	-	n/a
FEMA/Covid	-	184,293	9,662	-	-	-	n/a
Gain on Sale	21,818	-	4,960	-	300,000	300,000	0.00%
Fund Balances	-	500,000	-	-	250,000	-	n/a
Transfers In	308,440	50,000	245,398	-	-	-	n/a
<b>TOTAL:</b>	<b>1,219,366</b>	<b>1,296,798</b>	<b>696,688</b>	<b>220,553</b>	<b>945,000</b>	<b>725,000</b>	<b>-23.28%</b>

## ALLOCATED COST AND CHARGES TO COMPONENT UNIT



Enterprise Funds are designed to operate without the use of tax dollars. They are to be self-supporting, deriving revenues from user fees which are used to pay for operating expenditures, capital, and debt service. The Town's general fund (supported by tax revenue) provides a variety of services that benefit the enterprise funds. To increase transparency on true cost of operations and to avoid being subsidized by tax dollars, the value of these services are charged to the enterprise funds in the form of an allocated cost.

### Allocation Formula: General Fund Expenses Charged to Enterprise Funds

	Golf Course	Club House	Allen Harbor	Water	Sewer	Transfer Station	Municipal Court
Town Council	1.00%	0.00%	1.00%	2.00%	2.00%	0.00%	0.00%
Town Mgr.	3.00%	2.00%	1.00%	3.00%	2.00%	1.00%	0.00%
Town Clerk	0.00%	0.00%	0.00%	1.00%	1.00%	1.00%	10.00%
Personnel	2.00%	0.00%	0.00%	5.00%	1.00%	1.00%	0.00%
Finance	2.00%	0.50%	0.25%	5.00%	5.00%	2.00%	1.00%
PW Admin	1.00%	0.00%	1.00%	1.00%	5.00%	5.00%	0.00%
PW Engin.	1.00%	0.00%	0.50%	1.00%	1.00%	1.00%	0.00%
PW Facilities	1.00%	0.00%	2.00%	1.00%	0.50%	0.00%	1.00%
Recreation	15.00%	10.00%	5.00%	0.00%	0.00%	0.00%	0.00%
Technology	1.00%	0.50%	0.25%	5.00%	2.00%	1.00%	0.50%
Legal	0.00%	0.00%	0.00%	5.00%	5.00%	0.00%	0.00%
<hr/>							
Town Council	710	-	710	1,419	1,419	-	-
Town Mgr.	9,812	6,541	3,271	9,812	6,541	3,271	-
Town Clerk	-	-	-	5,046	5,046	5,046	50,462
Personnel	4,085	-	-	10,212	2,042	2,042	-
Finance	23,610	5,902	2,951	59,024	59,024	23,610	11,805
PW Admin	3,771	-	3,771	3,771	18,857	18,857	-
PW Engin.	4,886	-	2,443	4,886	4,886	4,886	-
PW Facilities	16,166	-	32,332	16,166	8,083	-	16,166
Recreation	19,305	12,870	6,435	-	-	-	-
Technology	8,429	4,215	2,107	42,145	16,858	8,429	4,215
Legal	-	-	-	9,000	9,000	-	-
<hr/>							
	<b>90,774</b>	<b>29,528</b>	<b>54,020</b>	<b>161,482</b>	<b>131,758</b>	<b>66,142</b>	<b>82,647</b>

Finance Cost is adjusted as P&L insurance is charged directly to Enterprise Funds

Personnel Cost is adjusted as Retire Healthcare, Workers Comp Insurance, and Unemployment is charged directly to Enterprise Funds

Recreation allocation is other cost of the Director (wages & benefits).

**FY 24 REVENUE SUMMARY**

	Actual	Actual	Actual	Budget	Mgr.	%
	FY 20	FY 21	FY 22	FY 23	FY 24	Change
Taxes	80,312,531	81,505,849	83,883,378	84,937,541	85,295,302	0.42%
Prior Year Taxes	1,611,876	1,195,234	1,086,959	1,400,000	1,000,000	-28.57%
Interest Late Pay	382,618	464,982	335,719	385,000	275,000	-28.57%
QDC-Pilots	3,013,837	3,275,268	3,985,239	4,395,184	5,198,667	18.28%
Town Clerk	1,544,917	1,233,508	1,393,537	1,218,850	1,294,500	6.21%
Probate Court	40,407	63,606	52,377	48,500	53,000	9.28%
Police	1,429,818	998,842	1,298,928	1,230,150	1,185,300	-3.65%
Harbor Master	126,123	126,309	130,501	132,900	136,000	2.33%
Animal Control	15,739	1,548	3,546	3,250	4,135	27.23%
Trans Ambulance	600,000	600,000	600,000	600,000	600,000	0.00%
Planning	53,845	94,275	74,883	89,500	67,500	-24.58%
Code Enforcement	528,828	637,448	702,068	527,500	570,000	8.06%
Finance	984,546	288,837	499,842	280,000	511,661	82.74%
Recreation	275,157	372,094	397,846	370,000	383,000	3.51%
Assessment	110	137	0	100	150	50.00%
Public Works	86	12,769	47,130	10,000	10,000	0.00%
MV Base	596,570	1,374,790	1,715,468	2,555,965	5,186,229	102.91%
MV Phase Out	192,589	192,589	192,589	192,589	192,589	0.00%
State-Pilot	1,136	453	1080	1,093	1,006	-7.96%
Pub Service	329,948	326,401	312,449	312,449	325,676	4.23%
Hotel, Meal & Bev	740,396	622,435	1,070,493	880,394	965,000	9.61%
Airport	45,491	58,514	64,642	45,000	60,000	33.33%
Housing Aid	1,502,360	1,551,291	1,001,318	1,042,525	949,516	-8.92%
Other	1,219,366	1,296,798	696,688	945,000	725,000	-23.28%
Allocated Cost	573,860	361,512	897,298	592,073	616,351	4.10%
	<b>96,122,154</b>	<b>96,655,489</b>	<b>100,443,978</b>	<b>102,195,563</b>	<b>105,605,582</b>	<b>3.34%</b>
Pass Thru: Library	297,091	297,608	301,065	309,217	353,799	14.42%
Pass Thru: School Aid	10,486,289	11,861,301	11,295,672	11,269,716	11,557,376	2.55%
Pass Thru	<b>10,783,380</b>	<b>12,158,909</b>	<b>11,596,737</b>	<b>11,578,933</b>	<b>11,911,175</b>	<b>2.87%</b>
	<b>106,905,534</b>	<b>108,814,398</b>	<b>112,040,715</b>	<b>113,774,496</b>	<b>117,516,757</b>	<b>3.29%</b>

**TOWN COUNCIL**

	Actual	Actual	Actual	Jul-Dec	Budget	Mgr.	%
	FY 20	FY 21	FY 22	FY 23	FY 23	FY 24	Change
<b>Wages</b>							
President	5,800	5,800	5,800	2,417	5,800	5,800	0.00%
Council Members (4)	14,883	15,200	15,200	6,333	15,200	15,200	0.00%
Town Sergeant	1,775	495	1,383	1,496	5,000	5,000	0.00%
	22,458	21,495	22,383	10,246	26,000	26,000	0.00%
<b>Wages</b>							
Payroll Taxes	1,253	1,241	1,104	505	1,989	1,545	-22.32%
<b>Operations</b>							
Conferences	358	-	-	-	-	-	n/a
Dues -RILCT	11,625	12,206	12,816	13,419	13,419	13,419	0.00%
Contingency	6,116	37,840	4,443	3,616	30,000	30,000	0.00%
	18,099	50,046	17,259	17,035	43,419	43,419	23.03%
	<b>41,810</b>	<b>72,782</b>	<b>40,747</b>	<b>27,786</b>	<b>71,408</b>	<b>70,964</b>	<b>13.38%</b>

Gregory A. Mancini, President  
294-5211  
[gmancini@northkingstownri.gov](mailto:gmancini@northkingstownri.gov)

Katherine Anderson  
885-1084  
[kanderson@northkingstownri.gov](mailto:kanderson@northkingstownri.gov)

Lawrence C. Mandel  
294-3719  
[lmandel@northkingstownri.gov](mailto:lmandel@northkingstownri.gov)

Matthew B. McCoy  
447-0984  
[mmccoy@northkingstownri.gov](mailto:mmccoy@northkingstownri.gov)

Dr. Kimberly Ann Page  
294-6378  
[kpage@northkingstownri.gov](mailto:kpage@northkingstownri.gov)

The Town Council consists of five members elected from the Town at large and serve a term of two years. The Town Charter established term limits in that no person may serve on an elected or appointed body for more than twelve years. The next election will be in November 2024.

The Town Council believes and promotes Citizen Engagement. Each Town Council Meeting includes time for public comment.

**TOWN MANAGER**

	Actual FY 20	Actual FY 21	Actual FY 22	Jul - Dec FY 23	Budget FY 23	Mgr. FY 24	% Change
<b>Wages</b>							
Town Manager	126,554	132,051	138,833	68,096	140,040	140,000	0.00%
Exe Admin Asst	53,930	54,904	16,889	0	58,695	60,867	3.70%
Other Wages	144	27,758	41,210	17,652	31,407	29,801	-5.11%
Auto Allowance	6,000	6,500	9,265	2,250	9,000	9,000	0.00%
	186,628	221,213	206,197	87,998	239,142	239,668	0.23%
<b>Benefits</b>							
Payroll Taxes	14,681	17,560	15,191	6,423	17,606	18,223	3.50%
Retirement	24,836	26,003	(16,634)	8,172	27,622	33,214	20.25%
Health Ins	11,037	19,228	20,582	9,387	26,394	23,598	-10.59%
Dental Ins	466	902	795	331	1,031	965	-6.49%
Life Ins	421	405	276	109	436	653	49.86%
	51,441	64,098	20,210	24,422	73,089	76,653	4.34%
<b>Operations</b>							
Dues & Meetings	1,759	3,015	1,220	-	2,000	1,500	-25.00%
Conf/Travel	6,431	82	1,200	19	3,000	3,500	16.67%
Office Supplies	3,621	1,201	20	-	750	750	0.00%
Postage	140	-	188	-	-	-	n/a
Contingency					5,000	5,000	
Misc.	-	-	4546	5037	-	-	n/a
	11,951	4,298	7,174	1,542	10,750	10,750	0.00%
	<b>250,020</b>	<b>289,609</b>	<b>223,580</b>	<b>117,475</b>	<b>322,981</b>	<b>327,070</b>	<b>1.27%</b>



Town Manager A. Ralph Mollis was hired in 2017. He is one of the longest serving Town Managers in Rhode Island. Previously, he served as the Mayor of North Providence and as the Secretary of State for the State of Rhode Island. Additionally, he serves on the Board of Trustees for the RI Interlocal Risk Management Trust and as Vice President of the Rhode Island League of Cities and Towns.



**PERSONNEL/HUMAN RESOURCES**

	Actual FY 20	Actual FY 21	Actual FY 22	Jul - Dec FY 23	Budget FY 23	Mgr. FY 24	% Change
<b>Wages</b>							
Pers Mgr.	48,633	49,728	70,571	38,895	75,329	81,744	8.52%
Payroll Clerk*	-	-	-	15,679	48,845	48,633	-0.43%
Overtime	-	-	-	-	-	2,000	n/a
	<b>48,633</b>	<b>49,728</b>	<b>70,571</b>	<b>54,574</b>	<b>124,174</b>	<b>132,377</b>	<b>6.61%</b>
<b>Benefits</b>							
Payroll Taxes	3,720	3,804	5,097	2,893	9,529	9,973	4.66%
Retirement	9,053	9,257	12,384	6,723	22,132	23,637	6.80%
Health Ins	7,175	6,971	6,136	3,008	15,527	15,835	1.98%
Dental Ins	250	282	232	111	246	230	-6.50%
Life Ins	211	211	203	109	218	436	100.00%
	<b>20,409</b>	<b>20,525</b>	<b>24,052</b>	<b>12,844</b>	<b>47,652</b>	<b>50,111</b>	<b>5.16%</b>
<b>Operations</b>							
Assoc Dues	-	-	309	-	220	230	4.55%
Meetings/Training	-	-	328	-	210	675	221.43%
Office	-	-	668	399	250	500	100.00%
EAP Program	5,430	3,107	3,286	1,365	3,000	2,850	-5.00%
Tuitions	1,317	1,507	4,000	-	4,000	4,000	0.00%
Contract Svc	-	-	120	0	500	500	0.00%
Wellness	-	5,033	3,556	789	5,000	5,000	0.00%
Retire Health	1,175,722	1,183,607	1,100,164	494,881	1,128,750	1,043,044	-7.59%
Unemploy	5,316	8,914	141	4,080	5,000	5,000	0.00%
WC Ins	116,050	110,250	97,602	141,540	126,227	155,694	23.34%
Advertising	206	175	413	-	2,000	3,000	50.00%
	<b>1,304,041</b>	<b>1,312,593</b>	<b>1,210,587</b>	<b>643,074</b>	<b>1,275,157</b>	<b>1,220,493</b>	<b>-4.29%</b>
	<b>1,373,083</b>	<b>1,382,846</b>	<b>1,305,210</b>	<b>710,492</b>	<b>1,446,983</b>	<b>1,402,981</b>	<b>-3.04%</b>

**TOWN CLERK**

	Actual FY 20	Actual FY 21	Actual FY 22	Jul - Dec FY 23	Budget FY 23	Mgr. FY 24	% Change
<b>Wages</b>							
Town Clerk	96,685	98,426	101,390	51,275	103,322	106,422	3.00%
Deputy Clerk	74,123	75,456	77,657	39,272	79,136	81,510	3.00%
Clerks	113,949	118,639	121,656	60,735	122,268	133,386	9.09%
Probate Judge	3,300	3,300	3,600	1,800	4,200	3,600	-14.29%
Overtime/Spec Employee	4,674	579	3,331	1,762	5,000	5,000	0.00%
	292,731	296,400	307,634	154,844	313,926	329,918	5.09%
<b>Benefits</b>							
Payroll Taxes	21,383	22,010	22,677	11,368	24,015	25,239	5.10%
Retirement	53,352	53,286	54,297	27,550	56,161	58,254	3.73%
Health Ins	47,394	47,377	44,708	28,615	50,873	59,705	17.36%
Dental Ins	2,537	2,529	2,400	1,280	2,845	2,661	-6.47%
Life Ins	996	975	1,026	544	1,089	1,089	0.00%
	125,662	126,177	125,108	69,357	134,983	146,948	8.86%
<b>Operations</b>							
Dues/Meetings	380	430	390	405	500	750	50.00%
Travel	1,786	1,397	423	908	1,500	1,500	0.00%
Training	320	-	260	80	450	500	11.11%
Equip & Maint	320	-	5,099	2,400	6,000	4,000	-33.33%
Office Supplies	3,619	3,410	2,771	1,090	4,000	4,000	0.00%
Books & Pub	940	1,054	707	1,071	1,200	1,000	-16.67%
Postage	4,675	-	74	-74	-	-	-
Communications	173	-	-	-	500	500	0.00%
Legal Ads	2,062	1,967	3,949	712	4,000	4,000	0.00%
Record Maint	44,321	34,074	50,441	0	46,000	46,000	0.00%
Codification	900	5,119	7,000	900	5,500	6,000	9.09%
Rentals	-	1,432	728	0	3,500	2,500	-28.57%
Contract Svc	885	4,485	885	-	3,000	3,000	0.00%
	60,381	53,368	72,727	7,492	76,150	73,750	-3.15%
	<b>478,774</b>	<b>475,945</b>	<b>505,469</b>	<b>231,693</b>	<b>525,059</b>	<b>550,616</b>	<b>4.87%</b>
Paid from Fund 108		-	-	-	-46,000	-46,000	n/a
	<b>478,774</b>	<b>475,945</b>	<b>505,469</b>	<b>231,693</b>	<b>479,059</b>	<b>504,616</b>	<b>5.33%</b>

A portion of charges from the Town Clerk's office is required to be placed in a fund for technology and record preservation.

As of June 30, 2022, this fund had a balance of \$559,402.

Record Maintenance cost will be charged to this fund moving forward.

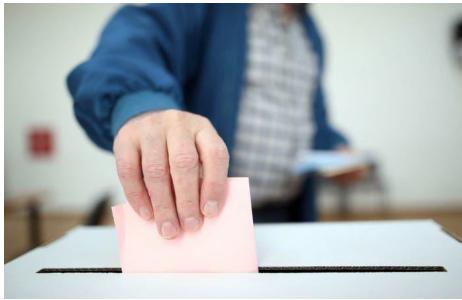
This item appears in the budget for transparency purposes only.

**CANVASSING**

	Actual	Actual	Actual	Jul - Dec	Budget	Mgr.	%
	FY 20	FY 21	FY 22	FY 23	FY 23	FY 24	Change
<b>Wages</b>							
Clerk	37,424	32,673	44,087	22,072	43,760	46,975	7.35%
Poll Work	7,160	35,416	-	39,652	30,000	23,200	-22.67%
Overtime	5,477	7,017	1,855	10,451	5,000	6,500	30.00%
	50,061	75,106	45,942	72,175	78,760	76,675	-2.65%
<b>Benefits</b>							
PR Taxes	3,144	2,735	3,348	2,959	6,025	4,052	-32.75%
Retirement	7,013	5,964	7,961	4,061	8,065	8,516	5.59%
Health Ins	8,214	2,222	10,595	6,951	14,270	14,422	1.07%
Dental Ins	201	48	472	353	802	734	-8.48%
Life Ins	178	183	211	109	218	218	0.00%
	18,750	11,152	22,587	14,433	29,380	27,942	-4.89%
<b>Operations</b>							
Office	6,733	9,977	838	5,913	6,500	7,000	7.69%
Postage	2,820	-	-	7,833	5,000	5,000	0.00%
Food	750	2,955	-	4,494	4,000	4,000	0.00%
Legal Ads	21	482	-	66	1,000	-	100.00%
Redistrict	-	-	17,313	-	-	-	n/a
Rental	217	-	-	-	250	250	0.00%
	10,541	13,414	18,151	18,306	16,750	16,250	-2.99%
	<b>79,352</b>	<b>99,672</b>	<b>86,680</b>	<b>104,914</b>	<b>124,890</b>	<b>120,867</b>	<b>-3.22%</b>

Voting November 08, 2022:

- Mail Ballots: 1,467
- Early Voting: 3,265
- Day of Election Voting: 8,937



**LEGAL**

	Actual FY 20	Actual FY 21	Actual FY 22	July - Dec FY 23	Budget FY 23	Mgr. FY 24	% Change
Town Solicitor	56,544	43,490	25,000	761	48,000	48,000	0.00%
Assessment	750	1,139	51,458	25,494	5,000	2,000	-60.00%
Litigation	37,739	4,538	37,900	16,500	20,000	15,000	-25.00%
Labor	19,834	35,410	48,676	26,608	30,000	40,000	33.33%
Prosecutor	37,000	30,250	0	0	33,000	33,000	0.00%
Land Use	46,667	52,048	48,000	24,000	48,000	42,000	-12.50%
Bond Counsel	-	-	1,575	675	-	0	n/a
	<b>198,534</b>	<b>166,875</b>	<b>212,609</b>	<b>94,038</b>	<b>184,000</b>	<b>180,000</b>	<b>-2.17%</b>



Callaghan and Callaghan have served as the Town's Solicitor since 2017. They also act as the Town's Land Use legal counsel.

Matthew Callaghan is a former State Senator and served as Chairman of the Narragansett Land Trust. He was named to Disciplinary Board by RI Supreme Court Justice Paul Sutell in 2013.

James Callaghan was Special Assistant Attorney General in the RI Department of Attorney General. He served as Narragansett Town Council President from 2012-2014. James is also the Town's Prosecutor.

Labor Council: Robert Brooks of Adler, Pollock & Sheehan

Bond Council: David Ferrara of Taft & McSally



**FINANCE**

	Actual	Actual	Actual	Jul - Dec	Budget	Mgr.	%
	FY 20	FY 21	FY 22	FY 23	FY 23	FY 24	Change
<b>Wages</b>							
Director	115,563	122,198	129,534	65,542	132,961	136,008	2.29%
Controller	79,371	80,805	86,075	46,249	93,716	96,309	2.77%
Munis Admin	71,801	75,654	5,338	24,204	81,413	84,308	3.56%
Accountant	65,326	68,015	70,277	35,541	71,966	73,765	2.50%
Revenue Mgr.	61,276	62,383	64,458	31,941	65,686	67,657	3.00%
Payroll Clerk	-	-		0	-	0	n/a
Purchasing Agt	41,754	46,726	42,021	21,385	50,394	47,503	-5.74%
Clerks	113,296	120,466	130,484	62,326	129,651	140,157	8.10%
Overtime	15,965	7,760	8,860	6,638	7,000	7,000	0.00%
	564,352	584,007	537,047	293,826	632,787	652,707	3.15%
<b>Benefits</b>							
Payroll Taxes	71,736	50,743	56,688	28,647	48,309	49,932	3.36%
Retirement	114,080	112,421	106,218	58,186	117,763	119,667	1.62%
Health Ins	118,008	127,967	101,465	50,471	123,629	106,901	-13.53%
Dental Ins	5,889	6,237	4,931	2,298	6,075	4,590	-24.44%
Life Ins	2,103	2,075	1,871	1,034	2,265	2,178	-3.84%
	311,816	299,443	271,173	140,636	298,041	283,268	-4.96%
<b>Operations</b>							
Dues	2,223	2,691	1,235	649	1,500	1,500	0.00%
Travel	6,610	2,609	2,829	1,000	1,000	2,000	100.00%
Training	2,343	1,692	4,352	0	2,000	1,000	-50.00%
Auditing	84,732	46,973	51,696	-18,360	60,000	60,000	0.00%
Consulting	6,282	1,000	15,837	80,202	0	20,000	n/a
Contract Svc	712	822	7,030	10,926	1,500	1,500	0.00%
Office Equip	20,832	6,603	0	12,829	1,000	0	-
							100.00%
Office	20,232	18,653	30,679	11,231	20,000	25,000	25.00%
Postage	49,128	43,377	50,627	14,307	40,000	51,000	27.50%
P&L Ins	390,920	537,643	577,408	684,481	576,503	752,000	30.44%
P&L Ins Deduct.	-	16,378	-2,100	-	-	-	n/a
Termination	395,395	0	260,177	80,895	100,000	75,000	-25.00%
OPEB	200,000	358,953	251,525	0	250,000	250,000	0.00%
Other	600	3,403	580	1,596	7,500	7,500	0.00%
	1,180,009	1,040,797	1,251,875	879,756	1,061,003	1,246,500	22.87%
	<b>2,056,177</b>	<b>1,924,247</b>	<b>2,060,095</b>	<b>1,314,218</b>	<b>1,991,788</b>	<b>2,182,475</b>	<b>9.57%</b>
Paid With ARPA	-	-		-	-250,000	-250,000	n/a
	2,056,177	1,924,247	2,060,095	1,314,218	1,741,788	1,932,475	10.95%

Payments to OPEB is an allowable use of ARPA funds. It is expected that for FY 23, 24, & 25 OPEB will be funded from this source.

It is shown for comparison and transparency purposes.

**ASSESSOR**

	Actual	Actual	Actual	Jul - Dec	Budget	Mgr.	%
	FY 20	FY 21	FY 22	FY 23	FY 23	FY 24	Change
<b>Wages</b>							
Assessor	73,639	75,378	78,277	41,922	83,921	87,636	4%
Asst Assessor	-	-	-	-	60,542	62,581	3%
Clerical	66,919	45,364	47,052	23,682	71,882	49,199	-32%
Part Time	2,625	23,007	25,113	18,285	0	-	n/a
Overtime	658	930	2,495	0	1,000	500	-50%
	143,841	144,679	152,937	83,889	217,345	199,916	-8%
<b>Benefits</b>							
Payroll Taxes	10,488	10,558	11,164	6,119	16,627	15,294	-8%
Retirement	26,253	26,234	27,171	15,309	39,872	36,154	-9%
Health	25,994	29,105	29,792	18,314	45,167	38,020	-16%
Dental	1,687	1,813	1,624	1,058	2,599	1,697	-35%
Life	429	405	446	326	871	653	-25%
	64,851	68,115	70,197	41,126	105,136	91,818	-13%
<b>Operations</b>							
Dues	200	285	95	175	350	350	0%
Travel	-	200	40	550	1,000	1,500	50%
Office & Forms	27,233	6,069	5,978	2,836	3,500	4,250	21%
Legal Ads	66	36	88	0	70	100	43%
Reports	1,251	1,582	131	476	1,800	500	-72%
Record Maint	3,348	3,616	3,905	4,296	4,300	4,812	12%
Contract Svc	8,805	12,843	21,417	0	10,000	10,000	0%
Revaluation	225,000	50,000	60,000	0	60,000	60,000	0%
	265,903	74,631	91,654	8,333	81,020	81,512	1%
	<b>474,595</b>	<b>287,425</b>	<b>314,788</b>	<b>133,348</b>	<b>403,501</b>	<b>373,246</b>	<b>-7%</b>

The State requires revaluations every three years. Years 3 and 6 are statistically reviews. The State reimburses 60% of the cost for statistical reviews. In year nine, a full revaluation must be performed. The State provides NO reimbursement for the cost of a full revaluation.

<b>FY 26 Statistical Revalue</b>	\$ 140,000
<b>State Reimbursement 60%</b>	<b>\$ (84,000)</b>
<b>FY 29 Statistical Revalue</b>	<b>\$ 145,000</b>
<b>State Reimbursement 60%</b>	<b>\$ (87,000)</b>
<b>FY 32 Full Revalue</b>	<b>\$ 425,000</b>
	\$ 539,000
<b>Total Cost/9 years</b>	<b>\$ 60,000</b>
	annual reserve

**TECHNOLOGY**

	Actual	Actual	Actual	Jul - Dec	Budget	Mgr.	%
	FY 20	FY 21	FY 22	FY 23	FY 23	FY 24	Change
<b>Wages</b>							
Director	83,736	85,250	88,673	45,602	91,890	94,647	3.00%
Techs (2)	67,963	69,566	105,821	54,115	106,870	111,161	4.02%
Stipends	1,020	359	1,595	0	0	0	n/a
Overtime	0	-	0	2,586	2,500	4,000	60.00%
	152,719	155,175	196,089	102,303	201,260	209,808	4.25%
<b>Benefits</b>							
Payroll Taxes	11,388	11,606	14,641	7,652	15,396	16,050	4.25%
Retirement	28,586	28,249	34,699	17,793	36,632	37,313	1.86%
Health	14,327	13,705	17,961	9,025	18,675	18,771	0.51%
Dental	604	569	724	332	764	691	-9.55%
Life	527	462	633	326	634	653	3.00%
	55,432	54,591	68,658	35,128	72,101	73,478	1.91%
<b>Operations</b>							
Dues/Travel	555	77	684	0	100	850	750.00%
Training	-	-	-	0	2,250	500	-77.78%
Contract Svc	17,100	17,100	26,987	11,007	0	-	n/a
Software Lic	476,291	19,160	127,834	35,796	96,865	123,921	27.93%
:Munis	-	87,018	84,509	65,297	71,000	81,379	14.62%
Software	-	-	-	-	-	-	n/a
:Microsoft	-	65,520	74,884	-	88,180	120,960	37.17%
:Video	-	14,048	39,554	-	39,500	39,555	0.14%
:Other	-	31,586	17,471	30,860	36,000	35,432	-1.58%
Internet	-	41,260	118,976	46,500	46,500	49,290	6.00%
Initiatives	-	-	5,599	-	0	0	n/a
Server Maint	-	-	82,991	96,192	99,779	80,257	-19.57%
Hardware	-	116,359	-	13,269	15,000	25,000	66.67%
Office	-	1,451	38	12	500	500	0.00%
Office Equip	-	17,372	15,000	0	21	-	n/a
Other	297	357	1,527	258	1,500	1,971	31.40%
	494,243	411,308	596,054	299,191	497,195	559,615	12.55%
	702,394	621,074	860,801	436,622	770,556	842,901	9.39%

Cyber security continues to be a priority for the Technology Department in FY 24.

Recent accomplishments include addressing internet, security, and video capabilities within the recently renovated Town Hall.

Additionally, a new phone system was installed in 2023 for all Town departments, along with a complete redesign of Town's website to improve user access to information and services.

## PLANNING

Wages	Actual	Actual	Actual	Jul - Dec	Budget	Mgr.,	%
	FY 20	FY 21	FY 22	FY 23	FY 23	FY 24	Change
Director	99,792	101,678	105,060	53,131	107,062	110,274	3.0%
Planners	182,770	169,586	160,475	93,765	205,015	213,211	4.0%
Clerk	52,524	54,625	56,530	28,012	57,607	59,335	3.0%
Economic Dev	-	-		6,651	66,000	66,683	1.0%
Overtime / PT	2,983	6,238	7,870	3,610	1,500	8,406	460.4%
Overtime: PC	-	2,430	5,243	-	1,500	2,000	33.3%
Overtime; Zone	-	1,627	0	-	750	1,000	33.3%
Intern	-	-	0	-	500	994	98.8%
	338,069	336,184	335,178	185,169	439,934	461,903	5.0%
<b>Benefits</b>							
Payroll Taxes	24,692	24,347	24,454	13,623	33,655	35,336	5.0%
Retirement	61,544	59,923	58,161	32,152	80,297	81,495	1.5%
Health	56,152	63,163	55,428	27,500	82,357	64,554	-21.6%
Dental	2,996	3,345	2,825	1,254	4,162	1,934	-53.5%
Life	980	923	908	527	1,307	1,307	0.0%
	146,364	151,701	141,776	75,056	201,778	184,626	-8.5%
Dues/Conf	2,482	1,980	1,158	2,526	5,000	5,255	5.1%
Travel	1,160	2,873	600	0	2,500	3,000	20.0%
Office	11,741	8,997	12,428	4,158	17,600	18,500	5.1%
Books/Sub	1,181	1,491	1,986	186	2,200	2,100	-4.5%
Postage	18	-	0	26	-	-	n/a
Contract Svc	8,651	15,258	11,290	3,636	36,500	56,500	54.8%
Legal Ads	55	211	33	8	400	300	-25.0%
Façade Program	60,000	11,974	51,863	-	100,000	100,000	0.0%
Grant Matches	100,000	100,000	100,000	0	50,000	50,000	0.0%
	185,288	142,784	179,358	10,540	214,200	235,655	10.0%
	669,721	630,669	656,312	270,765	855,912	882,184	3.1%

The Planning Department was awarded over \$640,000 by the RI Infrastructure Bank Municipal Resiliency Grant program for the Wickford Harbor Watershed.

Sixteen (16) Post Road properties participated in this year's holiday decorating program and the Town continues to participate and be successful in the Community Rating System, providing homeowners' a discount on flood insurance premiums.

The Town hosted the Rhode Island Arbor Day Celebration at Wilson Park. Volunteers also assisted in planting new street trees in Wickford.

Over 250 acres of undeveloped land is now protected in partnership with the Natural Resources Conservation Services.



**CODE ENFORCEMENT**

	Actual	Actual	Actual	Jul - Dec	Budget	Mgr.,	%
	FY 20	FY 21	FY 22	FY 23	FY 23	FY 24	Change
<b>Wages</b>							
Building Official	85,722	89,242	94,475	48,792	98,390	104,014	5.72%
Asst Building Official	55,454	50,214	62,828	32,580	62,714	66,126	5.44%
Zoning/Housing Officer	51,814	36,759	47,146	24,276	51,320	54,073	5.36%
Clerical	102,475	73,608	83,069	40,797	83,741	86,254	3.00%
PT Inspectors	50,738	78,069	67,952	38,712	90,000	94,000	4.44%
Overtime/Certification	850	1,133	1,681	1,471	8,000	10,400	30.00%
	347,053	329,025	357,151	186,628	394,165	414,867	5.25%
<b>Benefits</b>							
Payroll Taxes	25,498	24,318	26,364	13,814	30,153	32,243	6.93%
Retirement	51,217	45,339	51,925	26,990	54,583	57,831	5.95%
Health	54,402	52,371	56,467	28,467	57,863	58,794	1.61%
Dental	3,062	2,943	3,075	1,411	3,131	2,984	n/a
Life	846	745	843	435	1,089	1,089	0.00%
	135,025	125,716	138,674	71,117	146,819	152,941	4.17%
<b>Operations</b>							
Dues & Meetings	150	230	150	-	500	500	0.00%
Mileage	1,066	891	982	246	2,000	2,000	0.00%
Training & Conf	2,834	520	2,657	2,949	6,800	6,800	0.00%
Office Equip	1,769	5,343	1,954	971	7,500	7,500	0.00%
Books/Forms	954	524	-	-	2,000	2,000	0.00%
Vehicle	651	1,493	5,168	1,687	2,900	3,300	13.79%
Contract Services	21,147	23,154	24,328	3,799	29,800	30,100	1.01%
	28,571	32,155	35,239	9,652	51,500	52,200	1.36%
	<b>510,649</b>	<b>486,896</b>	<b>531,064</b>	<b>267,397</b>	<b>592,484</b>	<b>620,008</b>	<b>4.65%</b>

	<b>Revenues</b>	<b>Permits</b>	<b>Inspections</b>
FY 22	592,643	3,201	5,217
FY 21	637,448	2,819	5,266
FY 20	528,828	2,612	5,329
FY 19	496,594	2,824	5,783
FY 18	435,600	2,688	4,230
FY 17	411,294	2,652	4,274

**SENIOR CENTER AND HUMAN SERVICES**

	Actual	Actual	Actual	Jul-Dec	Budget	Mgr.	%
	FY 20	FY 21	FY 22	FY 23	FY 23	FY 24	Change
<b>Wages</b>							
Director	87,705	89,290	89,236	46,658	94,017	96,838	3.0%
Asst Director	47,890	49,687	31,674	25,211	51,058	57,821	13.2%
Volunteer Coord	37,685	26,229	23,565	17,895	38,493	41,314	7.3%
Social Svcs Coord	35,855	33,582	23,883	14,793	43,335	40,319	-7.0%
Social Svcs Spec	21,574	18,590	19,187	0	33,405	39,034	16.9%
Clerical	47,231	47,112	49,684	24,620	50,631	52,149	3.0%
Sub Ctr	8,978	156	1,491	1,839	7,500	4,500	-40.0%
Kitchen Spr	14,128	11,429	19,007	5,057	23,058	25,079	8.8%
Meal Site Spr	14,002	9,187	13,646	9,735	22,211	23,839	7.3%
Bus Driver	35,811	19,633	21,665	12,009	46,782	50,159	7.2%
	350,859	304,895	293,038	157,817	410,490	431,052	5.0%
<b>Benefits</b>							
Payroll Taxes	25,370	22,083	21,014	11,317	27,182	28,213	3.8%
Retirement	63,475	55,038	52,258	28,344	74,271	77,334	4.1%
Health	46,882	48,875	51,273	27,774	75,562	67,376	-10.8%
Dental	3,238	3,116	3,088	1,501	4,604	3,813	-17.2%
Life	1,254	1,075	981	594	1,307	1,307	0.0%
	140,219	130,187	128,614	69,530	182,926	178,043	-2.7%
<b>Operations</b>							
Dues	175	315	305	185	825	830	0.6%
Travel	1,556	1,755	679	80	1,500	1,250	-16.7%
Office	4,071	5,043	5,041	2,527	5,967	5,967	0.0%
Subscriptions	-	80	451	503	815	815	0.0%
Postage	-	-	0	-	-	-	-
Licenses	255	285	130	240	350	350	0.0%
Medical Supplies	21	35	0	-	60	60	0.0%
Vehicle: Fuel	4,489	1,708	2,952	1,110	6,500	6,500	0.0%
Vehicle: Repairs	2,267	1,009	836	49	5,513	3,513	-36.3%
Bus Lease	8,104	8,104	8,104	-	-	-	n/a
Contract Svcs	6,266	5,296	7,032	3,103	10,135	10,135	0.0%
Public Assistance	3,280	600	868	1,263	10,000	10,000	0.0%
Bus Replacement	-	5,000	22,035	-	-	-	n/a
Misc.	3,670	2,757	4,615	1,382	4,600	4,800	4.3%
						-9,000	
	34,154	31,987	53,048	10,442	46,265	35,220	-23.9%
	525,232	467,069	474,700	237,789	639,681	644,315	0.7%

*The Town has various funds where their use is restricted to aiding residents that are having financial difficulties. The Town will draw up to \$9,000 from these funds in the FY 24 Budget.*

## RECREATION

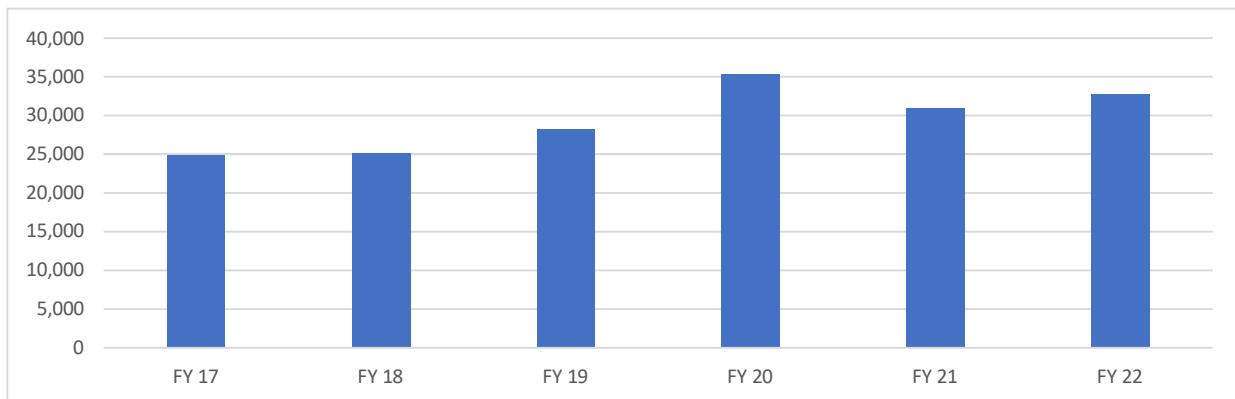
Recreation Department Director, Chelsey Dumas-Gibbs, received the 2022 PBN Government/Quasi-Gov. Woman To Watch Award in recognition of efforts to keep the community active and engaged with Parks & Rec. improvements in Town.

	Actual FY 20	Actual FY 21	Actual FY 22	Jul-Dec FY 23	Budget FY 23	Mgr. FY 24	% CHANGE
<b>Wages</b>							
Rec Director	63,787	75,595	89,321	46,477	93,808	100,051	6.66%
Program Director	43,200	58,174	61,475	31,780	64,616	68,042	5.30%
Admin Asst	36,321	43,060	45,562	21,670	45,932	62,894	36.93%
Seasonal/OT	25,142	168,279	217,770	158,583	265,000	204,000	-23.02%
Playground Super	-	-	2,184		-	-	n/a
Facility Manager	-	-	755	26,712	55,655	61,577	10.64%
Uniform Allow	-	-	-	300	300	450	50.00%
	<b>168,450</b>	<b>345,108</b>	<b>417,067</b>	<b>285,522</b>	<b>525,311</b>	<b>497,014</b>	<b>-5.39%</b>
<b>Benefits</b>							
Payroll Taxes	13,038	26,136	31,551	21,602	40,162	38,010	-5.36%
Retirement	28,586	32,135	35,589	23,054	47,920	53,052	10.71%
Health Ins	15,883	18,286	15,152	10,621	23,163	38,015	64.12%
Dental Ins	1,379	1,600	1,537	541	1,814	1,698	-6.39%
Life Ins	386	405	422	385	1,089	1,089	0.00%
	<b>59,272</b>	<b>78,562</b>	<b>84,251</b>	<b>56,203</b>	<b>114,148</b>	<b>131,864</b>	<b>15.52%</b>
<b>Operations</b>							
Mileage	1,737	2,015	530	175	1,000	800	-20.00%
Tuition, Fees, Dues	378	239	1,070	162	2,100	2,300	9.52%
Conf/Travel	736	292	1,339	86	800	800	0.00%
Telephone	-	1,612	2,135	748	2,700	1,000	-62.96%
Office Supplies	6,958	932	1,210	1,582	3,200	1,200	-62.50%
First Aid	998	-	407	1,426	800	400	-50.00%
Ballfield: Water	33,059	8,280	22,464	22,372	30,000	33,000	10.00%
Solid Waste	-	2,865	5,167	1,183	4,000	4,000	0.00%
Vehicle: Fuel, Etc.	7,981	2,282	8,285	2,922	9,570	4,070	-57.47%
Cleaning Svc	1,893	1,658	215		4,500		-100.00%
Beach	-	86,931	94,232	103,679	94,000	107,000	13.83%
Basketball	-	18,363	19,876	16,651	34,000	30,000	-11.76%
Youth Prog	-	35,302	30,596	20,398	25,000	26,000	4.00%
Adult Prog	-	1,370	3,435	1,283	5,000	3,000	-40.00%
Field Trips	-	16,920	30,791	27,869	32,000	34,000	6.25%
Fireworks	-		26,331	30,000	24,000	32,000	33.33%
Repair/Maint	-	1,325	8,632	2,396	8,000	11,000	37.50%
Soil/Sand	-	1,192	20,789	7,879	25,000	28,000	12.00%
Field Impv	-	-	18,489	50,307	50,000	50,000	0.00%
Play Equip	-	3,525	166,563	6,589	10,000	40,000	300.00%
Cont Svc	90,015	9,201	30,680	10,849	12,100	17,000	40.50%
Rentals	-	1,292	3,775	1,483	2,000	4,000	100.00%
Commodities	4,938	8,293	6,195		7,000	7,000	0.00%
Misc.	88,918	2,197	-	4,322	100	100	0.00%
	<b>237,611</b>	<b>206,086</b>	<b>503,206</b>	<b>314,361</b>	<b>386,870</b>	<b>436,670</b>	<b>12.87%</b>
	<b>465,333</b>	<b>629,756</b>	<b>1,004,524</b>	<b>656,086</b>	<b>1,026,329</b>	<b>1,065,548</b>	<b>3.82%</b>

## DISPATCH/COMMUNICATIONS

	Actual FY 20	Actual FY 21	Actual FY 22	Jul-Dec FY 23	Budget FY 23	Mgr. FY 24	% Change
<b>Wages</b>							
Dispatchers	8,504	392,222	408,526	201,655	446,514	457,235	2.40%
Holiday Pay/FLSA	51	8,808	7,558	6,747	26,731	27,192	1.72%
Overtime	207	79,341	151,085	123,051	90,000	90,000	0.00%
	8,762	480,371	567,169	331,453	563,245	574,427	1.99%
<b>Benefits</b>							
Payroll Taxes	646	36,213	42,058	24,850	43,088	43,944	1.99%
Retirement	1,542	70,847	71,172	36,797	84,252	82,897	-1.61%
Health Ins	-	46,335	47,581	29,479	52,470	66,554	26.84%
Dental Ins	-	1,942	2,004	1,256	2,311	2,892	25.14%
Life Ins	42	1,515	1,557	795	1,742	1,742	0.00%
	2,230	156,852	164,372	93,177	183,863	198,029	7.70%
<b>Operations</b>							
Radios	-	-	166,322	2,321	5,000	5,000	0.00%
R & M	-	-	1,243	-	5,000	2,500	-50.00%
Computer/Software	-	-	2,629	-	-	-	n/a
Training	-	-	-	-	-	4,000	n/a
Office	-	3,453	1,092	535	5,000	5,000	0.00%
	-	3,453	171,286	2,856	15,000	16,500	10.00%
	10,992	640,676	902,827	427,486	762,108	788,956	3.52%

	FY 17	FY 18	FY 19	FY 20	FY 21	FY 22
Calls for Service	24,865	25,050	28,262	35,268	30,898	32,733



**FIRE**

<b>Wages</b>	Actual	Actual	Actual	Jul - Dec	Budget	Mgr.	%
	FY 20	FY 21	FY 22	FY 23	FY 23	FY 24	Change
Chief	108,943	110,920	114,581	57,946	116,764	120,267	3.00%
Asst Fire Chief	-	-	-	17,823	102,582	103,782	1.17%
Deputy Chiefs	284,995	293,859	304,407	152,779	348,401	362,117	3.94%
Captains	771,100	773,876	713,171	332,772	681,870	720,667	5.69%
Lieutenants	1,125,370	1,126,891	1,406,191	735,623	1,574,409	1,652,572	4.96%
Firefighters	2,256,099	2,220,991	2,551,939	1,190,092	2,375,577	2,507,777	5.56%
SAFER Firefighters	491,835	456,515	-	-	-	-	n/a
Fire Marshall	86,980	91,135	93,721	46,665	95,965	102,038	6.33%
Asst Fire Marshal	83,258	87,444	89,890	44,757	92,043	97,867	6.33%
Lineman					5,000		
Mechanic	86,622	86,631	89,890	44,757	92,043	95,580	3.84%
Asst Mechanic	64,792	67,179	67,826	33,771	69,451	71,889	3.51%
Secretary	47,295	48,994	50,623	24,093	51,588	53,135	3.00%
Out of Rank Pay	27,047	33,373	31,614	12,507	27,000	26,000	-3.70%
Paid Training	63,458	55,240	87,839	43,384	50,000	50,000	0.00%
Collateral Pay	9,727	-	-	-	-	-	n/a
Holiday Pay	199,976	205,331	254,605	136,727	290,243	308,270	6.21%
Overtime	464,388	546,556	829,802	347,544	600,000	675,000	12.50%
Fire Detail	5,756	1,048	2,338	-	-	-	n/a
Uniform Allowance	85,100	79,350	89,413	102,500	102,500	102,500	0.00%
	6,262,741	6,285,333	6,777,850	3,323,740	6,670,436	7,054,461	5.76%
<b>Benefits</b>							
Payroll Taxes	423,619	437,155	485,994	243,634	503,595	542,650	7.76%
Retirement	1,554,990	1,587,773	1,621,589	808,010	1,695,317	1,744,247	2.89%
Health Insurance	875,847	961,765	1,051,385	525,881	1,055,442	1,038,818	-1.58%
Dental Insurance	42,235	45,762	48,489	22,781	47,987	43,730	-8.87%
Life Insurance	16,644	16,473	20,047	9,031	18,077	18,077	0.00%
	2,913,335	3,048,928	3,227,504	1,609,337	3,320,418	3,387,522	2.02%



Included in the various special revenue funds that the Town maintains is an EMA fund (Fund 129). As of June 30, 2022, the fund balance was \$66,198. Beginning in FY24, costs associated with EMA Director and other EMA expenditures will be charged to this fund.

**FIRE**

	Actual	Actual	Actual	Jul - Dec	Budget	Mgr	%
Operations	FY 20	FY 21	FY 22	FY 23	FY 23	FY 24	Change
Tuitions	7,986	15,085	7,881	2,745	20,000	15,000	-25.00%
Dues & Meetings	2,875	2,700	3,620	100	3,000	2,000	-33.33%
Office/Forms	6,965	5,002	5,468	2,949	7,300	7,200	-1.37%
Shipping Fees	1,383	173	893	108	700	700	0.00%
Books & pub	11,809	7,136	4,750	1,311	10,000	7,500	-25.00%
Training	9,310	6,525	45,990	(397)	15,000	12,500	-16.67%
Safety Equip	-	19,961	19,529	11,978	20,000	20,000	0.00%
SE Maint	19,070	23,900	23,084	4,460	21,000	21,000	0.00%
Suppression Chem	4,075	2,480	2,628	1,096	4,000	3,000	-25.00%
Hydrants	102,415	95,507	119,859	45,606	101,500	101,500	0.00%
Rescue Supplies	91,175	83,608	75,694	39,824	81,500	85,000	4.29%
Personnel Equip	41,733	17,723	44,022	7,967	41,000	36,000	-12.20%
Medical/EAP	-	977	2,930		1,000	1,000	0.00%
Telephone	11,605	11,293	13,737	5,284	15,000	15,000	0.00%
Radio & Alarm	8,781	6,124	52,712	652	10,500	10,000	-4.76%
Comm Maint	27,645	27,640	46,519	15,293	40,000	30,000	-25.00%
Bostitch Lease	96,939	88,600	88,600	44,300	88,600	88,600	0.00%
Bldg Repairs	16,031	17,835	16,453	2,420	8,500	15,000	76.47%
Janitorial	8,992	9,658	9,695	5,808	10,500	10,500	0.00%
Solid Waste	10,138	6,488	5,235	3,722	7,500	8,500	13.33%
Vehicle Fuel	61,164	67,371	118,640	67,522	80,000	130,000	62.50%
Vehicle Maint	95,724	115,780	118,859	55,873	100,000	120,000	20.00%
Vehicle Parts	30,083	20,045	23,785	25,286	27,500	30,500	10.91%
Capital/Misc Equip	48,921	7,915	14,867	3,142	10,000	10,000	0.00%
	714,819	659,526	865,450	347,049	724,100	780,500	7.79%
	9,890,895	9,993,787	10,870,804	5,280,126	10,714,954	11,222,483	4.74%



	FY 17	FY 18	FY 19	FY 20	FY 21	FY 22
Fire Responses	2,086	2,415	3,005	5,651	6,241	6,965
Ambulance Responses	3,228	3,587	3,342	3,104	3,285	4,191
Residential Inspections	475	423	702	613	663	607
Box Alarms	239	302	269	234	242	290



**POLICE**

	Actual FY 20	Actual FY 21	Actual FY 22	Jul-Dec FY 23	Budget FY 23	Mgr. FY 24	% Change
<b>Wages</b>							
Police Chief	108,976	111,038	115,802	57,946	116,764	120,267	3.00%
Captains	211,758	219,476	226,998	152,941	339,956	351,828	3.49%
Lieutenants	555,767	594,276	612,147	293,744	606,760	630,323	3.88%
Sergeants	442,622	455,809	514,662	275,568	546,011	561,875	2.91%
Detectives	408,662	502,088	533,841	252,063	522,641	539,920	3.31%
Patrol Officers	2,306,890	2,488,243	2,398,396	1,178,138	2,595,943	2,649,665	2.07%
School Resource	79,553	40,963	26,179	6,716	79,864	90,674	13.54%
Dispatchers	205,158	-	-	-	-	-	n/a
Secretary & Clerk	174,407	183,861	192,928	97,199	194,742	201,746	3.60%
Custodian	41,432	46,578	46,958	23,212	47,736	49,167	3.00%
Court	10,364	5,231	8,265	3,469	15,000	15,000	0.00%
Holiday Pay	335,618	222,614	256,553	156,651	232,026	244,251	5.27%
Uniform All.	51,127	52,117	81,300	70,600	82,800	76,550	-7.55%
Sick Buy Back	20,532	55,342	5,972	25,843	25,000	25,000	0.00%
Overtime	291,953	320,245	360,061	204,940	300,000	300,000	0.00%
Detail-Non Civic	5,784	2,316	-	-	30,000	30,000	0.00%
Detail-Civic	897,038	519,039	776,252	350,132	545,000	600,000	10.09%
	6,147,641	5,819,236	6,156,314	3,149,162	6,280,243	6,486,266	3.28%
<b>Benefits</b>							
Payroll Taxes	460,531	431,900	463,027	234,738	480,668	505,291	5.12%
Retirement	1,345,753	1,380,461	1,316,413	663,192	1,439,472	1,484,901	3.16%
Health Ins	688,383	689,568	643,457	289,971	674,479	714,174	5.89%
Dental Ins	33,907	33,854	31,368	14,865	34,085	32,598	-4.36%
Life Ins	14,797	13,578	13,709	6,336	13,070	13,506	3.34%
	2,543,371	2,549,361	2,467,974	1,209,102	2,641,774	2,750,470	4.11%



**POLICE (cont.)**

Operations	Actual	Actual	Actual	Jul-Dec	Budget	Town Mgr.	%
	FY 20	FY 21	FY 22	FY 23	FY 23	FY 24	Change
Tuitions	13,570	24,427	9,175	15,100	25,000	26,070	4.28%
Dues	3,266	2,775	3,280	2,700	3,500	3,430	-2.00%
Travel	1,276	284	1,681	283	1,500	1,700	13.33%
Office	6,951	7,012	10,524	6,141	8,500	9,750	14.71%
Books & Pub	2,554	1,735	1,009	611	1,500	1,500	0.00%
Postage	584	186	488	283	2,500	2,500	0.00%
Training	16,409	20,366	30,262	1,647	25,000	28,000	12.00%
Ammunition	17,000	19,680	21,505	17,673	35,000	36,625	4.64%
Firearms	6,290	8,006	71,766	-	8,000	10,000	25.00%
Personal Equip	9,861	9,587	29,429	9,487	25,300	63,800	152.17%
Prisoner Food	405	275	495	181	750	500	-33.33%
Signage	1,567	1,667	895	70	-	1,000	n/a
Solid Waste	1,336	1,114	1,097	637	1,680	1,680	0.00%
Janitorial Supplies	3,330	4,057	4,639	1,608	4,500	5,500	22.22%
Medial Svc/Supply	485	70	4,325	2,113	3,500	5,950	70.00%
Contract Svc	8,806	10,882	13,670	3,913	13,125	35,360	169.41%
Computer SO	48,240	45,225	-	-	-	-	n/a
Health Advocate	-	-	-	-	23,000	23,000	0.00%
Detective Supplies	2,842	4,145	3,685	844	3,700	3,700	0.00%
Comm Maint	23,044	32,587	98,146	3,190	27,887	28,000	0.41%
Record Maint	29,265	33,355	39,328	39,420	39,000	41,720	6.97%
Other Rentals	3,759	3,000	4,778	-	2,000	7,600	280.00%
Vehicle: Fuel	54,384	76,193	100,024	71,100	104,000	114,000	9.62%
Vehicle: Repairs	43,671	62,514	85,328	10,487	50,000	50,000	0.00%
Vehicle Lease FY 18	32,607	-	-	-	-	-	n/a
Vehicle Lease FY 19	32,575	32,575	32,575	-	-	-	n/a
Vehicle Lease FY 20	-	49,986	48,244	48,244	48,244	48,244	0.00%
Vehicle Lease FY 21	-	45,873	-	45,706	45,706	45,706	0.00%
Vehicle Lease FY 22	-	-	49,841	1,295	49,841	49,841	0.00%
Vehicle Lease FY 23	-	-	51,467	-	-	51,467	n/a
Vehicle Lease FY 24						53,882	
Misc. Capital	(14,806)	921	21,480	2,625	3,100	5,099	64.48%
	47,811	68,846	68,095	48,527	69,132	52,000	-24.78%
	397,082	567,343	807,231	333,885	624,965	807,624	29.71%
<b>Paid w/ ARPA/OPIOID</b>	<b>9,088,094</b>	<b>8,935,940</b>	<b>9,431,519</b>	<b>4,692,149</b>	<b>9,546,982</b>	<b>10,044,360</b>	<b>5.21%</b>
	-	-	-	-	(23,000)	(44,750)	94.57%
	<b>9,088,094</b>	<b>8,935,940</b>	<b>9,431,519</b>	<b>4,692,149</b>	<b>9,523,982</b>	<b>9,999,610</b>	<b>4.99%</b>

FY 17      FY 18      FY 19      FY 20      FY 21      FY 22

Physical Arrest	697	675	613	549	485	537
Traffic Violations	3,045	2,900	2,143	2,349	1,697	837
Calls for Service	24,865	25,000	28,262	35,268	30,898	32,733



**POLICE: ANIMAL CONTROL**

	Actual FY 20	Actual FY 21	Actual FY 22	Jul-Dec FY 23	Budget FY 23	Mgr. FY 24	% Change
<b>Wages</b>							
ACO	39,707	32,285	48,863	23,212	47,736	49,168	3.00%
PT ACO	22,991	30,094	22,022	14,721	26,419	28,242	6.90%
Overtime	3,223	446	4,274	2,066	2,000	3,000	50.00%
Uniform	444	300	495	300	600	300	-50.00%
	66,365	63,125	75,654	40,299	76,755	80,710	5.15%
<b>Benefits</b>							
Payroll Taxes	4,846	4,671	5,559	2,980	5,826	6,174	5.97%
Retirement	11,428	11,382	12,537	6,991	14,367	14,034	-2.32%
Health Ins	13,222	11,167	13,971	6,951	14,270	14,422	1.07%
Dental Ins	775	947	305	204	802	734	-8.48%
Life Ins	214	170	211	109	217	218	0.46%
	30,485	28,337	32,583	17,235	35,482	35,582	0.28%
<b>Operations</b>							
Animal Food	2,242	2,962	2,723	1,305	2,500	2,500	0.00%
Medical Services	-	2,407	230	-	800	800	0.00%
Contract Services	6,050	1,811	16,792	9,193	7,000	17,000	142.86%
Uniform Replace	45	143	1,972	-	200	200	0.00%
Solid Waste	979	1,014	958	637	1,680	1,680	0.00%
Janitorial Supp	1,158	941	1,367	754	1,400	1,400	0.00%
Vehicle	621	763	1,258	436	550	1,750	218.18%
Equipment	-	-	3,878	968	-	200	n/a
Commodities	1,006	1,220	1,424	395	1,500	2,000	33.33%
	12,101	11,261	30,602	13,688	15,630	27,530	76.14%
	<b>108,951</b>	<b>102,723</b>	<b>138,839</b>	<b>71,222</b>	<b>127,867</b>	<b>143,822</b>	<b>12.48%</b>

**Rhode Island Animal Control Officers Association**

**Proudly serving the public and its animals in the State of Rhode Island**

	FY 17	FY 18	FY 19	FY 20	FY 21	FY 22
Calls	803	825	754	694	651	761
Adoptions	n/a	n/a	n/a	n/a	41	53

**POLICE: HARBOR MASTER**

	Actual FY 20	Actual FY 21	Actual FY 22	Jul-Dec FY 23	Budget FY 23	Mgr. FY 24	% Change
<b>Wages</b>							
Harbor Master	54,726	64,560	62,017	29,888	61,798	62,099	0.49%
Asst HM	10,539	7,784	5,327	-	11,000	11,000	0.00%
Clerk & PT	5,498	1,599	4,666	6,708	6,500	6,500	0.00%
	70,763	73,943	72,010	36,596	79,298	79,599	0.38%
<b>Benefits</b>							
Payroll Taxes	5,082	5,361	5,203	2,651	6,066	6,089	0.38%
Retirement	10,192	10,222	10,594	5,403	11,390	11,259	-1.15%
Health Ins	14,068	15,533	15,152	7,613	15,755	15,835	0.51%
Dental Ins	747	800	769	353	802	734	-8.48%
Life Ins	211	219	210	109	217	218	0.46%
	30,300	32,135	31,928	16,129	34,230	34,135	-0.28%
<b>Operations</b>							
Postage	-	-	325	-	750	750	0.00%
Communication	510	273	950	-	600	600	0.00%
Vehicle Maint	2,829	6,420	24,015	670	3,000	3,000	0.00%
Gas & Fuel	4,094	2,944	5,163	3,919	6,050	7,800	28.93%
FY 2024 Lease						11262	100.00%
Contract Svc	3,090	2,495	5,474	2,059	3,500	3,500	0.00%
Office/Forms	163	364		-	200	200	0.00%
Uniform Repl	320	369	350	-	600	600	0.00%
Misc	290		171	-	250	250	0.00%
	11,296	12,865	36,448	6,648	14,950	27,962	87.04%
	112,359	118,943	140,386	59,373	128,478	141,696	10.29%

**PUBLIC WORKS: ADMIN**

	Actual FY 20	Actual FY 21	Actual FY 22	Jul-Dec FY 23	Budget FY 23	Mgr. FY 24	% Change
<b>Wages</b>							
Director	92,196	100,746	108,656	55,431	112,642	117,159	4.01%
Asst. Director	-	-	15,041	40,880	78,303	-	-100.00%
Project Mgr.	79,371	80,805	83,493	42,224	85,084	87,636	3.00%
Program Cord	64,150	69,058	82,287	33,439	68,767	56,733	-17.50%
Overtime	1,005	2,849	4,149	1,194	1,300	1,500	15.38%
	236,722	253,458	293,626	173,168	346,096	263,028	-24.00%
<b>Benefits</b>							
Payroll Taxes	20,308	18,454	21,390	13,046	25,815	20,122	-22.05%
Retirement	43,623	44,398	48,927	30,845	63,546	47,415	-25.38%
Health Ins	42,130	45,524	48,016	30,275	61,680	39,433	-36.07%
Dental Ins	2,257	2,400	2,452	1,411	3,131	1,698	-45.77%
Life Ins	621	608	673	435	871	653	-25.03%
	108,939	111,384	121,458	76,012	155,043	109,321	-29.49%
<b>Operations</b>							
Dues	305	280	280	-	350	350	0.00%
Office Equip	4,259	1,297	870	694	1,700	1,400	-17.65%
Medical Svc	348	190	2,370	698	2,500	2,500	0.00%
Contingency	456	-	-	-	250	550	120.00%
	5,368	1,767	3,520	1,392	4,800	4,800	0.00%
	<b>351,029</b>	<b>366,609</b>	<b>418,604</b>	<b>250,572</b>	<b>505,939</b>	<b>377,149</b>	<b>-25.46%</b>

The Town's Department of Public Works is comprised of seven (7) divisions: Administration, Engineering, Facilities, Tree Warden and Highway are part of the General Fund; Transfer Station and Sewer are Enterprise funds.



**PUBLIC WORKS: ENGINEERING**

	Actual FY 20	Actual FY 21	Actual FY 22	Jul-Dec FY 23	Budget FY 23	Mgr. FY 24	% Change
<b>Wages</b>							
Engineer	89,843	93,363	73,238	-	98,647	93,057	-5.67%
Eng Inspect	117,393	120,274	124,539	62,982	123,816	191,428	54.61%
Overtime	-	-	-	199	-	-	n/a
Uniform	600	600	600	600	600	900	50.00%
	207,836	214,237	198,377	63,781	223,063	285,385	27.94%
<b>Benefits</b>							
Payroll Taxes	15,427	15,917	14,573	4,587	17,018	21,832	28.29%
Retirement	39,519	39,604	36,241	11,455	41,000	51,577	25.80%
Health Ins	30,540	32,072	30,303	15,226	46,582	63,342	35.98%
Dental Ins	752	800	1,019	463	1,274	2,935	130.38%
Life Ins	632	608	584	218	653	871	33.38%
	86,870	89,001	82,720	31,949	106,527	140,557	31.94%
<b>Operations</b>							
Training	125	-	-	-	200	200	0.00%
Office	7,762	3,370	8,703	5,447	6,600	7,100	7.58%
Licenses	345	450	120	125	400	400	0.00%
Testing & Lab	3,885	214	3,555	-	5,000	5,000	0.00%
Consulting	42,110	29,441	38,200	2,700	50,000	50,000	0.00%
Other	-	-	139	-	-	-	n/a
	54,227	33,475	50,717	8,272	62,200	62,700	0.80%
	<b>348,933</b>	<b>336,713</b>	<b>331,814</b>	<b>104,002</b>	<b>391,790</b>	<b>488,642</b>	<b>24.72%</b>



**PUBLIC WORKS: HIGHWAY**

	Actual FY 20	Actual FY 21	Actual FY 22	Jul-Dec FY 23	Budget FY 23	Mgr. FY 24	% Change
<b>Wages</b>							
Superintendent	80,103	79,482	85,015	44,211	89,415	96,838	8.30%
Foreman	102,045	115,680	120,240	59,291	129,076	133,680	3.57%
Mechanic	112,759	117,703	105,953	55,195	177,350	122,301	-31.04%
Equip Oper	449,585	432,499	369,534	156,508	422,201	469,605	11.23%
Mason	-	666	50,555	25,588	53,417	53,273	-0.27%
Admin	32,162	22,911	41,633	24,130	44,191	44,473	0.64%
Overtime	30,418	24,950	32,673	12,236	40,000	40,000	0.00%
Storm Water Sp	12,274	12,478	13,596	6,280	20,000	15,000	-25.00%
OT: Snow	40,000	68,977	57,978	5,142	40,000	40,000	0.00%
Uniform	4,200	4,200	3,600	3,600	4,200	4,500	7.14%
	863,546	879,546	880,777	392,181	1,019,850	1,019,669	-0.02%
<b>Benefits</b>							
Payroll Taxes	62,193	64,521	64,662	28,488	74,946	78,006	4.08%
Retirement	145,306	139,376	138,760	66,880	160,755	166,830	3.78%
Health Ins	173,339	169,253	159,770	80,523	201,021	191,009	-4.98%
Dental Ins	9,511	9,254	8,147	3,538	10,374	9,496	-8.46%
Life Ins	3,170	2,854	2,919	1,548	3,485	3,485	0.00%
	393,519	385,258	374,258	180,977	450,581	448,826	-0.39%



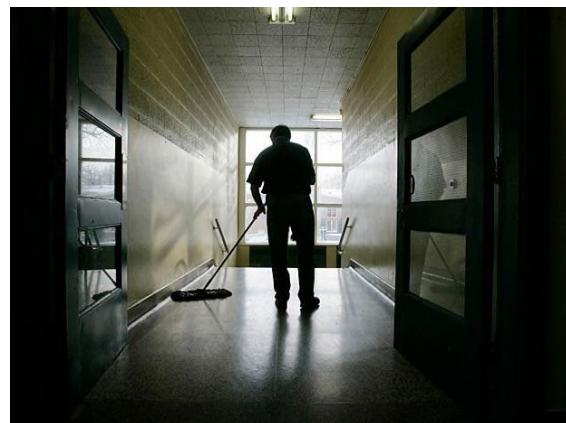
**PUBLIC WORKS: HIGHWAY**

Operations	Actual FY 20	Actual FY 21	Actual FY 22	Jul-Dec FY 23	Budget FY 23	Mgr. FY 24	% Change
Dues	50	50	50	-	75	75	0.00%
Office	(162)	1,699	7,310	1,926	8,325	8,400	0.90%
Reg & Lic	867	1,127	650	449	1,200	1,200	0.00%
Safety Eq	3,296	3,183	4,868	1,366	7,000	7,000	0.00%
Hand Tools	2,078	3,722	2,092	1,048	3,400	2,000	-41.18%
Rentals	659	4,603	-	-	5,000	5,000	0.00%
Vehicle: Fuel	32,696	50,972	77,796	35,627	70,000	77,000	10.00%
Vehicle: Maint	151,886	149,250	138,611	62,023	184,250	189,000	2.58%
FY 18 Lease	69,105	69,105	69,105	-	69,105	69,105	0.00%
FY 18 Lease	21,161	21,161	21,161	-	40,568	-	n/a
FY 19 Lease	104,604	52,327	52,327	52,327	52,328	-	n/a
FY 20 Lease	42,742	52,915	63,271	40,568	63,270	63,271	0.00%
FY 22 Lease	-	-	1,295	93,473	93,473	83,474	-10.70%
Paving	500,000	500,000	750,000	47,169	750,000	750,000	0.00%
Asphalt	37,568	35,894	11,544	21,864	35,000	35,000	0.00%
Line Painting	21,351	20,167	50,779	-	50,000	50,000	0.00%
Signage	5,620	12,691	11,075	6,443	11,000	13,500	22.73%
Commodities	4,271	8,157	4,845	3,777	7,000	10,000	42.86%
Contract Services	28,797	9,167	17,031	6,229	40,000	40,000	0.00%
Construction Supplies	-	2,199	-	36	3,000	3,000	0.00%
Communication Maint	1,202	2,169	1,961	2,186	2,500	2,500	0.00%
Drain Maint	39,171	13,212	15,906	1,446	47,500	47,500	0.00%
Snow Plowing	15,000	12,217	15,000	158	15,000	15,000	0.00%
Salt	108,000	56,817	85,000	-	75,000	75,000	0.00%
Sand & Gravel	21,324	38,150	10,049	12,723	45,000	45,000	0.00%
Misc	15,640	1,789	36,564	470	600	7,100	1083.33%
Capital	19,275	27,924	4,545	15,950	35,000	15,000	-57.14%
	1,246,201	1,150,667	1,452,835	407,258	1,714,594	1,614,125	-5.86%
	<b>2,503,266</b>	<b>2,415,471</b>	<b>2,707,870</b>	<b>980,416</b>	<b>3,185,025</b>	<b>3,082,620</b>	<b>-3.22%</b>



**PUBLIC WORKS: FACILITIES**

	Actual FY 20	Actual FY 21	Actual FY 22	Jul-Dec FY 23	Budget FY 23	Mgr. FY 24	% Change
<b>Wages</b>							
Foreman	63,833	64,987	67,148	33,274	68,427	70,480	3.00%
Carpenter	42,171	45,632	32,561	26,457	54,410	56,042	3.00%
Equip Op	147,267	141,912	132,761	46,617	145,883	158,561	8.69%
Parks rec field			52,190	549			
Landscape/Eq Op	-		5,402	23,374	48,869	50,252	2.75%
Custodian	94,906	88,071	101,003	50,494	100,484	147,724	47.01%
Tree Warden	2,520	6,330	2,640	6,240	6,000	8,000	33.33%
Seasonal	40,210	36,423	18,262	11,368	40,000	25,500	-36.25%
Overtime	28,474	20,644	18,418	10,795	30,000	30,000	0.00%
Uniform	2,100	2,100	2,100	1,800	2,400	2,700	12.50%
	421,481	406,099	432,485	210,968	496,473	549,259	19.59%
<b>Benefits</b>							
Payroll Taxes	30,722	30,198	31,857	15,229	37,338	41,559	11.30%
Retirement	64,574	62,697	69,355	32,740	77,051	87,579	13.66%
Health Ins	66,741	67,694	68,866	34,650	87,763	66,760	-23.93%
Dental Ins	3,348	3,756	3,733	1,752	4,113	4,087	-0.63%
Life Ins	1,575	1,507	1,581	762	1,742	1,960	12.51%
	166,960	165,852	175,392	85,133	208,007	201,945	-2.91%



**PUBLIC WORKS: FACILITIES**

Operations	Actual	Actual	Actual	Jul-Dec	Budget	Mgr.	%
	FY 20	FY 21	FY 22	FY 22	FY 23	FY 24	Change
Hand Tools	394	731	440	1,652	2,250	3,750	66.67%
Safety Equip	772	544	1,580	99	500	500	0.00%
Janitor Svc	25,114	29,852	47,212	16,950	50,000	50,000	0.00%
Janitor Supp	13,355	11,997	16,338	9,759	18,000	18,000	0.00%
Solid Waste	5,742	6,474	5,619	3,353	6,800	7,140	5.00%
Maint:Elec	10,032	7,200	10,152	4,548	10,000	10,000	0.00%
Maint:Plumb	6,972	13,333	10,957	6,572	8,000	8,800	10.00%
Maint: HVAC	46,197	51,663	65,197	11,023	50,000	50,000	0.00%
Maint:Bldg	29,564	27,465	25,773	1,220	30,000	30,000	0.00%
Maint:Sewer	7,740	7,712	9,180	525	6,000	6,000	0.00%
Vehicle: Fuel	5,791	8,382	13,208	8,724	4,300	12,000	179.07%
Vehcile:R&M	4,797	7,831	13,263	528	5,000	5,000	0.00%
Bldg Material	32,793	25,659	22,831	12,527	26,000	26,000	0.00%
Landscape	10,910	19,514	26,443	-	-	-	n/a
Field Imp/Rec	-	-		29,157	60,350	60,350	0.00%
Soil & Gravel	300	3,833	546	-	-	0	n/a
Fertilizers	125	1,793	831	-	-	-	n/a
Seeds & Plants	973	3,426	-	-	1,250	1,250	0.00%
Plumb Supp	743	890	5,687	2,863	800	4,000	400.00%
Elec Supp	7,955	4,655	729	3,502	6,500	6,500	0.00%
Other Supp	7,213	6,764	6,312	2,311	5,500	5,500	0.00%
Cont Svc:Bldg	45,003	54,931	58,026	13,729	48,000	48,000	0.00%
Tree Svc	33,168	30,008	54,519	12,863	45,000	45,000	0.00%
Rentals	-	2,520	4,471	-	2,000	2,000	0.00%
Landfill Services	-	-	-	23,500	0	50,000	0.00%
Other	800	105	125	-	600	600	3233.33%
Capital	352,621	631,871	429,340	39,789	430,000	415,000	-3.49%
	<b>649,074</b>	<b>959,153</b>	<b>828,779</b>	<b>205,194</b>	<b>816,850</b>	<b>865,390</b>	<b>5.07%</b>
	<b>1,237,515</b>	<b>1,531,104</b>	<b>1,436,656</b>	<b>501,295</b>	<b>1,521,330</b>	<b>1,616,594</b>	<b>6.26%</b>

**UTILITIES**

	Actual FY 20	Actual FY 21	Actual FY 22	Jul-Dec FY 23	Budget FY 23	Mgr. FY 24	% Change
Telephone	106,758	95,516	108,414	29,407	70,000	77,000	10.00%
Electricity	280,373	286,696	347,335	248,341	320,000	400,000	25.00%
Gas	90,430	97,686	148,297	48,789	94,000	103,400	10.00%
Fuel Oil	73,410	51,138	106,228	41,814	68,166	74,983	10.00%
Sewer	28,087	49,570	2,297	868	21,000	23,100	10.00%
Solid Waste	-	30,000	30,000	15,000	30,000	32,448	8.16%
Recycling	445,000	472,100	472,100	486,264	486,264	500,851	3.00%
Water	45,207	49,735	23,111	13,089	45,000	49,500	10.00%
St Light Maint	-	3,825	35,000	11,132	50,000	55,000	10.00%
Street Lighting	416,026	344,394	234,089	89,157	300,000	330,000	10.00%
	<b>1,485,291</b>	<b>1,480,660</b>	<b>1,506,871</b>	<b>983,861</b>	<b>1,484,430</b>	<b>1,646,282</b>	<b>10.90%</b>

**CIVIC CONTRIBUTIONS**

	Actual FY 20	Actual FY 21	Actual FY 22	Jul-Dec FY 23	Budget FY 23	Mgr. FY 24	% Change
Well One Health	20,000	20,000	-	-	-	20,000	100.0%
SC Home Health (VNS)	17,500	17,500	-	17,500	17,500	17,500	0.0%
Neighbor Helping	1,000	1,000	-	-	1,000	1,000	0.0%
Gateway Health	3,000	3,000	-	-	3,000	-	-100.0%
Vet & Mem Day	1,000	1,000	1,000	2,000	2,000	2,000	0.0%
Lafayette Band	1,500	1,500	1,500	1,500	1,500	1,500	0.0%
Davisville Library	11,500	11,500	11,500	11,500	11,500	11,500	0.0%
Davisville - State Aid	23,111	23,113	23,113	23,931	23,931	27,000	12.8%
Willett Library	11,500	10,000	10,000	10,000	10,000	11,500	15.0%
Willett - State Aid	26,127	28,773	28,773	30,432	30,432	32,654	7.3%
Gilbert Stuart	5,000	5,000	5,000	5,000	5,000	5,000	0.0%
SK Adult Day Care	34,127	-	-	-	34,127	-	-100.0%
Blue Bus/Harbor Lights	-	-	-	-	-	5,000	n/a
Plum Beach Garden	-	2,000	2,000	2,000	2,000	2,500	25.0%
Art Festival	5,500	-	5,500	-	5,500	5,500	0.0%
Arts Council	19,000	19,000	4,000	19,000	19,000	19,000	0.0%
Chamber of Commerce	25,000	25,000	25,000	25,000	25,000	25,000	0.0%
Wickford Village Assoc	-	10,000	10,000	10,000	10,000	10,000	0.0%
Tri Town Comm Act	20,000	20,000	20,000	-	20,000	20,000	0.0%
Southern RI Volunteers	2,611	2,611	2,611	2,611	2,611	2,611	0.0%
	<b>227,476</b>	<b>200,997</b>	<b>149,997</b>	<b>160,474</b>	<b>224,101</b>	<b>219,265</b>	<b>-2.2%</b>

**QDC-MSA**

	Actual FY 20	Actual FY 21	Actual FY 22	Jul - Dec FY 23	Budget FY 23	Mgr. FY 24	% Change
Common Areas	428,045	439,121	459,129	233,985	467,969	479,360	2.43%
Roadways	202,388	204,750	198,459	99,304	198,608	196,907	-0.86%
	<b>630,433</b>	<b>643,871</b>	<b>657,588</b>	<b>333,289</b>	<b>666,577</b>	<b>676,267</b>	<b>1.45%</b>

DEBT SERVICE FUND	Actual FY 20	Actual FY 21	Actual FY 22	Budget FY 23	Jul-Dec FY 23	Budget FY 23	Mgr. FY 24	% Change
DEBT PRINCIPAL	775,000	575,000	575,000	570,000	35,000	570,000	535,300	-6.09%
DEBT INTEREST	224,119	203,394	185,925	168,609	84,578	168,609	150,700	-10.62%
DEBT PRINCIPAL-RIIB-2018	86,000	87,000	89,000	90,000	90,000	90,000	92,000	2.22%
DEBT INTEREST-RIIB-2018	23,218	21,339	19,327	17,202	9,144	17,202	14,965	-13.01%
DEBT PRINCIPAL - RIIB - 2021	0	0	0	87,000	87,000	87,000	87,000	0.00%
DEBT INTEREST - RIIB - 2021	0	0	3,409	6,751	3,469	6,751	6,355	-5.86%
Gilbert Stuart Bridge Funding							-46,678	-100.00%
DEBT PRINCIPAL-GOB2019-TOWN	0	205,000	205,000	205,000	205,000	205,000	205,000	0.00%
DEBT INTEREST-GOB2019TOWN	71,583	146,600	138,400	130,200	67,150	130,200	123,600	-5.07%
DEBT PRINCIPAL-GOB2021	0	0	200,000	200,000	0	200,000	425,000	112.50%
DEBT INTEREST-GOB2021	0	0	279,400	271,400	135,700	271,400	263,400	-2.95%
DEBT INTEREST	0	18,789	0	0	0	0	0	
DEBT INTEREST	0	61,497	0	0	0	0	0	
DEBT INTEREST	0	26,100	0	0	0	0	0	
INTEREST ON INVESTMENTS	-430	-23	-703	0	-710	0	0	
APPRO. PRIOR YEAR SURPLUS	0	0	0	-150,000	0	-150,000	0	-100.00%
DEBT PRINCIPAL	1,575,000	1,570,000	1,380,000	1,380,000	1,380,000	1,380,000	1,365,000	-1.09%
DEBT INTEREST	476,063	397,438	323,688	254,688	144,594	254,688	186,063	-26.94%
DEBT PRINCIPAL-SCHOOL-RIHEBC	735,000	755,000	701,367	410,000	0	410,000	425,000	3.66%
DEBT INTEREST-SCHOOL-RIHEBC	376,851	343,950	139,697	112,500	56,164	112,500	92,000	-18.22%
DEBT PRINCIPAL-GOB2019SCHOOL	0	150,000	150,000	150,000	150,000	150,000	150,000	0.00%
DEBT INTEREST-GOB2019SCHOOL	50,683	103,700	97,700	91,700	47,350	91,700	85,875	-6.35%
DEBT PRINCIPAL - RIHEBC - 2021	0	0	65,000	875,000	0	875,000	860,000	-1.71%
DEBT INTEREST	0	0	416,231	363,605	177,741	363,605	344,530	-5.25%
<b>TOTAL DEBT</b>	<b>4,393,085</b>	<b>4,664,783</b>	<b>4,968,442</b>	<b>5,233,655</b>	<b>2,672,180</b>	<b>5,233,655</b>	<b>5,365,110</b>	<b>2.51%</b>

**LIBRARY**

Revenues	Actual FY 20	Actual FY 21	Actual FY 22	Budget FY 23	Mgr. FY 24	% Change
Fines & Copies	13,438	6,013	20,896	-	22,000	n/a
Prior Year Surplus	182,705	-	-	-	-	n/a
Town Aid	1,315,000	1,315,000	1,346,560	1,346,560	1,381,121	2.57%
State Aid	298,543	297,608	301,066	309,217	353,799	14%
Less Aid transferred						
Davisville Library	(23,111)	(23,113)	(23,227)	(23,931)	(27,000)	13%
Willett Library	(26,117)	(28,773)	(29,113)	(30,432)	(32,654)	7%
<b>TOTAL:</b>	<b>1,760,458</b>	<b>1,566,735</b>	<b>1,616,182</b>	<b>1,601,414</b>	<b>1,697,266</b>	<b>5.99%</b>
	Actual FY 20	Actual FY 21	Actual FY 22	Budget FY 23	Mgr. FY 24	% Change
Overtime	13,456	26	7,043	11,340	11,340	0.00%
Special Employee	-	-	2,032	-		n/a
Termination Pay	-	7,005	10,720	8,000	0	-100.00%
Clerk I	65,453	62,565	66,177	67,627	71,558	5.81%
Library Director	86,860	86,377	71,622	82,315	88,486	7.50%
Library Deputy Director	66,101	68,687	11,968	6,880	79,488	1055.35%
Librarian	271,049	273,528	263,688	255,945	247,741	-3.21%
Library Assistant	143,355	150,034	159,633	163,588	162,568	-0.62%
Library Aides	23,186	17,937	20,413	28,304	15,836	-44.05%
Library Associate	42,181	30,679	30,475	38,409	41,320	7.58%
Library Tech	91,991	98,763	110,796	117,744	124,029	5.34%
Custodial Salary	42,693	62,997	38,446	69,680	62,598	-10.16%
<b>Total Salaries</b>	<b>846,325</b>	<b>858,598</b>	<b>793,013</b>	<b>849,832</b>	<b>904,964</b>	<b>6.49%</b>
Insurance Buy Back	-	1,500	-	-		n/a
FICA	62,872	63,687	59,241	64,486	69,517	7.80%
Retirement	136,258	134,241	114,016	132,555	136,520	2.99%
Unemployment	293	-	598	-		n/a
Health Insurance	129,568	129,448	103,029	120,789	135,935	12.54%
Dental Insurance	6,802	7,411	6,173	7,812	7,112	-8.96%
Life Insurance	2,944	2,633	2,392	2,614	2,831	8.32%
TIAA Retirement	8,041	8,145	7,230	7,605	7,970	4.80%
Retiree Health Care	44,754	46,477	44,173	38,532	33,030	-14.28%
<b>TOTAL P/R BENEFITS</b>	<b>391,533</b>	<b>393,540</b>	<b>336,852</b>	<b>374,393</b>	<b>392,916</b>	<b>4.95%</b>

**LIBRARY**

	Actual FY 20	Actual FY 21	Actual FY 22	Budget FY 23	Mgr. FY 24	% Change
Tuition & Fees - Library Staff	1,766	800	500	1,000	1000	0.00%
Travel & Expenses	1,523	30	135	750	750	0.00%
Telephone	5,568	4,542	4,510	4,700	4,720	0.43%
Postage	-	-	38	750	575	-23.33%
Data Processing	-	25	-	-		n/a
Electricity	60,293	58,369	53,723	65,550	70,000	6.79%
Gas	16,147	14,498	8,245	21,360	21,000	-1.69%
Solid Waste	979	1,080	957	1,149	1,206	5.00%
Water	1,654	966	1,410	1,800	5,450	202.78%
Worker's Comp-Library	2,375	3,144	3,290	3,455	3,628	5.00%
General Insurance	55,790	40,779	42,818	44,959	47,207	5.00%
Dues & Memberships	320	-	-	-	265	n/a
Office Equipment Rental	4,175	5,239	5,147	5,000	8,900	78.00%
Office Equipment Maint	1	-	-	-		n/a
Office Equipment Maint	6,186	321	-	-		n/a
Structural Systems Maint	9,088	-	510	-		n/a
Interiors Maintenance	24,274	28,130	39,371	22,000	12,000	-45.45%
Landscaping Maintenance	2,586	9,621	964	4,117	4,117	0.00%
Contractual Serv. Not O/W C	47,443	43,930	47,589	47,585	49,017	3.01%
Contractual Serv. Not O/W C	416	443	448	-	11,051	n/a
Oper Supplies For Office Equip	7,216	5,084	5,794	8,000	7,000	-12.50%
Operating Supplies For Office	31	2,168	1,737	-		n/a
Books & Publications	158,613	146,963	115,352	133,120	140,000	5.17%
Technology Upgrades	21,669	14,252	6,123	5,894	6,000	1.80%
Electrical Supplies	506	479	85	1,000	500	-50.00%
Janitorial Supplies	7,481	3,314	2,955	5,000	5,000	0.00%
Misc. Expense - Library	47,204	-	-	-		n/a
Flow Through To Davisville	23,111	23,113	23,227	-		n/a
Flow Through To Willett	26,127	28,773	29,213	-		n/a
Transfer Out - Library	39,291	51,305	134,028	-		n/a
<b>TOTAL OPERATING</b>	<b>571,833</b>	<b>487,367</b>	<b>528,168</b>	<b>377,189</b>	<b>399,386</b>	<b>5.89%</b>
<b>TOTAL LIBRARY</b>	<b>1,809,691</b>	<b>1,739,505</b>	<b>1,658,034</b>	<b>1,601,414</b>	<b>1,697,266</b>	<b>5.99%</b>

**SCHOOL DEPARTMENT**

School Aid	Actual	Actual	Actual	Budget	Mgr.	%
	FY 20	FY 21	FY 22	FY 23	FY 24	Change
Town	53,810,743	53,906,526	55,876,600	57,273,515	59,526,442	3.78%
State Aid	10,486,289	11,861,301	11,295,672	11,269,716	11,557,376	2.49%
School Capital	216,985	453,200	500,000	500,000	0	-100.00%
	<b>64,514,017</b>	<b>66,221,027</b>	<b>67,672,272</b>	<b>69,043,231</b>	<b>71,083,818</b>	<b>2.87%</b>



**Expenditure Summary**

	ACTUAL FY20	ACTUAL FY21	ACTUAL FY22	Jul-Dec FY 23	BUDGET FY23	MGR FY24	% CHANGE FY24
TOWN COUNCIL	41,810	72,782	40,747	27,486	71,408	70,964	-0.62%
TOWN MANAGER	250,020	289,609	233,580	117,475	322,981	327,070	1.27%
HUMAN RESOURCE	1,373,083	1,382,846	1,305,210	710,492	1,446,982	1,402,981	-3.04%
TOWN CLERK	478,773	475,945	505,469	231,693	479,059	504,616	5.33%
BD OF CANVASSERS	79,352	99,672	86,680	104,879	124,890	120,867	-3.22%
LEGAL SERVICES	198,534	166,875	212,609	94,038	184,000	180,000	-2.17%
FINANCE	2,056,177	1,924,247	2,060,095	1,314,218	1,741,788	1,932,475	10.95%
ASSESSOR	474,595	287,425	314,788	133,348	403,501	373,246	-7.50%
TECHNOLOGY	702,394	621,074	860,801	436,622	770,556	842,901	9.39%
PLANNING	669,721	630,669	656,312	270,765	855,912	882,184	3.07%
CODE ENFORCEMENT	510,649	486,896	531,604	267,397	592,484	620,008	4.65%
SENIOR CENTER	525,232	467,069	474,699	237,787	639,681	644,315	0.72%
RECREATION	465,331	629,756	1,004,524	656,086	1,026,329	1,065,548	3.82%
DISPATCH	10,992	640,676	902,827	427,486	762,108	788,956	3.52%
FIRE	9,890,895	9,993,787	10,870,804	5,280,126	10,714,954	11,222,483	4.74%
POLICE	9,088,094	8,935,939	9,431,519	4,695,951	9,523,982	9,999,610	4.99%
ANIMAL CONTROL	108,951	102,723	138,839	71,222	127,867	143,822	12.48%
HARBOR MASTER	112,359	118,943	140,386	59,373	128,478	141,696	10.29%
PW-ADMIN	351,029	366,609	418,603	250,575	505,939	377,149	-25.46%
PW-ENGINEERING	348,933	336,713	331,814	104,002	391,790	488,641	24.72%
PW-HIGHWAY	2,503,266	2,415,471	2,707,872	980,416	3,185,026	3,082,622	-3.22%
PW FACILITIES	1,237,515	1,531,104	1,436,657	501,295	1,521,330	1,616,594	6.26%
UTILITIES	1,485,291	1,480,660	1,506,871	983,861	1,484,430	1,646,282	10.90%
CIVIC CONTRIB.	227,476	200,997	149,997	160,474	224,101	219,265	-2.16%
QDC	630,433	643,871	657,588	333,289	666,577	676,267	1.45%
DEBT	4,393,085	4,664,738	4,968,442	2,672,180	5,233,655	5,365,110	2.51%
<b>TOTAL TOWN DPTS</b>	<b>38,213,990</b>	<b>38,967,096</b>	<b>41,949,337</b>	<b>21,122,536</b>	<b>43,129,851</b>	<b>44,735,672</b>	<b>3.72%</b>
<b>Library Appropriation</b>	1,809,691	1,739,505	1,658,034	-	1,601,414	1,697,267	5.99%
School State Aid	10,486,289	11,861,301	11,295,672	5,406,160	11,269,716	11,557,376	2.49%
School Dpt.	53,810,743	53,906,526	55,876,600	28,636,758	57,273,515	59,526,442	3.78%
Capital Appropriation	216,985	453,200	500,000	-	500,000	-	-100.0%
<b>TOTAL Town &amp; School</b>	<b>104,537,698</b>	<b>106,927,628</b>	<b>111,279,643</b>	<b>55,165,454</b>	<b>113,774,496</b>	<b>117,516,757</b>	<b>3.18%</b>

## Enterprise & Significant Special Revenue Funds

	Actual FY20	Actual FY21	Actual FY22	Jul-Dec FY23	Budget FY23	Mgr FY24	% Change
<b><u>GOLF COURSE</u></b>							
Overtime - Gc - Operations	9,371	9,697	10,424	6,101	10,000	10,000	0.00%
Superintendent - Gc - Operatio	70,817	77,702	83,760	42,224	85,084	87,636	3.00%
Mechanic - Gc - Operations	53,435	59,622	61,606	30,527	62,779	64,662	3.00%
Custodian - Golf	43,560	45,098	48,076	23,512	47,736	49,167	3.00%
Asst Superintendent - Golf	43,147	58,536	61,393	23,189	50,016	51,335	2.64%
Seasonal - Golf Course <b>WAGES</b>	81,207	80,642	56,864	69,766	140,000	170,356	21.68%
<b>FICA</b>	<b>301,537</b>	<b>331,297</b>	<b>322,123</b>	<b>195,320</b>	<b>395,615</b>	<b>433,156</b>	9.49%
Termination Pay - Upon Retirem	28,187	24,729	26,000	14,597	30,265	33,204	9.71%
Retirement - Golf Unemployment -	0	0	19,452	0	0	0	0.00%
Golf	29,974	79,150	(49,153)	19,418	45,267	45,833	1.25%
Health Insurance	4,780	1,414	9,003	0	3,000	5,000	66.67%
Dental Insurance Life	50,408	(11,993)	38,272	17,541	34,359	36,107	5.09%
Insurance Uniform	2,455	1,911	1,722	708	1,814	1,697	-6.44%
Allowance Mileage	1,118	826	827	402	871	871	-0.02%
Allowance Tiaa	900	900	1,200	1,050	1,700	1,650	-2.94%
Retirement	269	0	0	0	60	0	-100.00%
<b>PR /BENEFITS</b>	<b>120,781</b>	<b>98,923</b>	<b>49,816</b>	<b>54,906</b>	<b>117,336</b>	<b>124,362</b>	5.99%
Association Dues	550	550	1,015	505	650	900	38.46%
Conferences/Meetings	1,866	420	820	280	1,600	2,800	75.00%
Telephone	498	711					0.00%
Vehicle Registration Electricity	13	0	13	0	100	100	0.00%
Gas	1,922	5,154	0	0	19,000	0	-100.00%
Sewage	10,332	11,032	20,142	5,525	10,000	12,000	20.00%
Solid Waste	930	875	1,108	428	800	1,100	37.50%
Water Worker's	3,661	3,792	4,536	2,481	6,000	7,000	16.67%
Comp	957	931	1,507	498	3,700	3,700	0.00%
General Insurance	24,198	24,777	40,868	42,912	42,912	46,000	7.20%
Application Fees	23,788	25,222	12,316	13,932	13,932	15,000	7.67%
Other Rentals Other	45	0					0.00%
Ads	430	0	169	0	1,900	1,900	0.00%
Maintenance - Motor Vehicle	0	25	14	0	40	100	150.00%
Irrigation System Maintenance	34,368	25,324	18,432	10,785	30,000	30,000	0.00%
Plumbing Systems Maintenance	0	0	4,442	6,767	10,000	13,000	30.00%
Landscaping Maintenance	0	0	0	0	800	0	-100.00%
Due To Gf-Irrigation Advance	806	4,784	1,939	2,480	5,000	5,000	0.00%
Contract Services Advertising	0	0	0	0	57,135	57,135	0.00%
Office Supplies	12,572	17,446	31,862	7,632	30,000	34,000	13.33%
Fertilizers		12					0.00%
Pest Control Chemicals	88	1,528	220	38	250	250	0.00%
Medicines & Drugs Gasoline &	25,635	27,421	27,654	41,605	70,000	70,000	0.00%
Diesel Fuel Building Repair	44,427	59,326	54,198	27,362	80,000	90,000	12.50%
Materials Soil Sand & Gravel	91	0					0.00%
Seeds & Plants	16,875	13,945	29,947	18,804	25,000	29,000	16.00%
Janitorial Supplies	2,819	5,420	1,038	256	2,000	2,000	0.00%
Commodities	5,969	3,353	4,061	3,565	7,000	10,000	42.86%
Commodities - Merchandise	9,715	3,410	11,100	868	25,000	25,000	0.00%
Vehicular Equipment	(399)	0					0.00%
Fy 2018 Lease Payment Irrigation	18,292	7,015	15,652	7,529	22,000	25,000	13.64%
System	0	0	0	0	0	0	0.00%
Misc. Expense - Golf Course	0	0	0	85,137	140,000	150,000	7.14%
Allocated Cost - Golf Course	6,585	4,737	2,886	0	25,000	20,000	-20.00%
<b>GOLF COURSE OPERATIONS</b>	<b>3,473</b>	<b>1,648</b>	<b>2,607</b>				0.00%
							0.00%
	93,251	63,773	131,875	55,813	111,626	90,774	-18.68%
	<b>343,757</b>	<b>315,238</b>	<b>417,813</b>	<b>335,201</b>	<b>741,445</b>	<b>741,759</b>	0.04%
	<b>766,075</b>	<b>745,457</b>	<b>789,753</b>	<b>585,426</b>	<b>1,254,396</b>	<b>1,299,277</b>	<b>3.58%</b>

	Actual FY20	Actual FY21	Actual FY22	Jul-Dec FY23	Budget FY23	Mgr FY24	% Change
<b>CLUBHOUSE</b>							
Manager - Clubhouse	72,690	80,771	93,621	48,660	93,500	99,664	6.59%
Asst Manager - Clubhouse	35,460	40,346	41,718	23,794	42,389	81,536	92.35%
Seasonal - Clubhouse	62,264	83,361	87,583	53,061	75,000	70,000	-6.67%
<b>WAGES</b>	<b>170,415</b>	<b>204,479</b>	<b>222,922</b>	<b>125,516</b>	<b>210,889</b>	<b>251,200</b>	<b>19.11%</b>
FICA	8,966	15,160	16,204	9,303	16,127	13,173	-18.32%
Retirement	6,211	17,448	21,520	11,776	24,026	24,343	1.32%
Unemployment		2,760					0.00%
Health Insurance	6,436	21,326	21,139	10,621	21,663	22,092	1.98%
Dental Insurance	322	1,051	1,010	480	1,031	964	-6.52%
Life Insurance	146	405	422	243	436	435	-0.14%
Mileage Allowance	522	527	640	0	550	550	0.00%
TIAA Retirement	428	1,264	1,449	676	0	0	0.00%
<b>PR /BENEFITS</b>	<b>23,030</b>	<b>59,940</b>	<b>62,383</b>	<b>33,099</b>	<b>63,833</b>	<b>61,557</b>	<b>-3.56%</b>
Association Dues	1,637	1,637	1,939	0	1,700	1,700	0.00%
Conferences/Meetings	0	0	914	0	1,000	1,200	20.00%
Travel & Expenses	931	0					0.00%
Telephone	1,839	0					0.00%
Postage	44	0	55	0	100	100	0.00%
Alarm Systems	8,428	5,193	551	111	1,500	500	-66.67%
Electricity	63,854	58,153	56,827	19,891	50,000	56,000	12.00%
Gas	15,046	22,186	14,417	4,323	10,000	15,000	50.00%
Sewage	8,397	9,196	10,600	4,564	9,700	11,000	13.40%
Water	10,277	8,905	9,967	4,179	9,000	10,000	11.11%
Worker's Comp - Clubhouse	1,731	0					0.00%
General Insurance	0	13,700	13,700	14,385	14,385	16,000	11.23%
Advertising - Clubhouse	0	0	150	0	3,000	1,000	-66.67%
Electrical Systems Maintenance	429	0	0	1,157	0	0	0.00%
Contract Services	16,097	12,027	11,117	950	15,000	17,000	13.33%
Office Supplies	1,528	350	736	579	1,000	1,000	0.00%
Printed Forms	1,287	3,082	165	0	2,000	2,000	0.00%
Badges & Emblems	20	40	0	51	75	75	0.00%
Building Repair Materials	3,682	11,937	2,821	1,300	1,500	3,000	100.00%
Janitorial Supplies	6,311	4,809	3,967	1,932	6,000	6,000	0.00%
Paper Products	0	0	0	0	200	0	-100.00%
Commodities -	46,371	50,493	42,260	19,323	0	40,000	0.00%
Commodities - Merchandise	28,380	27,630	23,831	11,426	28,000	30,000	7.14%
Commodities - Clothing	13,831	5,116	10,468	7,542	12,000	15,000	25.00%
Special Projects - Clubhouse	0	0	23,950	0	60,000	100,000	66.67%
Allocated Cost	0	0	71,954	28,296	56,591	29,528	-47.82%
	230,121	234,455	300,390	120,008	282,751	356,103	25.94%
<b>CLUBHOUSE OPERATIONS</b>	<b>423,565</b>	<b>498,874</b>	<b>585,696</b>	<b>278,624</b>	<b>557,473</b>	<b>668,860</b>	<b>19.98%</b>
<b>GOLF COURSE/CLUBHOUSE</b>	<b>\$ 1,189,640</b>	<b>\$ 1,244,331</b>	<b>\$ 1,375,449</b>	<b>\$ 864,050</b>	<b>\$ 1,811,869</b>	<b>\$ 1,968,137</b>	<b>7.94%</b>

**GOLF COURSE & CLUB  
HOUSE**
**REVENUES**

	Actual FY 20	Actual FY 21	Actual FY 22	Jul-Dec FY 23	Budget FY 23	Mrg. FY 24	% Change
Daily Greens Fees	995,594	1,330,443	1,310,869	644,822	1,200,000	1,300,000	8.33%
Annual Greens Fee	100,782	120,748	146,145	750	150,000	160,000	6.67%
Merchandise Sales	44,463	51,390	49,686	23,866	47,000	45,000	-4.26%
Clothing Sales	2,253	13,761	20,367	14,512	16,000	20,000	25.00%
Restaurant Rent	43,500	37,550	33,800	25,500	38,300	38,300	0.00%
Gas Carts	325,718	487,435	460,689	233,712	440,000	450,000	2.27%
Hand Carts	3,707	3,161	5,774	758	2,500	2,200	-12.00%
Club Storage	789	529	400		400	600	50.00%
Club Rentals	796	1,611	2,069	1,079	2,000	2,000	0.00%
Driving Range Fee	46,599	90,861	80,987	32,638	80,000	82,000	2.50%
Handicaps	3,960	8,565	8,250	375	8,000	9,000	12.50%
Misc. Revenue			2,949	2,459		2,500	0.00%
	<b>1,568,161</b>	<b>2,146,054</b>	<b>2,121,985</b>	<b>980,471</b>	<b>1,984,200</b>	<b>2,111,600</b>	<b>6.42%</b>

**ALLEN HARBOR**

<b>REVENUES</b>	<b>Actual</b>	<b>Actual</b>	<b>Actual</b>	<b>Jul-Dec</b>	<b>Budget</b>	<b>Mrg</b>	<b>%</b>
	<b>FY20</b>	<b>FY21</b>	<b>FY22</b>	<b>FY23</b>	<b>FY23</b>	<b>FY24</b>	<b>Change</b>
Allen Harbor Annual Fees	354,341	369,988	389,755	629	403,564	412,000	<b>2.1%</b>
Allen Harbor Merchandise	2,033	1,432	1,706	1,259	1,500	1,800	<b>20.0%</b>
Misc.	2,700	12,243	21,951	14,731	13,000	17,000	<b>30.8%</b>
	<b>359,074</b>	<b>383,663</b>	<b>413,411</b>	<b>16,619</b>	<b>418,064</b>	<b>430,800</b>	<b>3.0%</b>
<b>ALLEN HARBOR</b>	<b>Actual</b>	<b>Actual</b>	<b>Actual</b>	<b>Jul-Dec</b>	<b>Budget</b>	<b>Mrg.</b>	<b>%</b>
	<b>FY 20</b>	<b>FY 21</b>	<b>FY 22</b>	<b>FY 23</b>	<b>FY 23</b>	<b>FY 24</b>	<b>Change</b>
Manager - Allen Harbor	70,021	72,193	61,650	32,016	65,000	67,000	3.1%
Seasonal	<u>97,609</u>	<u>104,005</u>	<u>102,446</u>	<u>67,153</u>	<u>132,000</u>	<u>130,000</u>	-1.5%
<b>TOTAL WAGES</b>	<b>167,630</b>	<b>176,198</b>	<b>164,096</b>	<b>99,169</b>	<b>197,000</b>	<b>197,000</b>	<b>0.0%</b>
Social Security	0	0	12,553	7,586	0	0	0.0%
FICA	12,824	13,479	0	0	15,071	15,070	0.0%
Unemployment	<u>10,707</u>	<u>1,562</u>	<u>3,804</u>	<u>0</u>	<u>5,000</u>	<u>4,500</u>	-10.0%
<b>PR BENEFITS</b>	<b>23,531</b>	<b>15,041</b>	<b>16,357</b>	<b>7,586</b>	<b>20,071</b>	<b>19,570</b>	<b>-2.5%</b>
Conferences/Meetings - Ah	0	0	0	0	500	500	0.0%
Telephone	10,206	0	162	70	0	0	0.0%
Vehicle Registration	0	0	13	7	0	0	0.0%
Electricity	0	8,325	6,073	324	11,500	11,400	-0.9%
Fuel Oil	134	396	635	162	0	800	0.0%
Sewage	0	0	530	245	0	600	0.0%
Solid Waste	3,623	3,901	4,047	3,103	5,700	5,900	3.5%
Water	3,267	2,622	2,259	993	3,300	3,300	0.0%
Worker's Comp - Allen Harbor	3,637	11,558	12,136	12,743	12,743	14,000	9.9%
General Insurance	9,296	2,500	2,625	2,756	2,756	3,000	8.9%
Other Ads	0	0	25	0	100	0	-100.0%
Maintenance - Motor Vehicle	248	979	3,041	1,004	2,000	2,000	0.0%
Electrical Systems Maintenance	645	385	280	0	1,000	1,000	0.0%
Boat Pump Out Station	0	2,008	210	0	1,000	1,000	0.0%
Landscaping Maintenance	723	1,874	1,733	0	2,000	1,568	-21.6%
Qdc Msa Maintenance	73,500	52,500	52,491	26,250	52,500	52,500	0.0%
Contract Services	33,764	18,393	10,740	3,172	9,000	9,000	0.0%
Office Supplies	1,490	1,119	301	555	1,000	1,150	15.0%
Gasoline & Diesel Fuel	0	602	566	470	1,000	1,000	0.0%
Janitorial Supplies	1,600	983	1,145	1,012	1,500	1,750	16.7%
Construction Matr & Sup.	22,174	38,244	31,555	19,218	26,000	28,000	7.7%
Commodities - Non-Budgeted	10,967	12,251	20,057	6,583	15,000	17,000	13.3%
Special Projects - Allen Harbor	0	113	0	6,382	9,633	16,000	66.1%
Allocated Cost	0	23,178	87,666	21,381	42,762	54,020	26.3%
<b>OPERATIONS</b>	<b>175,274</b>	<b>181,931</b>	<b>238,290</b>	<b>106,428</b>	<b>200,994</b>	<b>225,488</b>	<b>12.2%</b>
	<b>366,435</b>	<b>373,170</b>	<b>418,744</b>	<b>213,184</b>	<b>418,065</b>	<b>442,058</b>	<b>0.0%</b>

Municipal Court	Actual FY 20	Actual FY 21	Actual FY 22	Jul-Dec FY 23	Budget FY 23	Mgr. FY 24	% Change
<b>OPERATIONS</b>							
Overtime	15,198	12,389	16,838	8,900	15,000	17,500	16.67%
Special Employee	5,779	4,750	5,286	2,911	7,000	7,000	0.00%
Fica	1,558	1,308	1,678	632	1,683	1,874	11.36%
Conferences/Meetings	0	0	0	0	1,000	1,000	0.00%
Postage	0	0	0	0	500	500	0.00%
Ritt Fines	41,271	29,935	40,154	12,772	42,500	42,500	0.00%
Ritt Violations	6,108	3,988	6,504	2,132	6,500	6,500	0.00%
RI Hwy - Ritt Payments	10,514	6,161	10,874	3,875	10,500	10,500	0.00%
Emer Med Serv Spec Assessment	953	650	845	315	1,000	1,000	0.00%
Legal Services	15,068	13,920	13,750	7,500	16,000	15,000	-6.25%
Legal Ads	0	0	0	0	200	200	0.00%
Printing	0	0	138	0	1,100	1,100	0.00%
Office Equipment Maintenance	5,938	6,000	8,761	8,210	9,000	10,000	11.11%
Office Supplies	258	-	29	0	750	750	0.00%
Books & Publications	152	156	168	0	350	350	0.00%
Office Equipment And Furniture	164	1,199	-	0	500	500	0.00%
Allocated Cost	90,813	39,350	95,353	46,219	92,438	82,647	-10.59%
	<b>193,774</b>	<b>119,805</b>	<b>200,378</b>	<b>93,465</b>	<b>206,021</b>	<b>198,921</b>	<b>-3.45%</b>
<b>REVENUES</b>							
Court Costs Traffic	21,207	14,110	19,608	7,126	21,518	21,000	-2.41%
Court Cost Municipal	70	164	65	75	458	500	9.17%
Ritt Assessments	52,666	35,258	48,351	16,751	52,192	57,000	9.21%
Fines Traffic	59,648	43,486	56,756	18,395	80,577	80,000	-0.72%
Fines Municipal	2,275	3,862	3,492	1,275	4,120	4,500	9.22%
Traffic Miscellaneous	4	5	662	-	458	500	9.17%
Muni Miscellaneous	6,724	7,358	3,300	1,251	2,747	3,000	9.21%
State Fines	38,769	46,307	44,209	9,212	27,470	30,000	9.21%
RI Hwy- Ritt Assessments	10,975	6,375	10,313	3,888	15,566	17,000	9.21%
Emer Medic Serv Spec Assess	1,007	729	932	422	915	1,000	9.29%
	<b>193,370</b>	<b>157,680</b>	<b>187,713</b>	<b>58,395</b>	<b>206,021</b>	<b>214,500</b>	<b>4.12%</b>

Wastewater/Sewer Department	ACTUALS	ACTUALS	ACTUALS	Jan-Dec	BUDGET	MGR	%
	FY 20	FY 21	FY 22	FY 23	FY 23	FY 24	CHANGE
<b>REVENUES</b>							
Interest And Penalties	-	21,525	4,668	3,741	4,000	4,000	0.00%
Application & License Fees	1,225	825	575	675	1,000	900	-10.00%
Annual User Charge Fees	296,150	298,932	306,472	172,428	306,176	314,012	2.56%
Sewer Post Rd Ph I Asses Fee	389	344,741	345,295	341,090	367,573	358,103	-2.58%
Sewer Fixed Chrg ( Flat Fee)	118,900	160,617	132,325	74,778	138,584	138,862	0.20%
Sewer Town Debt Serv Fee	64,959	37,690	36,618	20,708	38,447	38,524	0.20%
Sewer Asses Interest	244,899	317,258	290,667	274,535	287,513	276,985	-3.66%
Ann.User Fee Qdc Treatmt	557,780	677,438	679,781	414,392	735,874	691,000	-6.10%
Sewer Post Rd Ph Ii Asses Fee	351,057	-	-	-	-	-	-
Wickford Vill Assess Fee	176,624	145,012	147,532	152,808	151,958	157,392	3.58%
Assessment- Special-Mark Dr.	9,944	10,243	10,550	10,866	10,866	11,192	3.00%
Police&Fire Conveyence	-	10,000	-	-	10,000	10,000	0.00%
Misc. Revenue - Sewer	29,130	-	-	-	-	-	-
<b>TOTAL REVENUES</b>	<b>1,851,058</b>	<b>2,024,281</b>	<b>1,954,483</b>	<b>1,466,023</b>	<b>2,051,991</b>	<b>2,000,970</b>	<b>-2.49%</b>

WASTEWATER/SEWER DEPARTMENT	ACTUALS	ACTUALS	ACTUALS	Jan-Dec	BUDGET	MGR	%
	FY 20	FY 21	FY 22	FY 23	FY 23	FY 24	CHANGE
<b>WAGES &amp; BENEFITS</b>							
Unclassified Part Time	504	311	-	-	-		
Overtime	4,358	1,438	2,234	164	-	2,700	100%
Clerk - Sewer	100	-	-	-	-		0.00%
Superintendent - Sewer	58,436	55,164	56,012	851	75,097	68,096	-9.32%
Social Security	4,699	4,488	4,561	78	5,592	5,209	-6.84%
Retirement	10,723	10,446	10,318	-	12,550	12,346	-1.63%
	<b>78,821</b>	<b>71,847</b>	<b>73,125</b>	<b>1,093</b>	<b>93,239</b>	<b>88,351</b>	<b>-5.24%</b>
<b>OPERATIONS</b>							
Tuition & Fees	-	-	-	-	250	250	0.00%
Conferences/Meetings	-	-	-	-	250		-100.0%
Postage	-	-	-	-	200	200	0.00%
Vehicle Registration	-	-	7	-	20	10	-50.00%
Electricity	17,897	21,376	22,291	10,242	22,000	28,000	27.27%
Gas	1,043	1,101	1,480	1,000	2,000	2,000	0.00%
Water	117	224	125	133	1,000	400	-60.00%
Worker's Comp	4,476	4,950	5,200	5,150	5,150	5,300	2.91%
General Insurance	3,028	3,550	3,675	3,859	3,859	4,052	5.00%
Equipment Repairs	-	-	1,740	-	-		
Legal Services - Sewer	8,954	31,528	2,391	1,162	20,000	20,000	0.00%
Lab & Testing	-	-	52	-	-	-	100.0%
Bond Issuance Cost	3,150	-	-	-	-		
Other Ads	-	-	-	-	150		-100.0%
Motor Vehicle Maint	-	-	55	-	1,500	1,500	0.00%
Communications	-	750	1,800	-	3,600	3,600	0.00%
Maintenance							
Structural Sys Maint	220	5,996	703	-	102,144	40,000	-60.84%
Debt Princ - Sewer 2020	-	-	19,000	19,000	-		
Debt Principal	-	-	(19,000)	440,000	748,167	785,554	5.00%
Debt Int - Sewer 2020	873	2,649	4,949	2,415	-		
Debt Interest	357,901	353,428	334,535	147,013	327,820	313,789	-4.28%
Contingency	6,249	-	3,606	-	-		
Wickford Village-Sewer	-	-	11,053	55,269	47,823	55,269	15.57%
Rate Study	2,430	-	-	-	20,000	20,000	0.00%
Office Supplies	51	18	253	-	225	250	11.11%
Printed Forms	200	-	-	-	250	1,500	500.00%
Oper Supplies For Office	2,789	1,129	9,171	918	5,000	5,000	0.00%
Equip							
Safety Equipment	-	30	-	-	500	500	0.00%
Gasoline & Diesel Fuel	312.48+27	72	416	552	400	400	0.00%
Capital Outlay-Sewer	68,085	-	-	79,541	-	-	
Qdc - Other Cap Outlay	557,792	-	-	-	161,000	161,000	0.00%
Police Convency Fee	10,000	10,000	10,000	10,000	10,000	10,000	0.00%
Qdc Usage Fees	-	491,428	1,061,780	218,734	849,430	890,000	4.78%
Allocated Cost	180,210	92,195	154,287	90,157	180,313	131,758	-26.93%
	<b>1,225,466</b>	<b>1,020,424</b>	<b>1,629,567</b>	<b>1,085,144</b>	<b>2,513,051</b>	<b>2,480,332</b>	<b>-1.30%</b>
<b>TOTAL SEWER</b>	<b>1,304,286</b>	<b>1,092,271</b>	<b>1,702,692</b>	<b>1,086,237</b>	<b>2,606,290</b>	<b>2,568,684</b>	<b>-1.44%</b>

TRANSFER STATION	Actual FY20	Actual FY21	Actual FY22	Jul-Dec FY23	Budget FY23	Mgr. FY24	% Change
Overtime	25,320	27,040	22,037	13,701	27,000	30,000	11.11%
Termination Pay- Retirement	-	-	-	21,731	-	-	0.00%
Clerk I	19,700	17,239	23,792	11,693	23,755	25,039	5.40%
Foreman	59,010	59,622	61,606	31,094	62,779	58,518	-6.79%
<b>WAGES</b>	<b>104,029</b>	<b>103,901</b>	<b>107,435</b>	<b>78,219</b>	<b>113,535</b>	<b>113,557</b>	<b>0.02%</b>
FICA	7,490	7,640	7,923	5,821	6,643	8,710	31.12%
Retirement	13,632	13,295	14,548	7,458	15,948	15,148	-5.02%
Health Insurance	19,266	18,645	19,471	10,198	22,680	22,185	-2.19%
Dental Insurance	981	926	917	452	1,031	964	-6.51%
Life Insurance	335	303	341	188	436	436	0.00%
Uniform Allowance	300	300	300	300	300	300	0.00%
TIAA Retirement	1,054	1,069	1,170	507	-	-	0.00%
<b>PR/BENEFITS</b>	<b>43,058</b>	<b>42,178</b>	<b>44,670</b>	<b>24,923</b>	<b>47,039</b>	<b>47,742</b>	<b>1.50%</b>
Telephone	-		821	437	-	900	0.00%
Vehicle Registration	20	13	20	13	19	20	5.26%
Solid Waste	275,206	293,078	310,816	134,938	360,000	343,570	-4.56%
Worker's Comp-Trans Station	8,981	7,700	8,085	-	8,489	8,663	2.05%
General Insurance	19,665	20,946	21,993	-	23,093	24,248	5.00%
License Fees	-	-	3,000	-	3,000	3,000	0.00%
Lab & Testing			613	-	900	900	0.00%
Recycling Pickup Services	-		482,341	202,610	486,264	500,851	3.00%
Legal Ads	-	-	-	-	-	200	0.00%
Operating Equipment	-	-	35,604	-	-	-	0.00%
Construction & Operating Equi	11,703	4,974	8,897	-	12,000	12,000	0.00%
Structural Systems Maintenan	-	-	5,238	2,813	-	-	0.00%
Contractual Services Not Othe	142,577	148,082	147,783	79,526	161,700	214,000	32.34%
Office Supplies	733	159	549	289	600	480	-20.00%
Safety Equipment	-	4,974	-	-	25	25	0.00%
Gasoline & Diesel Fuel	3,079	3,231	4,997	2,629	3,400	5,800	70.59%
Lubricants	-	183	-	-	-	-	0.00%
Tires	294	3,178	-	-	2,500	2,500	0.00%
Repair Parts	9,850	8,459	4,020	-	7,500	5,000	-33.33%
Commodities Not Otherwise Cl	65	-	45	25	75	75	0.00%
Curb Side Collection Bags	4,190	4,349	-	4,546	4,500	5,000	11.11%
Allocated Cost	84,116	25,872	65,922	44,272	88,543	66,142	-25.30%
<b>OPERATIONS</b>	<b>560,478</b>	<b>525,198</b>	<b>1,100,743</b>	<b>472,096</b>	<b>1,162,608</b>	<b>1,193,374</b>	<b>2.65%</b>
<b>TRANSFER STATION TOTALS</b>	<b>707,565</b>	<b>671,277</b>	<b>1,252,848</b>	<b>575,238</b>	<b>1,323,181</b>	<b>1,354,673</b>	<b>2.38%</b>

REVENUES	Actual FY20	Actual FY21	Actual FY22	Jul-Dec FY23	Budget FY23	Mgr FY24	% Change
Solid Waste – Muni.			30,000	15,000	31,200	32,448	4.00%
Use Of Scale	25,567	9,045	4,265	1,085	3,200	3,375	5.47%
Public Works - Recycling	10,318	7,967	8,658	4,732	8,000	7,500	-6.25%
Tipping Fees- Commercial	47,948	41,468	37,728	11,945	44,200	35,200	-20.36%
Tipping Fees – Mun.	157,008	179,900	179,647	67,256	183,000	209,000	14.21%
Propane Disposal Fee	475	675	530	235	540	600	11.11%
Solid Waste Single Coupons			4,575	2,175	3,900	5,625	44.23%
Residential Tip Fee Assigned	203,343	218,134	237,416	96,899	360,855	209,376	-41.98%
Transfer Station – Refrig.	5,750	5,675	7,018	3,200	5,700	7,350	28.95%
Transfer Station – Tires	1,258	1,694	1,526	378	1,302	2,100	61.29%
Commercial Yard Waste Sticker	1,210	1,614	1,307	30	1,700	1,260	-25.88%
Curb Side Collection Bags	185,322	196,870	182,780	62,810	210,210	218,400	3.90%
Mattress Box Springs	6,160	6,020	6,510	2,520	6,000	7,000	16.67%
Transfer In			507,100	-	486,264	500,851	3.00%
	<b>644,359</b>	<b>669,062</b>	<b>1,209,059</b>	<b>268,265</b>	<b>1,346,071</b>	<b>1,240,085</b>	<b>-7.87%</b>

WATER DEPARTMENT	Actual FY20	Actual FY21	Actual FY22	Jul-Dec FY23	Budget FY23	Mrg FY24	% Change
OVERTIME	8,861	52,867	96,457	47,751	97,982	145,974	49.0%
TERMINATION PAY - RETIREMENT	-	2,095	18,196	-	-	-	n/a
CLERK I	50,277	92,551	63,901	32,069	64,486	67,657	4.9%
CLERICAL ASSISTANT	29,412	27,499	34,213	16,752	34,449	35,483	3.0%
METER READER	47,812	50,951	49,915	22,248	54,927	49,835	-9.3%
FOREMAN	97,081	62,978	63,619	31,768	71,350	70,165	-1.7%
EQUIPMENT OPERATOR	41,115	81,587	179,514	52,443	131,668	141,498	7.5%
SR. WATER PUMP OPERATOR	6,051	59,987	63,340	31,755	68,427	70,480	3.0%
DIRECTOR OF WATER DEPARTMENT	48,769	96,842	106,483	53,669	107,378	113,175	5.4%
WATER SPECIALIST	95,188	63,140	59,341	33,661	68,345	72,264	5.7%
LEAD MAN	56,772	57,367	104,434	50,962	62,349	60,872	-2.4%
PUMP OPERATOR	184,111	157,343	60,481	64,942	158,086	181,788	15.0%
SERVICE MAN/BACKFLOW	102,561	147,326	122,481	77,164	212,973	268,815	26.2%
FICA	59,584	69,724	76,681	38,228	89,151	99,713	11.8%
RETIREMENT	67,983	277,892	(201,420)	80,432	190,647	205,237	7.7%
HEALTH INSURANCE	146,697	174,832	172,900	84,766	183,010	201,582	10.1%
DENTAL INSURANCE	7,927	9,694	8,970	3,898	8,784	12,704	44.6%
LIFE INSURANCE	3,110	3,281	3,576	1,800	3,920	4,138	5.6%
UNIFORM ALLOWANCE	-	5,017	5,170	-	4,200	4,500	7.1%
TIAA RETIREMENT	7,508	-	9,333	4,636	-	-	n/a
<b>TOTAL WAGES /BENEFITS GENERAL</b>	<b>1,060,820</b>	<b>1,492,971</b>	<b>1,097,584</b>	<b>728,944</b>	<b>1,612,134</b>	<b>1,805,880</b>	<b>12.0%</b>
OVERTIME	21,950	-	-	-	-	-	-
FICA	1,701	-	-	-	-	-	-
RETIREMENT	10	-	-	-	-	-	-
HEALTH INSURANCE	4,895	-	-	-	-	-	-
DENTAL INSURANCE	158	-	-	-	-	-	-
LIFE INSURANCE	81	-	-	-	-	-	-
UNIFORM ALLOWANCE	1,086	-	-	-	-	-	-
TIAA RETIREMENT	1	-	-	-	-	-	-
ELECTRICITY	275,522	264,264	315,677	20,838	316,250	368,125	16.4%
OPERATING EQUIPMENT	51,862	115,372	95,917	46,839	80,000	100,000	25.0%
CONTRACTUAL SERVICES NOT OTHER	47,588	66,605	34,286	31,263	100,000	100,000	0.0%
CONSTRUCTION MATERIALS & SUPPL	374	-	839	98	2,000	1,500	-25.0%
<b>PUMPING</b>	<b>405,230</b>	<b>446,241</b>	<b>446,719</b>	<b>99,039</b>	<b>498,250</b>	<b>569,625</b>	<b>14.3%</b>
LAB TESTING	33,975	49,931	44,316	13,236	90,000	85,000	-5.6%
WATER SUPPLY CHEMICALS	128,597	118,561	150,976	77,626	150,000	250,000	66.7%
CAPITAL OPERATING	-	-	112,315	-	-	-	n/a
<b>WATER TREATMENT</b>	<b>162,572</b>	<b>168,492</b>	<b>307,607</b>	<b>90,862</b>	<b>240,000</b>	<b>335,000</b>	<b>39.6%</b>
OVERTIME	30,189	-	-	-	-	-	n/a
FICA	2,426	-	-	-	-	-	n/a
HEALTH INSURANCE	351,451	-	-	-	-	-	n/a
DENTAL INSURANCE	210	-	-	-	-	-	n/a
LIFE INSURANCE	105	-	-	-	-	-	n/a
UNIFORM ALLOWANCE	3,555	-	-	-	-	-	n/a
TELEPHONE/LEASED LINES	19,241	12,545	955	614	15,000	8,000	-46.7%
ALARM SYSTEMS	-	680	1,075	-	2,000	1,500	-25.0%
LICENSE FEES	14,864	15,485	15,315	72	17,000	17,000	0.0%
EQUIPMENT REPAIRS - WATER	-	3,364	-	-	-	-	n/a
MOTOR VEHICLES MAINTENANCE	35,913	37,250	19,772	6,768	40,000	40,000	0.0%
CONSTRUCTION & OPERATING EQUIP	19,737	21,336	19,932	3,126	20,000	22,000	10.0%
SAFETY EQUIPMENT	2,942	4,595	3,416	1,782	7,000	6,000	-14.3%
TIRES	-	714	2,728	-	3,000	2,500	-16.7%
CEMENT PRODUCTS	-	125	-	-	500	500	0.0%
WATER MAIN REPAIR	16,363	15,899	34,293	16,144	30,000	35,000	16.7%
WATER REPAIR SUPPLIES	106,934	143,840	106,949	17,982	50,000	50,000	0.0%
HYDRANTS/REPAIR PARTS	-	9,699	12,656	-	5,000	5,000	0.0%
HAND TOOLS	12,505	1,178	13,707	4,589	10,000	8,000	-20.0%
POWER TOOLS	4,194	3,396	-	-	-	-	n/a

WATER DEPARTMENT	Actual FY20	Actual FY21	Actual FY22	Jul-Dec FY23	Budget FY23	Mrg FY24	% Change
<b>WATER TRANSFER &amp; DISTRIBUTION</b>	<b>620,628</b>	<b>270,107</b>	<b>230,798</b>	<b>51,077</b>	<b>199,500</b>	<b>195,500</b>	<b>-2.0%</b>
OVERTIME	9,638	9,801	29,666	3,776	-		
FICA	704	749	2,269	289			
HEALTH INSURANCE	323	-	-	-			
DENTAL INSURANCE	33	-	-	-			
RETIREE HEALTH CARE	78,176	72,226	70,624	31,623	77,340	59,111	-23.6%
TUITION & FEES - WATER	2,672	4,568	5,506	870	1,000	1,500	50.0%
ASSOCIATION DUES	1,186	1,069	1,077	-	1,500	1,500	0.0%
CONFERENCES/MEETINGS	-	-	70	-	600	500	-16.7%
TRAVEL & EXPENSES	-	-	-	-	250	250	0.0%
POSTAGE	18,424	19,939	21,216	4,319	20,000	20,000	0.0%
VEHICLE REGISTRATION	183	363	216	-	400	400	0.0%
TRANSFER STATION	420	725	559	10	500	500	0.0%
WORKER'S COMP - WATER	44,157	57,418	60,289	63,303	63,303	69,633	10.0%
GENERAL INSURANCE	75,185	63,905	62,495	65,620	65,620	72,182	10.0%
REALESTATE TAX PAYABLE TO OTH	6,821	6,910	7,066	7,265	29,000	10,000	-65.5%
A & E SERVICES	11,500	9,025	7,700	-	12,000	10,000	-16.7%
CONSULTANTS	48,451	54,578	(2,068)	-	60,000	65,000	8.3%
COMMUNICATIONS MAINTENANCE	5,202	5,541	10,284	1,185	7,500	7,500	0.0%
CONT SVCS NOT OTHERWISE CLASS	28,094	81,205	22,410	6,485	50,000	40,000	-20.0%
OFFICE SUPPLIES	3,326	3,894	3,305	349	3,000	3,000	0.0%
PRINTED FORMS	2,453	1,782	1,552	424	3,000	2,500	-16.7%
OPERATING SUPPLIES - OFFICE EQ	5,661	-	(22)	-	2,000	1,500	-25.0%
BOOKS & PUBLICATIONS	-	318	398	-	500	500	0.0%
GASOLINE & DIESEL FUEL	19,534	22,429	46,767	9,169	25,000	27,500	10.0%
OFFICE EQUIPMENT & FURNITURE	-	945	215	-	1,000	1,000	0.0%
OTHER CAPITAL OUTLAY	-	10,743	1,132	-	25,000	25,000	0.0%
WASTEWATER ADMINIST	1,188	1,188	-	1,188	1,500	1,250	0.0%
LP GAS	17,398	17,665	16,071	-	20,000	22,000	10.0%
MISC. EXPENSE - WATER	1,634	-	-	-			
ALLOCATED COST	86,179	94,339	210,625	-	200,781	161,482	-19.6%
<b>ADMINISTRATION &amp; GENERAL EXP</b>	<b>468,543</b>	<b>541,326</b>	<b>579,422</b>	<b>195,876</b>	<b>670,794</b>	<b>603,808</b>	<b>-10.0%</b>
OVERTIME	7,304	-	-	-	-	n/a	
FICA	565	-	-	-	-	n/a	
HEALTH INSURANCE	2,000	-	-	-	-	n/a	
DENTAL INSURANCE	55	-	-	-	-	n/a	
UNIFORM ALLOWANCE	300	90	-	-	-	n/a	
CONTRACTURAL SERVICES	34,120	218,865	74,422	56,949	75,000	70,000	-6.7%
ASPHALT PRODUCTS	128,832	9,497	18,129	-	12,000	9,000	-25.0%
<b>CUSTOMER SERVICE</b>	<b>173,178</b>	<b>228,452</b>	<b>92,551</b>	<b>56,949</b>	<b>87,000</b>	<b>79,000</b>	<b>-9.2%</b>
CONSULTANTS	-	5,025	-	-	-		
LEGAL SERVICES - WATER	700	-	-	-	-		
NARROW RIVER PRESERVATION	2,700	2,700	-	2,700	2,700	2,700	0.0%
LAND CONSERVANCY OF NK	-	-	-	1,500	1,500	1,500	0.0%
CONT SVCS NOT OTHERWISE CLASS	4,675	528	9,118	-	10,000	10,000	0.0%
ENGINEERING & TEST EQUIPMENT	3,653	3,794	826	-	3,000	2,500	-16.7%
<b>GROUND WATER PROTECTION</b>	<b>11,728</b>	<b>12,047</b>	<b>9,944</b>	<b>4,200</b>	<b>17,200</b>	<b>16,700</b>	<b>-2.9%</b>
DEBT PRINCIPAL	-	-	0	200,233	200,233	207,609	3.7%
DEBT INTEREST	98,326	91,550	84,402	41,600	79,405	71,614	-9.8%
<b>DEBT PAYMENTS</b>	<b>98,326</b>	<b>91,550</b>	<b>84,402</b>	<b>241,832</b>	<b>279,638</b>	<b>279,223</b>	<b>-0.1%</b>
OFFICE EQUIPMENT & FURNITURE	-	-	14,750	-	20,000	45,000	125.0%
VEHICULAR EQUIPMENT	-	-	12,492	-	110,000	115,000	4.5%
WATER SERV & IMPROV.	-	80,891	-	-	100,000	550,000	450.0%
A R B SYSTEM	-	12,705	-	-	-		
WELL REHABILITATION	-	-	(1)	8,725	125,000	910,000	628.0%
TANK REHAB	-	514	12,999	-	-	-	
WELLHEAD DELINIFICATION STUDY	-	-	-	35,082	25,000	-	-100.0%

WATER DEPARTMENT	Actual FY20	Actual FY21	Actual FY22	Jul-Dec FY23	Budget FY23	Mrg FY24	% Change
OTHER CAPITAL	13,575	35,330	2,776	38,800	25,000	25,000	0.0%
<b>CAPITAL OUTLAY</b>	<b>13,575</b>	<b>129,439</b>	<b>43,016</b>	<b>82,608</b>	<b>405,000</b>	<b>1,645,000</b>	<b>306.2%</b>
CONSULTANTS	-	-	-	63,900	117,002	50,000	-57.3%
BUILDING MAINTENACE	3,079	838	4,812	-	10,000	10,000	0.0%
HYDRANTS	-	2,491	5,778	-	15,000	15,000	0.0%
PUMPING EQUIPMENT	17,402	9,369	3,057	-	20,000	20,000	0.0%
CONST. METER & VALVES	37,079	32,907	62,111	17,966	18,000	60,000	233.3%
ELECTRIC MOTORS REPLACEMENTS	-	2,028	-	-	-	-	0.0%
WELL REHABILITATION	50,005	60,309	11,460	-	-	75,000	100.0%
TANK REHAB	30,190	15,288	9,775	-	25,000	25,000	0.0%
<b>INFRASTRUCTURE REPLACEMENT</b>	<b>137,755</b>	<b>123,229</b>	<b>96,994</b>	<b>81,866</b>	<b>205,002</b>	<b>255,000</b>	<b>24.4%</b>
	<b>3,152,354</b>	<b>3,503,855</b>	<b>2,989,037</b>	<b>1,633,253</b>	<b>4,214,518</b>	<b>5,784,736</b>	<b>2.8%</b>

**Water Sales**

METERED SALES	2,824,723	2,662,615	2,919,978	1,117,766	3,089,214	3,243,675	5.0%
MINIMUM CHARGE	570,226	549,250	628,206	188,323	637,093	668,948	5.0%
UNMETERED SALES TO GENERAL CUS	9,395	7,520	9,682	3,066	8,360	8,778	5.0%
SURCHARGES	11,979	14,135	28,278	72,031	13,136	13,793	5.0%
INTEREST & PENALTIES	30,405	16,000	34,546	13,486	27,300	32,300	18.3%
PRIVATE FIRE PROTECTION SERVIC	77,903	66,500	80,927	23,638	80,000	80,000	0.0%
	<b>3,524,631</b>	<b>3,316,020</b>	<b>3,701,618</b>	<b>1,418,309</b>	<b>3,855,103</b>	<b>4,047,494</b>	<b>5.0%</b>

**Rentals & Special Services**

METER SALES	15,379	10,229	13,040	6,308	15,500	15,500	0.0%
METER RENTALS	9,521	9,586	9,745	2,966	9,586	9,586	0.0%
SPECIAL SERVICES (TURN OFF/TUR	32,600	32,840	30,554	11,878	35,000	35,000	0.0%
SERVICE INSTALLATIONS (NON PLA	39,953	36,462	31,962	16,664	32,500	32,500	0.0%
HYDRAULIC MODELING FEES	-	8,000	4,200	-	8,000	8,000	0.0%
APPRO. PRIOR YEAR SURPLUS	-	-	947,541	-	150,827	171,596	13.8%
APPROPRIATE INFRASTRUCTURE REPLACE	-	-	-	-	103,000	1,460,000	1317.5%
SEWER FEES	-	-	-	-	-	-	-
GIFTS/DONATIONS - WATER	75,961	-	15	15	-	-	-
MISC INCOME	463,063	10,000	2,428	851	5,000	5,000	0.0%
	<b>636,477</b>	<b>107,117</b>	<b>1,039,485</b>	<b>38,683</b>	<b>359,413</b>	<b>1,737,182</b>	<b>383.3%</b>
	<b>4,161,108</b>	<b>3,423,137</b>	<b>4,741,103</b>	<b>1,456,992</b>	<b>4,214,516</b>	<b>5,784,676</b>	<b>37.3%</b>

**SPECIAL PROJECTS**

• 350 <sup>th</sup> Anniversary Celebration	\$50,000
○ ARPA Funding	(\$50,000)
• Renovation of Municipal Office Building	\$2,500,000
○ ARPA Funding	(\$1,250,000)
○ Fund Balance	(\$1,250,000)
• Community Center Upgrades/HVAC	\$125,000
○ Community Center Restricted Account	(\$50,000)
○ Restricted Capital Account Fund Balance	(\$75,000)
• New LED Lighting @Ryan Park & McGinn Park	\$60,700/yr
○ ARPA Funding	(\$60,700)
• Wilson Park & McGinn Park Upgrades	\$800,000
○ Resurface Basketball & Tennis Courts	
○ Provide additional and dedicated Pickleball Courts	
○ Additional Seating	
○ Potential relocation of new Volleyball Court to make room for Pickleball Court	
○ ARPA Funding	(\$800,000)