



Town of North Kingstown, Rhode Island

Town Council Adopted Budget Fiscal Year July 1, 2020 – June 30, 2021 Budget
Adopted May 4, 2020



THE POWER FOR PROGRESS IS CREATED WHEN A COMMUNITY EMBRACES WHAT IT CARES ABOUT



Town of North Kingstown, Rhode Island



33Office of the Town Manager
100 Fairway Drive
North Kingstown, RI 02852
Web: www.northkingstown.org

March 16, 2020 (updated May 2020)

Council Members,

In accordance with the Charter of the Town of North Kingstown, I hereby submit to you the Annual Budget for the Fiscal Year ending June 30, 2021. This budget continues to build on our success over these past few years. The Fiscal Year 2021 Budget continues our conservative approach to budgeting, the establishment of a strong and stable fund balance, strong budgetary flexibility and controlling debt. This policy, along with working together with all facets of our government, will provide a strong financial base as we grow economically and provide a quality of life second to none here in North Kingstown.

This is the third year of the budget format we introduced in Fiscal Year 2019. We continue to receive many positive comments from residents and officials on this informative and transparent format and look to improve upon it each and every year.

I want to recognize the outstanding work of our Department Heads, Finance Department and all employees. The Fiscal Year 2021 Budget reflects a zero-based budgeting process as required by the Town Council and is the result of Department Heads assessing their needs and compiling the version you have before you.

Municipal budgeting continues to be challenging and this year was no exception. As we propose this budget, cities and towns face uncertainty with the Governor's Budget narrowing the car tax relief for Fiscal Year 2021 and extending the phase out another five years. It is crucial that we have a fast resolution to this issue so we can provide this relief to our taxpayers without delay.

I am proud to report that we have reestablished our Unassigned Fund Balance to a high of \$13.2 million at the end of Fiscal Year 2019. We expect to build further on this surplus when we end Fiscal Year 2020. This is in conformance with the Town Council's policy of maintaining a fund balance between 8% and 15%. As we approach this 15% ceiling, we will then, per the Fund Balance Policy, consider the excess for one-time expenditures that are non-recurring in nature. This reestablishment of our Fund Balance and sound governmental budgetary practices has led to a strong rating of AA+ with only 3 communities (Barrington, Little Compton and Portsmouth) having a higher rating of AAA.

We continue to improve tax collections as our Real Estate collection percentage has exceeded 98.5% and our Motor Vehicle collection percentage has reached almost 91%. These accomplishments provide direct tax relief to our residents.

The following is a breakdown of the projected revenue necessary to fund the General Fund portion of the Fiscal Year 2021 Budget:

<u>Revenue Source</u>	<u>FY2021 Budget</u>
Education Aid	\$ 11,808,025
Library Aid	\$ 297,608
School Housing Aid	\$ 958,530
Motor Vehicle Phase Out	\$ 1,060,828
Hotel, Meal and Beverage Revenue	\$ 721,213
Departmental Revenue	\$ 3,732,151
State Aid	\$ 361,034
Prior Year Taxes & Interest	\$ 1,800,000
QDC Pilots	\$ 3,676,856
Other	\$ 1,530,974
FY 2021 Tax Revenue	\$ 81,000,243
 TOTAL	 \$106,947,442

While we are updating assessment figures daily, we are projecting a tax rate of \$17.09 necessary to fund the Fiscal Year 2021 Budget. This is a 0.00% increase over last year's rate of \$17.09. North Kingstown residents will experience tax relief as a result of the Motor Vehicle Phaseout Program.

The Fiscal Year 2021 Budget, along with the utilization of a portion of our Fiscal Year 2020 Surplus and unrestricted accounts, will result in some exciting projects and initiatives over the next 15 months. Among them are:

- The renovation and improvements to numerous parks and playgrounds throughout the Town.
- Funding of \$400,000 towards School Department Capital.
- Town-wide Wellness Program
- Security upgrades to our Town's public buildings
- Civilianization of Dispatch
- Moving the Recreation Budget to the General Fund

The Fiscal Year 2021 Budget also provides funding for each of the 6 municipal priorities of the Asset Management's Capital Improvement Plan. They are:

- Funding (\$500,000) Road Maintenance Budget
- Initial stages of the Gilbert Stuart Road Bridge Reconstruction
- Playground Renovations
- Rehabilitation/Replacement of Well #10
- Rehabilitation of the Bow Hunter Tank
- Water Main Condition Assessment

In addition to the initiatives funded in the Fiscal Year 2021 Budget, we have begun the initial steps towards the future of Recreation and Public Safety in North Kingstown. Working Groups have been established to begin studying the feasibility of a Recreation Center as well as our infrastructure needs for our Public Safety Complexes. I look forward to reporting on this progress in the months and years ahead.

Our community is home to an outstanding and strong performing School System. I want to recognize Superintendent Phil Auger and the North Kingstown School Committee for their dedication and commitment towards excellence. I look forward to our continued relationship and partnership on behalf of the students of North Kingstown.

The North Kingstown Education Budget comprises 62% of the General Fund Budget. While the State Education Funding Formula increased state aid this year, we need a revised formula to provide some budget certainty, recognition and financial support of the outstanding performance of systems like North Kingstown and the appropriate funding of unpredictable programs such as Special Education and Transportation.

The following is a breakdown of the various departments and services supported by the General Fund:

<u>Department</u>	<u>FY 2021 Budget</u>
• Education & Capital	\$ 66,114,551
• Library	\$ 1,612,608
• Public Safety	\$ 19,935,321
• Public Works	\$ 5,322,829
• Quonset MSA	\$ 645,376
• Debt Service	\$ 4,558,420
• Utilities	\$ 892,732
• Municipal Operations / Departments	<u>\$ 7,865,605</u>
• TOTAL	\$106,947,442

These budgets provide services to our Seniors, our students, Public Safety, municipal operations, 180 municipal employees 600 school department employees, maintenance of 153 miles of paved town roads, multiple parks, playgrounds and recreational services and over 200,000 square feet of buildings (not including our Schools or School Department). We have a lot to be proud of in North Kingstown.

Our Budget is also comprised of Enterprise Funds which are self-supporting and funded from outside the General Fund. These funds provide some of the most valuable services to our residents and are self-sufficient. The Recreation Department has been moved to the appropriate General Fund category which further solidifies these departments as self-sustaining enterprise funds. They are:

<u>Fund</u>	<u>FY2021 Budget</u>
• Water	\$4,811,629
• Sewer	\$2,261,789
• Transfer Station	\$ 584,700
• Municipal Court	\$ 225,000
• North Kingstown Golf Course	\$1,379,020
• Allen Harbor	\$ 341,625

The following is a schedule of our upcoming meetings relative to the Fiscal Year 2021 Budget:

- Friday, March 20th All Day Work Session with Department Heads and School Department
- Monday, March 23rd Evening Work Session with Department Heads and passage of Preliminary Budget
- Monday, April 6th Public Hearing on Budget(s)
- Monday, May 4th Town Council discussion and adoption of Budget

I look forward to working with you as we continue to build on the progress we've made over these past few years, improve the services our residents have come to expect and deserve and proceed from a Preliminary Budget to a Final Budget. I will continue to expand on this message with additional information and overview as we proceed through the Budget calendar.

Sincerely

A Ralph Mollis
Town Manager

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Executive Summary

- FY 2021 General Fund Budget is \$106,947,442 compared to FY 2020's budget of \$103,619,219. This is an increase of 3.22%.
- FY 2021 Tax Rate is projected to be 17.09 versus 17.09 for FY 2020. This is an increase of 0.00%.
- Significant Revenue Increases from PILOT (payments in lieu of taxes) 27.55%, Department Revenue 16.52%, and State Revenues 12.39%.
 - During budget hearings, revenues were decreased from Town Manager's proposed budget to reflect potential impact of Covid-19.
 - This budget includes use of \$500,000 of fund balance.
- 2.99% increase to School Department. This includes Town Aid, Capital Improvements, and State Aid
- Creation of new department: Communications, a consolidated civilian police and fire dispatch operation.
- The Park and Recreation Division has been moved to the General Fund as its own department. (previously an enterprise fund).
- Budget includes \$100,000 for grant matches.
- Allan Harbor Marina and the North Kingstown Golf Course operations had been separated into individual enterprise funds to increase transparency.
- Budget was prepared assuming a 3.5% increase in health care cost.
- Expenditures were decreased in some areas due to the potential impact of Covid-19.
 - Paving was reduced \$250,000 to \$500,000
 - OPEB contribution reduced \$200,000 to \$45,000
 - Filing of positions were delayed and potential new positions eliminated

Town Council Members



The Town Council consists of five (5) members, elected from the Town at large to serve a term of two (2) years.
The next election will be November 2020.

From left to right Council Members Richard Welch, Kerry McKay, Stacey Elliott, Mary Brimer, and Town Council President Gregory Mancini

General Vision Statement

North Kingstown is a uniquely spectacular and diverse community which includes the business and industry of the Quonset Business Park, the Historic nature of Wickford Village and other landmarks within the community. There is a commitment to providing the best public education and our open space and recreation facilities provide a high quality of life for our citizens.

To achieve this vision North Kingstown places a high value on:

1. Being a great place to live and work. Our strong and diverse yet cohesive community supports families and individuals by providing a stable economy, high quality education, a broad range of community services and a participatory Town government.
2. Sustainability and continuity of our relationship with the natural environments. We are committed to the efficient use of energy and continuing development of renewable resources.
3. Adequate and appropriate housing that residents and workers can afford.
4. Exceptional standards for design and development that complement and are appropriate for our community.
5. Policies of inclusion and diversity.

Town Priorities

18 Month Strategic Priorities and Key Objectives

Enhance recreation and quality of life infrastructure

- Beach Complex
- Community Center
- Park Improvements

Invest in new, improvements and maintenance of Infrastructure

- Meeting House
- Old Town Hall
- Future Public Safety Complex(s)
- School Capital
- Gilbert Stuart Bridge
- Road Paving Program

Support services for our Citizens

- Increase support for Public Transportation
- Increase Senior, Recreation and Adult learning programming
- Provide meeting space for civic organizations

Support local Business Community

- Combine efforts with Chamber of Commerce
- Increase Social Media to promote local events

Enhance Citizen Engagement and Transparency

- Increase use of Social Media
- Improve and enhance financial reporting (CAFR & PAFR)
- Assure appropriate spending of Bond Funds

Department Directors, Town Committees, & Municipal Organization Chart

Department Directors & Division Heads

Town Manager: A. Ralph Mollis (401) 268-1501

Town Solicitor	Matthew F. Callaghan, Jr., Esq.	(401) 294-4555
Town Clerk	Jeannette Alyward	(401) 268-1552
Town Assessor	Deborah Garneau	(401) 268-1530
Code Enforcement Officer	Donald Peck	(401) 268-1580
Fire Chief	Scott Kettelle	(401) 268-7200
Police Chief	Patrick Flanagan	(401) 294-3316, Ext. 8201
Animal Control Officer	Brittany Curran	(401) 295-5579
Harbor Master	James Broccoli	(401) 294-3316, Ext. 255
Municipal Court Judge	David F. Reilly, Esq.	(401) 268-1557
Probate Court Judge	Brian A. Fielding, Esq.	(401) 268-1550
Finance Director	Jim Lathrop	(401) 268-1510
Public Works Director	Adam White	(401) 268-1560
Facilities Manager	Jim Almeida	(401) 295-4857
Facilities Project Manager	Dante Marinaro	(401) 268-1562

Highway Superintendent	Boyd King	(401) 294-3331, Ext. 620
Town Engineer	Kim Wiegand	(401) 268-1563
Tree Warden	J. Peter Morgan	(401) 294-3331, Ext. 643
Director of Water Supply	Tim Cranston	(401) 268-1520
Director of Planning	Nicole LaFontaine	(401) 268-1570
Technology Director	Michael Forlingieri	(401) 268-1515
Recreation Director	Chelsey Dumas-Gibbs	(401) 268-1542
Library Director	Cyndi Desrochers	(401) 294-3306
Senior Center Director	Marie Marcotte	(401) 268-1593

Department Directors, Town Committees, & Municipal Organization Chart

Town Boards & Committees

Arts Council	Nancy Sherman, Chair	(401) 295-3944
Asset Management Commission	Edward Cooney, Jr. Chair	(401) 965-9724
Assessment Board of Review	Francis Dwyer, Chair	(401) 294-2063
Audit Committee	Jeff Wadovick, Chair	(401) 268-1510
Board of Canvassers	Patricia Fuller, Chair	(401) 294-9304
Building Code Board of Appeals	Peter Healey	(401) 295-0125
Compensation Commission	Jeannette Alyward, Staff Liaison	(401) 268-1552
Conservation Commission	Ahren Cohen, Chair	(401) 884-1612
Charter Review Commission	Jeannette Alywad, Ex-Officio	(401) 268-1552
Economic Development Advisory Board	Palmer Beebe, Chair	(401) 294-9062
Groundwater Committee	John T. McGinn, Chair	(401) 884-1948
Harbor Management Commission	Barbara Ray, Chair	(401) 295-5895
Historic District Commission	Jim Shriner, Chair	(401) 294-3700
Information Technology Advisory Committee	Jeffrey Wilhelm, Chair	(401) 709-4492
Leisure Services Advisory Committee	Keith Finck, Chair	(401) 742-4516
Library Board of Trustees	Lori Vernon, Chair	(401) 295-7148

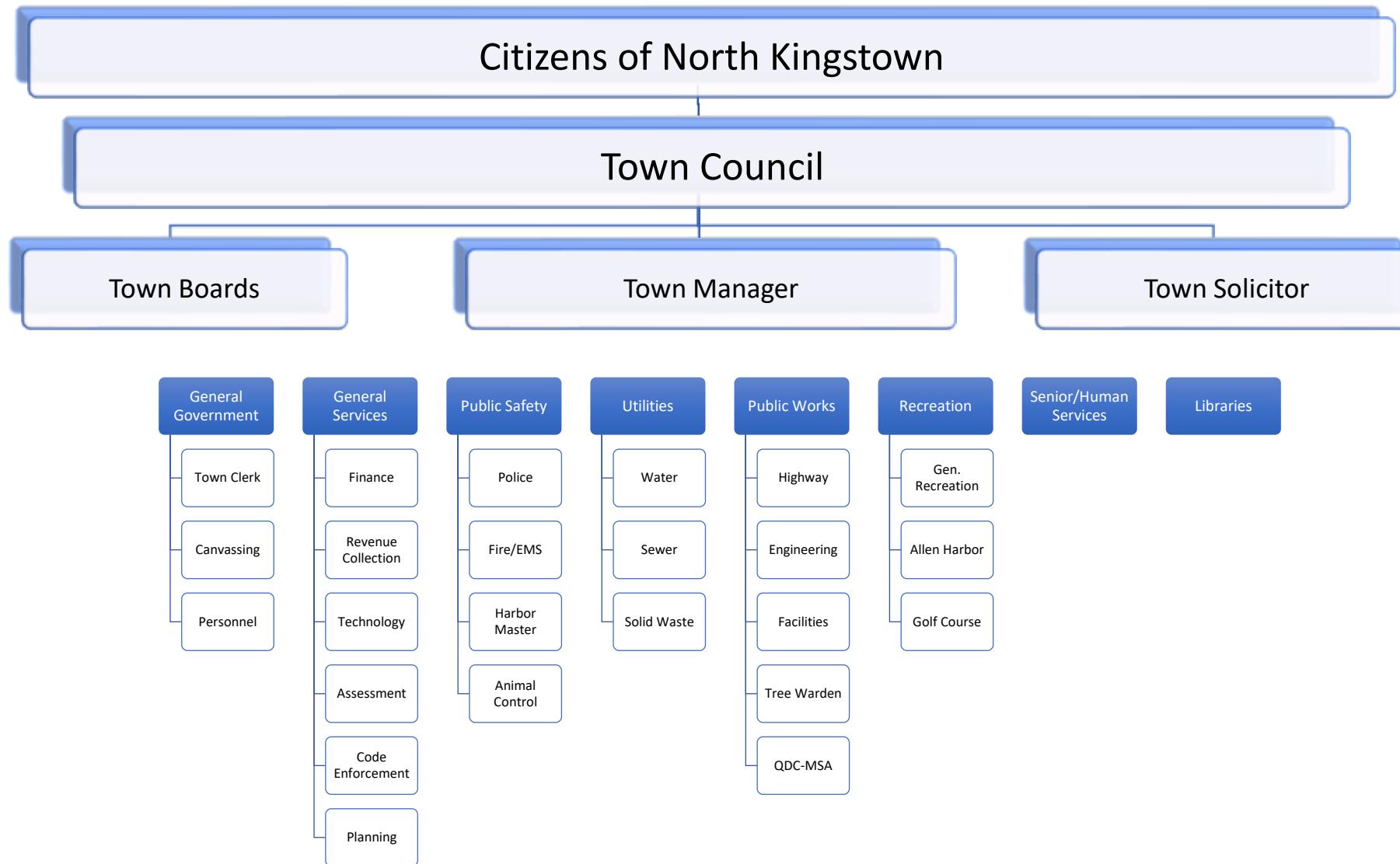
Personnel Board

Planning Commission	James Grundy, Chair	(401) 268-1501
Sewer Appeals Board	Dianne Izzo, Chair	(401) 268-1560
Veterans Day//Memorial Day Parades Committee	Bill Pennoyer, Chair	(401) 398-2358
Veterans Memorial Scholarship Committee	Denise Mancieri, Principal NKHS	(401) 268-6230
Wickford Advisory Committee	Madis Suvari, Co-Chair	(401) 294-3075
Zoning Board of Review	Randy Wietman, Chair	(401) 439-6389
Appraiser of Dog Damages	Capt. Paul Barry	(401) 294-3316
Town Sergeant	Joel Rocha	(401) 447-7013
Veteran's Liaison	Matthew Mccoy	(401) 447-8944

The work and effort of the many individuals that volunteer to serve on one of the Town's committee are part of the Town's success. The experience and advice that they provide are an invaluable resource for our community. We thank them for their service.

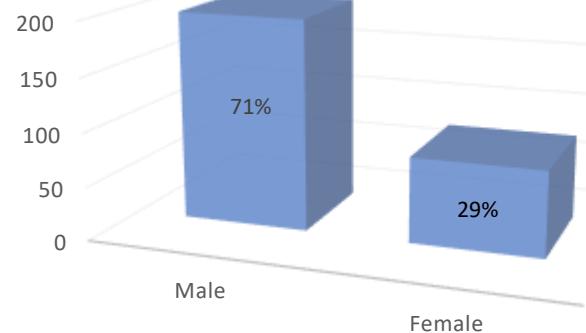
Don't complain, Contribute...*Simon Sinek*

Municipal Organizational Chart



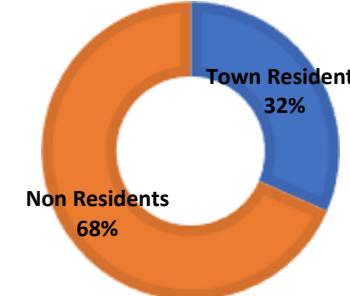
Employee Data & Statistics

Municipal Employees Gender
(includes public safety)



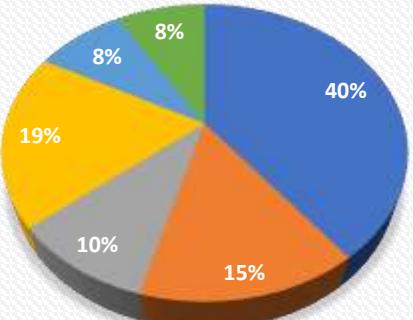
MUNICIPAL EMPLOYEES RESIDENCY

■ Town Residents ■ Non Residents



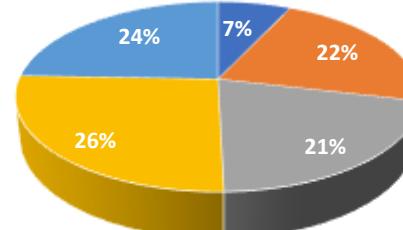
MUNICIPAL EMPLOYEES YEARS OF SERVICE

■ 0 to 5 ■ 6 to 10 ■ 11 to 15 ■ 16 to 20 ■ 21 to 25 ■ 26+



MUNICIPAL EMPLOYEES AGES

■ Under 25 ■ 26-35 ■ 36-45 ■ 46-55 ■ 56+



3rd Annual Employee Appreciation Cook Out
Town Manager Ralph Mollis, Grill Master

Community History

North Kingstown's history can be traced back to the 1630s when Roger Williams established a temporary trading post near Cocomscussooc along major thoroughfares of the Narragansett People. Richard Smith later joined him and over time amassed large land holdings in what was known as "Narragansett Country."

In 1674, Kings Towne was founded by the colonial government and included the present-day towns of North Kingstown, South Kingstown, Exeter, and Narragansett. Wickford was platted in 1709 and as the settlement rapidly expanded it was divided into North and South Kingstown in 1722.

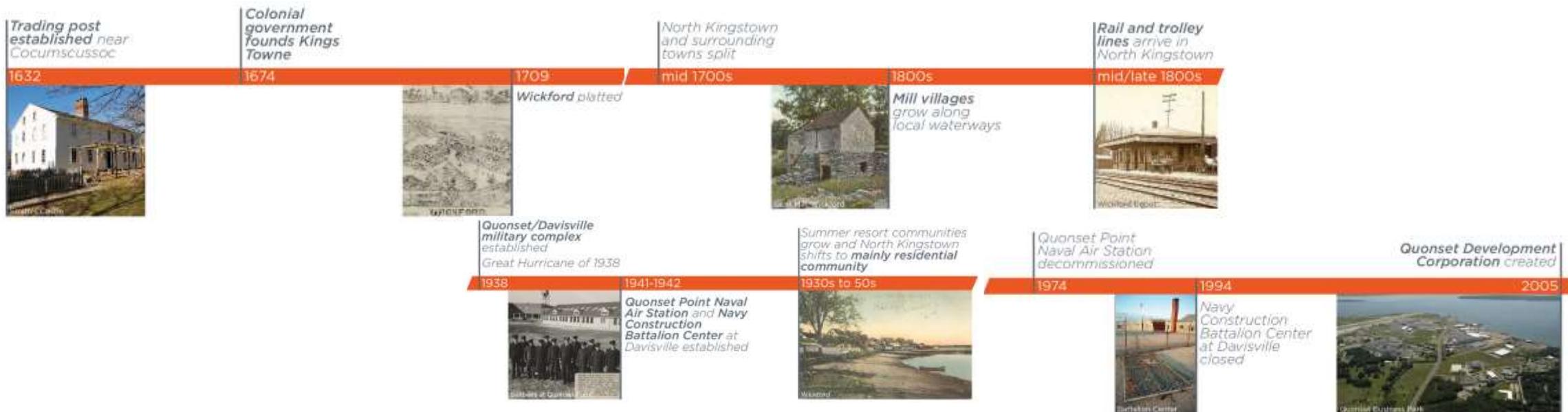
In the 18th century North Kingstown was an agricultural community made up primarily of small to medium sized family farms. Wickford was a thriving seaport that grew to rival Newport.

In the 19th century, the textile industry took advantage of North Kingstown's rivers and streams and mill villages sprung up around the Hunt, Annaquatucket, and Pettaquamscutt River systems. These included Lafayette, Hamilton, Belleville, Davisville, Annaquatucket, Shady Lea, and Silver Springs. Rail and trolley lines further propelled North Kingstown's industry with the Providence and Stonington Railroad, Newport & Wickford Railway & Steamship Line, and Sea View Trolley opening in the mid to late 1800's.

By the 20th century, the textile industry began fading with most closing down in the 1930s. The next chapter of North Kingstown's economic growth came with the construction of the Quonset/ Davisville military complex in 1938, with the Quonset Point Naval Air Station and Navy Construction Battalion Center at Davisville established in 1941 - 1942.

Between the 1930s and 1950s, summer resort communities sprouted up in Saunderstown, Mount View, Shore Acres, Plum Beach, and Barber Heights. By mid-century, North Kingstown had shifted to a mainly residential community.

In 1974, the Quonset Point Naval Air Station was decommissioned and 20 years later, the Navy Construction Battalion Center closed. Following a steep climb in population that peaked in 1970, there was a sharp drop over the next decade of almost 10,000 people. In 2005, the Quonset Development Corporation was created and has built up the former naval base as a modern industrial park that today employs over 12,000 people.





Geographic Information:

The Town of North Kingstown is comprised of 58.3 square miles bordered by East Greenwich and Warwick to its North, Exeter to its West, South Kingstown and Narraganset to its South and Narraganset Bay to its East. 43.5 square miles (74.6%) is land and 14.8 square miles is water.

The Town owns 2,206 acres of land, which is 7.9% of total acreage of the Town (exclusive of town roads), consisting of: 1,195 acres of Town facilities, 144 acres of school property, 163 acres of pump stations and well sites, and 704 acres of parks and open space.

The Town owns development rights to 1,577 acres and has 155 miles of roads.

Included in the acres owned by the Town is the former landfill site at Hamilton Allenton Road. This site is in the final phases of closure and is being considered as a potential location for solar energy fields.

The Town also owns property in East Greenwich and Warwick RI which host wells of the Town's Water Department.



Community Statistics

Statistical information of a community includes population, housing, and economic trends that influence the demand for public services.

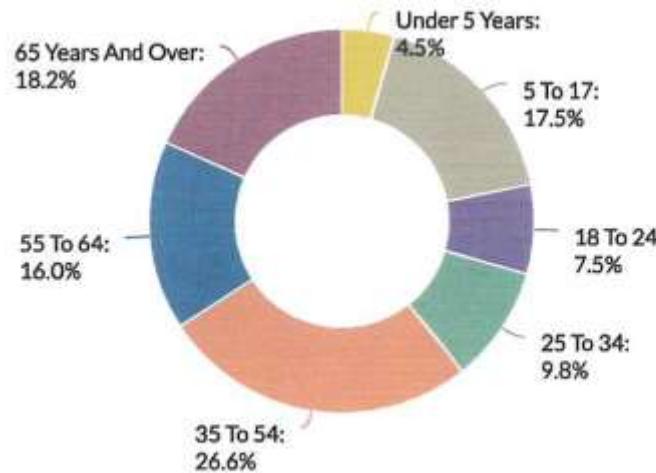
Population Information

North Kingstown has had population fluctuations in the past. Since 2000 the Town has experienced a sustained period of population stability. In the most recent decade, there has been a slight population decline, which is on trend with neighboring communities and the State. Rhode Island has been one of the slowest growing states in the country, increasing only 0.2% since 2000. In the period of 2010 to current the State has seen a slight population decline. The Rhode Island State Planning Commission projects a 0.3% annual growth for North Kingstown over the next 20 years and estimates a population of 28,390 by 2035.

North Kingstown has seen growth in non-family households. Growth has been in households of individuals living alone and families without children. The highest growth rate is empty nesters. This is in line with State trends of an older population. Rhode State Planning Commission has estimated that the working age population of the state will decline 6% by 2040.

North Kingstown is 7th among the Rhode Island's 39 communities in attaining a bachelor's degree or higher. 51.5% of the Town's adults age 25 or older have a bachelor's degree or higher. 95.6% have a high school diploma

Age Distribution



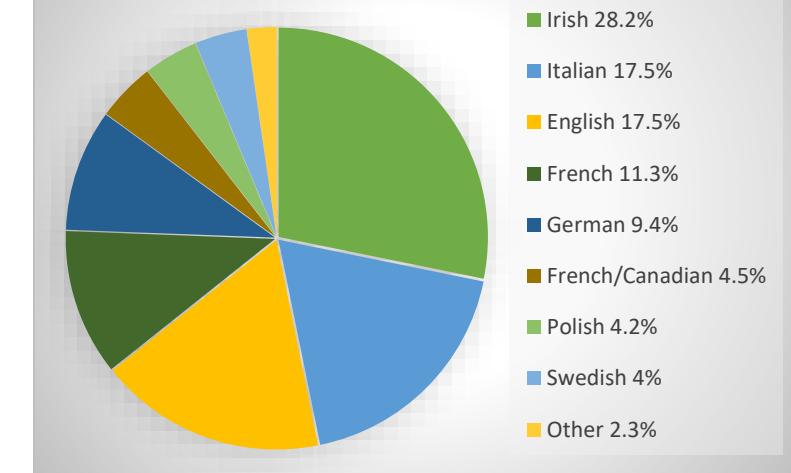
PER CAPITA INCOME



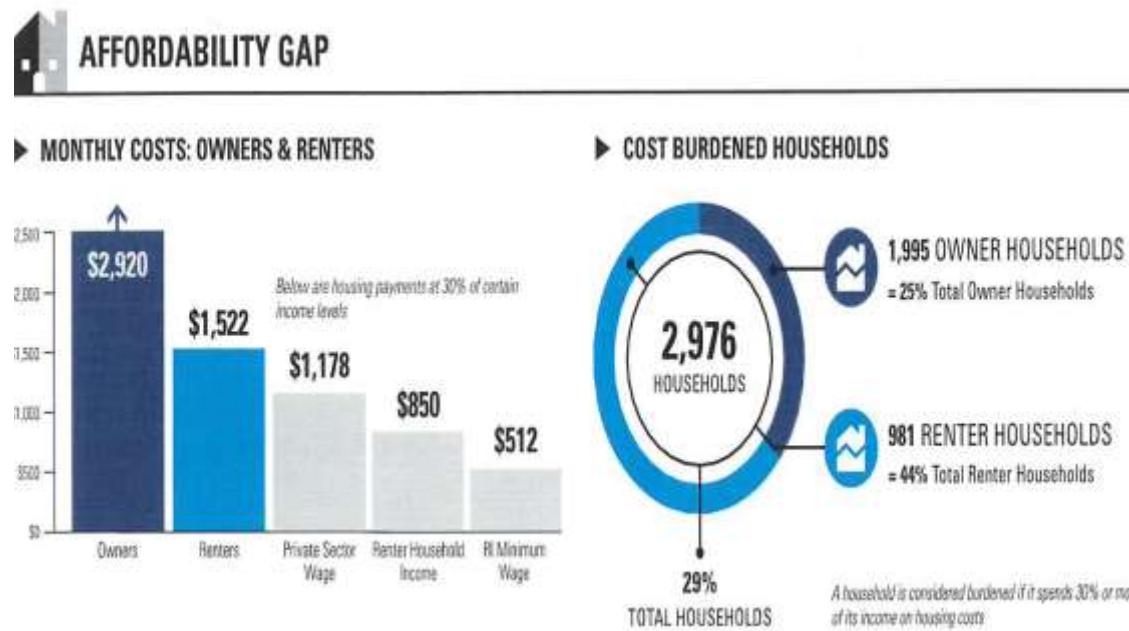
MEDIAN HOUSEHOLD INCOME



Population Ancestry



POPULATION	HOUSEHOLDS	MEDIAN HOUSEHOLD INCOME	76% OWN	24% RENT
26,178	10,300	\$87,311		



Community Statistics

Existing Housing

Total Housing Units	10,300
Year-Round Housing Units	10,027
Seasonal Housing Units	273
Affordable Housing Units	8.10%
Additional Affordable Housing Units needed to meet 10% threshold	196

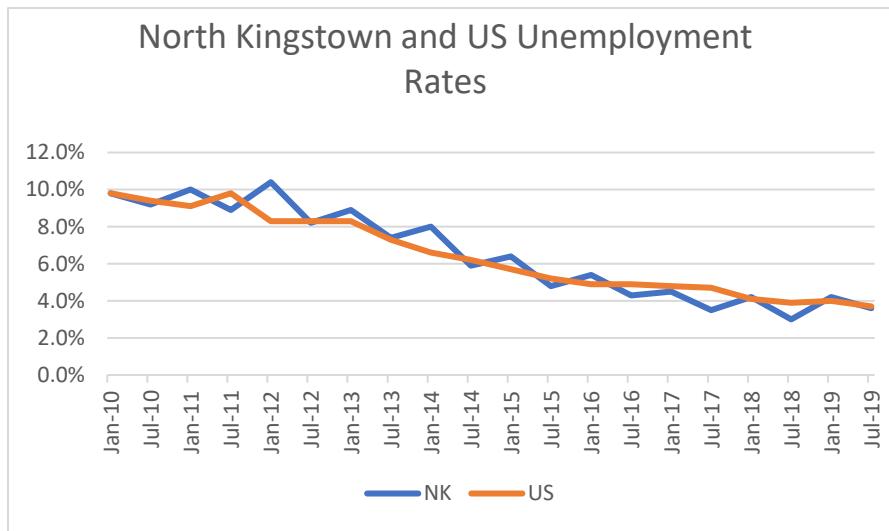
North Kingstown continues to mandate and incentivize affordable housing creation through our zoning ordinance and subdivision regulations. The Town mandates inclusionary zoning of 10% in any development creating five new dwelling units. Offsite locations can be used to satisfy the inclusionary requirement.

According to Rhode Island Housing Tabulation, North Kingstown has 207 low and moderate-income units to meet the needs of the elderly population, 556 units low and moderate-income housing to meet the needs of the family population, and 158 units to meet the population with special needs. The majority of the Town's affordable units are rental.



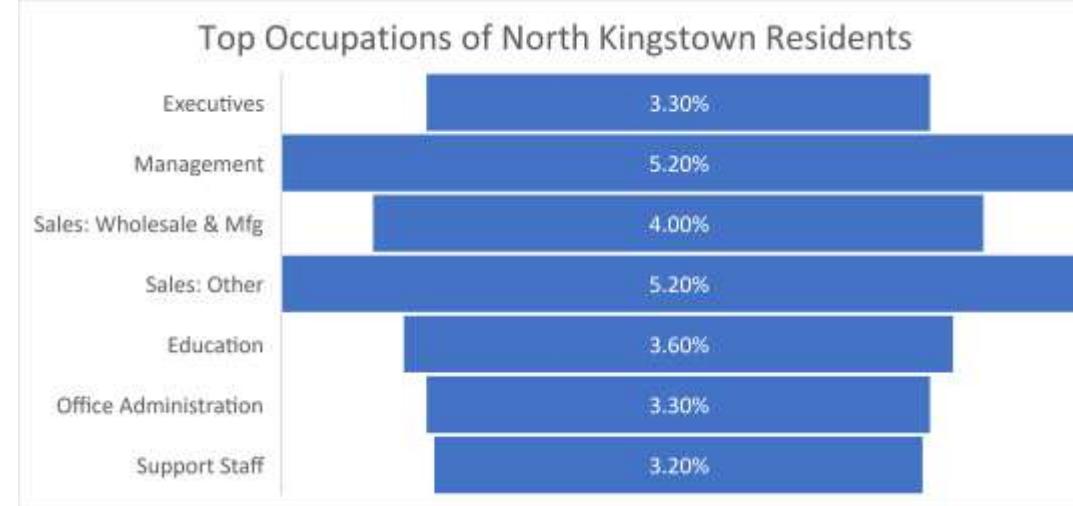
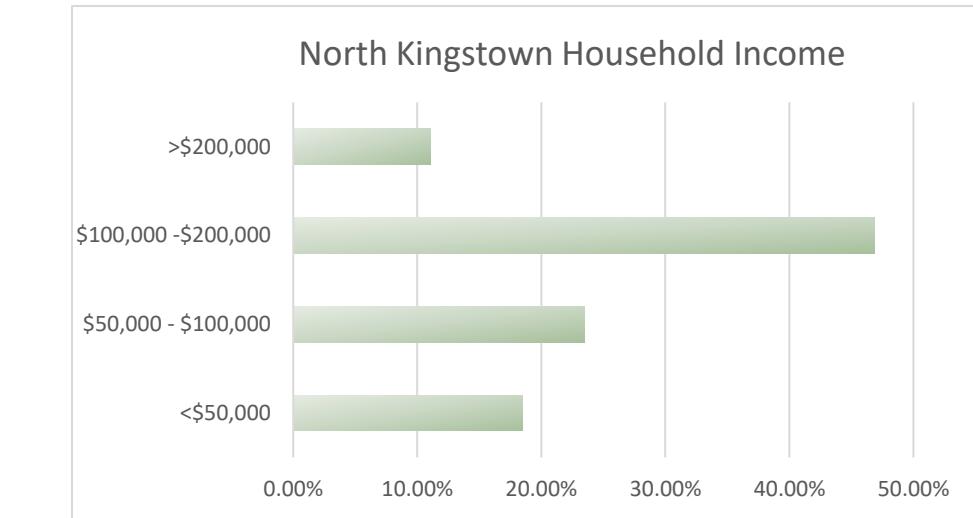
Community Statistics

Economics



NAME	TYPE OF BUSINESS	# of EMPLOYEES
General Dynamics Electric Boat	Mfr/Submarine	3,374
134d Air Wing	Air National Guard	1,000
Ocean State Job Lot	Retail	624
Toray Plastics of America	Mfr/Plastic	601
North Kingstown School Dept	Education	575
North Atlantic Distributes	Mfr/Machinery	392
RI Army National Guard	Air National Guard	362
Hexagon	Manufacturing	280
Senseco Marine	Mfr/Boats	257
Home Depot	Retail	250

information: City-Data.com

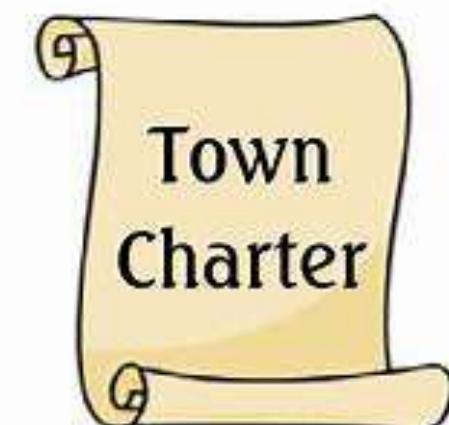


Government Structure, Budget Process, Basis of Accounting & Fund Structure

Government Structure

The Town operates under a Home Rule Charter adopted in 1954, and subsequently amended, providing for a Town Council/Town Manager form of government with a five-member Town Council headed by a Council President. All legislative powers of the Town are vested in the Town Council by the Charter, including the adoption of the Town budget, the ordering of any tax, making appropriations and transacting other business pertaining to the financial affairs of the Town.

The Town Manager is appointed by a majority vote of the Town Council for an indefinite term solely based on their executive and administrative qualifications. The Town Manager is the chief executive officer and head of the administrative branch of government. The Charter grants to the Town Manager the authority to appoint or remove all officers or employees of the Town except the Town Solicitor and School Department employees, to prepare and submit to the Town Council the annual budget and annual report of the Town, to recommend to the Town Council pay schedules for Town employees and to recommend to the Town Council the adoption of such measures as he or she may deem necessary for the health, safety or welfare of the Town.



Budget Process

The budget process begins in November of each year. During this time the needs and priorities of each department are discussed and determined. The Town Manager, Finance Director, and Department Directors discuss available resources and methods for implementation of needs. In December, Department Directors are provided worksheets to complete, requesting the resources needed to maintain operations and achieve agreed upon priorities. Once completed, these requests are returned to the Finance Director who compiles all request in a working document that is used by the Town Manager in the development of his/her proposed budget.

The policies that govern the Town's budget process are derived from Article X, Financial Provisions of the Town Charter.

Budget Schedule

- October 7, 2019 Town Council Adoption of Budget Policy
- December 16, 2019 Joint Meeting with School Committee to discuss FY 21 Budget
- January 6, 2020 Submission of Operating Budget Requests by Department Heads to Town Manager/Finance
- February 10, 2020 Final Report of Capital Improvement Plan by Asset Management
- March 2, 2020 Submission of Budgets from the School Committee and Library to Town Manager
- March 16, 2020 Submission of Town Manager's Proposed Budget to Town Council
- March 20, 2020 Town Council Meeting to discuss Town Manager's Budget
- March 23, 2020 Town Council Meeting to discuss Town Manager's Budget and Adoption of Preliminary Budget by Town Council
- March 31, 2020 Submission to RI Department of Municipal Affairs "Notice of Tax Rate"
- April 2, 2020 Advertise "Notice of Tax Rate", "Budget Summary", & Council Preliminary Budget Hearing
- April 6, 2020 Town Council's Preliminary Budget Hearing
- April 27, 2020 Deadline for submission of Petition to Town Council
- May 4, 2020 Town Council Meeting: Discussion of Preliminary Budget
- May 6, 2020 Deadline for Final Approval of Town Council's Adopted Budget
- May 10, 2020 Advertise Town Council's Adopted Budget
- May 26, 2020 Deadline for submission of Final Petitions to Town Clerk



Government Structure, Budget Process, Basis of Accounting and Fund Structure (cont.)

Basis of Accounting

A budget is a formal document that enables the Town to plan, measure the performance of Town services, and help the public understand where revenues come from and how they are spent. The budget is an invaluable tool that helps prioritize spending and manage money, as well as assist in identifying wasteful spending through planning and monitoring. The budget serves many purposes and addresses different needs depending on the user.

The Basis of Accounting indicates the timing of transactions for recognition in the financial statement. The Town of North Kingstown uses either the full accrual or the modified accrual basis of accounting, as appropriate for each fund type or activity, in accordance with Generally Accepted Accounting Principles (GAAP).

Government funds are reported using the *modified accrual basis* of accounting. In general, the Town considers revenue to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service and other long-term obligations such as compensated absences and claims and judgments, are recorded only when payment is due.

The Town uses the following type of governmental funds.

- General Fund
- Special Revenue Funds
- Capital Project Funds
- Debt Service Funds
- Permanent Funds
- Proprietary Funds
 - Enterprise Funds
 - Internal Service Funds
- Fiduciary Funds
 - Pension Trust Fund
 - OPEB Trust Fund
 - Private Purpose Trust Funds
 - Agency Funds



Government Structure, Budget Process, Basis of Accounting and Fund Structure (cont.)

Budgetary Control

The Town maintains extensive budgetary control. Costs of operations for all departments are appropriated through the annual budget process. Continuously throughout the year, revenues and expenditures are monitored to enable the Town to measure actual income and expenses against those projected in the budget. The appropriated budget is prepared by fund, department and function.

Per R.I.G.L. 45-12-22.1 – 45-12-22.7 the Finance Director submits quarterly reports to the State Office of Municipal Affairs to certify the status of the municipal budget. The Chief Financial Officer at the School Department also certifies the status of the school district's budget. A corrective action plan is required within 30 days after completion of the quarterly status report if a year-end deficit is projected.



The Municipal Transparency Portal is a newly developed program that improves local government reporting required under RIGL 45-12-22.2 and 44-35-10 and the subsequent utilization of collected data. This has been a collaborative effort between state agencies, communities and various stakeholders by analyzing what should be reported and in what detail, with efforts to ensure the process is as transparent and timely as possible while still delivering a content, accurate and comparable data product readily accessible for public use.

The Town maintains an encumbrance accounting system as another method of maintaining budgetary control. All purchases require a purchase requisition and a purchase order when possible.

When a contemplated purchase or contract for goods or services is the sum of less than \$2,500, the department head may order the item as needed.

Purchases or contracts for goods and service costing greater than \$2,500 up to \$10,000 (inclusive) for construction projects and up to \$5,000 (inclusive) for all other purchases, require the department head to solicit at least three written quotes for the item(s) to be purchased.

The Town publishes a notice inviting formal competitive bids for expenditures over \$10,000 for construction projects and over \$5,000 for all other purchases. Notices are placed on the Town's web site, local newspapers, the RI State web site and the cooperative purchase web site run by the City of Newport, RI.

Cost of Goods/Services	Purchase of Goods	Construction
<\$2,500	Department Head Approval	Department Head Approval
\$2,500 - \$5,000	Three (3) Written Quotes	
\$2,500 - \$10,000		Three (3) Written Quotes
> \$5,000	Competitive Bid	
>\$10,000	Competitive Bid	Competitive Bid

Government Structure, Budget Process, Basis of Accounting and Fund Structure (cont.)

Fund Structure

The Town's governmental functions and accounting system are organized and operated on a fund basis. A *fund* is a grouping of related accounts used to maintain control over resources that have been segregated for specific activities or objects. Each fund is considered a separate account entity, with operations accounted for in a separate set of self-balancing accounts that are comprised of assets, liabilities, fund equity, revenue, expenditures or expenses as appropriate. The Town's budgeted funds can be divided into two categories: *Governmental and proprietary*.

General Fund: The Town's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund. Revenues are derived primarily from real estate, personal property, and motor vehicle taxes, as well as other local taxes, federal and state aid, licenses, permits and fees, fines and forfeiture, and charges for goods and services. General government, public safety, public works, human services and outside agency contributions, public libraries, education and capital functions are financed through these revenues. School Unrestricted Fund is reported as a function within the General Fund, under GASB 54, since its main financing source is derived from tax support.

Debt Service Fund: Accounts for the accumulation of financial resources for the payment of interest and principal on all government funded long-term debt, cost related to debt issuance, and other related cost on outstanding bonds and notes.

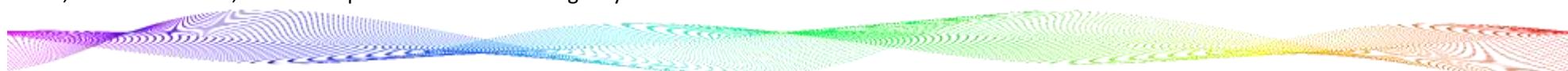
Special Revenue Fund: Accounts for the proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes. Special revenue funds include, but are not limited to Library Fund, State Grant Fund, Open Space Fund, Fire Special Revenue Fund & Senior Outreach.

Capital Projects Fund: Accounts for financial resources to be used for the acquisition, construction or renovation of capital facilities, or other equipment, that ultimately becomes a fixed asset of the Town.

Permanent Funds: Accounts for financial resources that are restricted to the extent that only earnings, and not principal, may be used for purpose that support the town's Program.

Proprietary Funds: Enterprise and internal service funds. These funds account for activities that operate similarly to private sector business where the intent of the governing body is that the cost of providing goods or services to the general public on a continuing basis be financed or recovered through user charges, or periodically, through unrestricted net assets. The proprietary funds are reported on a full accrual basis of accounting.

Fiduciary Funds: Used to report assets held by the Town in a trustee or agency capacity and, therefore, cannot be used to support the Town's own Programs. Included as Fiduciary funds are Pension Trust Fund, OPEB Trust Fund, Private Purpose Trust Funds and Agency Funds.



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General Fund Revenue: Taxes & PILOT Payments

Taxes are the primary source of revenue for the Town's General Fund. Taxes are divided into two categories: Current and Prior Taxes and Other.

- *Current and Prior Taxes* are from general property taxes, which include real, motor vehicle and personal property.
- *Other* includes payments in lieu of taxes (PILOT), and interest collected on taxes paid after the due date.

The Town has two tax rates, one for Real Estate and Personal Property and one for Motor Vehicles. Rates for Fiscal Year 2020 are \$17.09 for real and personal property and \$22.04 for Motor Vehicles.

Rates are calculated on net assessed values; this is the value *after* exemptions. North Kingstown has multiple exemptions that are applied to property valuation. *A list of the exemptions can be found in the appendix of this document.*

Real property is assessed at 100% of value based on periodic revaluations performed by the Town's Assessor's Office. The most recent revaluation was a statistical valuation for December 31, 2018. There are two types of revaluations: Statistical, which are performed every 3 years, and a full evaluation that is performed every 9 years. A full evaluation will be performed for December 31, 2021



Motor Vehicles:

Based on Article 11 of the State Budget enacted on August 3, 2017, Motor Vehicles that are 15 years or older are no longer taxed. All other vehicles for the 2020 (FY 21) Tax Bill (based on the original legislation) are to be valued 80% (assessment ratio) the full NADA value. Under this legislation assessment ratio will decrease 5% annually.

Vehicles taxed in North Kingstown are provided a \$1,500 state exemption and \$2,500 municipal exemption (\$4,000 total). The exemption total will increase by \$1,000 annually until maxing out at \$6,000 in FY 2023.

This legislation effectively freezes the maximum revenue the Town can collect from Motor Vehicles Taxes to the FY 2017 levy of \$5,186,228.



General Fund Revenue

Historic Tax Rates and Net Assessed Values

	Actual FY 16	Actual FY 17*	Actual FY 18	Actual FY 19	Actual FY 20*	Projected FY 21
Real Property	19.3	18.06	18.59	19.09	17.09	17.09
Personal Property	19.3	18.06	18.59	19.09	17.09	17.09
Motor Vehicles	22.04	22.04	22.04	22.04	22.04	22.04
Net Assessed Value	\$ 3,979,759,142	\$ 4,104,899,335	\$ 4,112,990,874	\$ 4,142,923,486	\$ 4,737,796,600	\$ 4,787,995,581
% Change in NAV	1.05%	8.17%	0.20%	0.70%	14.36%	1.06%**

* year of statistical revaluation

** FY 21 had an increase in motor vehicle exemption. Without this increase the % Change in NAV would be 1.67%

Percentage Net Assessed Values by Class

	FY 16	FY 17	FY 18	FY 19	FY 20
Residential	74.72%	74.45%	74.76%	78.23%	75.85%
State Average	73.29%	73.32%	74.25%	74.82%	75.50%
Commercial	15.57%	16.16%	16.17%	12.71%	16.23%
State Average	17.18%	17.07%	16.70%	16.72%	16.84%
Personal/Tangible	3.86%	3.73%	3.82%	3.97%	3.52%
State Average	3.97%	4.04%	4.07%	4.02%	3.87%
Motor Vehicle	5.85%	5.66%	5.25%	5.09%	4.40%
State Average	5.55%	5.57%	4.99%	4.44%	3.79%

*FY 18, FY 19, FY 20 & FY 21 include a reduction in Motor Vehicle Assessments due to Motor Vehicle Tax Phase Out legislation.



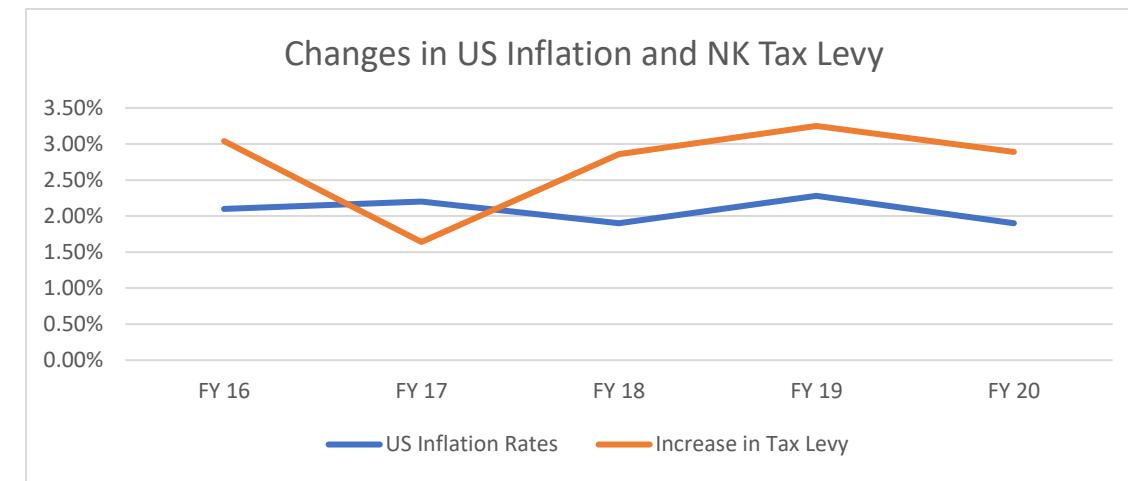
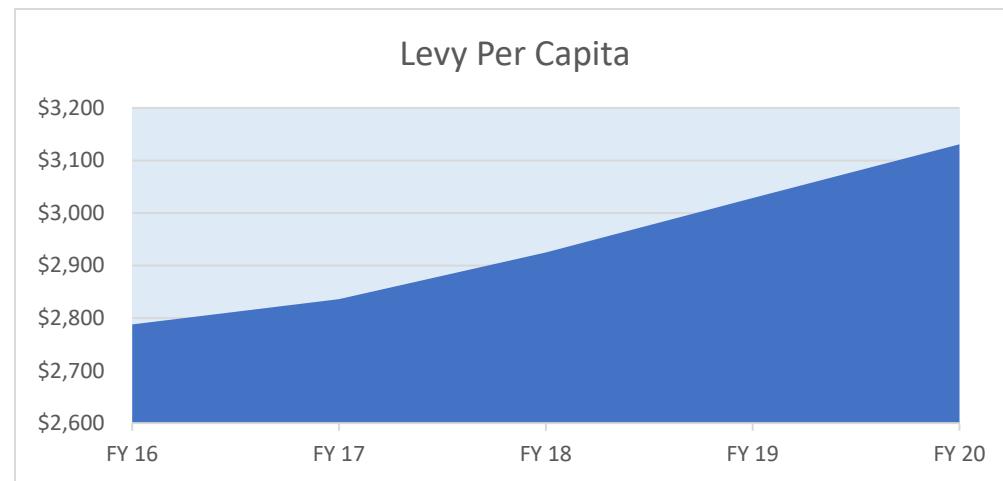
	FY 16	FY 17	FY 18	FY 19	FY 20
Median Household Income	\$88,000	\$87,500	\$89,250	\$89,874	\$89,311
Medium Home Value	\$320,000	\$354,750	\$330,000	\$365,000	\$374,500
Tax Rate	19.3	18.06	18.59	19.09	17.09
Medium Tax/Home	\$6,176	\$6,407	\$6,135	\$6,968	\$6,400
Medium Tax as % of Income	7.02%	7.32%	6.87%	7.75%	7.17%

North Kingstown home prices continue to rise due to a strong local economy, excellent schools, and sound fiscal management. FY 16 to FY 20 saw a 17% increase in medium home value

General Fund Revenue (cont.)

Historical Tax Levy and Inflation Changes

	FY 16	FY 17	FY 18	FY 19	FY 20
Residential	\$54,727,616	\$55,191,910	\$55,673,531	\$61,869,786	\$61,430,197
Commercial	\$11,400,929	\$11,980,130	\$13,857,917	\$10,051,962	\$13,141,680
Personal/Tangible	\$2,828,029	\$2,764,153	\$2,928,052	\$3,140,888	\$2,854,728
Motor Vehicle	<u>\$4,889,163</u>	<u>\$5,186,228</u>	<u>\$4,742,879</u>	<u>\$4,647,126</u>	<u>\$4,589,659</u>
TOTAL	\$73,845,736	\$75,122,421	\$77,202,379	\$79,709,762	\$82,016,264



	FY 16	FY 17	FY 18	FY 19	FY 20
US Inflation Rates	2.10%	2.20%	1.90%	2.28%	1.90%
Increase in Tax Levy	3.04%	1.64%	2.86%	3.25%	2.89%

The Town has been able to increase the overall tax levy while keeping the tax rate stable due to the increased development, particularly in the Quonset Business Park.

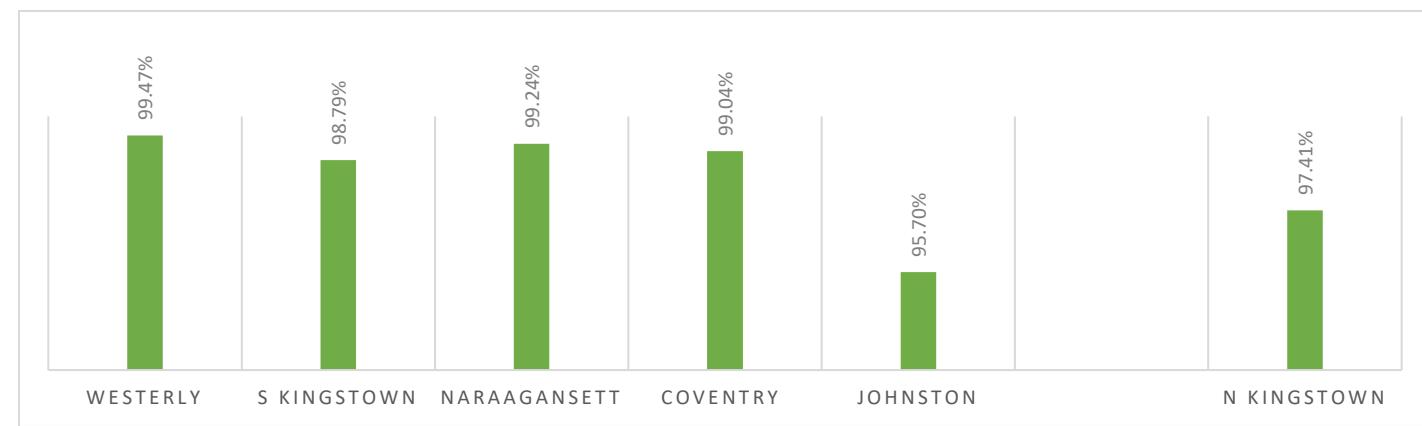
General Fund Revenue (cont.)

Collection Rates

Taxes assessed and collected during the current year and within 60 days of the end of the fiscal year are recorded as revenue. Any taxes collected after this period are recorded in the year collected and classified as prior year collections. The collection rate is the estimated percentage of current year assessment that will be collected during this period. The collection rate can have a significant impact on a community's tax level. The impact of collection rates is shown in the following illustration:

Example: Community has budgeted current year tax revenue of \$75,000,000

Collection Rate Comparisons (FY 2018)



North Kingstown's Historic Collection Rates

	FY 16	FY 17	FY 18	FY 19
Real	98.24%	98.26%	98.12%	98.55%
Personal	94.73%	96.34%	96.71%	96.69%
MV	<u>85.66%</u>	<u>86.83%</u>	<u>87.37%</u>	<u>90.70%</u>
Total	97.27%	97.41%	97.41%	98.67%

The Town's goal is to have a combined collection rate of 98.75%.

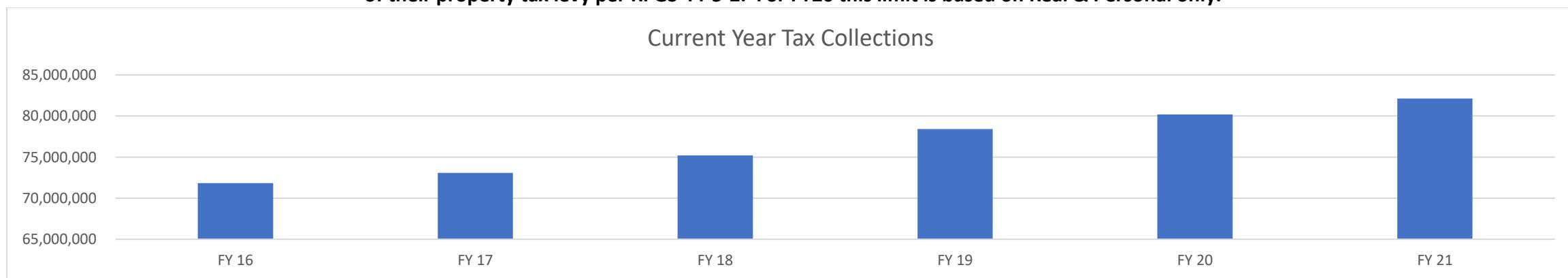
General Fund Revenue: Taxes

	Actual FY 16	Actual FY 17	Actual FY 18	Actual FY 19	Budgeted FY 20	Adopted FY 21	% Change
Real	\$64,964,326	\$65,999,320	\$68,223,919	\$71,169,733	\$73,421,648	\$74,376,052	1.30%
Personal	\$2,678,902	\$2,633,074	\$2,831,838	\$3,037,002	\$2,760,626	\$3,012,321	9.08%
MV	\$4,183,297	\$4,445,549	\$4,144,036	\$4,241,941	\$4,015,991	\$3,611,870	-10.05%
Total	\$71,826,525	\$73,077,943	\$75,199,793	\$78,448,676	\$80,198,265	\$81,000,243	1.00%
Prior Year Collections	\$1,554,326	\$1,763,997	\$1,667,303	\$1,999,768	\$1,625,000	\$1,500,000	-7.69%
Interest on Late	\$422,932	\$468,203	\$411,373	\$466,271	\$385,559	\$300,000	-22.19%
	\$73,803,783	\$75,310,143	\$77,278,469	\$80,914,715	\$82,208,824	\$82,800,243	0.72%

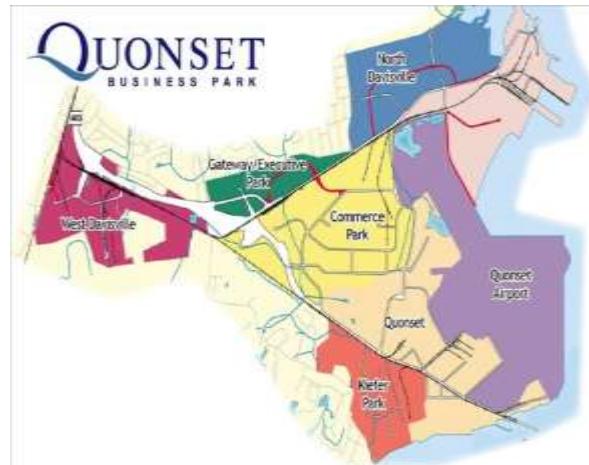


	Tax Levy			Collection Rate			Tax Rate		
	FY 19	FY 20	FY 21 (est.)	FY 19	FY 20	FY 21	FY 19	FY 20	FY 21
Real	\$71,921,748	\$74,539,744	\$75,588,704	98.55%	98.50%	98.40%	19.09	17.09	17.09
Personal	\$3,140,888	\$2,864,875	\$3,136,817	96.69%	97.00%	96.03%	19.09	17.09	17.09
MV	\$4,647,126	\$4,589,704	\$4,013,979	90.70%	87.50%	90.00%	22.04	22.04	22.04
	\$79,709,762	\$81,994,323	\$82,739,500	98.67%	97.81%	97.90%			

Rhode Island municipalities are limited to no more than a four percent (4.0%) per annum growth in the value of their property tax levy per RI GS 44-5-2. For FY20 this limit is based on Real & Personal only.



General Fund Revenue: Payments in Lieu of Taxes (PILOT)



The Quonset Business Park is one of the premiere business parks in New England. It is in North Kingstown, on 3,212 acres that was formerly the Quonset Point Naval Air Station. The Quonset Development Corporation (QDC), a quasi-state agency, is responsible for the development and management of the business park. The Town of North Kingstown considers QDC to be a partner and two (2) council members sit on QDC's Board of Directors.

The Quonset Business Park is home to over 200 businesses, providing more than 12,000 jobs. The park includes the Port of Davisville, which is one of the top ten auto importers in North America.

Many of the businesses located within the park have direct arrangements with the Town of North Kingstown to make a payment in lieu of taxes (PILOT). Much of the property in the business park is owned by QDC. QDC also has a PILOT agreement with the Town of North Kingstown.

Pilot Revenue

	Actual	Actual	Actual	Actual	Budget	Adopted	%
	FY 16	FY 17	FY 18	FY 19	FY 20	FY 21	Change
QDC	-	-	-	1,348,823	1,358,822	1,068,294	-21.38%
QDC-Other	-	-	-	1,527,134	1,523,754	2,608,562	71.19%
	1,892,725	2,325,519	2,855,799	2,875,957	2,882,576	3,676,856	27.55%



General Fund Revenue: Payments in Lieu of Taxes (PILOT) (cont.)

QDC Pilot - 15% of Rent	Projected	Budget	
	FY 2020	FY 2021	
BANNEKER	\$72,836	BANNEKER	\$69,127
BB&S	\$15,600	BB&S	\$15,600
CAPUANALO - CGRI	\$74,808	CGRIQUONSET	\$74,808
CHELSEA - EDESIA	\$14,021	CHELSEA - EDESIA	\$14,183
ELECTRIC BOAT	\$276,993	ELECTRIC BOAT	\$0
GALILEE/ RI FAST FERRY	\$11,403	GALILEE - RI FAST FERRY	\$12,062
GOODISON	\$29,874	GOODISON	\$31,741
INFINTY FRESH	\$14,448	INFINITY FRESH	\$16,198
KAYAK	\$7,313	KAYAK	\$7,313
MI LLC	\$443,364	MI LLC	\$449,120
MILLCREEK	\$18,050	MILLCREEK	\$18,096
MIOZZI	\$11,031	MIOZZI	\$11,321
NOAA BLDG	\$57,330	NOAA BLDG	\$57,330
QD NYC	\$12,150	QD NYC	\$12,393
QUONMOTORSPORTS	\$16,686	QUONSETMOTORSPORT	\$16,686
REAGAN	\$10,350	REAGAN	\$10,350
RIMOORING	\$19,837	RIMOORING	\$19,837
RRH - HOTEL	\$11,883	RRH - HOTEL	\$12,062
SEAFREEZE	\$40,500	SEAFREEZE	\$40,500
SENESCO	\$78,292	SENESCO	\$79,786
SPECIALTY DIVING	\$18,305	SPECIALTY DIVING	\$18,305
TRICO	\$27,375	TRICO	\$26,624
WWISS	\$14,367	WWISS	\$14,967
OTHER	\$44,807	OTHER	\$39,886
	\$1,341,623		\$1,068,294

Recent News

RI Governor's FY 21 budget includes \$20 million for upgrades at Port of Davisville.

Quonset is home to one of every six manufacturing jobs in Rhode Island.

Bryant University study reports:

- Quonset Business Park generates \$1.28 billion in annual income for RI families
- \$128 .8 million in taxes
- Is responsible for 7% of state's GDP.

Electric Boat to add 1,500 job at Quonset by 2025

QDC Other PILOT - Paid Directly to Town

	Projected FY 20	Budget FY 21
Electric Boat	684,377	1,670,000
Edesia	7,521	15,324
Flex Tech	0	65,000
Finlay	70,000	75,000
Ocean State Job Lot	462,138	462,138
Nexamp	7,500	7,500
Hexagon	158,600	158,600
Infinity Meal	<u>140,000</u>	<u>155,000</u>
	1,530,136	2,608,562
Budgeted	<u>1,523,754</u>	
Positive Variance	6,382	

NEW ATHLETIC FIELD COMPLETED

Lacrosse and other leagues are now played on the Park's new 22-acre athletic field complex. This was a joint effort of the QDC, The Town, and RI DEM. A \$400,000 DEM grant was matched by a \$200,000 donation from QDC, and \$200,000 from the Town.



General Fund Revenue

Prior Year Taxes and Interest

The Town of North Kingstown makes every effort to collect taxes when due. These efforts include an annual tax sale and transfer of uncollected motor vehicle and personal property taxes to outside legal and collection agencies.

Taxes paid past the due date are charged interest at an annual rate of 12% or 1% per month.



Uncollected taxes as of June 30th

Year	6/30/2019	6/30/2018	6/30/2017
2019	\$ 1,580,806	\$ -	\$ -
2018	\$ 197,298	\$1,162,993	\$ -
2017	\$ 176,942	\$356,967	\$1,847,271
2016	\$ 165,935	\$222,972	\$356,093
2015	\$ 117,347	\$137,162	\$160,575
2014	\$ 95,942	\$109,750	\$127,893
2013 & Prior	<u>\$ 323,522</u>	<u>\$448,101</u>	<u>\$466,182</u>
	\$ 2,657,792	\$2,437,945	\$2,958,014

The Revenue office has focused on collection over the last year. This includes working with our outside collection agency, regularly scheduling tax sales, and most recently, participation in the State's Income Tax Refund Offset program. In July 2020 we start working with an outside collection agency.

In FY 2019 we collected nearly \$2million of past due taxes and obtained a tax collection rate of 98.67%. The highest in over a decade.



In FY 2017 the Town Council passed ordinance No. 17-10 that allows a waiver of interest on past due taxes. The waiver is only available for real property that is the primary resident of the taxpayer and has been for the past five years. The resident must show that they have not had a late payment in five years immediately preceding the tax payment which is overdue.

In calendar year 2019 waivers were granted to eight (8) taxpayers, totaling \$317.99

General Fund Revenue: Department Revenues: Town Clerk

	Actual FY 16	Actual FY 17	Actual FY 18	Actual FY 19	Jul-Dec FY 20	Budget FY 20	Mgr. FY 21	% Change
Liquor Licenses	57,403	57,384	58,061	60,759	65,810	58,000	65,800	13.45%
Victualling	8,450	8,075	8,081	8,975	8,075	8,500	8,500	0.00%
Sunday Sales	6,175	6,175	6,450	5,750	875	6,250	6,300	0.80%
Trailer	4,000	4,000	3,000	3,000	0	4,000	3,000	-25.00%
Peddlers	6,090	5,502	5,555	5,200	925	5,500	2,000	-63.64%
Dog & Kennel	13,448	14,285	14,373	13,747	933	14,000	16,010	14.36%
All Other Licenses	11,681	10,638	11,846	10,833	6,034	12,000	11,580	-3.50%
Recording Fees	244,729	262,026	251,295	229,629	155,059	250,000	245,000	-2.00%
R. Estate Transfer Fees	375,374	409,623	459,604	418,230	363,689	525,000	575,000	9.52%
Copies	17,673	20,602	10,894	11,725	6,386	12,500	12,500	0.00%
Misc.	22,823	18,861	22,738	21,429	12,859	20,000	20,000	0.00%
	767,846	817,171	851,897	789,277	620,645	915,750	965,690	5.45%

Real estate transfer fees are charged on the transfer of property.

The Town retains 47.83% of fees associated with real property and 78.57% of fees associated with mobile homes.

Previously the Town transferred 15.932% of Transfer Fees into a fund for open/public space. In November 2018, the Town Council approved an ordinance that would have the amount transferred into this account to be set by the Town Council during budget deliberations.

Recording fees vary based on the type. The amount that is shared with the State also varies.



General Fund Revenue: Department Revenues: Probate Court

	Actual FY 16	Actual FY 17	Actual FY 18	Actual FY 19	Jul - Dec FY 20	Budget FY 20	Adopted FY 21	% Change
Probate Fees	61,625	42,577	35,387	49,916	23,449	45,000	45,000	0.00%
Probate Advertising	3,252	3,003	3,167	3,299	1,575	3,500	3,500	0.00%
	64,877	45,580	38,554	53,215	25,024	48,500	48,500	0.00%



The Probate Judge is appointed by the Town Council. The Court handles wills and estate administration as well as family matters such as adult and minor Guardianships.

In FY 2018 there were 16 sessions of Probate court with a total of 161 new cases. For FY 2019 there were 14 court sessions and 144 new cases.

Honorable Brian A. Fielding, Probate Judge

Judge Fielding is a partner at Adler, Cohen, Harvey, Wakeman, Guekguezian, LLP

His education includes:

- BA from Boston College
- MA from West Virginia University
- JD from Roger Williams School of Law

Bar Admissions

- Rhode Island
- Massachusetts
- Connecticut
- US Supreme Court

Member RI Probate Judge Association



General Fund Revenue: Department Revenues: Public Safety

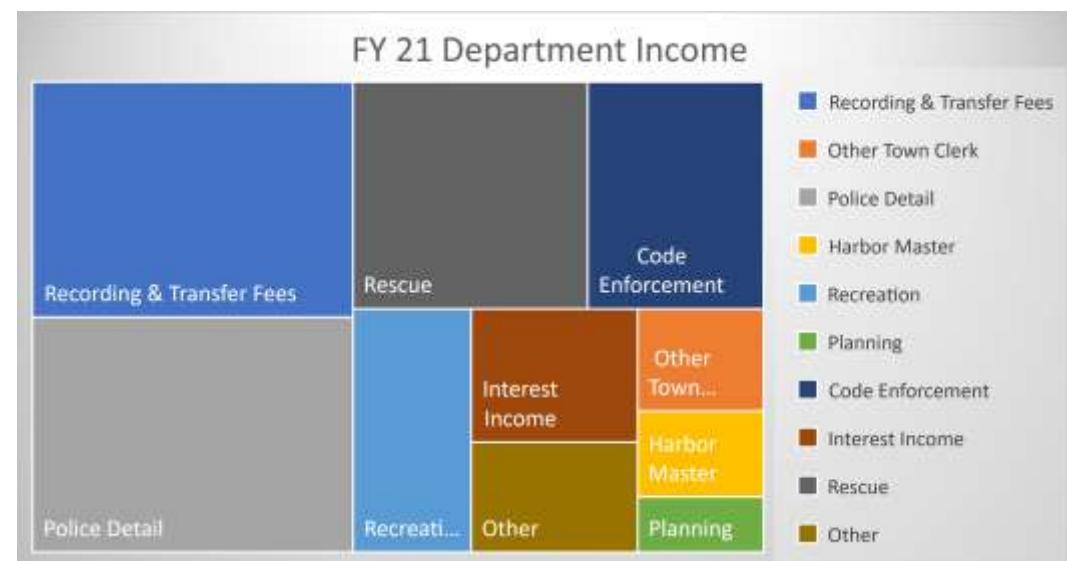
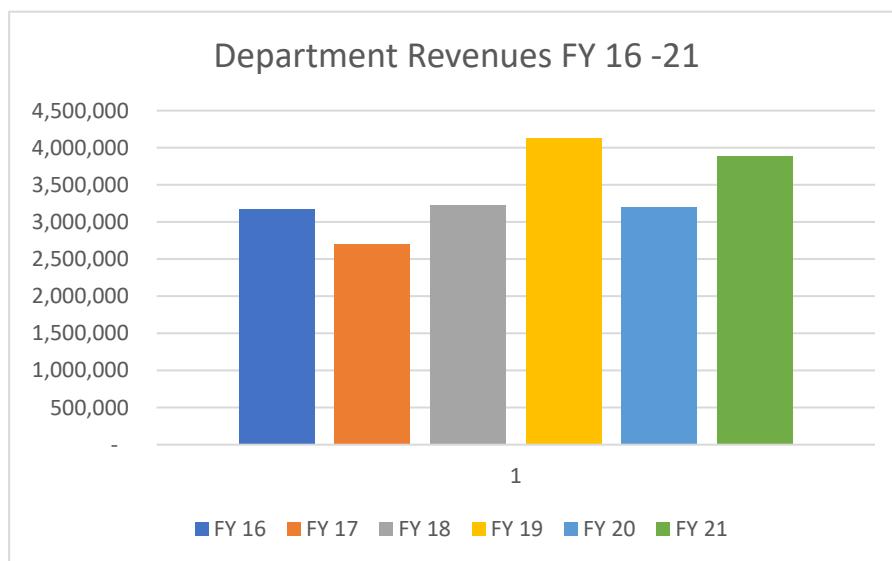
	Actual	Actual	Actual	Actual	Jul - Dec	Budget	Adopted	%
	FY 16	FY 17	FY 18	FY 19	FY 20	FY 20	FY 21	Change
Police								
Licenses & Fees	4,157	3,898	3,336	3,736	2,260	3,550	3,500	-1.41%
Fines	4,014	568	270	266	230	1,000	350	-65.00%
Police Detail	191,950	193,304	503,430	1,061,096	686,119	350,000	800,000	128.57%
VIN Check	8,525	8,980	9,280	9,340	4,350	9,000	9,000	0.00%
DEA	-	-	-	16,009	2,337	-	-	n/a
Copies	5	-	-	145	65	50	50	0.00%
Misc. Revenue	1,039	876	18,290	5,236	14,901	3,000	7,650	155.00%
	209,690	207,626	534,606	1,095,828	710,262	366,600	820,550	123.83%
Harbor Master								
Mooring Fees	103,484	100,539	106,078	102,094	2,794	107,500	105,000	-2.33%
Mooring Waitlist Fees	590	467	515	310	85	500	500	0.00%
Trans Moorings Fees	2,030	2,065	1,190	1,680	1,995	2,375	2,000	-15.79%
Dock Fees	21,940	15,160	13,200	14,286	12,562	14,000	14,500	3.57%
	128,044	118,231	120,983	118,370	17,436	124,375	122,000	-1.91%
Animal Control								
Fines	709	878	770	1,308	325	2,635	750	-71.54%
Adoptions	405	620	1,100	2,250	1,500	1,500	1,750	16.67%
Donations	-	-	-	-	332	-	-	n/a
	1,114	1,498	1,870	3,558	2,157	4,135	2,500	-39.54%
Transfer from Ambulance	1,132,180	630,982	530,075	600,000	300,000	600,000	600,000	0.00%
TOTAL PUBLIC SAFETY:	1,471,028	958,337	1,187,534	1,817,756	1,029,855	1,095,110	1,545,050	41.09%

General Fund Revenue: Department Revenues: Other

	Actual	Actual	Actual	Actual	Jul - Dec	Budget	Adopted	%
	FY 16	FY 17	FY 18	FY 19	FY 20	FY 20	FY 21	Change
Planning								
Sale of Regulations	29,328	11,490	6,650	5,610	7,735	7,500	7,500	0.00%
Steno & Misc. Fees	-	-	-	-	-	-	16,000	n/a
Subdivision Review Fees	8,147	14,437	39,390	52,892	14,019	25,000	35,000	40.00%
Zoning Fees	22,803	35,680	22,985	20,225	18,420	30,000	20,000	-33.33%
Cluster Revenues	-75	-	-	-	800	-	-	n/a
	60,203	61,607	69,025	78,727	40,974	62,500	78,500	25.60%
Code Enforcement								
Building Permits	258,885	233,866	293,470	332,074	222,220	260,000	275,000	5.77%
Electrical Permits	47,912	68,958	46,904	68,778	45,121	70,000	75,000	7.14%
Plumbing Permits	23,178	26,573	23,718	27,227	13,887	25,000	25,000	0.00%
Mechanical Permits	43,573	61,713	41,979	63,965	35,622	55,000	60,000	9.09%
Late Permit Fees	15,021	10,784	18,279	4,200	3,618	10,000	10,000	0.00%
Re-inspection Fees	500	350	250	150	-	-	-	n/a
Certificate of Occupancy	12,300	9,050	11,000	200	100	0	5,000	n/a
	401,369	411,294	435,600	496,594	320,568	420,000	450,000	7.14%
Finance								
Tax Certificate & GIS	24,689	25,631	22,164	21,075	13,800	25,000	25,000	0.00%
Interest	2,631	21,721	176,625	358,717	279,009	225,000	224,311	-0.31%
Misc. Income	96,228	117,217	139,215	108,217	103,581	100,765	100,000	-0.76%
	123,548	164,569	338,004	488,009	396,390	350,765	349,311	-0.41%
Recreation								
	272,328	227,263	297,949	372,011	191,751	300,000	325,000	8.33%
Assessment								
	210	130	-	-	-	150	100	-33.33%
Public Works								
	9,670	10,888	5,058	32,916	18,760	10,000	10,000	0.00%

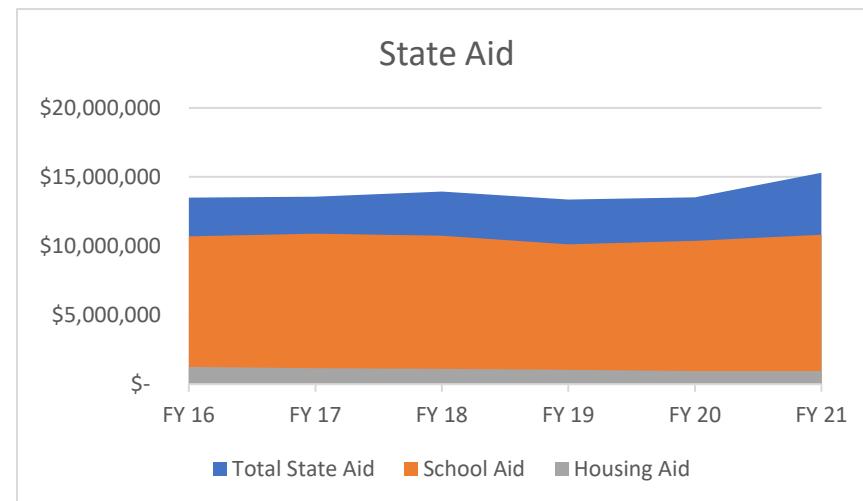
General Fund Revenue: Department Revenues: Summary

	Actual	Actual	Actual	Actual	Jul - Dec	Budget	Adopted	%
	FY 16	FY 17	FY 18	FY 19	FY 20	FY 20	FY 21	Change
Town Clerk	767,846	817,171	851,897	789,277	620,645	915,750	945,690	3.27%
Probate Court	64,877	45,580	38,554	53,215	25,024	48,500	48,500	0.00%
Police	209,690	207,626	534,606	1,095,828	710,262	366,850	820,550	123.67%
Harbor Master	128,044	118,231	120,983	118,370	17,436	124,375	122,000	-1.91%
Animal Control	1,114	1,498	1,870	3,558	2,157	4,135	2,500	-39.54%
Transfer from Rescue	1,132,180	630,982	530,075	600,000	300,000	600,000	600,000	0.00%
Planning	60,203	61,607	69,025	78,277	40,974	62,500	78,500	25.60%
Code Enforcement	401,369	411,294	435,600	496,594	320,568	420,000	430,000	2.38%
Finance	123,548	164,569	338,004	488,009	396,390	350,764	349,311	-0.41%
Recreation	272,328	227,263	297,949	372,011	191,751	300,000	325,000	8.33%
Assessment	210	130	-	-	0	150	100	-33.33%
Public Works	9,670	10,888	5,058	32,916	18,760	10,000	10,000	0.00%
TOTAL:	3,171,079	2,696,839	3,223,621	4,128,055	2,643,967	3,203,024	3,732,151	16.52%



General Fund Revenue: State Revenues

	Actual	Actual	Actual	Actual	Jul - Dec	Budget	Mgr.	%
	FY 16	FY 17	FY 18	FY 19	FY 20	FY 20	FY 21	Change
MV Base	-	-	443,350	539,103	173,257	557,756	868,239	55.67%
MV Phase Out	184,758	192,589	192,589	192,589	192,589	192,589	192,589	0.00%
PILOT	1,494	1,737	1,737	1,762	1,762	1,006	1,086	7.95%
PubSvc	326,128	339,927	328,695	331,080	331,080	331,080	329,948	-0.34%
Hotel	104,669	87,727	122,608	115,196	57,971	130,000	100,000	-23.08%
Meal & Beverage	510,313	570,840	627,128	662,641	298,706	650,000	621,213	-4.43%
Library	266,128	293,678	239,003	278,709	142,735	290,338	297,608	2.50%
Library Construction	32,047	30,461	27,435	26,684	26,684	-	-	n/a
Municipal Aid	125,293	-	-	-	-	-	-	n/a
Airport	-	-	93,217	43,930	-	45,000	30,000	-33.33%
School Aid	10,693,934	10,897,112	10,749,543	10,124,913	5,310,196	10,383,487	11,808,025	13.72%
School Housing Aid	1,251,935	1,165,824	1,115,384	1,038,497	357,819	949,516	958,530	0.95%
TOTAL:	13,496,699	13,579,895	13,940,689	13,355,104	6,892,799	13,530,772	15,307,238	12.39%



	FY 16	FY 17	FY 18	FY 19	FY 20	FY 21
Total State Aid	\$ 13,496,699	\$ 13,579,895	\$ 13,940,689	\$ 13,355,104	\$ 13,530,772	\$ 15,307,238
School Aid	\$ 10,693,934	\$ 10,897,112	\$ 10,749,543	\$ 10,124,913	\$ 10,383,487	\$ 11,808,025
Housing Aid	\$ 1,251,935	\$ 1,165,824	\$ 1,115,384	\$ 1,038,497	\$ 949,516	\$ 958,530



General Fund Revenue: Other

	Actual	Actual	Actual	Actual	Jul - Dec	Budget	Adopted	%
	FY 16	FY 17	FY 18	FY 19	FY 20	FY 20	FY 21	Change
Cell Tower Rentals	210,459	352,982	356,325	555,495	203,908	385,000	425,000	10.39%
SAFER Grant	-	-	254,299	633,120	-	483,524	154,442	-68.06%
Fund Balances	-	600,000	-	-	-	-	500,000	n/a
Transfers In	-	-	-	-	-	351,638	50,000	-85.78%
TOTAL:	210,459	952,982	610,624	1,188,615	203,908	1,220,162	1,129,442	-7.44%



The Town rents space on its buildings and property to cell phone service providers

Currently the Town has agreements with SBA Communications, Crown Castle, T-Mobile, CC Holdings and AT&T

The Town's Fire Department applied for and was awarded a SAFER (Staffing for Adequate Fire & Emergency Response) grant.

This grant provides partial reimbursement of the cost for nine officers and allows the Town to man the department's ladder truck located in the Quonset Business Park.



The program provided 75% reimbursement for calendar year 2018, 75% for calendar year 2019 and 35% for calendar year 2020. For FY 2021 this amount will be 17.5%

The Town's continues its efforts reviewing all accounts. This work resulted in identification of accounts that have funds but are no longer being used. These funds have been transferred to the OPEB Trust or the reserve for infrastructure. The FY 2021 transfer in is from the termination reserve account. When an employee retires or leaves, they are paid out for their earned but unused vacation time, and a portion of any earned but unused sick time.

Due to the COVID-19 virus and a desire to maintain current tax rates, the Town Council has authorized use of \$500,000 from fund balance.

Understanding that this will create a hole that must be filled in future years, it is planned that there will be additional use of Fund Balance in FY 22, \$350,000 and FY 23, \$200,000

General Fund: Revenue from Allocated Expenses

The Town's Enterprise funds receive support from general fund operations. These include but are not limited to administration, technology and finance services. The following charges are allocated to the various enterprise funds.

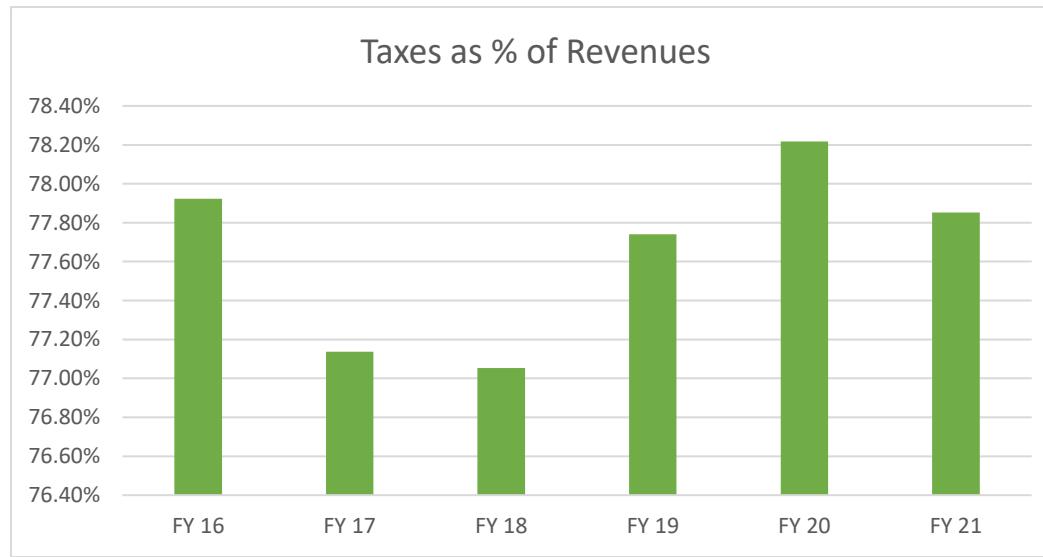
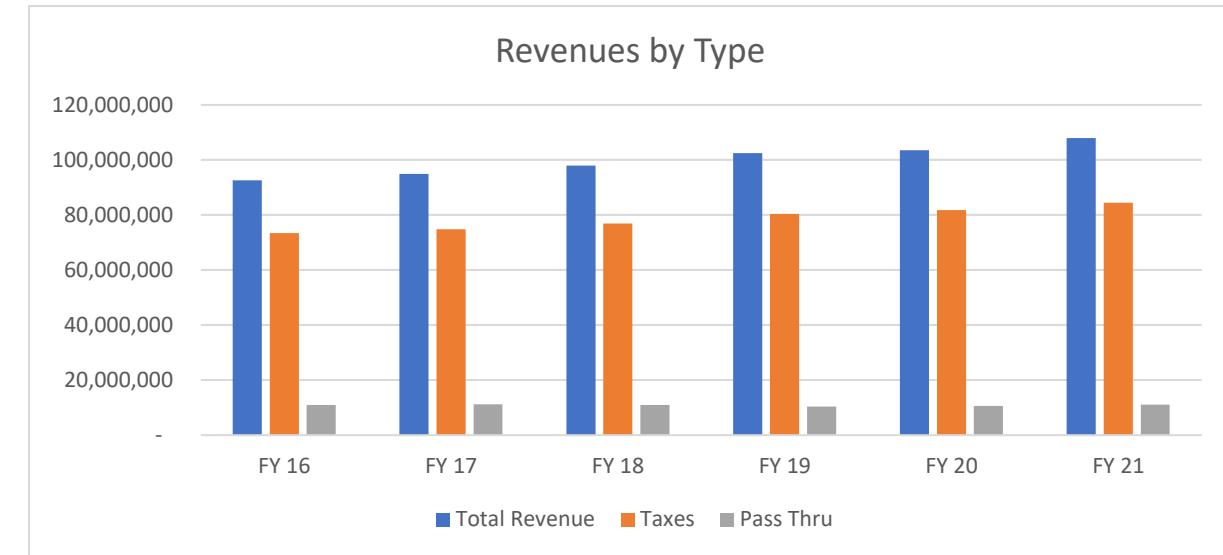
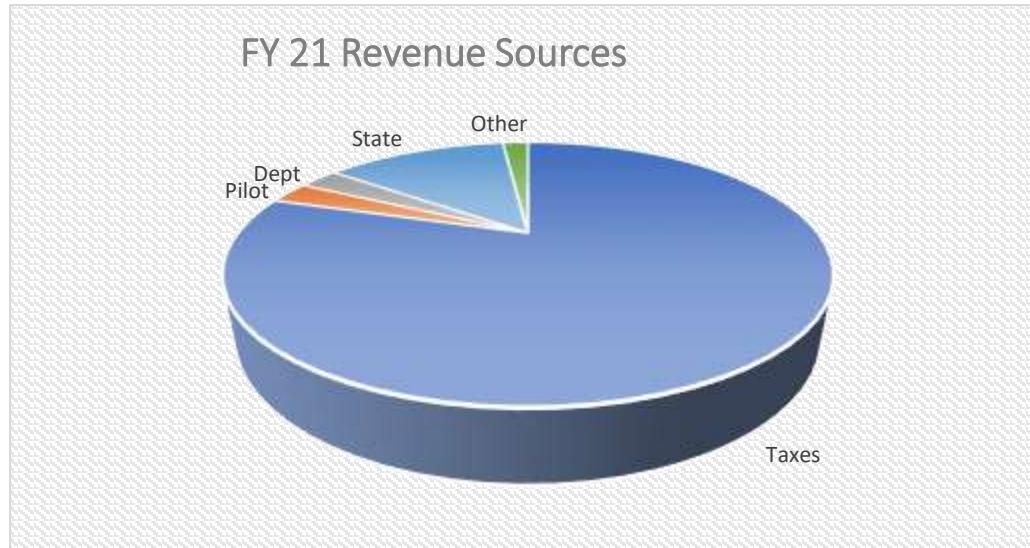
	Municipal Court	Library	Golf	Allen Harbor	Water	Sewer	Transfer Station	Total
WAGES & BENEFITS								
Town Clerk	21,712	-	-	-	-	-	-	21,712
Town Manager	-	5,376	5,376	-	5,376	5,376	-	21,504
Legal	-	-	-	-	4,000	4,000	-	8,000
PW-Admin	-	-	-	-	-	20,585	8,234	28,819
PW-Engineering	-	-	-	-	-	6,087	-	6,087
Recreation	-	-	25,116	7,535	-	-	-	32,651
Technology	2,495	-	2,495	-	4,990	4,990	2,495	17,465
Finance	9,772	29,316	19,544	9,772	48,860	19,544	9,772	146,580
OTHER								
Software	5,371	16,113	10,742	5,371	16,113	16,113	5,371	75,194
Auditing	-	500	500	500	1,000	1,000	-	3,500
	39,350	51,305	63,773	23,178	80,339	77,695	25,872	361,512



General Fund Revenue: Summary

	Actual FY 16	Actual FY 17	Actual FY 18	Actual FY 19	Jul- Dec FY 20	Budget FY 20	Adopted FY 21	Change
Taxes	71,826,525	73,077,943	75,199,793	78,448,676	45,365,880	80,198,265	81,000,243	1.00%
Prior Year Taxes	1,554,326	1,763,997	1,667,303	1,999,768	875,918	1,625,000	1,500,000	-7.69%
Interest on Late Pay	422,932	468,203	411,373	466,271	152,925	385,559	300,000	-22.19%
QDC-Pilots	1,892,725	2,325,519	2,855,799	2,875,957	815,614	2,882,576	3,676,856	27.55%
Town Clerk	767,846	817,171	851,891	789,277	620,645	915,750	965,690	5.45%
Probate Court	64,877	45,580	38,554	53,215	25,024	48,500	48,500	0.00%
Police	209,690	207,626	534,606	1,095,828	710,262	366,850	820,550	123.67%
Harbor Master	128,044	118,231	120,893	118,370	17,436	124,375	122,000	-1.91%
Animal Control	1,114	1,498	1,870	3,558	2,157	4,135	2,500	-39.54%
Trans from Ambulance	1,132,180	630,982	530,075	600,000	300,000	600,000	600,000	0.00%
Planning	60,203	61,607	69,025	78,727	40,974	62,500	78,500	25.60%
Code Enforcement	401,369	411,294	435,600	496,594	320,568	420,000	450,000	7.14%
Finance	123,548	164,569	338,004	488,009	396,390	350,765	349,33	-0.41%
Recreation	272,328	227,263	297,949	372,011	191,751	300,000	325,000	8.33%
Assessment	210	130	-	-	-	150	100	-33.33%
Public Works	9,670	10,888	5,058	32,916	18,760	10,000	10,000	0.00%
MV Base	-	-	443,350	539,103	173,257	557,756	868,239	55.67%
MV Phase Out	184,758	192,589	192,589	192,589	192,589	192,589	192,589	0.00%
State-Pilot	1,494	1,737	1,737	1,762	1,762	1,006	1,086	7.95%
Pub Service	326,128	339,927	328,695	331,080	331,080	331,080	329,948	-0.34%
Municipal Aid	125,293	-	-	-	-	-	-	n/a
Hotel, Meal & Bev	614,982	658,567	749,736	777,837	356,677	780,000	721,213	-7.54%
Airport	-	-	93,217	43,930	-	45,000	30,000	-33.33%
School Housing Aid	1,251,935	1,165,824	1,115,384	1,038,497	357,819	949,516	958,530	0.95%
Library Construction Aid	32,047	30,461	27,435	26,684	-	-	-	n/a
Other	210,459	952,982	610,624	1,188,615	203,908	1,220,162	1,129,442	-7.44%
Allocated Cost	-	100,000	-	-	266,035	573,860	361,512	-37.00%
	81,614,683	83,774,588	86,920,560	92,059,274	51,737,431	92,945,394	94,841,809	2.04%
Pass Thru: Library	266,128	293,678	239,003	278,709	142,735	290,338	297,608	2.50%
Pass Thru: School Aid	10,693,934	10,897,112	10,749,543	10,124,913	5,310,196	10,383,487	11,808,025	13.72%
Pass Thru	10,960,062	11,190,790	10,988,546	10,403,622	5,452,931	10,673,825	12,105,633	13.41%
Total Rev	92,574,745	94,965,378	97,909,106	102,462,896	57,190,362	103,619,219	106,947,442	3.21%

General Fund Revenue: Summary (cont.)



THE STATE FACES ITS OWN FINANCIAL ISSUES WHICH IMPACTS AID TO MUNICIPALITIES AND DEPENDENCE ON TAX AND PILOT GROWTH IS UNSUSTAINABLE.

ELIMINATING SERVICES IS A SHORT TERM SOLUTION THAT WILL HAVE A LONG TERM NEGATIVE IMPACT ON OUR COMMUNITY.

THE TOWN MUST DEVELOP OTHER SOURCES OF REVENUES, THAT MAY INCLUDE A REVIEW OF CURRENT FEES FOR SERVICES.

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General Fund Expenditures

North Kingstown uses the modified accrual basis of accounting and under this method expenditures are recorded at the time liabilities are incurred.

Budgeted amounts are encumbered when contracts are signed for goods or services. At year-end, amounts which are encumbered but not yet expended are carried over to be paid when the goods or services are received. These amounts are included in budget-basis expenditures for the fiscal year in which they are encumbered, rather than the year in which goods or services are received. Appropriations that are not spent or encumbered lapse at the end of the fiscal year.

With the launch of the Town's new website, within the finance department page, there are monthly listings of all non-payroll checks issued. This is part of various financial information being reported, that includes monthly budget reports and annual debt service schedules. The Town of North Kingstown is committed to transparency and the benefits it brings to local government. Fiscal year 2019 financial results were issued in the form of a Comprehensive Annual Financial Report (CAFR) and issued a Popular Annual Financial Report (PAFR).

The Town is working with Rhode Island's Office of Municipal Finance and their transparency portal. Information is uploaded to the state on a quarterly basis. All municipalities are required to report on the same method.



State of Rhode Island
Division of Municipal
Finance
Department of Revenue
<http://www.municipalfinance.ri.gov>

Government must always be accountable to the people. Citizens need to know what their representatives are doing, where their tax dollars are going, and how government is handling various issues.

Government has an obligation to provide information and citizens have the right to request information from its leaders.



General Fund Expenditures: Town Council

The Town Council consists of five members elected from the town at large and serves a term of two years. The Town Charter has established a term limit in that no person may serve on an elected or appointed body for more than twelve years and that the person shall not be reelected or reappointed to that body for two consecutive years thereafter.

The next election of Town Council members is November 2020.

The current members, time served, and appointments are as follows:



Gregory Mancini

President

2018-current

Groundwater Committee

Vet & Memorial Day Parade Committee



Mary Brimer

Member

2018 – current

Arts Council

Economic Development Advisory
Information Technology Advisory



Stacey Elliott

Member

2018 - current

Conservation Commission

Harbor Mgmt. Committee



Kerry P. McKay

Member

2012 - current

Quonset Development Corp Board

Audit Committee

Leisure Services Advisory



Richard Welch

Member

2012-2014

2016-current

School Facilities Subcommittee

Quonset Development Corp Board

General Fund Expenditures: Town Council (cont.)

	Actual FY 16	Actual FY 17	Actual FY 18	Actual FY 19	Jul-Dec FY 20	Budget FY 20	Adopted FY 21	Change
Wages								
President	13,200	14,215	13,630	5,700	2,900	5,800	5,800	0.00%
Council Members (4)	-	-	-	12,700	7,600	15,200	15,200	0.00%
Town Sergeant	-	-	-	2,626	1,762	5,000	5,000	0.00%
	13,200	14,215	13,630	21,026	12,262	26,000	26,000	0.00%
Benefits								
Payroll Taxes	1,010	1,086	1,003	1,325	651	1,989	1,989	0.00%
Operations								
Conferences	45	-	645	-	-	-	-	0.00%
Travel	-	1,356	69	-	-	-	-	0.00%
Dues -RILCT	10,480	10,480	21,551	11,071	11,625	11,625	11,625	0.00%
Contingency	82,914	20,952	14,126	43,233	1,157	50,000	30,000	-40.00%
	93,439	32,788	36,391	54,304	12,782	61,625	41,625	-32.45%
	107,649	48,089	51,024	76,655	25,695	89,614	69,614	-22.32%

In July 2017, the Town Council approved the Compensation Committee recommendations:

- Effective December 2018 the Town Council President will receive \$483.33 per month, this is an increase from \$300 per month.
- Council Members will receive \$316.66 per month. This is an increase from \$200 per month.

This budget includes compensation for the Town Sergeant, previously it had been included in the Town Clerk's budget.

In 2019 there were 28 Town Council meetings.

In addition to Town Council Meetings, members attend workshops, committee meetings and numerous civic activities.





General Fund Expenditures: Town Manager

The Town Council appoints the Town Manager. A. Ralph Mollis was appointed in February 2017. Prior to his appointment, Mr. Mollis served as the RI Secretary of State and Mayor of North Providence, RI.

	Actual FY 16	Actual FY 17	Actual FY 18	Actual FY 19	Jul-Dec FY 20	Budget FY 20	Adopted FY 21	Change
Wages								
Town Manager	216,878	168,907	162,248	119,846	57,669	120,000	126,000	5.00%
Admin Asst	-	-	-	51543	24,571	57,979	54,892	-5.32%
Human Resources	-	-	-	-	-	45,000	-	n/a
Auto Allowance	-	5,192	6,500	6,000	2,500	6,000	6,000	0.00%
	216,878	174,099	168,748	177,389	84,740	228,979	186,892	-18.38%
Benefits								
Payroll Taxes	14,248	9,538	12,647	13,312	6,361	17,517	13,838	-21.00%
Retirement	27,066	23,129	22,485	24,318	11,679	32,783	25,275	-22.90%
Health Ins	15,777	15,612	26,070	11,099	5,298	11,747	11,880	1.13%
Dental Ins	1,103	992	1,471	525	223	558	501	-10.22%
Life Ins	321	400	421	372	194	421	421	0.00%
	58,515	49,671	63,094	49,626	23,755	63,026	51,915	-17.63%
Operations								
Dues & Meetings	1,438	1,954	2,725	1,502	125	3,000	3,000	0.00%
Conferences/Travel	5,752	5,192	3,521	34	2,007	3,000	3,000	0.00%
Travel	-	-	-	207	389	-	-	n/a
Office & Postage	563	1,738	1,641	650	1,525	1,000	1,000	0.00%
Employment Ads	6,906	1,554	2,849	1,194	-	2,000	2,000	0.00%
EAP Program	-	-	-	3624	3,624	7,250	3,700	-48.97%
Wellness/Contingency	-	-	-	-	974	-	12,000	n/a
Human Resources	-	-	-	-	2,700	-	30,000	n/a
1033 Education	-	-	-	-	-	4,000	4,000	0.00%
Misc.	-	-	252	6732	1,097	500	500	0.00%
	14,659	10,438	10,988	13,943	12,441	20,750	59,200	185.30%
	290,052	234,208	242,830	240,958	120,936	312,755	298,007	-4.72%



General Fund Expenditures: Town Clerk

Jeannette Alyward was appointed Town Clerk in 2010. She has been an employee of the Town of North Kingstown since 1998. She is a member of the RITCCA, NECTC, & IIMC.

Mission: To ensure the timely, efficient, and accurate processing, according to applicable state and local laws, of documents preserving past and present vital information required to ensure a sound functioning government while being ever mindful of neutrality and impartiality, rendering equal, courteous service to all.

The Town Clerk Office is responsible for:

- **Recording:** land evidence records, such as deeds, mortgages, discharges of mortgages, liens, attachments
- **Licenses:** dog licenses, hunting and fishing licenses, and all town business licenses
- **Vital Statistics:** certifies copies of birth, marriage and death certificates, marriage licenses, burial permits
- **Probate:** court proceedings, certificates, decrees, and filing
- **Municipal:** court proceedings
- **Board of Canvassers:** voter registration, election information and process
- **Council Meetings:** Town Council meeting agenda and minutes, notice of the meetings, ordinances and resolutions. The Town Clerk is appointed by the Town Manager with the advice and consent of the Town Council and is the official keeper of the Town Seal and has the responsibility of upholding a broad range of Town Ordinances, State Statutes, and Federal Laws. The Town Clerk is also the Clerk of the Town Council, Clerk of the Probate Court, Clerk of the Municipal Court and the Clerk of the Board of Canvassers. The Town Clerk is also the keeper of public records, past and present.



The Municipal Clerk is the oldest of public servants in local government, along with the tax collector. The profession traces back before Biblical times. For example, the modern Hebrew translation of Town Clerk is "Mazkir Ha'ir" which literally translated, means city or town "Reminder": The early keepers of archives were often called "Remembrancers:" and before writing came into use, their memory served as the public record.

General Fund Expenditures: Town Clerk (cont.)

Wages	Actual FY 16	Actual FY 17	Actual FY 18	Actual FY 19	Jul-Dec FY 20	Budget FY 20	Adopted FY 21	Change
Town Clerk	168,052	192,145	206,823	93,060	43,914	95,945	98,104	2.25%
Deputy Clerk	-	-	-	70,838	33,634	73,486	75,140	2.25%
Clerks (3)	-	-	-	102,877	46,129	119,950	123,729	3.15%
Overtime	1,593	4,394	3,690	4,870	3,251	3,700	5,000	35.14%
	169,645	196,539	210,513	271,645	126,928	293,081	301,973	3.03%
Benefits								
Payroll Taxes	13,155	14,827	16,792	20,307	9,401	22,421	23,101	3.03%
Retirement	31,134	35,887	36,458	49,216	23,341	53,748	54,630	1.64%
Health Insurance	38,635	41,927	47,909	51,064	22,226	65,463	50,760	-22.46%
Dental Insurance	2,587	2,715	2,906	2,995	1,191	3,330	2,731	-17.99%
Life Insurance	706	747	827	891	430	1,053	1,053	0.00%
	86,217	96,103	104,892	124,473	56,589	146,015	132,275	-9.41%

Office Activity	2016	2017	2018	2019
Licenses	2,374	2,798	2,578	2,585
Recordings	5,699	6,130	5,969	5,288
Vital Records	1,848	1,898	1,987	1,814



General Fund Expenditures: Town Clerk (cont.)

Operations	Actual FY 16	Actual FY 17	Actual FY 18	Actual FY 19	Jul-Dec FY 20	Budget FY 20	Adopted FY 21	Change
Probate Court	2,575	2,725	3,025	3,125	1,250	3,600	3,600	0.00%
Dues & Meetings	40	40	-	530	320	430	500	16.28%
Travel	1,398	1,801	1,477	1,954	1,249	2,000	2,000	0.00%
Training & Education	660	450	470	-	220	450	450	0.00%
Office Supplies/Equip	4,146	7,017	3,213	4,269	2,248	6,500	6,500	0.00%
Printer	-	-	-	-	-	20,000	10,000	-50.00%
Books & Publications	395	797	597	1,247	479	1,200	1,200	0.00%
Postage	1,812	2,768	2,729	3,028	-	-	-	n/a
Communications	344	-	-	-	-	500	500	0.00%
Legal Ads	2,391	2,273	2,640	3,959	968	4,000	4,000	0.00%
Record Maintenance	43,045	48,787	30,174	55,393	24,419	44,000	46,000	4.55%
Codification	2,842	8,888	6,450	-	-	11,000	11,000	0.00%
Rentals	3,385	4,093	-	6,630	-	3,500	3,500	0.00%
Contract Services	1,083	1,851	885	3,403	-	4,000	4,000	0.00%
	64,116	81,490	51,660	83,538	31,153	101,180	93,250	-7.84%
	319,978	374,132	367,065	479,656	214,670	540,276	527,498	-2.37%





General Fund Expenditures: Canvassing*

Mission: To ensure federal, state and local elections are conducted timely, responsibly, and with the highest level of professional election standards, accountability, security and integrity, intended to earn and maintain public confidence in the electoral process.

Hope Young, Canvasser Supervisor, has been in this position since 2018. She started with the Town in 2011.

	Actual FY 16	Actual FY 17	Actual FY 18	Actual FY 19	Jul-Dec FY 20	Budget FY 20	Adopted FY 21	Change
Wages								
Clerk	47,278	81,864	26,207	47,202	22,967	45,687	46,715	2.25%
Poll Workers	10,192	31,174	3,833	28,785	27,485	20,000	50,548	152.74%
Overtime	4,137	9,808	1,363	5,390	5,021	5,000	8,000	60.00%
	61,607	122,846	31,403	81,377	55,473	70,687	105,263	48.91%
Benefits								
Payroll Taxes	4,386	4,438	2,109	3,548	1,793	5,408	8,054	48.93%
Retirement	9,217	8,676	4,657	8,955	-	8,553	8,525	-0.33%
Health Ins	8,809	8,317	6,575	12,375	5,342	15,266	13,980	-8.42%
Dental Ins	242	240	261	265	3,637	288	824	186.11%
Life Ins	-	-	179	215	76	211	211	0.00%
	22,654	21,671	13,781	25,358	10,848	29,726	31,594	6.28%
Operations								
Office & Forms	1,536	6,198	4,285	7,544	4,546	5,800	7,300	25.86%
Postage	1,727	3,344	5,091	6,979	3,994	-	5,000	n/a
Food	-	3,106	945	3,839	3,778	4,000	4,900	22.50%
Legal Ads	752	259	4	186	186	2,000	2,000	0.00%
Rental	-	-	-	99	99	250	250	0.00%
	4,015	12,907	10,325	18,647	12,603	12,050	19,450	61.41%
	88,276	157,424	55,509	125,382	78,924	112,463	156,307	38.99%

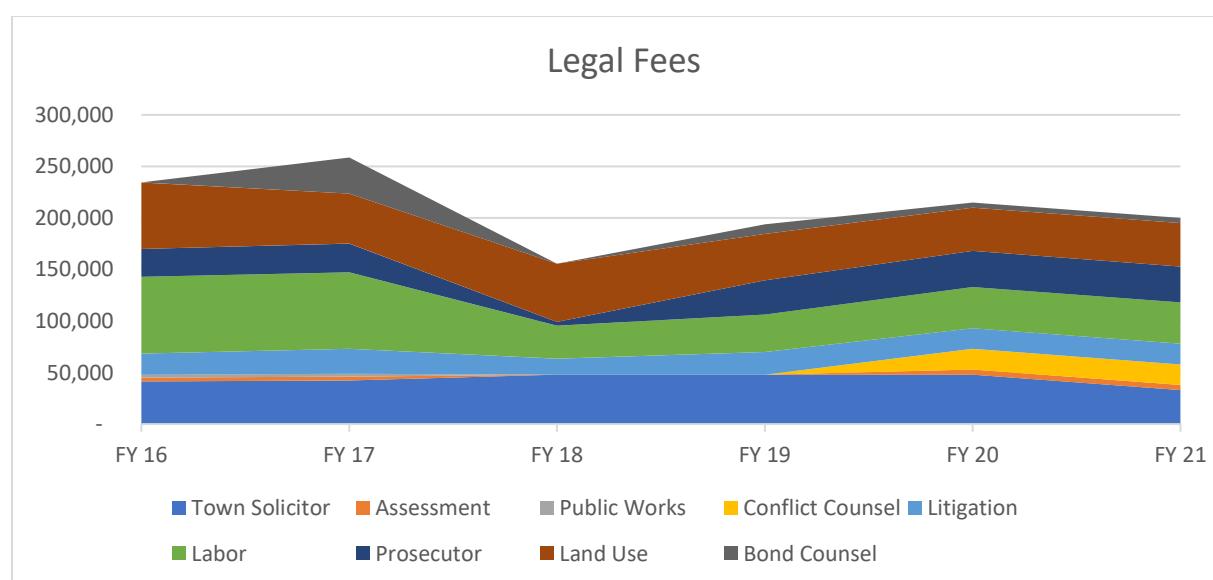
*The Canvassing Office receives support from the Town Clerk's office.

North Kingstown had 22,112 registered voters as of December 31, 2019

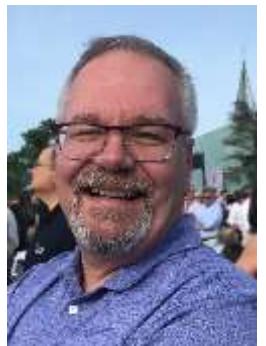
General Fund Expenditures: Legal

The Town Council appoints all Solicitors.

	Actual FY 16	Actual FY 17	Actual FY 18	Actual FY 19	Jul-Dec FY 20	Budget FY 20	Adopted FY 21	Change
Town Solicitor	41,441	42,399	48,000	48,000	28,544	48,000	33,000	-31.25%
Assessment	3,684	3,792	-	-	-	5,000	5,000	0.00%
Public Works	2,685	2,763	-	-	-	-	-	0.00%
Conflict Counsel	-	-	-	-	-	20,000	20,000	0.00%
Litigation	20,729	24,097	15,488	22,024	9,722	20,000	20,000	0.00%
Labor	74,392	74,157	32,008	36,334	7,374	40,000	40,000	0.00%
Prosecutor	27,097	27,891	3,675	33,000	16,500	35,000	35,000	0.00%
Land Use	64,375	48,559	56,435	45,015	40,730	42,000	42,000	0.00%
Bond Counsel	-	35,000	-	9,500	-	5,000	5,000	0.00%
TOTAL	234,403	258,658	155,606	193,873	102,870	215,000	200,000	-6.98%



Current Legal Council:	
Solicitors:	Matthew & James Callaghan Callaghan & Callaghan, North Kingstown, RI
Labor Council:	Robert P. Brooks Adler Pollock & Sheehan, Providence, RI
Bond Council:	David Ferrara Taft & McSally, Cranston, RI
Prosecutor:	James Callaghan Callaghan & Callaghan, North Kingstown, RI
Land Use:	Matthew & James Callaghan Callaghan & Callaghan, North Kingstown, RI
Conflict Counsel:	Mark Hadden Law Office of Mark Hadden



General Fund Expenditures: Finance

The finance department manages accounting, financial reporting, payroll, treasury, procurement, risk management and collections. We strive to treat all employees fairly and to provide them with training and a work environment that enables them to enhance their skills and preserve public confidence.

Mission: To provide accurate and timely financial information to key stakeholders while protecting assets and ensuring compliance with federal, state and local laws and regulation. We strive to provide services in a manner that is fair, legal and courteous.

Jim Lathrop was named 2019 CFO of the Year by Providence Business News

Director of Finance: Jim Lathrop, CPA, MPA
May 2017 to Present

Financial Ratings Summary from June 2019.



S&P Global Ratings assigned its 'AA+' long-term rating

The long-term rating reflects:

- * Very strong economy
- * Strong management with good financial policies and practices
- * Strong budgetary performance
- * Strong institutional framework score



Moody's Investors Services assigned its Aa2 stable long-term rating

Credit strength include:

- * Robust and growing tax basis with significant commercial and industrial presences
- * Strong local resident wealth profile
- * Manageable long-term liability profile

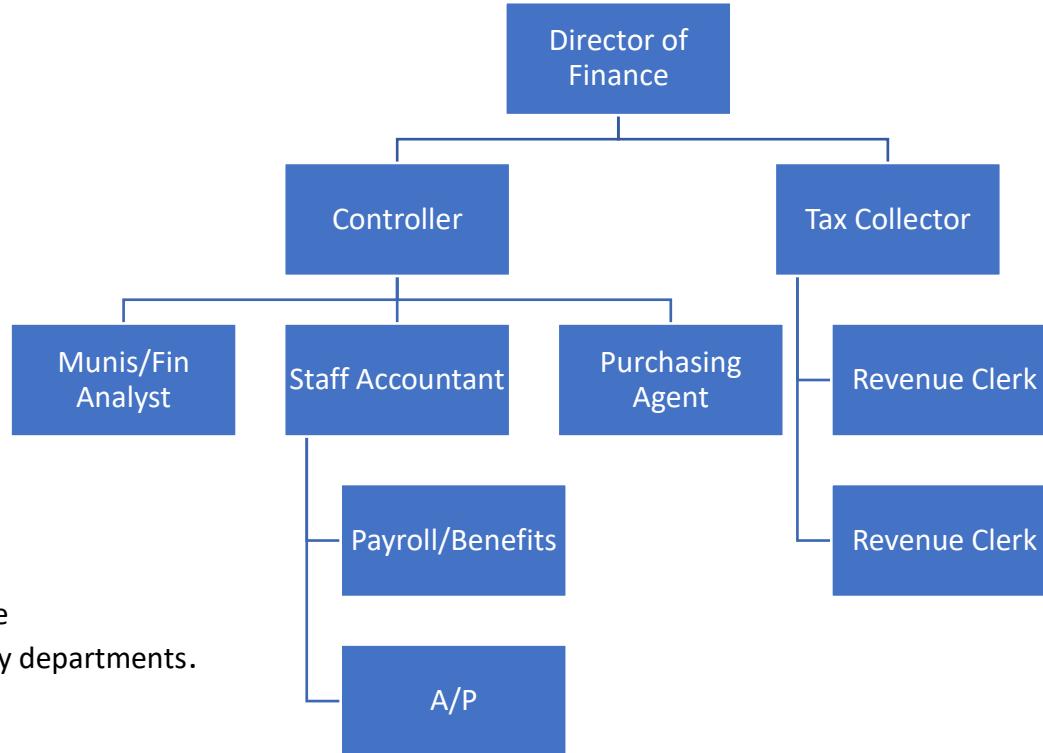
General Fund Expenditures: Finance (cont.)

Department Organizational Chart

	<u>FY 19</u>	<u>FY 20</u>	<u>FY 21</u>
Director	1	1	1
Controller	1	1	1
Munis/Fin Analyst	0	1	1
Accountant	1	1	1
Purchasing/Risk	0	1	1
Payroll/Benefits	1	1	1
Accts Payable	0.85	1	1
Revenue Supervisor	1	1	1
Revenue Clerks	<u>1.57</u>	<u>1.85</u>	<u>2</u>
	7.42	9.85	10.00

Recent changes in payroll, going paperless and moving pay date to Friday, will allow the payroll clerk to assist other departments with their payroll, particularly the public safety departments.

Due to the increased workload in revenues, the revenue clerk will become full time.
(30 hours to 35 hours per week)



General Fund Expenditures: Finance (cont.)

Wages	Actual FY 16	Actual FY 17	Actual FY 18	Actual FY 19	Jul-Dec FY 20	Budget FY 20	Adopted FY 21	Change
Director	247,662	453,600	422,399	112,100	51,117	112,500	111,964	-0.48%
Controller	-	-	-	76,280	36,162	78,500	80,787	2.91%
Munis Admin	-	-	-	-	32,703	71,452	75,476	5.63%
Accountant	-	-	-	61,866	29,633	63,320	67,999	7.39%
Tax Collector	-	-	-	59,665	27,918	60,997	62,369	2.25%
Payroll/Benefits	-	-	-	47,346	22,157	48,411	49,500	2.25%
Purchasing Agent	-	-	-	44,687	20,031	44,682	46,715	4.55%
Clerks (3)	-	-	-	103,506	45,240	103,160	123,723	19.93%
Overtime	6,529	3,771	11,229	15,237	9,539	7,000	7,000	0.00%
	254,191	457,371	433,628	458,883	274,500	590,022	625,533	6.02%
Benefits								
Payroll Taxes	27,038	38,192	31,081	54,783	42,150	45,137	47,303	4.80%
Retirement	65,286	79,773	72,371	95,755	51,197	112,262	110,868	-1.24%
Health Ins	53,627	75,836	58,958	99,956	55,233	115,648	125,584	8.59%
Dental Ins	4,438	4,778	4,105	5,851	2,755	7,062	6,440	-8.81%
Life Ins	1,181	1,563	1,527	1,568	926	2,110	2,106	-0.19%
	151,570	200,142	168,042	162,254	152,261	282,219	292,301	3.57%

	2017	2018	2019		2017	2018	2019
Payroll Checks Issued	7,853	8,385	8,838	Invoices Processed	17,636	12,839	8,497
A/P Checks Issued	8,368	5,564	5,592	Purchase Orders Processed	2,984	3,216	3,037
Other Checks Issued	874	334	359				
Total Checks Issued	17,095	14,283	14,789				



General Fund Expenditures: Finance (cont.)

Operations	Actual FY 16	Actual FY 17	Actual FY 18	Actual FY 19	Jul-Dec FY 20	Budget FY 20	Adopted FY 21	Change
Dues & Meetings	55	619	1,531	2,460	1,468	500	500	0.00%
Travel	2,246	110	1,955	3,783	3,681	2,000	2,000	0.00%
Training & Education	10,146	3,641	10,023	3,370	1,644	2,500	2,500	0.00%
Auditing	93,081	80,590	112,338	82,424	109,643	50,000	50,000	0.00%
Consulting	5,156	13,424	38,314	95,370	-	15,000	15,000	0.00%
Contract Services	-	-	2,975	16,157	316	5,000	5,000	0.00%
Office Equipment	1,727	2,175	9,504	22,570	3,121	500	500	0.00%
Office Supplies	8,402	11,547	18,121	26,851	8,267	15,000	15,000	0.00%
Postage	9,200	6,962	22,742	14,354	23,817	35,000	35,000	0.00%
Property & Liability	521,080	559,012	325,490	389,525	379,283	245,000	45,000	-81.63%
Workers Comp	-	-	231,451	97,989	116,050	225,000	185,000	-17.78%
Retirement Payouts	150,000	149,640	106,732	220,301	311,645	50,000	50,000	0.00%
Retire Insurance	1,525,356	1,699,121	1,063,762	1,097,888	574,619	1,202,075	1,197,524	-0.38%
Unemployment	7,584	16,359	3,132	12,231	2,140	5,000	5,000	0.00%
OPEB	-	200,000	800,000	115,848	-	200,000	245,000	22.50%
Other	-	-	5,977	33,918	1,482	20,000	20,000	0.00%
	2,334,033	2,743,200	2,754,047	2,235,039	1,537,176	2,072,575	1,873,024	-9.63%
	2,739,794	3,400,713	3,355,717	2,856,176	1,963,937	2,944,816	2,790,858	-5.23%

FY 2021 Accomplishments:

- Issued FY 19 Audit Report in CAFR format
- Issued summary of audit results in PAFR format
- Increased Tax Collection Rate
- Participating in GFOA Excellence in Financial Reporting Program
- Susessfully issued first round of approved \$27 million of bonds



General Fund Expenditures: Assessor

Mission: To administer our duties in a manner that assures public confidence in our accuracy, productivity and fairness while ensuring all property subject to taxation is valued in a timely manner in accordance with Rhode Island State law.

Deborah Garneau
Tax Assessor

Wages	Actual FY 16	Actual FY 17	Actual FY 18	Actual FY 19	Jul-Dec FY 20	Budget FY 20	Adopted FY 21	Change
Assessor	142,612	151,260	83,296	85,384	34,562	87,306	75,240	-13.82%
Clerical	-	-	60,974	64,086	30,128	66,749	68,251	2.25%
Part Time	-	-	17,256	5,577	411	15,000	-	n/a
Overtime	1,170	480	810	1,680	658	500	2,000	300.00%
	143,782	151,740	162,336	156,727	65,759	169,555	145,491	-14.19%
Benefits								
Payroll Taxes	11,017	11,199	12,056	11,625	4,801	12,971	10,977	-15.37%
Retirement	23,411	25,715	25,257	26,989	12,066	27,625	26,187	-5.21%
Health	7,545	20,709	22,703	19,282	11,747	21,329	29,498	38.30%
Dental	888	1,406	1,530	1,406	766	1,494	1,907	27.64%
Life	421	421	437	373	202	633	632	-0.16%
	43,282	59,450	61,983	59,675	29,582	64,052	69,201	8.04%

A list of exemptions is included in appendix to this document.

General Fund Expenditures: Assessor (cont.)

Operations	Actual FY 16	Actual FY 17	Actual FY 18	Actual FY 19	Jul-Dec FY 20	Budget FY 20	Adopted FY 21	Change
Dues & Meetings	280	280	275	325	75	350	350	0.00%
Training & Conference	1,065	-	595	995	995	1,000	2,000	100.00%
Office & Forms	1,966	3,427	1,562	1,565	435	2,500	1,500	-40.00%
Postage	1,857	1,935	2,035	2,010	199	-	-	n/a
Legal Ads	21	20	14	26	-	50	50	0.00%
Reports & Subscriptions	1,340	1,249	2,072	1,397	942	2,000	2,300	15.00%
Record Maintenance	3,879	3,619	3,619	3,639	3,250	3,900	4,000	2.56%
Contract Services	5,500	5,500	5,060	6,700	-	7,000	25,000	257.14%
Vision/Equip Maintenance	-	-	-	-	-	25,000	5,000	-80.00%
Revaluation	-	25,000	25,000	25,000	12,500	75,000	50,000	-33.33%
	15,908	41,030	40,232	41,657	18,396	116,800	90,200	-22.77%
	202,972	252,220	264,551	258,059	113,737	350,407	304,892	-12.99%

Revaluations:

The Town funds for revaluations that are required by State Statute.

There are two types of revaluations, a *statistical* revaluation completed every three (3) years, and a *full* revaluation completed every nine (9) years.

The Town is responsible for 40% of the cost for the statistical revaluation and 100% of the full revaluation.

The Town completed a statistical revaluation for December 31, 2018

and will perform a full revaluation for December 2021.

The cost for each estimated at:

Statistical - \$130,000 less state reimbursement of \$78,000 for a net cost of \$52,000.

Full - \$400,000 - The state does not reimburse any cost



At June 30,2019, the Town had \$32,987 in a reserve account for revaluation and will be transferring \$150,000 as part of the FY 2020 budget for a total of \$182,987.



General Fund Expenditures: Technology

Mission: To provide products and services that are effective and efficient in meeting the technology needs of the Town and affiliated organizations in a manner that is timely and cost effective.

Michael Forlingieri

Director of Technology, Employed by the Town since 2007

Wages	Actual FY 16	Actual FY 17	Actual FY 18	Actual FY 19	Jul-Dec FY 20	Budget FY 20	Adopted FY 21	Change
Director	141,457	128,567	142,467	81,841	37,625	83,354	85,230	2.25%
Tech Support (2)	-	-	-	81,309	33,738	90,123	95,011	5.42%
Stipends (meetings)	-	-	-	1,920	840	2,500	2,500	0.00%
Overtime	-	-	-	-	-	250	250	0.00%
	141,457	128,567	142,467	165,070	72,203	176,227	182,991	3.84%
Benefits								
Payroll Taxes	10,657	9,506	10,587	12,300	5,383	13,481	13,788	2.28%
Retirement	26,696	24,659	25,757	30,331	13,302	31,761	32,894	3.57%
Health	22,511	16,401	15,553	16,305	7,041	18,189	18,395	1.13%
Dental	1,395	920	768	771	334	864	776	-10.19%
Life	590	502	569	551	211	633	632	-0.16%
	61,849	51,988	53,234	60,258	26,271	64,928	66,485	2.40%



General Fund Expenditures: Technology (cont.)

Operations	Actual FY 16	Actual FY 17	Actual FY 18	Actual FY 19	Jul-Dec FY 20	Budget FY 20	Adopted FY 21	Change
Dues & Meetings	-	-	-	-	-	250	250	0.00%
Training & Education	-	-	-	-	-	2,000	2,000	0.00%
Consulting/Contractor Svc	-	-	372	-	-	-	-	n/a
Software & Licenses	192,001	299,807	557,778	400,406	214,710	370,307	445,337	20.26%
Software: Munis	-	-	-	-	-	35,068	-	n/a
Software: Microsoft	-	-	-	-	-	53,000	-	n/a
Software: Other	-	-	-	-	-	67,500	-	n/a
Hardware	5,000	13,139	15,500	7,210	-	10,000	15,000	50.00%
Tech Supplies	-	-	-	-	-	-	-	n/a
Office Supplies	-	-	3,500	3,825	-	500	500	0.00%
Other	317	371	495	596	198	1,500	1,500	0.00%
Postage	-	3	5	1	1	-	-	n/a
	197,318	313,320	577,650	412,038	214,909	540,125	464,587	-13.99%
	400,624	493,875	773,351	637,366	313,383	781,280	714,063	-8.60%





General Fund Expenditures: Planning

Mission: To shape the future of North Kingstown within the vision of the community, as described in the Town's comprehensive plan (under the direction of the Planning Commission and Town Council); to ensure the protection and balance of land use while preserving the community's heritage; to encourage a diverse job base through the enforcement of the Planning Code.

Nicole LaFontaine, Planner

Wages	Actual FY 16	Actual FY 17	Actual FY 18	Actual FY 19	Jul-Dec FY 20	Budget FY 20	Adopted FY 21	Change
Director	258,926	313,334	329,032	94,124	42,930	97,062	101,655	4.73%
Planners (3)	-	-	-	121,089	64,545	145,512	202,253	38.99%
Grant Coordinator (PT)	-	-	-	41,446	16,988	30,000	-	n/a
Clerk	-	-	-	51,529	23,794	52,284	54,555	4.34%
Business Admin	-	-	-	57,045	29,224	66,503	32,500	-51.13%
Overtime: Planning	429	1,542	1,241	4,153	1,366	1,500	4,744	216.27%
Overtime: Planning Comm	2,667	2,350	1,686	1,686	399	1,500	-	n/a
Overtime: Zoning	1,836	2,251	1,312	1,312	573	1,500	-	n/a
Overtime Historic	652	858	304	304	399	750	-	n/a
	264,510	320,335	333,575	372,688	180,218	396,611	395,707	-0.23%
Benefits								
Payroll Taxes	19,811	23,410	24,328	27,444	13,320	30,341	30,272	-0.23%
Retirement	49,116	60,097	59,218	60,154	29,880	65,653	72,432	10.33%
Health	43,914	49,584	55,239	48,286	24,222	57,987	79,828	37.67%
Dental	2,253	2,233	2,430	2,249	1,053	2,413	4,379	81.48%
Life	885	1,025	1,065	859	365	844	1,264	49.76%
	115,979	136,349	142,280	138,992	68,840	157,238	188,175	19.68%

By far the greatest and most admirable form of wisdom is that needed to plan and beautify cities and human communities - Socrates

General Fund Expenditures: Planning (cont.)

Operations	Actual FY 16	Actual FY 17	Actual FY 18	Actual FY 19	Jul-Dec FY 20	Budget FY 20	Adopted FY 21	Change
Dues & Meetings	4,614	5,251	3,872	3,237	1,416	5,500	5,500	0.00%
Travel	2,927	1,658	2,118	240	559	4,000	4,000	0.00%
Office	13,288	12,464	5,356	9,841	2,734	16,900	8,900	-47.34%
Books & Subscriptions	1,350	1,356	1,356	1,131	42	1,750	1,750	0.00%
Postage	1,745	1,947	3,246	2,885	18	-	-	n/a
Contract Services	31,830	22,408	20,840	13,196	2,857	40,000	40,000	0.00%
Contract Services: Boards & Comm	-	-	5,700	4,483	-	4,000	20,500	412.50%
Legal & Other Ads	439	56	32	200	-	200	400	100.00%
Post Road Façade Program	-	-	-	25,431	-	100,000	-	n/a
Special Projects	89,500	8,755	-	4,333	-	-	-	n/a
Grant Matches	-	-	-	-	-	100,000	100,000	0.00%
	145,693	53,895	42,520	64,977	7,626	272,350	181,050	-33.52%
	526,182	510,579	518,375	576,657	256,684	826,199	764,932	-7.42%

*Unspent FY 20 funds for Façade Program and Grant Matches will be available in FY 21



General Fund Expenditures: Code Enforcement

Mission: To enforce the codes of the Town of North Kingstown; to promote, protect and improve the health, safety and welfare of the citizens and visitors to the community; to work with citizens and property owners to achieve compliance through an efficient and fair process.

Donald Peck, Director of Code Enforcement

Wages	Actual FY 16	Actual FY 17	Actual FY 18	Actual FY 19	Jul-Dec FY 20	Budget FY 20	Adopted FY 21	Change
Building Official	235,624	251,128	246,501	74,701	39,010	80,964	89,210	10.18%
Asst Building Official	-	-	-	50,087	25,265	52,905	56,857	7.47%
Zoning/Housing Officer	-	-	-	47,301	23,417	47,750	54,594	14.33%
Clerical	-	-	-	77,971	36,971	78,870	81,561	3.41%
PT Inspectors	46,835	45,954	44,817	79,565	29,946	60,700	80,000	31.80%
Overtime	1,820	886	978	805	674	1,000	1,200	20.00%
	284,279	297,968	292,296	330,430	155,283	322,189	363,422	12.80%
Benefits								
Payroll Taxes	22,033	22,594	22,286	24,306	11,405	24,647	27,741	12.56%
Retirement	44,480	47,371	38,976	45,856	23,337	48,100	51,430	6.92%
Health	17,001	17,601	32,450	51,552	26,098	53,080	58,608	10.41%
Dental	889	864	2,065	3,321	1,470	5,675	3,296	-41.92%
Life	842	807	674	737	389	844	1,053	24.76%
	85,245	89,237	96,451	125,772	62,699	132,346	142,128	7.39%

Goals:

- Create a positive experience for residents and trade professionals during permitting process
- Safeguard the health, safety and welfare of the community through the enforcement of Building Codes & Ordinances
- Process permits in a timely manner
- Address concerns related to FEMA Special Flood Hazard Areas



General Fund Expenditures: Code Enforcement (cont.)

Operations	Actual FY 16	Actual FY 17	Actual FY 18	Actual FY 19	Jul-Dec FY 20	Budget FY 20	Adopted FY 21	Change
Dues & Meetings	145	145	798	445	150	3,500	500	-85.71%
Mileage	3,513	3,561	3,633	-	300	2,500	2,000	-20.00%
Travel	-	-	-	-	-	-	-	n/a
Training & Conf	-	2,901	203	3,037	2,834	3,300	3,300	0.00%
Tuition	-	-	1,240	-	-	-	-	n/a
Office Supplies & Equip	20,495	10,799	2,195	2,396	1,085	7,500	4,000	-46.67%
Office Equip	-	-	164	499	397	-	-	n/a
Books, Publications	1,735	425	719	-	374	2,000	2,000	0.00%
Postage	875	531	501	621	-	-	-	n/a
Vehicle Maintenance	777	-	398	687	13	1,000	1,000	0.00%
Fuel	902	928	451	802	310	1,000	1,000	0.00%
Contract Services	20,575	21,895	19,692	22,791	5,492	25,000	32,846	31.38%
Capital	27,319	36,831	-	-	-	-	-	n/a
	76,336	78,016	29,994	31,278	10,955	45,800	46,646	1.85%
	445,860	465,221	418,741	487,480	228,937	500,335	552,197	10.37%

Fiscal Year	Revenues	Fiscal Year	Permits	Value
2019	\$496,594	2019	2,824	\$47,383,105
2018	\$435,600	2018	2,500	\$54,590,680
2017	\$411,294	2017	2,652	\$68,048,120
2016	\$401,369	2016	2,732	\$42,970,422
2015	\$327,390	2015	2,235	\$33,978,945
2014	\$279,265	2014	2,179	\$26,689,805

Processed and issued 2,824 permits in FY 2019

Completed 4,230 inspections in FY 2019

Completed life safety inspections in North Kingstown Schools & Hotels





General Fund Expenditures: Senior and Human Services

Mission: To promote, enhance and maintain the well-being, dignity, and independence of persons age 55 and older by providing programs, services, and resources to meet their present and future needs.

Marie Marcotte: Senior & Human Services Director

Marie Marcotte has been employed by the Town of North Kingstown since 1995.

Wages	Actual FY 16	Actual FY 17	Actual FY 18	Actual FY 19	Jul-Dec FY 20	Budget FY 20	Adopted FY 21	Change
Director	287,925	313,371	349,749	85,720	39,959	87,306	89,924	3.00%
Asst Director	-	-	-	44,826	21,320	46,399	49,676	7.06%
Volunteer Coordinator	-	-	-	33,448	17,176	36,678	40,148	9.46%
Social Services Coordinator	-	-	-	33,407	15,064	39,265	41,147	4.79%
Social Services Specialist	-	-	-	21,691	9,218	35,662	34,100	-4.38%
Clerical	-	-	-	44,394	21,519	47,016	48,074	2.25%
Sub Ctr Workers	-	-	-	5,428	3,851	10,000	6,000	-40.00%
Kitchen Supervisor	-	-	-	18,509	8,673	20,832	22,227	6.70%
Meal Site Supervisor	-	-	-	18,428	8,809	20,832	22,227	6.70%
Bus Driver	-	-	-	41,079	21,037	42,940	44,134	2.78%
Overtime	35	-	-	23	-	-	-	n/a
Termination	1,184	1,878	-	-	-	-	-	n/a
	289,144	315,249	349,749	346,953	166,626	386,930	397,657	2.77%
Benefits								
Payroll Taxes	21,462	22,999	25,776	25,155	12,070	29,600	30,421	2.77%
Retirement	50,997	54,494	60,750	63,356	30,149	70,846	71,359	0.72%
Health	59,385	47,923	56,698	48,714	22,073	50,291	52,298	3.99%
Dental	4,454	4,409	4,215	3,439	1,592	3,907	2,968	-24.03%
Life	958	1,069	1,208	1,057	539	1,264	1,264	0.00%
	137,256	130,894	148,647	141,721	66,423	155,908	158,310	1.54%

General Fund Expenditures: Senior and Human Services (cont.)

	Actual FY 16	Actual FY 17	Actual FY 18	Actual FY 19	Jul-Dec FY 20	Budget FY 20	Adopted FY 21	Change
Dues & Meetings	435	310	310	445	175	810	825	1.85%
Travel	1,360	1,157	1,662	1,575	808	1,400	1,500	7.14%
Office	4,264	5,363	5,189	4,387	1,748	5,100	5,347	4.84%
Books & Subscriptions	416	-	-	610	-	549	815	48.45%
Postage	1,521	952	673	1,047	-	-	-	n/a
Licenses	184	15	155	300	-	150	350	133.33%
Medical Supplies	115	22	48	48	-	60	60	0.00%
Vehicle: Fuel	5,364	4,709	5,515	6,883	2,337	6,000	6,500	8.33%
Vehicle: Repairs & Maintenance	6,463	3,993	145	5,852	2,167	5,511	5,511	0.00%
Vehicle: Lease Payments	-	-	30,000	30,000	8,104	8,104	8,104	0.00%
Contract Services	8,378	7,496	8,247	14,410	3,428	12,598	12,248	-2.78%
Public Assistance	9,022	8,697	8,931	6,822	2,161	10,000	10,000	0.00%
Capital Reserve: Bus Replacement	-	15,000	-	-	11,935	5,000	5,000	0.00%
Misc.	3,080	3,095	3,517	3,900	1,744	4,000	4,600	15.00%
	40,602	50,809	64,392	76,279	34,607	59,282	60,860	2.66%
	467,002	496,952	562,788	564,953	267,656	602,120	616,827	2.44%

North Kingstown Senior Association Board Members. A 501c 3 organization whose efforts support programs at the Senior Center



For all they have achieved throughout life and for all they continue to accomplish, we owe older citizens our thanks. This can best demonstrate by making sure that our communities are good places in which to mature and grow older — places in which older people can participate to the fullest and can find the encouragement, acceptance, assistance, and services they need to continue to lead lives of independence and dignity.





General Fund Expenditures: Recreation

Mission: The Recreation Department is committed to offering safe, quality programs and services to the children and adults of North Kingstown that foster personal growth and wellness.

The Recreation Department has been separated into three separate operating divisions, the North Kingstown Golf Course, Allan Harbor Marina, and the Recreation Division. All three divisions are under the supervision and management of the Recreation Director. This change was to increase the transparency in these operations. As the Recreation Division is not self-supporting, it is now included as part of the Town's General Fund.

Chelsey Dumas-Gibbs
Recreation Director

Wages	Actual FY 16	Actual FY 17	Actual FY 18	Actual FY 19	Jul-Dec FY 20	Budget FY 20	Adopted FY 21	Change
Recreation Director	-	-	-	-	-	87,305	75,538	-13.48%
Program Director	-	-	-	-	22,249	56,283	58,060	3.16%
Administrative Assistant	-	-	-	-	-	-	41,101	n/a
Seasonal	-	99,284	128,457	135,704	127,421	172,000	180,000	4.65%
Overtime	-	-	-	-	180	-	-	n/a
	-	99,284	128,457	135,704	149,850	315,588	354,699	12.39%
Benefits								
Payroll Taxes	-	18,602	19,993	22,446	20,734	24,427	24,074	-1.45%
Retirement	-	22,228	42,231	16,512	14,836	24,135	31,883	32.10%
Health Insurance	-	8,832	10,178	13,004	8,583	19,810	17,018	-14.09%
Dental Insurance	-	567	639	831	766	1,207	1,648	36.54%
Life Insurance	-	211	227	275	206	421	842	100.00%
	-	50,440	73,268	53,068	45,125	70,000	75,465	7.81%



General Fund Expenditures: Recreation (cont.)

Operations	Actual FY 16	Actual FY 17	Actual FY 18	Actual FY 19	Jul-Dec FY 20	Budget FY 20	Adopted FY 21	Change
Tuition, Fees & Dues	-	375	363	418	285	-	890	n/a
Conferences	-	-	25	626	86	400	300	-25.00%
Mileage	-	62	720	1,238	846	1,000	1,000	0.00%
Ins: P&L and WC		57,107	56,066	67,473	33,654	56,000	-	n/a
Travel	-	-	-	-	-	-	700	n/a
Sport Fields: Lights	-	12,328	10,764	16,101	10,870	12,000	12,000	0.00%
Sport Fields: Water	-	40,506	6,043	41,666	29,139	40,000	40,000	0.00%
Gas		2,397	2,120	2,249	525	2,500	-	n/a
Rentals	-	3,773	116	-	-	4,250	9,000	111.76%
Repairs & Maintenance	-	54	281	8	-	-	1,000	n/a
Vehicle: Repairs, Reg	-	15,886	23,613	14,556	3,797	12,000	11,020	-8.17%
Vehicle: Fuel	-	2,786	1,468	1,876	1,399	2,500	2,000	-20.00%
Office	-	1,858	1,520	1,928	4,851	1,500	2,500	66.67%
Cleaning Services	-	4,038	2,140	1,997	1,977	4,000	4,000	n/a
Contractual Services	-	130,310	92,657	139,375	86,864	11,000	12,100	10.00%
Commodities	-	6,993	8,469	13,357	1,979	7,000	6,000	-14.29%
Beach Expenses	-	-	-	-	-	-	85,400	n/a
Fireworks	-	-	-	-	-	-	24,000	n/a
First Aid Supplies	-	301	-	591	591	-	-	n/a
Soil & Gravel	-	-	-	-	-	-	6,000	n/a
Program Expenses	-	128,533	100,593	117,414	59,043	75,000	-	n/a
Basketball Tournament	-	-	-	-	38,164	38,000	34,000	-10.53%
Misc. Expenses	-	246	55	50,591	4,532	1,750	100	-94.29%
	-	407,553	307,013	471,464	278,602	268,900	252,010	-6.28%
	-	557,277	508,738	660,236	473,577	654,488	682,174	4.23%

General Fund Expenditures: Consolidated Communications

To improve efficiency, professionalism, public safety and assist in the transition to a four (4) platoon system within the Fire Department, we have moved to a civilian dispatch. Both Police and Fire dispatch will be cross trained and function as one unit.

	Actual FY 16	Actual FY 17	Actual FY 18	Actual FY 19	Jul-Dec FY 20	Budget FY 20	Adopted FY 21	Change
Wages								
Dispatchers	-	-	-	-	-	-	432,200	100.00%
Overtime	-	-	-	-	-	-	90,000	100.00%
Holiday Pay	-	-	-	-	-	-	31,656	100.00%
	-	-	-	-	-	-	553,856	100.00%
Benefits								
FICA	-	-	-	-	-	-	42,369	100.00%
Retirement	-	-	-	-	-	-	78,877	100.00%
Health Insurance	-	-	-	-	-	-	96,416	100.00%
Dental Insurance	-	-	-	-	-	-	5,232	100.00%
Life Insurance	-	-	-	-	-	-	1,685	100.00%
	-	-	-	-	-	-	224,579	100.00%
Operations								
Office Supplies	-	-	-	-	-	-	1,500	100.00%
	-	-	-	-	-	-	1,500	100.00%
	-	-	-	-	-	-	779,935	100.00%





General Fund Expenditures: Fire

The Department's History

The North Kingstown Fire Department was organized in 1917 with a Board of Fire Commissioners, a Fire Chief, Deputy Chiefs, Captains, Lieutenants, and Privates. The Town Council appointed the Fire Commissioners. The Fire Chief, as well as the remainder of the on-call firefighters, were appointed by the Fire Commissioners. The Department began to move towards a full-time paid organization shortly after the Great 1938 Hurricane and increased its number of paid members during World War II.

Our Mission

The mission of the North Kingstown Fire Department is to provide for the protection of life and property, through the efficient and effective delivery of emergency and non-emergency services.

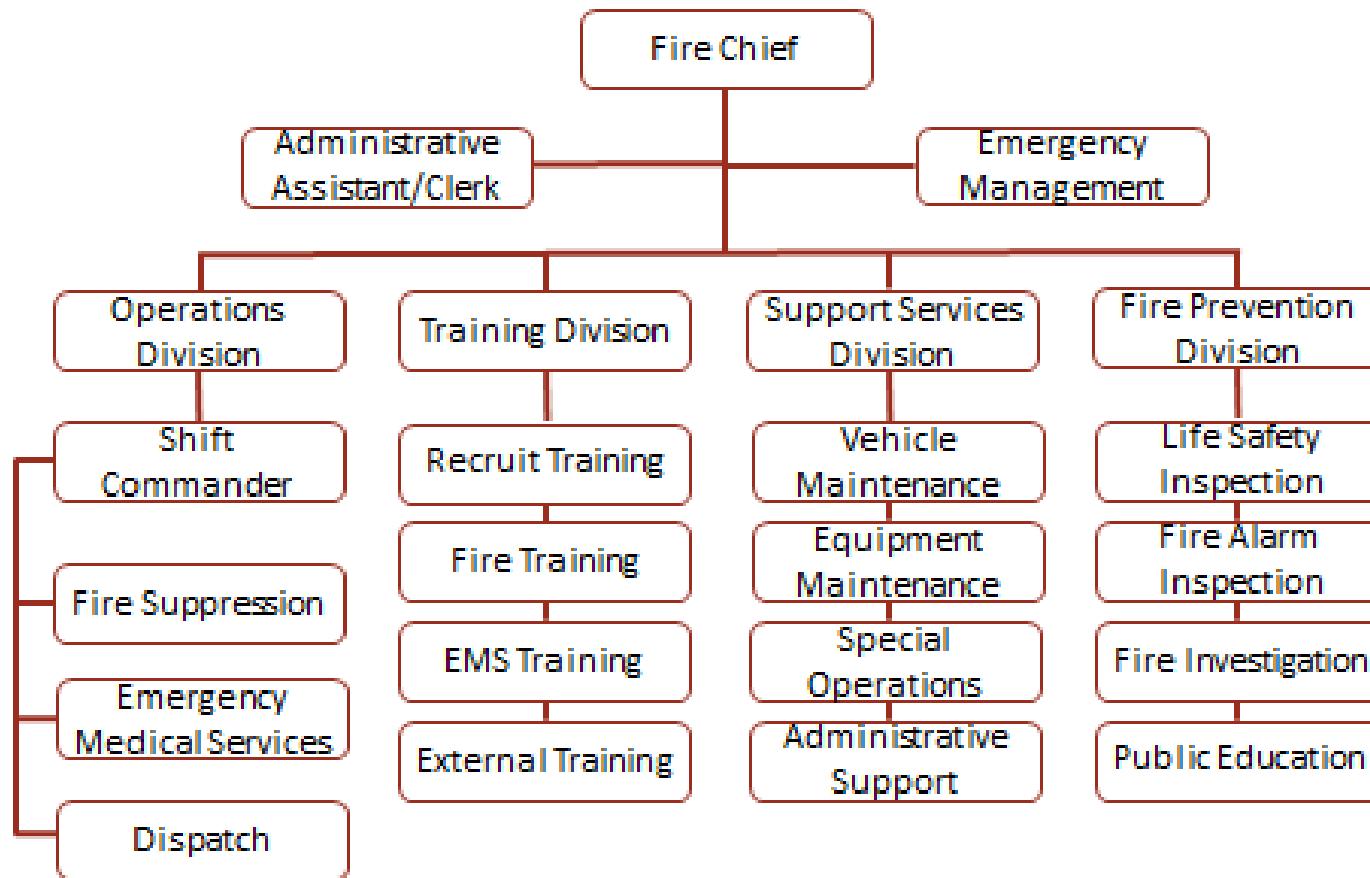
Chief Scott Kettelle

Joined the Force in 1988

Services Provided:

- Emergency response to a range of fire suppression-related incidents involving structures, wildland areas, and vehicles.
- First responder medical care and transportation services at the basic life support (BLS) and advanced life support (ALS) service levels.
- Vehicle accident response, natural disaster response, confined space rescue, low and high angle rope rescue, and structural collapse rescue. Respond to a variety of hazardous materials issues.





North Kingstown Fire Department
Organizational Chart

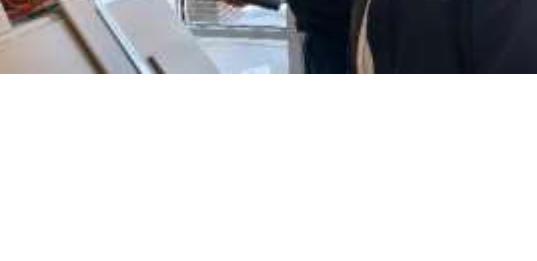
General Fund Expenditures: Fire

Wages	Actual FY 16	Actual FY 17	Actual FY 18	Actual FY 19	Jul-Dec FY 20	Budget FY 20	Adopted FY 21	% Change
Chief	4,032,052	4,610,715	4,605,875	106,459	49,664	108,428	110,868	2.25%
Deputy Chiefs	-	-	-	295,510	131,567	290,429	295,943	1.90%
Captains	-	-	-	786,414	352,816	768,228	777,217	1.17%
Lieutenants	-	-	-	1,112,754	497,110	1,144,094	1,177,168	2.89%
Firefighters	-	-	-	2,849,528	949,561	2,594,655	2,537,701	-2.20%
Fire Marshall	-	-	-	92,829	39,891	92,428	90,938	-1.61%
Asst Fire Marshall	-	-	-	87,335	38,093	85,103	87,212	2.48%
EMA Director	-	-	-	17,826	3,360	20,000	20,000	0.00%
Mechanic	-	-	-	-	39,656	85,104	87,599	2.93%
Asst Mechanic	-	-	-	151,068	29,355	64,192	66,095	2.96%
Secretary	-	-	-	46,104	21,096	47,905	48,982	2.25%
FLSA	-	-	-	2,501	3,409	-	-	n/a
Out of Rank Pay	31,584	23,436	24,586	22,687	14,768	25,000	25,000	0.00%
Paid Training	61,547	27,740	62,482	40,176	23,672	35,000	45,000	28.57%
Collateral Pay	9,202	14,123	13,784	16,196	7,991	12,000	15,000	25.00%
Holiday Pay	197,646	186,319	183,846	194,314	93,789	216,550	219,178	1.21%
Fire Detail	-	-	-	7,915	4,465	-	-	n/a
Overtime	505,309	406,167	561,142	431,076	196,723	500,000	450,000	-10.00%
Termination	149,126	83,438	-	-	-	-	-	n/a
Uniform Allowance	73,313	75,325	74,175	79,925	85,100	81,650	81,650	0.00%
	5,059,779	5,427,263	5,525,890	6,340,618	2,582,085	6,170,766	6,135,551	-0.57%
Benefits								
Payroll Taxes	425,510	380,740	395,476	417,234	188,773	472,064	427,804	-9.38%
Retirement	1,406,962	1,358,863	1,296,417	1,422,059	685,993	1,682,897	1,703,629	1.23%
Health Insurance	891,297	914,738	901,335	875,278	396,289	1,019,021	1,012,021	-0.69%
Dental Insurance	53,300	50,545	51,782	48,597	19,784	50,107	51,026	1.83%
Life Insurance	16,318	15,395	16,428	14,471	7,348	17,943	18,154	1.17%
	2,793,387	2,720,281	2,661,438	2,777,639	1,298,187	3,242,033	3,212,633	-0.91%

General Fund Expenditures: Fire (cont.)

Operations	Actual	Actual	Actual	Actual	Jul-Dec	Budget	Adopted	%
	FY 16	FY 17	FY 18	FY 2019	FY 20	FY 20	FY 21	Change
Tuitions	7,315	9,849	5,850	9,014	2,940	10,000	15,000	50.00%
Dues & Meetings	725	993	790	3,171	930	1,500	2,000	33.33%
Office, Forms, Printing	5,793	6,740	5,598	12,587	2,482	7,500	7,500	0.00%
Shipping Fees	211	346	450	347	-	500	700	40.00%
Books & Publications	10,485	3,969	16,436	7,703	7,267	10,000	10,000	0.00%
Training & Training Equip	10,050	3,982	(5,459)	20,702	7,743	8,000	9,500	18.75%
Safety Equip & Capital	5,494	11,736	17,213	15,297	2,899	22,000	20,000	-9.09%
Safety Equip Maintenance	28,892	5,957	12,668	25,665	9,533	15,000	15,000	0.00%
Suppression Chemical	-	-	3,417	4,212	-	4,000	4,000	0.00%
Hydrants	99,524	94,131	96,612	97,804	41,254	96,500	96,500	0.00%
Rescue Supplies & Meds	39,301	112,808	50,230	48,060	24,972	56,500	56,500	0.00%
Personal Equip, Badges, Misc.	45,201	6,061	14,616	19,234	19,347	18,000	21,000	16.67%
EAP Fees/Medical Svc	240	95	8,168	1,057	-	4,000	1,000	-75.00%
Telephone	11,746	16,345	17,439	14,177	4,448	15,000	15,000	0.00%
Radio & Alarm	4,946	4,859	8,071	5,048	3,150	5,500	8,500	54.55%
Communication Maintenance	18,645	20,662	16,340	19,252	18,624	20,000	30,000	50.00%
Bostitch Lease	8,961	115,000	115,000	89,829	52,639	88,600	88,600	0.00%
Building Repair/Equip	12,056	6,981	19,386	13,827	2,620	5,000	6,500	30.00%
Janitorial	6,699	6,951	7,097	9,667	3,870	8,500	8,500	0.00%
Solid Waste	3,486	5,027	3,851	5,946	2,352	6,000	6,000	0.00%
Vehicle Fuel	53,992	56,572	56,764	68,992	30,909	70,000	70,000	0.00%
Vehicle Maintenance	107,226	109,805	128,388	108,869	39,737	100,000	100,000	0.00%
Vehicle Pars & Supplies	13,816	7,834	13,522	28,631	8,711	15,500	22,000	41.94%
Vehicle: Capital	609,585	34,248	-	-	-	-	-	n/a
Capital: Equip, Hoses, Etc.	-	-	-	-	-	5,000	5,000	0.00%
	1,104,389	640,951	612,447	629,091	286,427	592,600	618,800	4.42%
	8,957,555	8,788,495	8,799,775	9,747,348	4,166,699	10,005,399	9,966,984	-0.38%

The North Kingstown Fire Department operates out of multiple locations.

Station 1	8150 Post Road	Engine 1 – 2015 Ahrens Fox Rescue 1 - 2018 Ford F-450 Car 2 – 2015 Ford Expedition Special Hazards 2004 Spartan Brush 1 - 1979 Chevy Utility Truck	
Station 2	1865 Boston Neck Road	2015 HME Aherns Fox	
Station 3	6445 Post Road	Engine 3 - 2015 E-One Rescue 3 - 2016 Ford F450	
Station 5	171 Indian Corner Road	Engine – 2008 HME Ferrara Truck 4 - 2005 Ford F-350 Decontamination Trailer	
Station 6	545 Callahan Road	Engine 6 - 2008 HME Ferrara Ladder 1 - 2001 HME Smeal	
Maintenance Division	545 Callahan Road	<u>Reserve Apparatus</u> Engine 7 - 1996 KME Engine 8 – 2003 HME Ferrara Rescue 2 - 2013 Ford E-450 Rescue 4 - 2011 Chevy G 4500	

General Fund Expenditures: Fire (cont.)

Call Volume	2017	2018	2019	Fire Prevention	2017	2018	2019
Fire	102	85	96	Residential Resale Inspections	475	423	497
Rescue/EMS/MVA	3,228	3,588	3,496	Residential CO Inspections	146	180	275
Hazard	134	159	163	Commercial Inspections	324	313	335
Service/Good Intent	1,657	1,870	2,097	Plan Reviews	155	278	226
False Alarm	533	569	532				
Weather	9	9	4	Fire Investigations	28	24	30
Special Incident	18	22	7				
	5,681	6,302	6,395				





General Fund Expenditures: Police

Mission: To maintain a high quality of life for the community of North Kingstown and its visitors by maintaining order and protecting life and property through professional, quality police service.

Police Chief Patrick Flanagan
Serving the Community since
1988

In 2015, the North Kingstown Police Department was recognized as an accredited police agency. Accreditation is a process of review that law enforcement organizations participate in to demonstrate their ability to meet over 200 predetermined criteria and standards. To be awarded accreditation is the formal recognition that an agency has met specific requirements and prescribed industry best practices. The program of accreditation within the State of Rhode Island was developed by the Rhode Island Police accreditation Commission (RIPAC), who collaborates with industry experts to ensure that quality, professionalism, and accountability is maintained throughout all aspects of an accredited organization.



**Police Deputy Chief
Steven St. Onge**
Joined the force in 1988



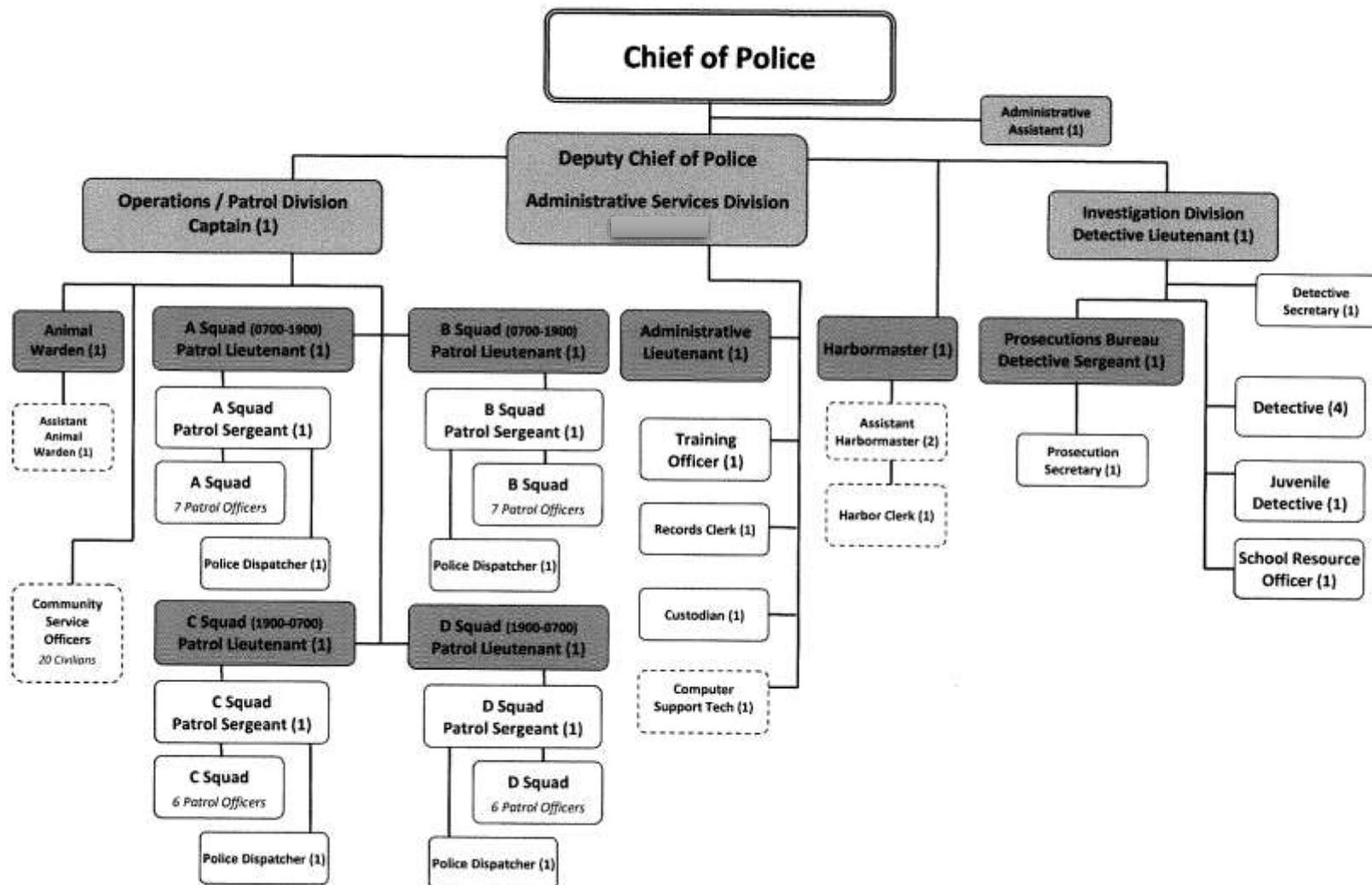
In October the department participated in the Pink Patch program raising awareness and funds for cancer. The department raised over \$1,500



The Department raised more than \$9,500 for Hasbro Hospital during their No Shave November Event

General Fund Expenditures: Police (cont.)

North Kingstown Police Department Organizational Chart October, 2018



General Fund Expenditures: Police (cont.)

Crime Statistics

With a crime rate for both violent and property crime combined of 12 per 1,000 residents, the crime rate in North Kingstown is one of the lower rates in America among communities of all sizes (lower than 60% of America's communities). Compared to communities within Rhode Island, North Kingstown's crime rate is lower than 62% of the state's cities and towns.

For North Kingstown, the violent crime rate is well below the national average for all communities of all population sizes. Violent crimes such as assault, rape, murder and armed robbery happen less often in North Kingstown than in most of America. One's chance of becoming a victim of a violent crime here is 1 in 2,632.

The rate of property crime in North Kingstown; burglary, larceny (\$50 or more), grand theft auto, and arson; is 9.23 per 1,000 residents. This is about average for all cities and towns in America of all population sizes.

Crime Rates in North Kingstown by Year:

	2014	2015	2016	2017	2018
Murders	0	0	0	0	0
Rapes	10	9	7	8	5
Robberies	3	1	2	1	0
Assaults	16	10	13	11	5
Burglaries	50	49	55	37	32
Thefts	252	205	203	243	183
Auto Thefts	8	6	10	8	16

Activity & Performance Measures

	FY 18	FY 19
Calls for Assistance	25,050	25,675
Incident Reports	2,050	2,072
Arrest	675	702
Prosecutions	675	702
Traffic Accidents	1,000	966
Citations	2,900	2,773
Training Hours	2,000	3,000



Chances of becoming a victim of a violent crime:

North Kingstown	1 in 2,632
State of Rhode Island	1 in 456



General Fund Expenditures: Police (cont.)

Wages	Actual FY 16	Actual FY 17	Actual FY 18	Actual FY 19	Jul-Dec FY 20	Budget FY 20	Adopted FY 21	Change
Police Chief	3,511,569	3,773,550	3,860,263	102,381	49,678	108,428	110,868	2.25%
Captains (2)	-	-	-	196,121	96,783	210,189	216,495	3.00%
Lieutenants (6)	-	-	-	409,134	252,092	560,806	472,904	-15.67%
Sergeants (5)	-	-	-	363,645	202,174	421,957	437,950	3.79%
Detectives (6)	-	-	-	564,374	185,317	479,942	516,677	7.65%
Patrol Officers (30)	-	-	-	2,097,685	1,041,439	2,301,956	2,495,510	8.41%
School Resource	-	-	-	57,526	36,684	81,475	82,013	0.66%
Dispatchers	-	-	-	210,094	99,179	218,785	-	n/a
Secretary & Clerk	-	-	-	176,548	81,972	185,936	191,385	2.93%
Custodian	-	-	-	43,823	20,588	44,328	45,328	2.26%
Court	16,611	17,808	17,401	12,329	6,657	18,000	18,000	0.00%
Holiday Pay	237,367	260,969	267,214	289,737	162,415	277,424	208,719	-24.77%
Uniform Allowance	68,033	67,937	72,243	76,644	51,000	51,300	52,700	2.73%
Sick Buy Back	-	-	-	22,775	20,532	25,000	25,000	0.00%
Termination Pay	62,949	114,004	-	-	-	-	-	n/a
Overtime	266,430	344,139	370,461	381,776	138,724	375,000	350,000	-6.67%
Police Detail - Non Civic	-	-	9,440	-	2,191	30,000	30,000	0.00%
Police Detail - Civic	-	-	267,214	646,316	556,291	200,000	545,000	172.50%
	4,162,959	4,578,407	4,864,236	5,650,908	3,003,716	5,590,526	5,798,549	3.72%
Benefits								
Payroll Taxes	309,534	324,166	346,176	419,239	221,771	427,576	418,604	-2.10%
Retirement	882,988	954,174	983,148	1,118,073	615,328	1,377,994	1,411,148	2.41%
Health Insurance	617,947	616,653	674,498	707,483	302,094	727,032	717,161	-1.36%
Dental Insurance	39,415	38,373	42,300	36,871	16,402	35,934	32,137	-10.57%
Life Insurance	12,962	11,934	13,883	13,205	6,914	15,037	14,574	-3.08%
	1,862,846	1,945,300	2,060,005	2,294,871	1,162,509	2,583,573	2,593,624	0.39%

General Fund Expenditures: Police (cont.)

Operations	Actual FY 16	Actual FY 17	Actual FY 18	Actual FY 19	Jul-Dec FY 20	Budget FY 20	Adopted FY 21	Change
Tuition Payments	23,111	7,224	8,400	17,229	2,897	25,000	25,000	0.00%
Dues & Meetings	91	3,135	2,400	3,250	2,705	3,000	3,000	0.00%
Travel	1,122	1,085	2,263	1,150	1,118	1,200	1,200	0.00%
Office, Form, etc.	8,174	9,086	4,851	4,779	2,710	9,000	8,500	-5.56%
Books & Subscriptions	2,753	3,902	5,063	2,911	594	2,750	2,750	0.00%
Postage	1,818	2,629	2,415	2,092	419	2,500	2,500	0.00%
Training	18,700	11,352	19,808	17,618	5,340	20,000	20,000	0.00%
Ammunition	13,844	6,188	9,329	14,619	7,014	17,000	21,000	23.53%
Firearms	8,394	23,996	5,856	5,309	5,398	7,000	8,000	14.29%
Personal Equipment	8,837	9,712	12,495	11,763	4,327	10,000	10,000	0.00%
Prisoner Food	526	613	518	376	240	750	750	0.00%
Signage	1,785	1,824	1,590	344	1,322	2,000	2,000	0.00%
Solid Waste	1,818	1,866	1,021	1,016	452	1,500	1,120	-25.33%
Legal	-	-	22,175	-	-	-	-	n/a
Janitorial Supplies	3,566	4,521	3,703	3,655	1,934	4,000	4,500	12.50%
Medical Supplies/Services	1,297	4,846	4,012	5,023	-	3,750	3,500	-6.67%
Med Supplies	-	-	119	189	11	-	250	n/a
Contract Services	2,896	3,225	23,610	6,116	5,448	7,500	10,000	33.33%
Computer SO	-	-	-	53,265	20,100	50,000	50,000	0.00%
Detective Supplies	-	-	-	4,059	660	3,500	3,700	5.71%
Communication Main	18,718	17,087	37,032	18,984	14,651	25,000	35,000	40.00%
Record Maintenance	33,492	35,225	37,174	34,158	20,892	36,125	37,000	2.42%
Other Rentals	4,220	6,715	2,216	4,078	3,759	3,000	3,000	0.00%

General Fund Expenditures: Police (cont.)

Operations (cont)	Actual FY 16	Actual FY 17	Actual FY 18	Actual FY 19	Jul-Dec FY 20	Budget FY 20	Adopted FY 21	Change
Vehicle; Fuel	70,014	72,135	78,933	67,351	26,556	90,000	80,000	-11.11%
Vehicle: Repairs & Parts	34,434	28,248	34,157	36,370	14,385	45,000	45,000	0.00%
Vehicle Lease FY 18	-	-	93,372	32,252	32,607	32,229	32,229	0.00%
Vehicle Lease FY 19	-	-	-	40,000	32,575	32,575	32,575	0.00%
Vehicle Lease FY 20	-	-	-	-	-	10,000	35,000	250.00%
Vehicle Purchases	89,563	90,108	1,500	-	-	-	-	n/a
Misc.	7,296	2,953	29,755	48	-	1,500	1,500	0.00%
Capital	14,592	36,698	29,755	80,200	41,989	46,000	72,703	58.05%
	371,061	384,373	473,522	468,204	250,103	491,879	551,777	12.18%
	6,396,866	6,908,080	7,397,763	8,413,983	4,416,328	8,665,978	8,943,950	3.21%

FY 2021 Goals & Priorities:

- Increase targeted traffic enforcement efforts
- Replace dated laptops
- Purchase additional weapons
- Increase Civic Engagement



**See something.
Say something.**



General Fund Expenditures: Animal Control

Wages	Actual FY 16	Actual FY 17	Actual FY 18	Actual FY 19	Jul-Dec FY 20	Budget FY 20	Adopted FY 21	Change
Animal Control Officer	52,871	54,486	67,475	29,537	19,543	44,328	45,325	2.25%
PT ACO	-	-		21,513	6,930	12,000	25,004	108.36%
Overtime	1,387	1,303	1,987	1,305	2,137	2,000	2,000	0.00%
Uniform Allowance	600	300	300	430	444	600	600	0.00%
	54,858	56,089	69,762	52,785	29,054	58,928	72,929	23.76%
Benefits								
Payroll Taxes	4,227	4,263	5,267	3,885	2,112	4,508	5,426	20.36%
Retirement	6,349	9,264	10,313	5,776	4,652	8,298	12,835	54.68%
Health Insurance	11,621	10,370	8,936	8,864	6,471	13,746	13,980	1.70%
Dental Insurance	488	519	378	247	252	1,206	1,083	-10.20%
Life Insurance	176	351	271	136	101	211	211	0.00%
	22,861	24,767	25,165	18,908	13,588	27,969	33,534	19.90%



General Fund Expenditures: Animal Control (cont.)

Operations	Actual FY 16	Actual FY 17	Actual FY 18	Actual FY 19	Jul-Dec FY 20	Budget FY 20	Adopted FY 21	Change
Animal Food	850	2,228	2,046	1,364	1,617	2,500	3,000	20.00%
Medical Services	285	1,050	-	884	-	1,000	1,000	0.00%
Contract Services	-13,669	3,408	5,133	7,746	3,863	6,000	7,000	16.67%
Uniform Replacement	138	368	-	110	45	200	200	0.00%
Solid Waste	1,212	1,244	927	805	411	1,250	1,115	-10.80%
Janitorial Supplies	639	855	1,108	724	689	1,200	1,400	16.67%
Vehicle: Fuel & repairs	785	760	466	586	192	500	500	0.00%
Commodities: Other	1,556	921	559	619	30	1,500	1,500	0.00%
Capital	-	-	-	-	-	-	-	0.00%
	-8,204	10,834	10,239	12,837	6,846	14,150	15,715	11.06%
	69,515	91,690	105,166	84,530	49,488	101,047	122,178	20.91%

	FY 17	FY 18	FY 19
Adoptions	91	789	95
Call for Service	803	825	795
DOA	81	60	67

WHOEVER *SAY*D MONEY CAN'T BUY HAPPINESS
HAS NEVER PAID AN **ADOPTION FEE**



General Fund Expenditures: Harbor Master

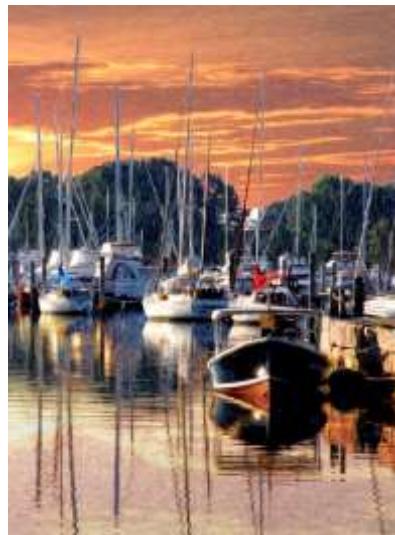
Wages	Actual FY 16	Actual FY 17	Actual FY 18	Actual FY 19	Jul-Dec FY 20	Budget FY 20	Adopted FY 21	Change
Harbor Master	52,118	56,390	55,096	54,716	24,610	53,964	57,023	5.67%
Asst Harbor Master	-	-	-	11,711	7,393	11,700	11,000	-5.98%
Clerk	-	-	-	7,942	2,641	7,800	6,500	-16.67%
	52,118	56,390	55,096	74,369	34,644	73,464	74,523	1.44%
Benefits								
Payroll Taxes	4,157	4,314	4,215	5,394	2,519	5,620	5,701	1.44%
Retirement	-	-	-	9,713	4,646	10,102	10,407	3.02%
Health Insurance	-	-	-	14,497	6,571	15,346	14,458	-5.79%
Dental Insurance	-	-	-	864	349	918	824	-10.24%
Life Insurance	-	-	-	186	97	211	211	0.00%
	4,157	4,314	4,215	30,654	14,182	32,197	31,601	-1.85%



During FY 2019 the Harbor Master and staff recorded over 870 hours of patrol on the water

General Fund Expenditures: Harbor Master (cont.)

Operations	Actual	Actual	Actual	Actual	Jul-Dec	Budget	Adopted	%
	FY 16	FY 17	FY 18	FY 19	FY 19	FY 20	FY21	Change
Postage	760	-	-	700	-	750	750	0.00%
Communication	240	-	-	95	-	600	400	-33.33%
Repairs, Paint Maint, Markers	918	2,412	1,367	2,059	1,759	2,850	6,650	133.33%
Gas & Fuel	2,716	1,844	1,857	4,876	2,577	4,400	5,000	13.64%
Contract Services	2,850	1,525	1,972	2,151	6	3,250	2,500	-23.08%
Office & Forms	487	-	-	275	-	200	200	0.00%
Uniform Replacement	167	44	-	395	-	400	400	0.00%
Misc.	-	175	-	-	-	250	250	0.00%
	8,138	6,000	5,196	10,552	4,342	12,700	16,150	27.17%
	64,413	66,704	64,507	115,574	53,167	118,361	122,274	3.31%



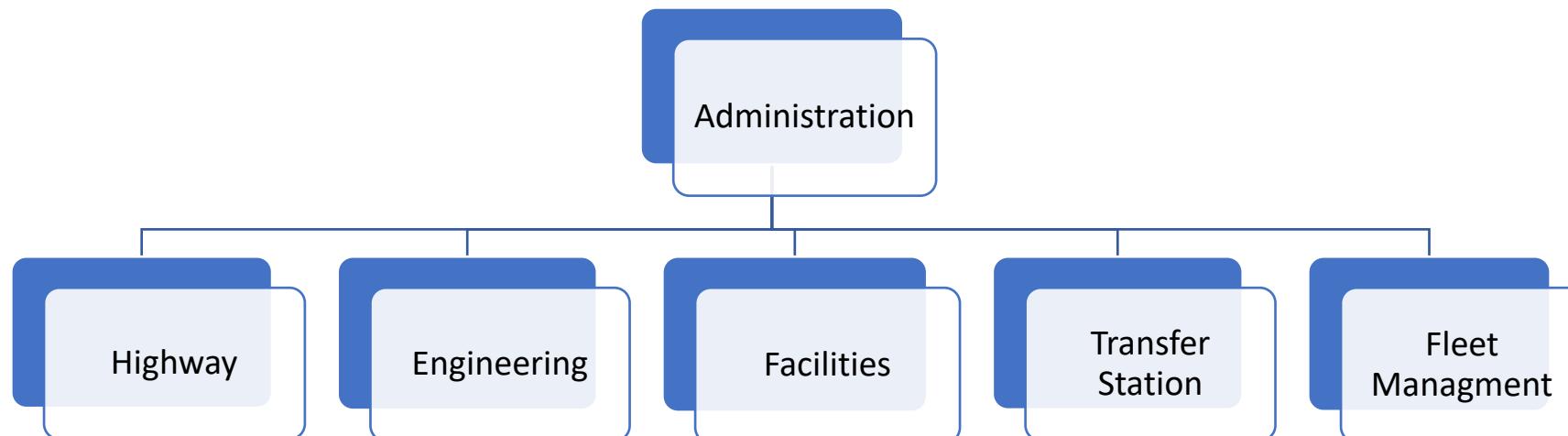
The North Kingstown Police & Harbor Master monitor boating activities and addresses issues such as sunken boats and vessels that have lost their mooring.



Expenditures: Public Works

Mission: To provide essential services to the community of North Kingstown in a prompt, courteous, safe, efficient and cost-effective manner. The department strives to plan, design, build, maintain and operate public infrastructure in a manner that respects the environment and the ability of the government to adequately preserve these assets for succeeding generations.

Adam White, Director of Public Works



The Department of Public Works has six (6) separate divisions. Administration oversees the Highway, Engineering, Facilities, Transfer Station and Fleet Management. The Transfer Station is an Enterprise Fund. Previously the Sewer Department (an enterprise fund) was under Public Works.

This budget is recommending a reorganized fleet management division that would handle all non-public safety vehicles, eliminating the need for other departments to outsource vehicle maintenance.



General Fund Expenditures: Public Works: Administration

	Actual FY 16	Actual FY 17	Actual FY 18	Actual FY 19	Jul-Dec FY 20	Budget FY 20	Adopted FY 21	Change
Wages								
Director	166,916	159,115	182,861	102,682	40,909	95,509	100,697	5.43%
Project Mgr.	-	-	-	79,380	36,162	79,009	80,787	2.25%
Program Cord	-	-	-	62,801	29,227	63,857	65,294	2.25%
Admin (new)	-	-	-	-	-	-	-	n/a
Overtime	1,930	550	865	1,164	484	1,000	1,300	30.00%
	168,846	159,665	183,726	246,027	106,782	239,375	248,078	3.64%
Benefits								
Payroll Taxes	12,901	11,846	13,516	18,919	9,190	18,312	18,978	3.64%
Retirement	31,917	30,916	33,489	45,052	19,769	43,985	47,133	7.16%
Health Insurance	18,445	19,010	21,744	40,138	20,137	45,575	46,620	2.29%
Dental Insurance	1,168	1,135	1,268	2,404	1,079	2,754	2,760	0.22%
Life Insurance	421	421	446	571	285	632	842	33.23%
	64,852	63,328	70,463	107,084	50,460	111,258	116,333	4.56%
Operations								
Dues & Meetings	280	270	125	275	280	275	275	0.00%
Travel	-	-	15	-	-	-	-	n/a
Office Supplies	393	1,287	649	3,039	72	900	1,400	55.56%
Books & Publications	68	-	-	559	-	-	-	n/a
Medical Services	2,525	2,740	2,915	1,990	95	2,725	2,725	0.00%
Legal Ads	1,038	-95	835	190	-	100	250	150.00%
Contract Svc	-	-	625	16	243	300	300	0.00%
Contingency	-	222	-	-	-	-	-	n/a
	4,304	4,424	5,164	6,069	690	4,300	4,950	15.12%
	238,002	227,417	259,353	359,180	157,932	354,933	369,361	4.06%

Business can't compete without reliable infrastructure

Gina Raimondo, RI Governor

General Fund Expenditures: Public Works: Engineering

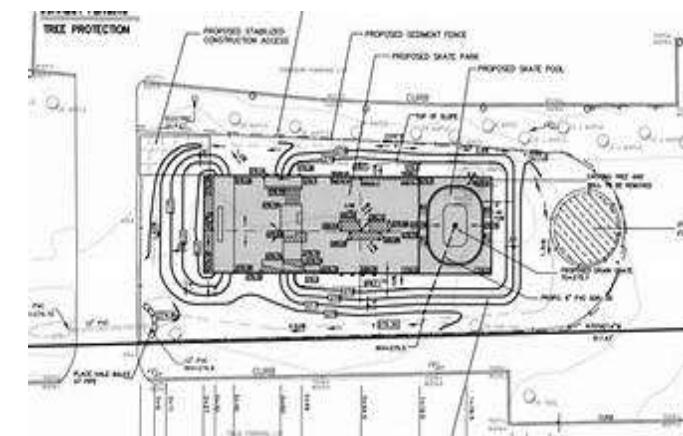
Responsibilities of the Engineering division include: subdivision and land development reviews, design and/or design oversight of highway, sewer and drainage improvement projects, surveying, flood zone determination, plat map updates, ACAD computer mapping, preparation of bid specifications, project supervision, road excavation permit tracking, compliance with State Storm Water Permit requirement and staff support to the Planning Department, Water Department and Assessor's Office.

Wages	Actual FY 16	Actual FY 17	Actual FY 18	Actual FY 19	Jul-Dec FY 20	Budget FY 20	Adopted FY 21	Change
Town Engineer	199,817	187,063	211,640	87,809	40,933	89,433	93,238	4.25%
Engineering Inspector	-	-	-	113,322	53,347	116,796	120,211	2.92%
Overtime	14	-	-	674	-	-	1,500	n/a
Uniform Allowance	600	600	14	600	600	600	600	0.00%
	200,431	187,663	211,654	202,405	94,880	206,829	215,549	4.22%
Benefits								
Payroll Taxes	15,288	14,091	15,846	15,387	6,981	15,822	16,386	3.56%
Retirement	37,648	35,816	38,235	37,930	18,075	39,827	39,113	-1.79%
Health Insurance	24,984	20,392	28,448	19,787	14,132	16,846	31,037	84.24%
Dental Insurance	1,555	1,152	1,620	821	358	918	1,648	79.52%
Life Insurance	716	628	740	559	292	632	632	0.00%
	80,191	72,079	84,889	74,484	39,838	74,045	88,816	19.95%



General Fund Expenditures: Public Works: Engineering (cont.)

Operations	Actual FY 16	Actual FY 17	Actual FY 18	Actual FY 19	Jul-Dec FY 20	Budget FY 20	Adopted FY 21	Change
Dues & Meetings	25	-	-	-	125	-	-	n/a
Training	-	-	155	-	-	200	200	0.00%
Office	4,342	15,024	4,826	4,093	2,853	4,000	4,000	0.00%
Postage	-	-	2,386	-	-	-	-	n/a
Licenses	-	-	425	300	345	300	300	n/a
Landfill Testing	20,781	28,304	2,550	7,709	-	29,460	30,000	1.83%
Testing & Lab Fees	3,597	1,057	862	908	1,740	500	500	0.00%
Consulting	34,366	49,508	39,834	44,512	12,535	65,000	65,000	0.00%
Contracting	57	6	-	525	-	-	-	n/a
Other	4,896	388	-	-	-	5,000	500	-90.00%
	68,064	94,287	51,038	58,047	17,598	104,460	100,500	-3.79%
	348,686	354,029	347,581	334,936	152,316	385,834	404,865	4.93%



General Fund Expenditures: Public Works: Highway

The Highway Department is responsible for maintaining the Town's infrastructure (roads, dams, drainage and bridges), street sweeping, snow plowing, tree trimming, brush cutting, catch basin cleaning, road signs, pavement markings, and equipment/vehicle maintenance. This department also provides vehicle maintenance for water, recreation and senior services.

Wages	Actual FY 16	Actual FY 17	Actual FY 18	Actual FY 19	Jul-Dec FY 20	Budget FY 20	Adopted FY 21	Change
Superintendent	737,503	789,300	734,738	57,540	35,564	71,500	73,429	2.70%
Foreman (2)	-	-	-	115,173	56,016	180,504	129,322	-28.36%
Mechanic (3)	-	-	-	55,531	25,402	119,682	99,384	-16.96%
Equip Operators(9)	-	-	-	429,265	137,434	441,863	515,414	16.65%
Admin Assistant	-	-	-	34,168	24,880	43,825	44,811	2.25%
Overtime	77,697	102,035	123,447	43,897	26,806	35,000	45,000	28.57%
Seasonal	-	-	-	15,838	6,241	-	20,000	n/a
Overtime: Snow	-	-	-	60,028	-	40,000	40,000	0.00%
Uniform Allowance	4,200	3,900	4,668	5,189	4,044	4,200	4,200	0.02%
	819,400	895,235	862,853	816,629	316,387	936,574	971,560	3.74%
Benefits								
Payroll Taxes	62,134	65,984	63,767	59,685	26,045	71,648	74,324	3.73%
Retirement	135,442	140,019	129,316	127,846	59,012	149,718	157,541	5.23%
Health Insurance	171,279	180,219	190,252	159,501	67,539	188,725	198,181	5.01%
Dental Insurance	11,808	12,002	12,469	10,128	4,606	12,225	11,289	-7.66%
Life Insurance	3,159	3,071	3,097	2,618	1,010	3,159	3,370	6.68%
	383,822	401,295	398,901	359,778	158,212	425,475	444,705	4.52%



General Fund Expenditures: Public Works: Highway (cont.):

Operations	Actual FY 16	Actual FY 17	Actual FY 18	Actual FY 19	Jul-Dec FY 20	Budget FY 20	Adopted FY 21	Change
Dues & Meetings	50	125	-	75	-	50	75	50.00%
Office	277	238	242	282	110	325	10,125	3015.38%
Postage	363	234	387	221	-	-	-	n/a
Reg & Licenses	693	506	963	220	267	280	280	0.00%
Licenses	-	-	-	627	263	920	920	0.00%
Safety Equip	1,896	1,540	1,215	1,084	968	1,600	7,000	337.50%
Hand & Power Tools	2,376	2,875	8,226	-	424	800	800	0.00%
Power Tools	-	-	-	-	690	600	600	0.00%
Operating Equip	-	-	-	-	2,595	-	-	n/a
Construction Equip	-	-	-	292	2,025	2,000	2,000	0.00%
Rentals	4,340	2,479	1,514	16,214	-	5,000	5,000	0.00%
Vehicle: Fuel	42,784	44,409	53,864	43,722	28,465	55,000	60,000	9.09%
Vehicle: Maintenance	176,861	185,051	210,498	131,555	89,189	184,900	175,542	-5.06%
Paving	510,533	945,485	703,597	695,417	232,398	500,000	500,000	0.00%
Asphalt	24,784	18,187	23,005	35,034	27,515	35,000	35,000	0.00%
Line Painting	20,000	19,355	48,019	22,026	-	23,000	23,000	0.00%
Police Detail	-	-	10,110	-	-	-	-	n/a
Signage	8,585	14,199	13,685	6,640	2,577	11,000	11,000	0.00%
Commodities	7,224	8,626	8,567	3,703	1,841	7,000	7,000	0.00%
Contract Services	11,649	44,125	14,940	9,906	7,063	50,000	50,000	0.00%
Seeds & Plantings	-	-	106	36	-	500	500	0.00%
Construction Supplies	1,760	1,790	2,508	2,654	236	1,500	2,000	33.33%
Communication Maint	1,189	432	823	4,057	172	2,000	2,000	0.00%
Drain Maintenance	20,882	11,286	25,336	35,645	18,873	40,000	40,000	0.00%
Building Maintenance	2,621	-	-	-	-	-	-	n/a

General Fund Expenditures: Public Works: Highway (cont.)

Operations (cont)	Actual FY 16	Actual FY 17	Actual FY 18	Actual FY 19	Jul-Dec FY 20	Budget FY 20	Adopted FY 21	Change
Snow Plowing	3,335	13,748	16,481	11,672	2,280	15,000	15,000	0.00%
Salt	98,920	116,653	110,409	92,341	-	108,000	85,000	-21.30%
Sand & Gravel	59,421	49,341	32,056	32,046	7,391	55,000	55,000	0.00%
Food	-	169	83	57	-	100	100	0.00%
Recycling Pickup	536,000	548,000	431,000	445,000	185,417	550,000	458,350	-16.66%
Equipment Lease								
FY 18 Lease (2)	-	-	695	69,105	-	90,506	90,506	0.00%
FY 19 Lease	-	-	-	52,327	52,327	52,327	52,327	0.00%
FY 20 Lease	-	-	-	-	20,039	25,000	30,000	n/a
Capital	90,000	89,015	133,974	14,361	15,865	11,000	29,000	163.64%
	1,626,543	2,117,868	1,852,303	1,726,319	698,990	1,828,408	1,748,125	-4.39%
	2,829,765	3,414,398	3,114,057	2,902,726	1,173,589	3,190,457	3,164,390	-0.82%

In FY 2018, the Town developed a multi-year leasing program to refresh Public Works equipment. The first phase resulted in the acquisition of \$535,000 of new equipment. In FY 19 an additional \$250,000 was acquired and the FY 20 budget provided \$200,000 to replace a 1996 street sweeper.

Roads Maintained

Paved: 153 miles

Unpaved: 5 miles

Resurfaced: 2017 - 2.75 miles

2018 - 7.92 miles

2019 - 3.46 miles



General Fund Expenditures: Public Works: Facilities

The Facilities Division is responsible for the maintenance of all Town buildings, grounds, athletic facilities, and parks. It is also utilized as part of snow plowing operations and assistance with Town festivals and tournaments. Custodians in this division of Public Works are assigned to the Town Hall, Senior Center and the Community Center.

	Actual FY 16	Actual FY 17	Actual FY 18	Actual FY 19	Jul-Dec FY 20	Budget FY 20	Adopted FY 21	Change
Foreman	305,469	285,159	300,375	62,388	29,083	63,542	64,972	2.25%
Carpenter	-	-	-	26,080	17,961	45,454	48,380	6.44%
Equip Operator(4)	-	-	-	158,323	66,408	167,231	171,254	2.41%
Custodian(2)	-	-	-	82,042	42,977	92,105	95,409	3.59%
Tree Warden - PT (.15)	2,730	7,038	6,492	2,400	2,520	5,000	6,000	20.00%
Seasonal	-	-	-	10,603	1,800	20,000	27,500	37.50%
Overtime	19,215	18,011	19,581	28,474	14,927	20,000	20,000	0.00%
Uniform Allowance	1,800	1,725	2,000	2,250	2,100	2,400	4,500	87.50%
	329,214	311,933	328,448	372,560	177,776	415,732	438,015	5.36%
Benefits								
Payroll Taxes	23,454	22,906	24,492	28,467	14,792	31,803	33,346	4.85%
Retirement	47,624	53,227	53,819	60,801	29,189	71,887	69,515	-3.30%
Health Insurance	43,104	50,143	56,692	69,197	32,608	65,751	80,357	22.21%
Dental Insurance	2,749	2,664	3,066	3,719	1,546	3,618	3,913	8.15%
Life Insurance	1,253	1,214	1,375	1,355	717	1,685	1,685	0.00%
	118,184	130,154	139,444	163,539	78,852	174,744	188,816	8.05%

General Fund Expenditures: Public Works: Facilities (cont.)

Operations	Actual FY 16	Actual FY 17	Actual FY 18	Actual FY 19	Jul-Dec FY 20	Budget FY 20	Adopted FY 21	% Change
Hand/Power Tools	286	946	969	499	-	500	500	0.00%
Safety Equipment	-	-	-	139	-	100	100	0.00%
Janitorial Services	29,952	40,756	23,559	28,947	11,280	32,000	33,668	5.21%
Janitorial Supplies	14,656	13,876	13,025	12,025	7,537	14,000	14,000	0.00%
Solid Waste	6,320	6,486	5,386	4,670	2,380	6,479	5,914	-8.72%
Maint: Electric	7,760	32,108	25,024	17,368	-	10,000	10,000	0.00%
Maint: Plumbing	1,927	3,300	2,179	4,192	1,231	2,000	2,000	0.00%
Maint: HVAC	69,420	42,096	66,670	61,114	15,195	50,000	50,000	0.00%
Maint: Structural	29,314	32,576	10,886	32,236	8,123	30,000	30,000	0.00%
Maint: Sewage	1,360	9,340	6,050	5,458	1,455	2,500	6,000	140.00%
Vehicle: Fuel	5,752	6,502	6,062	12,431	1,754	6,500	6,500	0.00%
Vehicle: Repair & Parts	5,680	6,850	9,973	9,695	784	12,000	12,000	0.00%
Bldg. Repair Materials	18,874	24,752	27,707	29,819	13,689	23,000	23,000	0.00%
Landscaping Supplies	7,087	7,557	8,966	8,453	2,950	-	21,000	n/a
Soil & Gravel	-	-	-	4,262	300	3,800	3,800	0.00%
Fertilizers	-	-	-	3,620	-	5,000	5,000	0.00%
Seeds & Plants	-	-	-	-	973	1,200	2,500	108.33%
Plumbing Supplies	950	968	809	1,324	-	800	800	0.00%
Electrical Supplies	2,445	693	2,709	2,703	4,694	2,500	2,500	0.00%
Other Supplies	3,488	9,461	3,007	5,382	2,122	5,500	5,500	0.00%
Contract Svc: Facilities	53,856	54,381	42,502	43,956	15,160	45,000	45,000	0.00%
Contract Svc: Trees	16,990	22,798	41,352	40,531	9,480	30,000	30,000	0.00%
Rentals	1,391	3,255	608	4,033	448	2,000	2,000	0.00%
Other	468	125	319	819	530	600	600	0.00%
Capital Outlay	-	-	-	62,431	-	406,000	445,000	9.61%
Transfer Out	201,328	705,779	251,845	219,780	-	-	-	n/a
	479,304	1,024,605	549,607	615,887	100,085	691,479	757,382	9.53%
	926,702	1,466,692	1,017,499	1,151,986	356,713	1,281,955	1,384,213	7.98%

General Fund Expenditures: Utilities

	Actual FY 16	Actual FY 17	Actual FY 18	Actual FY 19	Jul-Dec FY 20	Budget FY 20	Adopted FY 21	Change
Telephone	190,653	115,979	120,740	127,173	39,003	90,000	85,745	-4.73%
Electricity	249,258	263,037	256,415	289,581	121,708	260,000	275,000	5.77%
Gas	53,810	84,971	100,359	92,521	27,285	70,000	85,000	21.43%
Fuel Oil	36,276	49,168	68,291	91,751	45,262	50,000	80,000	60.00%
Sewer	4,474	1,599	1,680	2,166	6,312	2,000	2,000	0.00%
Water	14,772	13,915	15,258	26,196	23,341	15,000	15,000	0.00%
Solid Waste	-	-	-	-	-	-	30,000	n/a
Street Lighting	449,806	471,268	448,769	432,355	172,180	325,000	320,000	-1.54%
	999,049	999,937	1,011,512	1,061,743	435,091	812,000	892,745	9.94%

The Town entered into a new electricity purchase agreement with Direct Energy in 2018 as part of the Energy Purchase program managed by the RI League of Cities and Towns. The new agreement is for two years and reduced our per kWh cost by 24%.

The Town spent \$200,000+ on telephone service in 2017. This includes all general fund departments and enterprise funds. The recent audit of telephone fees resulted in the elimination of unused lines and services with a savings that we are seeing in the current year and project to continue.

The Town has entered into a contract to purchase its streetlights and convert them to LED. The work will start this spring and be completed by the start of fiscal year 2021.

The Transfer Station is now an enterprise fund. We are now accounting for the services provided by the Transfer Station to the General Fund.



General Fund Expenditures: Quonset Development Corp: Municipal Service Agreement (MSA)

North Kingstown and the Quonset Development Corp (QDC) have an agreement where North Kingstown pays for its share of the common area maintenance of the Quonset Business Park that includes roadways, storm drainage, beaches, bike path, and some parking.

- Police and Fire protection in the Park is provided by the Town.
- Roadway improvements and dredging will be managed by QDC via an infrastructure plan.
 - ✓ Dredging is paid 70% Town and 30% QDC.
 - ✓ Roadway improvements are paid 64.25% Town and 35.75% by QDC
 - ✓ Starting in FY 21 Dredging is reported as part of the Allan Harbor Enterprise Fund *

	Actual FY 16	Actual FY 17	Actual FY 18	Actual FY 19	Jul-Dec FY 20	Budget FY 20	Adopted FY 21	Change
Common Areas	361,613	327,503	383,091	414,491	214,022	428,045	440,626	2.94%
Dredging*	70,000	113,150	70,000	71,750	36,750	73,500	-	-100.00%
Roadways	160,354	160,354	167,635	195,932	101,194	202,388	204,750	1.17%
	591,967	601,007	620,726	682,173	351,966	703,933	645,376	-8.32%



General Fund Expenditures: Civic Contributions

	Actual FY 16	Actual FY 17	Actual FY 18	Actual FY 19	Jul-Dec FY 20	Budget FY 20	Adopted FY 21	Change
Well One Health	25,000	15,000	20,000	20,000	10,000	20,000	20,000	0.00%
S County Home Health (VNS)	17,500	17,500	17,500	17,500	8,750	17,500	17,500	0.00%
Neighbor Helping Neighbor	-	-	1,000	1,000	500	1,000	1,000	0.00%
Gateway Health	-	-	4,000	4,000	1,500	3,000	3,000	0.00%
Vet & Mem Day	-	435	2,500	1,000	1,000	1,000	1,500	50.00%
Lafayette Band	-	1,500	1,500	1,500	1,500	1,500	1,500	0.00%
Davisville Library	3,000	6,000	6,000	6,000	11,500	11,500	11,500	0.00%
Willett Library	21,807	6,000	6,000	6,000	11,500	11,500	10,000	-13.04%
Seniors Helping Seniors	-	-	1,000	1,000	-	-	-	0.00%
Gilbert Stuart	-	-	-	-	5,000	5,000	5,000	0.00%
SK Adult Day Care	33,580	33,303	33,099	33,099	34,127	34,127	34,127	0.00%
Wash County Planning	300	3,000	3,000	3,000	-	-	-	0.00%
Arts Association	-	-	-	-	-	5,500	5,500	0.00%
Arts Council	23,999	24,000	20,999	20,999	15,958	19,000	19,000	0.00%
Chamber of Commerce	-	17,569	20,569	20,569	25,000	25,000	25,000	0.00%
Wickford Village Assoc	-	-	-	-	-	-	10,000	100.00%
Plum Beach Garden Club	-	-	-	-	-	-	2,000	100.00%
Tri Town Comm Act	15,520	-	15,500	15,500	20,000	20,000	20,000	0.00%
Other	15,000	-	18,500	17,500	-	-	-	0.00%
Southern RI Volunteers	-	-	-	-	1,306	2,611	2,611	0.00%
	155,706	124,307	171,167	168,667	147,641	178,238	189,238	6.17%

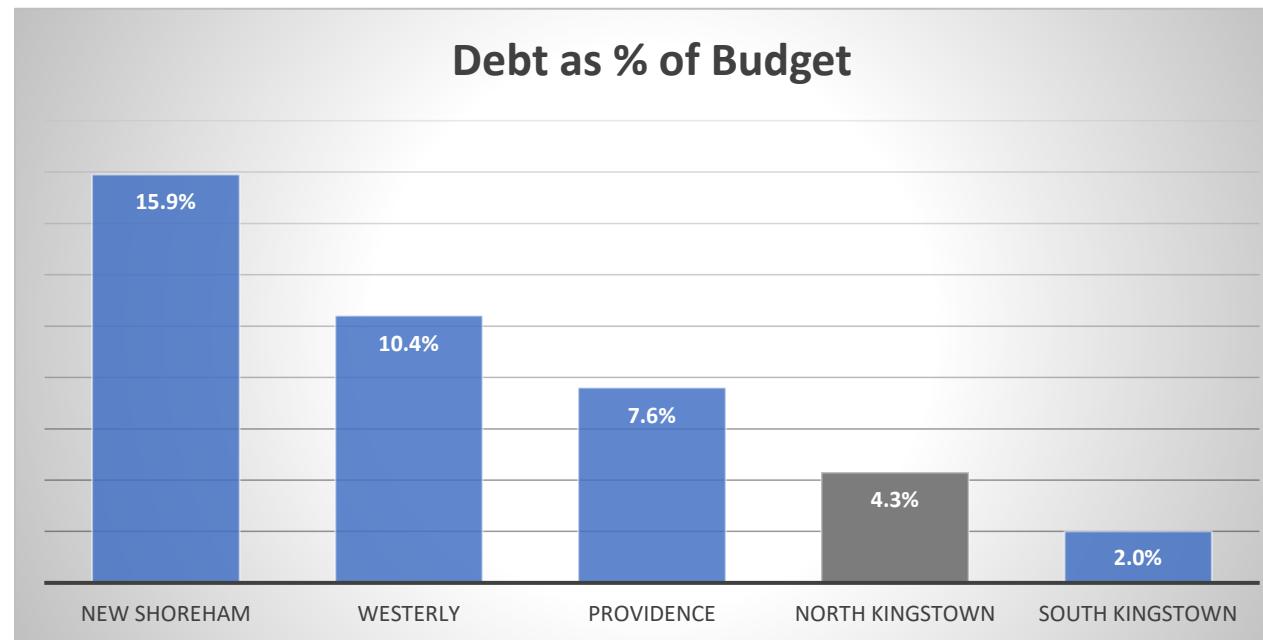


It is a notable desire to support the organizations that support our community. Each year we receive more requests than we can fund. It is recommended that as with many of our other expenditures, an ordinance be developed that limits Civic Contributions to a specific percentage of the general fund budget.

General Fund Expenditures: Debt Service

The Town issues general obligation bonds to provide funds for the construction of major capital facilities and infrastructure. This allows the Town to continue with needed capital upgrades/replacements, while holding a steady fund balance for unforeseen issues.

In the FY21 budget, the Town has allocated 4.18% of the budget to debt repayment.



	FY20 Total Budget	FY20 Budgeted Debt Service	% Debt vs Total Budget
New Shoreham	14,966,003	2,374,842	15.9%
Westerly	96,394,341	9,989,506	10.4%
Providence	770,169,494	58,554,433	7.6%
North Kingstown	103,318,454	4,446,250	4.3%
South Kingstown	98,182,916	1,985,294	2.0%

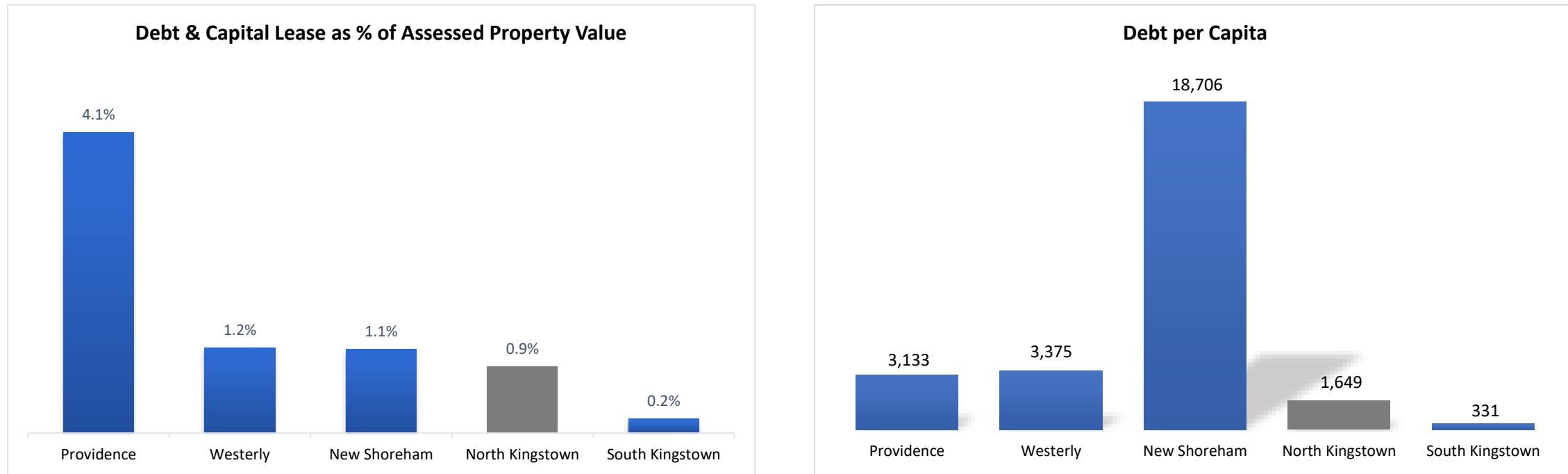
The Town has passed an ordinance that annual debt service is limited to 10% of the general fund budget.

The State of Rhode Island limits debt a municipality may issue to 3% of the full assessed value of taxable property in the Town. North Kingstown has passed an ordinance that reduces that limit to 2%.

North Kingstown currently has a bond rating of Aa2 from Moody's and AA+ from Standard & Poor's.



General Fund Expenditures: Debt Service (cont.)

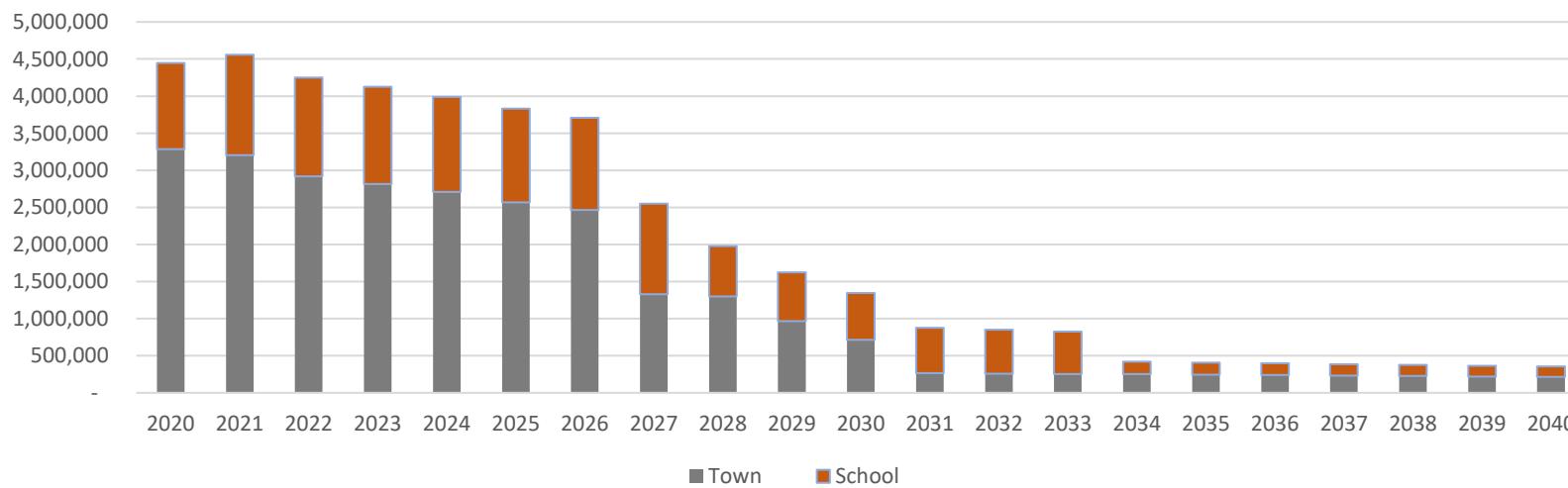


	Total Assessed Value at 12/31/2018	Debt/Lease	% Debt	Debt per Capita	Population
Providence	13,620,614,271	561,842,000	4.1%	3,133	179,335
Westerly	6,499,753,939	75,974,153	1.2%	3,375	22,509
New Shoreham	1,682,281,199	19,342,027	1.1%	18,706	1,034
North Kingstown	4,738,796,600	43,389,304	0.9%	1,649	26,320
South Kingstown	5,218,486,497	10,142,430	0.2%	331	30,650

General Fund Expenditures: Debt Service (cont.)

		Actual FY 16	Actual FY 17	Actual FY 18	Actual FY 19	Jul-Dec FY 20	Budget FY 20	Adopted FY 21	Change
GF Debt Service		5,329,709	5,072,343	4,906,900					
Town	Principal	-	-	-	2,465,540	1,896,000	2,436,000	2,437,000	0.04%
	Interest	-	-	-	748,438	455,355	723,400	768,770	6.27%
School	Principal	-	-	-	985,600	-	735,000	905,000	23.13%
	Interest	-	-	-	405,978	170,146	376,850	447,650	18.79%
New Debt		-	-	-	-	-	175,000	-	n/a
less Refunding		-	-	-	-250000	-	-	-	n/a
TOTAL:		5,329,709	5,072,343	4,906,900	4,355,556	2,521,501	4,446,250	4,558,420	2.52%

Town and School Debt Service as of June 30, 2019
(does not include any planned new debt issuances)



In November 2018, voters approved a bond referendum for \$27.0 million. This is to be split between the Town (\$13.5 million) and the School Department (\$13.5 million).

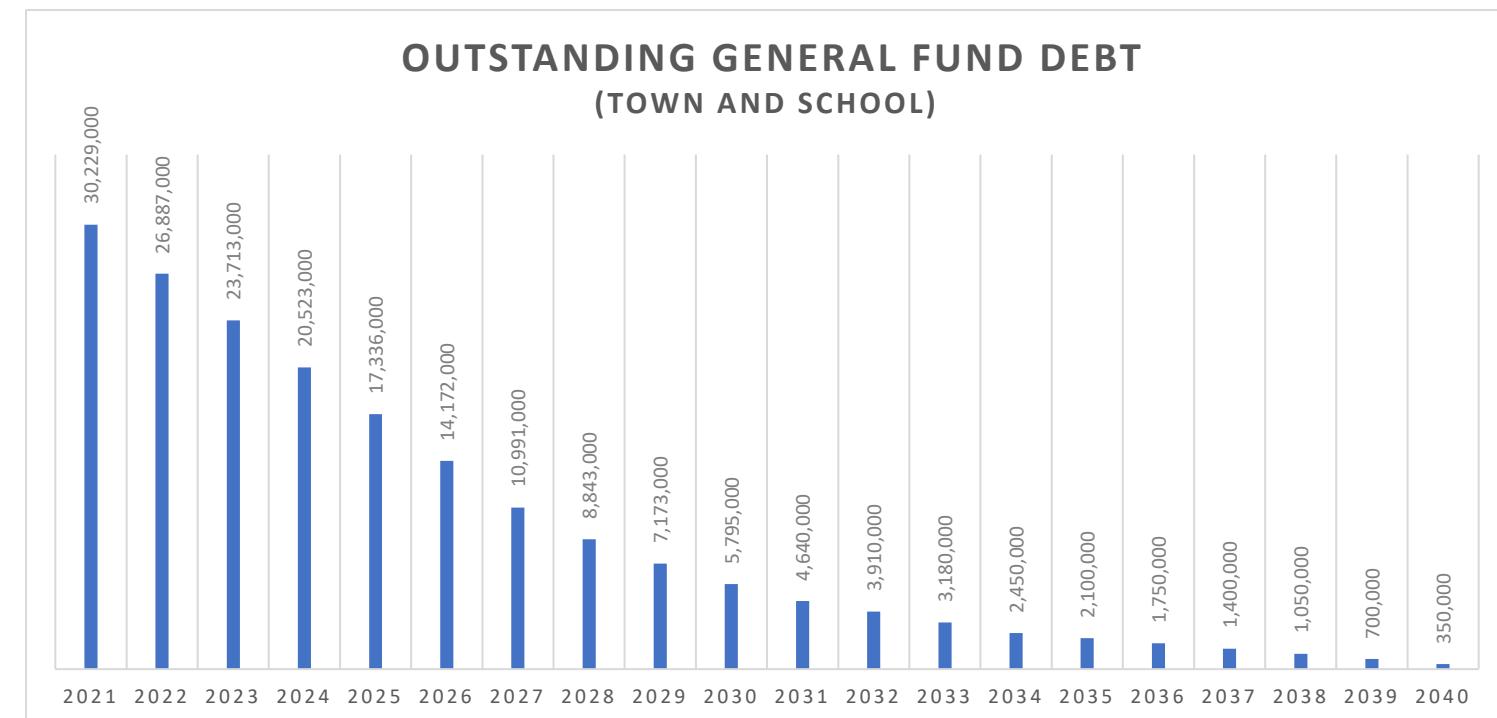
North Kingstown sold bonds/notes in July 2019 totaling \$7,805,000. Projects to be funded include the High School Athletic Field, flooring installation at FP, FC, and SL, planning and construction of updates to Police/Fire HVAC and Library Fire Alarm system, planning for improvements at multiple municipal building, and paving. It is expected that in June 2020 the Town will issue \$7.5 million of additional school and town debt.

General Fund Expenditures: Debt Service (cont.)

Housing Aid

School districts that complete school housing projects for repair, renovation or new construction may be eligible for state housing aid reimbursement. After a district completes the Necessity of School Construction process and receives Board of Education approval, school construction projects are eligible to receive housing aid reimbursement. North Kingstown's housing aid reimbursement share ratio is 35% and is currently set at the minimum reimbursement amount set by the state. This ratio is determined annually. Housing aid also features incentive bonuses for school safety and security, regionalization, and six temporary bonuses.

Housing Aid Received	
FY 2021	958,530
FY 2020	949,516
FY 2019	1,038,497
FY 2018	1,115,384
FY 2017	1,165,824
FY 2016	1,155,481



General Fund Expenditures: Library

Mission: To inspire lifelong learning, advance knowledge, and be a resource that strengthens our community.



Revenues	Actual FY 16	Actual FY 17	Actual FY 18	Actual FY 19	Budget FY 20	Adopted FY 21	Change
Fines & Copies	-	-	29,280	22,152	31,000	25,000	-19.35%
Prior Year Surplus	-	-	-	-	65,239	157,082	140.78%
Town Aid	1,207,979	1,281,019	1,309,135	1,313,709	1,315,000	1,315,000	0.00%
State Aid	266,128	293,678	239,004	278,709	290,338	297,608	2.50%
TOTAL:	1,474,107	1,574,697	1,577,419	1,614,570	1,701,577	1,794,690	5.47%

2019 Activity

140,517 visits to the library
288,852 items circulated
47,759 items received from other libraries for patrons
34,453 items sent to other libraries for their patrons
44,111 audio books and e-books download by patrons
17,505 uses of public internet connection

Programming

3,458 children attended one of 159 pre-school programs
4,496 children attended one of 60 school age children programs
1,111 teens attend one of 226 young adult programs
5,225 attended one of 218 adult programs
26,229 responses to reference questions
20,292 public computer use



Libraries always remind me that there are good things in this world
-Lauren Ward

As a Component Unit the Library maintains its own Fund Balance. As of the June 30, 2019 audit the Library had a Net Position of \$477,4277.

In addition, the Library is beneficiary to several endowments that include the NKFL Fund, the NFKL 2nd Century Fund, Eastwood Fund, Fletcher Fund and Payne Fund

In May 2020 the Library will receive approximately \$100,000 from the sale of the Town Annex in Wickford.

General Fund Expenditures: Library (cont.)

Wages	FY 21 FTE	Actual FY 16	Actual FY 17	Actual FY 18	Actual FY 19	Jul-Dec FY 20	Budget FY 20	Adopted FY 21	Change
Director	1	759,235	765,570	770,926	84,202	39,574	82,098	89,058	8.48%
Deputy Director	1	-	-	-	62,451	29,972	62,883	68,863	9.51%
Librarians	5	-	-	-	245,699	122,945	261,577	281,558	7.64%
Library Assts	3	-	-	-	135,349	65,114	178,219	112,860	-36.67%
Library Aid	0.8	-	-	-	23,049	10,987	18,662	26,133	40.03%
Library Associate	1	-	-	-	42,513	19,628	43,085	44,054	2.25%
Library Tech	3	-	-	-	86,892	41,327	110,276	84,115	-23.72%
Clerks	2	-	-	-	61,305	29,760	64,652	66,510	2.87%
Custodians	1.4	-	-	-	46,737	20,298	52,409	54,400	3.80%
Termination		-	-	24,094	935	-	-	-	0.00%
Overtime		-	16,881	16,194	16,335	6,171	15,000	20,000	33.33%
	18.2	759,235	782,451	811,214	805,467	385,776	888,861	847,551	-4.65%
Benefits									
Payroll Taxes		57,503	58,281	59,480	59,869	28,605	67,998	64,838	-4.65%
Retirement		128,567	133,184	127,375	134,882	66,119	144,151	146,571	1.68%
Health Ins (net)		101,004	107,361	128,950	126,659	61,405	98,626	140,631	42.59%
Dental (net)		5,590	6,292	7,892	7,637	3,266	8,157	7,155	-12.28%
Life Insurance		2,861	2,878	2,992	2,554	1,361	2,738	2,738	0.00%
Retiree Healthcare (13)		31,700	33,927	37,250	44,113	22,180	43,514	43,815	0.69%
		327,225	341,923	363,939	375,714	182,936	365,184	405,748	11.11%



General Fund Expenditures: Library (cont.)

Operations	Actual FY 16	Actual FY 17	Actual FY 18	Actual FY 19	Jul-Dec FY 20	Budget FY 20	Adopted FY 21	Change
Dues & Memberships	249	330	353	300	225	350	320	-8.57%
Training	717	896	2,435	2,120	1,124	3,000	3,000	0.00%
Travel	1,285	1,025	1,479	1,555	332	1,500	1,500	0.00%
Office: Forms & Supplies	-	-	183	718	9,103	8,000	8,000	0.00%
Office: Equip Rental	3,803	4,459	4,908	5,813	-	5,000	5,000	0.00%
Office: Maintenance	11,193	14,036	6,290	205	-	6,000	6,000	0.00%
Technology Upgrades	5,252	4,872	19,447	19,447	3,771	18,000	15,000	-16.67%
Telephone	4,438	4,450	4,163	5,580	3,361	4,800	4,500	-6.25%
Postage	1,000	1,000	1,000	1,000	-	1,000	1,000	0.00%
Books & Publications	164,800	158,723	150,300	159,942	66,447	175,000	175,000	0.00%
Allocated Expenses	-	8,500	12,000	-	19,646	50,000	51,305	2.61%
Contract Services	40,329	43,342	44,639	44,639	35,872	44,841	47,606	6.17%
Utilities: Electricity	52,059	61,197	55,397	59,008	30,242	60,000	60,000	0.00%
Utilities Gas / Fuel Oil	9,995	12,802	15,808	20,870	5,501	17,500	22,000	25.71%
Utilities: water	715	1,073	988	1,015	1,294	1,250	1,800	44.00%
Rubbish	606	621	929	805	410	1,000	1,000	0.00%
Insurance: Prop & Liab	18,712	20,798	14,527	53,520	55,790	14,000	40,779	191.28%
Insurance: Work Comp	-	-	5,873	2,988	2,375	6,000	3,195	-46.75%
Exterior Maint	12,352	27,784	11,522	11,522	1,158	12,000	12,000	0.00%
Interior Maint	37,260	19,329	33,521	33,521	20,883	22,000	23,000	4.55%
Davisville Library	-	-	-	21,991	23,111	20,000	23,113	15.57%
Willett Library	-	-	-	24,037	26,127	20,000	28,773	43.87%
Supplies: Repairs	1,422	1,000	1,940	1,940	308	2,000	2,000	0.00%
Supplies Janitorial	3,969	4,058	4,541	4,541	1,060	5,000	5,500	10.00%
	370,156	390,295	392,243	477,077	308,140	498,241	541,391	8.66%
Total	1,456,616	1,514,669	1,567,396	1,658,258	876,852	1,752,286	1,794,690	2.42%

General Fund Expenditures: School

School Aid	Actual FY 16	Actual FY 17	Actual FY 18	Actual FY 19	Jul-Dec FY 20	Budget FY 20	Adopted FY 21	Change
Town	47,287,802	48,484,321	50,208,694	52,080,833	26,905,372	53,810,743	53,906,526	0.18%
State Aid	10,693,934	10,897,112	10,749,543	10,124,913	5,243,145	10,383,487	11,808,025	13.72%
School Capital*	-	376,995	-	500,000	186,724	-	400,000	n/a
	57,981,736	59,758,428	60,958,237	62,705,746	32,335,241	64,194,230	66,114,551	2.99%

* an additional \$30,261 was paid to school capital in January 2020.

School	Actual FY 16	Actual FY 17	Actual FY 18	Actual FY 19
Revenue	66,229,453	67,410,685	64,517,552	65,979,200
Expenditures	<u>65,301,102</u>	<u>66,218,089</u>	<u>63,826,513</u>	<u>65,044,182</u>
Surplus	928,351	1,192,596	691,039	935,018
Transfer Out - Cap	491,205	1,472,931	1,243,603	958,873



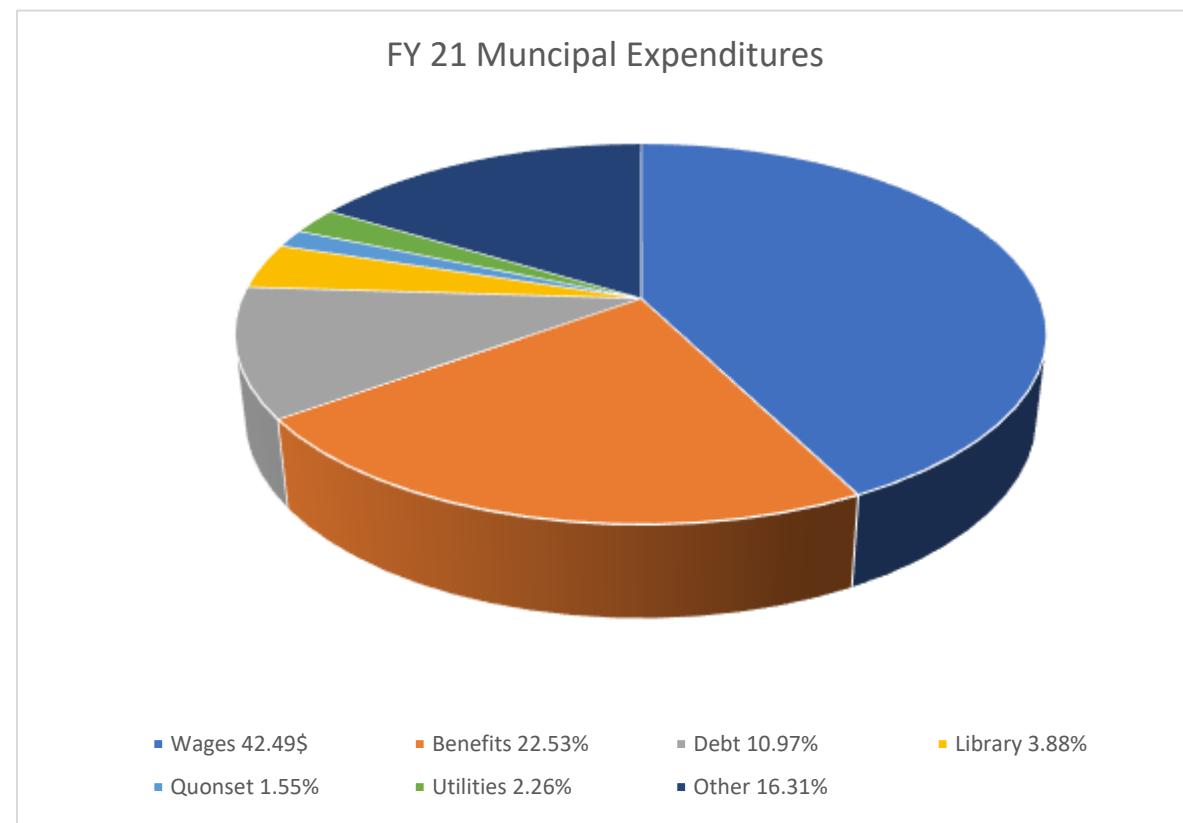
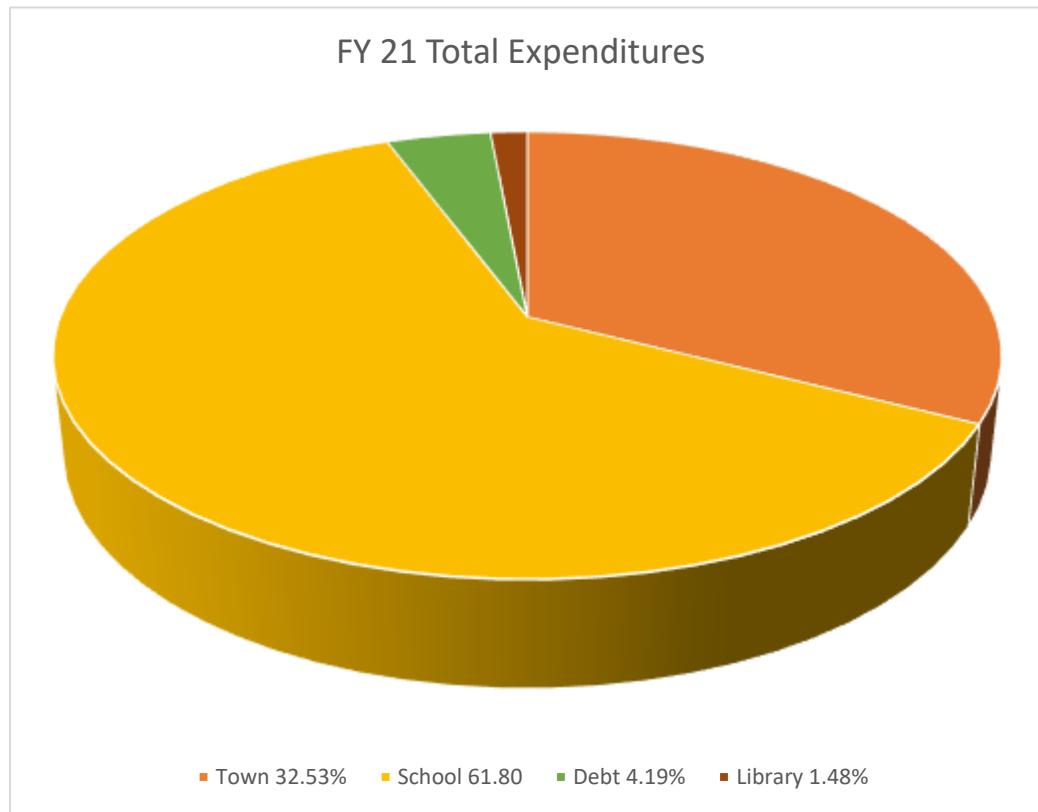
Philip Auger, Ph.D. – Superintendent



General Fund Expenditures: Summary

	Actual FY 16	Actual FY 17	Actual FY 18	Actual FY 19	Jul-Dec FY 20	Budget FY 20	Mgr. FY 21	% Change
Town Council	107,649	48,089	51,024	76,655	25,695	89,614	69,614	-22.32%
Town Manager	290,052	234,208	242,830	240,958	120,936	312,755	298,007	-4.72%
Town Clerk	384,438	455,622	418,725	279,556	214,670	540,276	527,498	-2.37%
Canvassing	88,276	157,424	55,509	125,378	78,924	112,463	156,307	38.99%
Legal	234,403	258,658	155,606	193,873	102,870	215,000	200,000	-6.98%
Finance	2,739,794	3,400,713	3,355,717	2,794,653	1,963,937	2,944,815	2,790,858	-5.23%
Assessor	202,972	252,220	264,551	258,059	113,737	350,407	304,892	-12.99%
Technology	400,624	493,875	773,351	637,366	313,383	781,280	714,063	-8.60%
Planning	526,182	510,579	518,375	576,657	256,684	826,199	764,932	-7.42%
Code Enforcement	445,860	465,221	418,741	487,480	228,935	500,335	552,196	10.37%
Senior Center	467,002	496,952	562,788	564,931	267,656	602,120	616,826	2.44%
Recreation	-	557,277	508,737	600,236	473,577	654,488	681,174	4.08%
Communications	-	-	-	-	-	-	779,935	n/a
Fire	8,957,450	8,788,495	8,799,775	9,747,348	4,166,699	10,005,398	9,966,984	-0.38%
Police	6,396,866	6,908,080	7,397,763	8,413,984	4,416,327	8,665,978	8,943,950	3.21%
Animal Control	69,515	91,690	105,166	84,530	49,488	101,047	122,178	20.91%
Harbor Master	64,413	66,704	64,507	115,574	53,167	118,361	122,274	3.31%
PW: Admin	238,002	227,417	259,353	359,180	157,932	354,933	369,361	4.06%
PW: Engineering	348,686	354,029	347,581	334,936	152,316	385,834	404,865	4.93%
PW: Highway	2,829,765	3,414,398	3,114,057	2,902,723	1,173,588	3,190,457	3,164,390	-0.82%
PW: Facilities	926,702	1,466,692	1,017,499	1,151,986	356,712	1,281,955	1,384,213	7.98%
Utilities	999,049	999,937	1,011,512	1,061,743	435,091	812,000	892,732	9.94%
Quonset: MSA	591,967	601,007	620,726	682,173	351,966	703,933	645,376	-8.32%
Civic	155,706	124,307	171,167	168,667	147,641	178,238	189,238	6.17%
Debt Service	5,329,709	5,072,343	4,906,900	4,355,556	2,521,481	4,446,250	4,558,420	2.52%
Library	1,474,107	1,574,697	1,548,139	1,592,418	-	1,605,338	1,612,608	0.45%
School Capital	-	376,995	-	500,000	186,724	-	400,000	n/a
School	57,981,736	59,381,433	60,958,237	62,205,746	32,148,517	64,194,230	65,714,551	2.37%
TOTAL:	92,250,925	96,779,062	97,648,336	100,512,366	50,478,653	103,973,704	106,947,442	2.86%

General Fund Expenditures: Summary



Our Employees

North Kingstown is fortunate to have an outstanding team of employees. They have value that cannot be replaced. This includes deep institutional knowledge and relationships that have been developed over many years. They have extensive system, product and process knowledge. Good employees are not easily replaceable.

The Following employees will have at least 25 years of employment with the Town in fiscal year 2021.

Philip Aldrich	Robert Patterson	Thomas Young	Scott Kettelle	John Linacre	Timothy Potvin	Michael Scanlon	Scott Woodruff
Jennifer Bottger	Kimberly Jones	Holly Pierce	Gordon Smith	Donald Reynolds	Martin Bragan	Debra McCall	Melissa Smith
Christopher Winsor	Benny Hammond	Kevin Darcy	Patrick Flanagan	Steven St. Onge	Jeffery St. Onge		



In the past year we have had 22 new employees join our team

Welcome to:

Kerry Rollinson	Debra Bridgham	Alacia Bless	Deborah Garneau
Catherine Billings	John Angell	Randal Shields	Dimitri Filippou
Brian Farrell	Sean Henry	Troy Lavoie	Charles Ganimian
Justin Casale	Adam Littlefield	Lauren Zito	Kristin Jahne
Robert Oliveria	Anna Dauphinee	Marietta Anderson	William Young
Jordon Wagner	Deb Knauss		

Our Employees

In 2019 we lost our longest serving staff member and friend, Al Southwick. Al started working for the Recreation Department part time in December 1969. His position became full time in 1974.

Al developed some of our most popular programs, which included the Summer Playground Camps and the 5th Grade Alton Jones Trip

Al was an advocate for girls' sports and organized the NK Special Olympics.



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Enterprise & Major Special Revenue Funds

Enterprise Fund: Water

The North Kingstown Department of Water Supply is a municipally owned and operated water utility providing both domestic water and fire protection to a population of approximately 24,000 people. The water supply comes from 11 gravel-packed groundwater wells located in the Hunt-Annaquaticket-Pettaquamscutt Sole Source Aquifer.

In addition to the municipal wells, the Department's distribution system includes 5 storage tanks, 2 booster stations, 1,045 fire hydrants and 177 miles of distribution piping.

Base Charge

Consumption Rate per 1,000 Gallons

Meter Size	Quarterly Charge	Single Family Meters	Charge per 1,000 Gallons
5/8 or 3/4 inch	\$ 14.26	< 20,000	\$ 3.28
1 inch	\$ 19.89	20,001 - 40,000	\$ 4.09
1.5 inches	\$ 31.55	40,001 - 75,000	\$ 4.91
2 inches	\$ 38.42	>75,000	\$ 10.00
3 inches	\$ 42.41	Other Meters (5/8 & 3/4 inch)	
		< 20,000	\$ 3.28
		20,001 - 40,000	\$ 4.09
		>40,000	\$ 4.91
Mission: <i>To provide water of adequate quality and quantity to our customers and ensure that the water supply meets quality standards as defined by the Safe Drinking Water Act.</i>		Other Meters 1 inch and greater	
		<200,000	\$ 3.28
		>200,000	\$ 4.09
Irrigation Meters		All	
		All	\$ 4.91



Water Fund: Revenues

	Actual FY 16	Actual FY 17	Actual FY 18	Actual FY 19	Jul Dec FY 20	Budget FY 20	Adopted FY 21	% Change
Water Sales								
Metered Sales	3,244,744	3,284,930	2,876,379	2,831,051	1,649,774	2,701,337	2,780,567	2.93%
Minimum Charge	553,811	553,913	558,161	565,650	296,488	551,595	551,595	0.00%
Unmetered	9,462	8,768	8,972	9,405	5,306	7,600	7,600	0.00%
Surcharges	10,570	12,671	13,764	12,709	108,807	13,136	13,136	0.00%
Int & Penalties	22,288	28,566	29,803	30,459	16,246	14,000	26,000	85.71%
Fire Protection	79,795	77,734	77,869	81,419	41,997	66,669	66,669	0.00%
	3,920,670	3,966,582	3,564,948	3,530,693	2,118,618	3,354,337	3,445,567	2.72%
Rentals & Special Services								
Meter Sales	15,209	9,364	16,312	20,157	11,178	12,500	15,500	24.00%
Meter Rentals	9,549	9,448	9,575	9,581	4,922	9,586	9,586	0.00%
Turn on/off	36,036	33,081	34,846	35,948	17,165	27,625	27,625	0.00%
Installations	42,988	27,861	40,496	46,546	27,142	26,500	32,500	22.64%
Hydraulic Modeling	4,000	(2,000)	6,000	9,260	-	8,000	8,000	0.00%
Approp Infrastructure Replace	-	-	-	-	-	157,920	350,000	121.63%
Approp Prior Year Surplus	-	-	-	-	-	-	912,851	n/a
Other	40,970	33,578	8	6,837	2,518	10,000	10,000	0.00%
	148,752	111,332	107,237	128,329	62,925	252,131	1,366,062	441.81%
	4,069,422	4,077,914	3,672,185	3,659,022	2,181,543	3,606,468	4,811,629	33.42%

The RI Water Use and Efficiency Act
has established a residential water use
target of 65 gallons per capita per day.



Water Fund: Expenses

	Actual	Actual	Actual	Actual	Jul Dec	Budget	Adopted	%
	FY 16	FY 17	FY 18	FY 19	FY 20	FY 20	FY 21	Change
Wages								
Director	604,541	846,168	921,093	100,439	20,940	101,839	89,716	-11.90%
Water Quality Specialist	-	-	-	93,901	58,489	70,243	61,225	-12.84%
Clerical	-	-	-	71,861	45,941	80,635	91,036	12.90%
Water Pump Operator	-	-	-	148,450	84,945	163,701	216,550	32.28%
Sr System Operator	-	-	-	54,962	28,345	58,297	-	-100.00%
Foreman	-	-	-	118,168	53,770	66,556	67,747	1.79%
Leadman	-	-	-	55,694	29,387	53,058	113,360	113.65%
Serviceman	-	-	-	124,728	46,087	50,825	202,233	297.90%
Meter/Leak Tech	-	-	-	45,013	25,486	188,923	50,918	-73.05%
Light Equip Operator	-	-	-	-	10,850	39,380	126,120	220.26%
Special Employee	-	-	-	-	-	40,000	17,982	n/a
Termination	-	-	2,819	-	-	1,000	-	n/a
Uniform Allowance	3,300	3,300	3,300	2,945	3,855	3,300	5,850	77.27%
Overtime	68,629	75,150	64,189	73,663	49,055	70,000	80,000	14.29%
	676,470	924,618	991,401	889,824	457,150	987,757	1,122,737	13.67%
Benefits								
Payroll Taxes	68,786	76,471	75,316	65,864	33,672	75,563	85,638	13.33%
Retirement	146,642	163,462	167,591	198,864	68,989	162,566	178,378	9.73%
Health Insurance (net)	145,521	144,175	121,663	153,455	80,941	130,471	200,536	53.70%
Dental Insurance (net)	9,527	9,183	9,813	9,567	4,430	10,912	10,873	-0.36%
Life Insurance	3,146	3,110	3,214	2,931	1,661	3,369	3,791	12.53%
Retiree Healthcare	67,067	68,796	65,090	42,140	38,331	72,434	71,504	-1.28%
	440,689	465,197	442,687	472,821	228,024	455,315	550,720	20.95%

All Water Department Operational employees must be certified in Drinking Water Distribution and Treatment

Water Fund (cont.)

Operations	Actual	Actual	Actual	Actual	Jul Dec	Budget	Adopted	%
	FY 16	FY 17	FY 18	FY 19	FY 20	FY 20	FY 21	Change
Dues & Conferences	1,855	2,337	2,519	3,057	336	3,600	3,200	-11.11%
Tuition & Training	2,272	3,737	3,077	2,726	3,109	4,000	4,000	0.00%
Travel	663	247	31	-	-	800	500	-37.50%
Office	6,567	4,338	6,019	3,749	6,786	4,300	7,400	72.09%
Postage	19,881	8,992	18,955	17,951	7,296	25,000	25,000	0.00%
Allocated Services	-	500	7,500	128,920	43,090	86,179	94,339	9.47%
Reg & Licenses	14,437	14,379	14,698	14,464	420	16,060	15,810	-1.56%
Propane	14,825	15,953	22,407	24,023	8,284	22,000	22,000	0.00%
Electricity	307,808	323,032	227,626	258,498	143,901	325,000	290,000	-10.77%
Telephone	45,807	44,537	25,355	20,578	8,172	45,000	30,000	-33.33%
Communication Maint	2,533	4,698	5,052	4,686	2,821	4,000	7,500	87.50%
Alarm	-	-	3,919	40	-	-	4,000	n/a
Safety Equip	1,004	977	934	3,461	4,210	3,000	5,000	66.67%
Hand & Power Tools	2,478	1,571	2,981	2,838	14,215	10,000	10,000	0.00%
Vehicle: Maintenance	30,336	22,845	10,716	36,776	41,472	43,000	43,250	0.58%
Vehicle: Fuel	17,928	17,480	15,884	21,793	10,443	33,660	33,660	0.00%
Cement & Asphalt	20,140	17,508	11,678	4,108	78,292	27,000	11,000	-59.26%
Contract Svc/Consultants	69,581	102,645	91,906	60,783	103,560	129,000	193,000	49.61%
Operation Equip	52,823	48,504	86,174	27,602	73,963	65,000	75,000	15.38%
Legal Services	-	-	-	-	350	1,000	1,000	n/a
Water Main Repairs/Supplies	119,027	63,711	60,512	25,788	48,908	80,000	85,000	6.25%
Lab Testing	30,625	40,573	56,748	30,356	33,984	82,000	82,000	0.00%
Water Supply Chem	93,206	105,458	128,633	131,165	119,245	160,000	160,000	0.00%
Solid Waste	408	261	153	546	234	300	300	0.00%
Insurances	116,564	137,698	133,817	72,114	75,185	-	121,322	n/a
RE Taxes	6,936	26,970	26,913	7,101	6,821	29,000	29,000	0.00%

Water Fund (cont.)

Operations	Actual	Actual	Actual	Actual	Jul Dec	Budget	Adopted	%
	FY 16	FY 17	FY 18	FY 19	FY 20	FY 20	FY 21	Change
WW Mgmt.	1,443	1,699	-	2,376	-	3,000	3,000	0.00%
Advertising	-	-	83	-	-	2,500	1,000	-60.00%
Misc.	2,800	3,565	-	-	-	-	300	n/a
Water Serv & Improv	-	-	-	-	-	-	30,000	n/a
Construction Material	-	-	-	-	-	2,500	2,500	n/a
GWP Consultants	-	-	-	-	-	7,000	-	n/a
GWP So RI Conserv	-	-	-	-	-	1,350	1,350	0.00%
GWP Narrow River	-	-	2,700	2,700	2,700	2,700	2,700	0.00%
GWP Cont Svc	-	-	8,420	-	-	10,000	-	n/a
GWP Engineering & Test	3,519	2,868	1,897	1,989	3,000	5,000	3,000	-40.00%
Debt Principal	142,073	117,547	-	-	179,872	179,872	185,712	3.25%
Debt Interest	-	-	113,988	104,733	51,861	106,754	93,829	-12.11%
Capital Outlay	-	-	-	1,191	-	135,321	65,000	-51.97%
CO Vehicle	51,694	35,648	2,145	83,966	96,251	165,000	-	n/a
ARB System	-	-	-	-	-	2,500	20,000	700.00%
A& E Svc	19,274	3,260	(10,090)	11,370	8,500	20,000	20,000	0.00%
CO: Other	16,260	9,772	8,910	2,712	8,625	51,000	-	n/a
Building Maint	8,879	3,734	2,067	7,122	2,300	30,000	50,000	66.67%
Hydrants	1,585	8,476	8,686	2,714	-	15,000	40,000	166.67%
Pumping Equip	13,398	11,355	36,329	7,631	81,174	50,000	40,000	-20.00%
Const, Meter & Valve	13,930	47,778	14,082	4,227	4,139	50,000	50,000	0.00%
Construction & Oper Equip	-	-	-	18,180	12,838	-	16,500	n/a
Electric Motors	-	-	-	-	-	-	75,000	n/a
Tank Rehab	-	-	-	-	-	25,000	375,000	1400.00%
Well Rehab	-	-	10,346	-	-	100,000	710,000	610.00%
	1,252,559	1,254,653	1,163,770	1,154,034	1,286,357	2,163,396	3,138,172	45.06%
	2,369,718	2,644,468	2,597,858	2,516,679	1,971,531	3,606,468	4,811,629	33.42%

Sewer Fund

The Sewer Division is responsible for the operation and maintenance of the Town's sanitary sewer collection system. The Sewer Superintendent works with the Engineering Division. The Town's wastewater is processed at the Quonset Development Corporation's Wastewater Treatment Facility. Per the Intergovernmental Agreement for Wastewater Service, the Town's flow capacity purchased is capped. Should the project's flow capacity exceed the cap, it would likely result in additional upgrades and cost per the agreement.



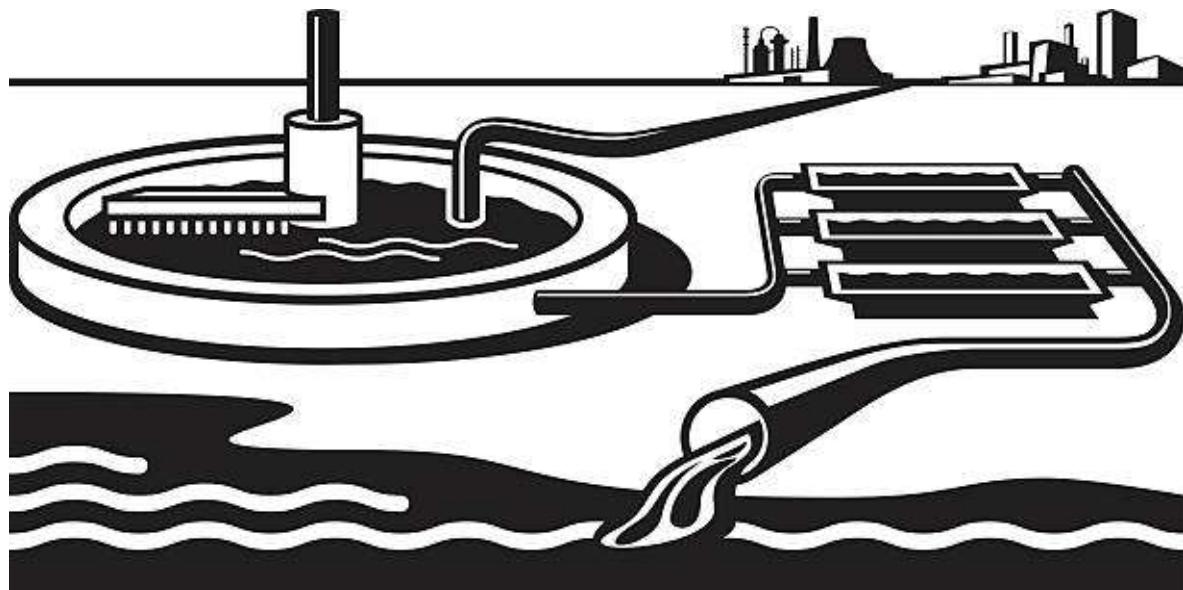
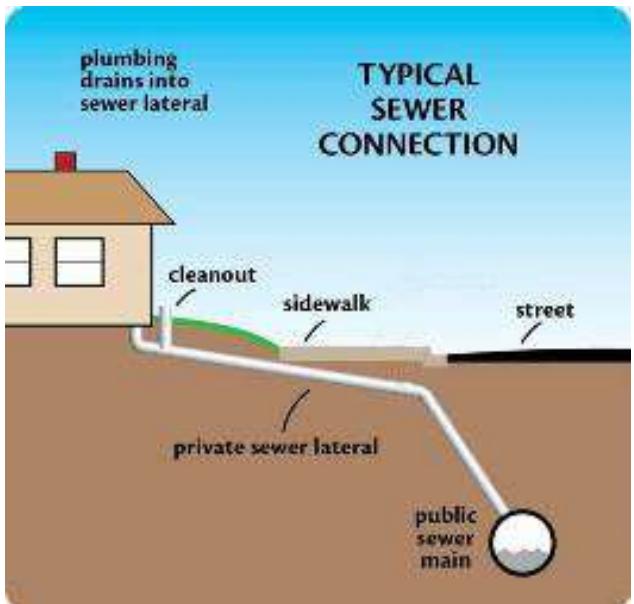
Quonset Wastewater Treatment Facility

Revenues	Actual	Actual	Actual	Actual	Jul Dec	Budget	Adopted	%
	FY 16	FY 17	FY 18	FY 19	FY 20	FY 20	FY 21	Change
Application & Licenses	1,175	550	1,250	1,825	775	3,000	13,000	333.33%
Annual User Charges	128,572	200,021	194,342	730,165	136,395	235,584	235,584	0.00%
Fire/Police Convey Fee	-	-	-	-	-	10,000	-	-100.00%
Post Rd I	8,475,812	702,187	361,854	127,974	383,330	574,000	346,413	-39.65%
IPP Permit Fees	-	-	-	-	-	-	1,000	n/a
Wickford Village	-	-	-	-	-	266,208	139,605	-47.56%
Wickford Point	-	-	-	-	-	160,000	160,000	0.00%
EDU QDC Treatment	107,381	-	-	-	-	196,104	-	-100.00%
Spec Assmt Quidnessett	-	-	-	2,397	18,493	11,400	10,398	-8.79%
Fixed Charge	40,192	46,572	81,002	101,101	62,269	45,000	196,104	335.79%
Debt Service	17,954	20,716	22,339	27,922	17,226	54,432	54,432	0.00%
Assmnt Interest	-	602	1,565	-	-	2,000	299,120	14856.00%
Annual User QDC	269,164	392,770	424,197	469,750	313,188	540,864	540,864	0.00%
CDGB Grant	-	-	-	492,988	-	-	-	n/a
Interest & penalties	260,132	249,995	238,752	336,941	142	109,549	250,000	128.21%
Misc. Income	-	-	-	1,225	-	-	-	n/a
Transfers In	-	-	20,840	33,496	-	-	-	n/a
	9,300,382	1,613,413	1,346,141	2,325,784	931,818	2,208,141	2,246,520	1.74%

Sewer Fund (cont.)

Expenses

Wages & Benefits	Actual	Actual	Actual	Actual	Jul Dec	Budget	Adopted	%
	FY 16	FY 17	FY 18	FY 19	FY 20	FY 20	FY 21	Change
Wages	39,817	44,875	45,490	53,833	28,797	65,000	64,910	-0.14%
Clerk	-	-	795	100	-	22,000	-	-100.00%
Overtime	-	-	(1,301)	2,442	-	-	5,000	n/a
Police Detail	106,391	94,265	109,661	-	-	-	-	n/a
	146,208	139,140	154,645	56,375	28,797	87,000	69,910	-19.64%
Retirement	-	7,958	7,915	10,238	5,540	11,731	12,439	6.04%
Payroll Taxes	11,141	10,644	11,928	4,490	2,431	7,405	4,966	-32.94%
	11,141	18,602	19,843	71,103	36,768	19,136	17,405	-9.05%



Sewer Fund (cont.)	Actual	Actual	Actual	Actual	Jul Dec	Budget	Adopted	%
	FY 16	FY 17	FY 18	FY 19	FY 20	FY 20	FY 21	Change
Operations								
Dues & Conferences	4096	-	-	-	-	500	500	0.00%
Office/Postage	1,361	2,002	1,295	2,709	1,153	5,675	5,850	3.08%
Safety Equipment	-	-	210	-	-	500	500	0.00%
Advertising	-	-	-	-	-	150	150	0.00%
Allocated Cost	1,868	20,000	34,304	132,075	90,105	180,210	92,195	-48.84%
GIS Billing	-	-	-	-	-	4,000	-	-100.00%
Radios SCADA	-	-	-	-	-	1,500	-	-100.00%
Communication Mant	99	149	1,850	1,050	-	-	4,000	n/a
Consultants	25,090	-	1,075	2,373	-	20,000	-	-100.00%
Debt Principal	-	436,866	466,526	-	160,000	696,540	729,633	4.75%
Dept Interest	333,173	283,900	230,860	385,725	107,381	375,900	366,271	-2.56%
Electric	9,883	12,008	13,415	18,116	8,636	20,000	20,000	0.00%
Water	249	186	187	188	58	1,000	1,000	0.00%
Gas	1,041	935	1,112	1,234	1,827	2,000	2,000	0.00%
Insurance	-	11,694	-	8,537	7,504	15,000	8,500	-43.33%
Legal	-	-	4,203	25,029	14,163	10,000	20,000	100.00%
Sewer Renew & replace	3,971	7,385	11,849	7,305	-	10,000	-	-100.00%
Structural Main	-	-	-	-	-	-	40,000	n/a
Vehicle Fuel & Maint	15,817	-	2,764	314	275	4,750	2,770	-41.68%
Capital	-	10,000	-	-	-	25,000	115,105	360.42%
PS Conveyance	-	-	-	10,000	10,000	10,000	10,000	0.00%
Rate Study	-	-	-	-	2,430	20,000	20,000	0.00%
QDC Capital	306,100	349,029	293,088	562,461	123,575	649,280	161,000	-75.20%
QDC Usage	-	-	-	-	-	-	575,000	n/a
Wickford Village	-	4,382	35,298	2823	-8,256	50,000	-	-100.00%
Contingency	8,415	11,480	4,160	720	1,618	-	-	n/a
	711,163	1,150,016	1,102,196	1,160,659	520,469	2,102,005	2,174,474	3.45%
	868,512	1,307,758	1,276,684	1,231,762	557,237	2,208,141	2,261,789	2.43%

North Kingstown Municipal Golf Course (includes Golf Course and Club House)

Revenues	Actual	Actual	Actual	Actual	Jul - Dec	Budget	Adopted	%
	FY 16	FY 17	FY 18	FY19	FY 20	FY 20	FY 21	Change
Green Fees: Daily	877,059	829,536	824,147	820,538	549,686	993,025	860,000	-13.40%
Green Fees: Annual	98,603	87,445	104,940	93,274	64,359	120,000	95,000	-20.83%
Carts: Gas	337,241	310,702	273,402	281,799	204,856	385,000	320,000	-16.88%
Carts: Pull	5,572	2,106	2,303	2,307	1,514	2,000	2,300	15.00%
Driving Range	36,381	35,107	34,870	39,789	25,475	45,000	45,000	0.00%
Club Storage & Rentals	903	765	936	819	937	900	1,000	11.11%
Handicaps	4,960	4,670	3,845	5,130	345	4,000	5,000	25.00%
Sales: Clothing	17,676	8,393	11,835	14,061	8,985	15,000	15,000	0.00%
Sales: Merchandise	33,041	33,054	37,827	37,015	21,269	37,500	39,000	4.00%
Rent: Restaurant	25,003	10,221	20,614	59,341	28,777	54,000	37,550	-30.46%
TOTAL GOLF /CLUB HOUSE REVENUE	1,436,439	1,321,999	1,314,719	1,354,073	906,201	1,656,425	1,419,850	-14.28%



The North Kingstown Golf Course is one of the finest public golf facilities in the state. Its classic layout was designed by Walter Johnson, an associate of Donald Ross. Players consistently rave about the fine playing conditions. In 2018, the course replaced their fleet of carts and made major improvements to the driving range.

North Kingstown Municipal Golf Course (cont.)

	Actual FY 16	Actual FY 17	Actual FY 18	Actual FY 19	Jul-Dec FY 20	Budget FY 20	Adopted FY 21	% Change
Wages								
Club House Manager	330,585	529,141	457,112	72,189	37,985	55,611	75,935	36.55%
Assistant Club House Manager	-	-	-	38,065	17,345	39,316	40,201	2.25%
Superintendent	-	-	-	73,802	39,708	70,000	73,754	5.36%
Assistant Superintendent	-	-	-	52,193	23,821	53,486	54,690	2.25%
Mechanic	-	-	-	57,269	25,558	58,297	59,609	2.25%
Janitor	-	-	-	89,551	21,310	42,769	45,325	5.98%
Uniform Allowance	900	900	900	1,200	1,200	1,200	1,600	33.33%
PT, Seasonal & OT	10,012	9,892	11,644	98,795	51,000	120,000	182,489	52.07%
	341,497	539,933	469,656	483,064	217,927	440,679	533,603	21.09%
Benefits								
Payroll Taxes	37,640	47,064	38,367	41,228	2,872	33,712	46,015	36.49%
Unemployment	-	1,960	-	-	1,329	-	3,000	n/a
Retirement	185,807	77,372	74,073	3,302	4,461	60,399	61,049	1.08%
Health Insurance	37,006	34,457	74,655	64,070	6,682	66,521	58,042	-12.75%
Dental Insurance	3,640	3,567	4,413	3,638	400	3,961	2,989	-24.54%
Life Insurance	1,379	1,390	1,439	1,178	73	1,263	1,264	0.08%
	265,472	165,810	192,947	113,416	15,817	165,856	172,359	3.92%



North Kingstown Municipal Golf Course (cont.)

Operations	Actual	Actual	Actual	Actual	Jul-Dec	Budget	Adopted	%
	FY 16	FY 17	FY 18	FY 19	FY 20	FY 20	FY 21	Change
Mileage Allowance	1,593	930	551	425	931	1,000	560	-44.00%
Dues & Conferences	2,620	2,650	2,821	3,404	1,621	3,000	6,050	101.67%
Office Equip Main	3,677	1,874	6,283	7,591	1,118	3,575	1,275	-64.34%
Telephone	2,359	2,530	627	4,344	1,694	1,700	2,650	55.88%
Electricity	19,905	22,856	81,741	82,969	36,520	68,031	65,000	-4.46%
Gas	4,444	11,667	15,536	13,704	10,327	10,000	17,000	70.00%
Sewer	7,547	3,788	3,979	7,527	5,299	5,000	10,500	110.00%
Water	6,858	7,887	8,995	11,313	5,159	8,000	12,700	58.75%
Solid Waste	12,351	1,866	3,473	3,279	3,685	3,000	3,000	0.00%
Insurance	47,269	52,663	51,863	49,717	49,717	40,000	63,700	59.25%
Rentals	495	5,012	198	430	430	2,000	1,900	-5.00%
Other Ads	380	1,623	3,202	-	-	500	3,040	508.00%
Vehicle Maintenance	38,031	35,809	41,029	26,079	22,476	40,000	22,000	-45.00%
Gas, Oil	-	-	-	20,952	12,522	-	20,000	n/a
Equipment/ Building Repairs	8,200	5,738	15,153	629	-	-	-	n/a
Plumbing Maintenance	-	-	-	4,339	-	-	800	n/a
Hand Tools	-	-	-	366	-	-	1,000	n/a
Debt Interest	4,320	2,211	1,342	-	-	-	-	n/a
Allocated Cost	-	-	4,000	81,919	46,626	93,251	63,773	-31.61%
Return Irrigate to Gen Fund	-	57,135	57,135	57,135	-	57,135	57,135	0.00%
Contract Services	87,504	100,544	93,606	28,738	12,781	80,000	46,000	-42.50%
Alarms System	192	800	6,276	3,773	733	750	750	0.00%
Landscaping Maintenance	8,245	21,741	20,919	4,265	13,709	20,000	20,000	0.00%
Fertilizers	9,754	19,298	14,305	26,013	18,275	20,000	30,000	50.00%
Pest Control Chemical	34,411	43,433	35,110	39,515	40,941	35,000	50,000	42.86%
Bldgs. & Grounds Maintenance	-	-	-	2,980	2,632	-	22,000	n/a
Commodities Other	-	-	18,960	45,888	47,427	30,000	35,000	16.67%

North Kingstown Municipal Golf Course (cont.)

Operations	Actual	Actual	Actual	Actual	Jul-Dec	Budget	Adopted	%
	FY 16	FY 17	FY 18	FY 19	FY 20	FY 20	FY 21	Change
Irrigation System	-	-	-	200	2,890	-	4,000	n/a
Janitorial Supplies	1,443	749	4,826	5,042	3,167	1,000	3,000	200.00%
Merchandise	25,842	20,921	31,116	28,170	2,828	25,000	35,000	40.00%
Golf Cart Lease	-	-	695	10,848	4,207	75,225	75,225	0.00%
Other Capital	-	-	116,477	4,058	54,083	-	-	n/a
	327,440	423,725	640,218	575,612	401,798	623,167	673,058	8.01%
TOTAL GOLF /CLUB HOUSE EXPENSES:	934,409	1,129,468	1,302,821	1,172,092	635,542	1,232,702	1,379,020	12.14%



Allen Harbor

Located at 24 Bruce Boyer Street in the northeast corner of the former Quonset-Davisville Naval Base. Acquired from the Navy, the marina is in a natural sheltered harbor with excellent views of Narragansett Bay. There are 82 moorings, over 100 slips and 3 transient moorings. There is also a boat ramp for public use.

The Marina is open May through October.

Revenues	Actual	Actual	Actual	Actual	Jul - Dec	Budget	Adopted	%
	FY 16	FY 17	FY 18	FY 19	FY 20	FY 20	FY 21	Change
Annual Fees	338,879	350,675	378,327	340,841	261,718	340,000	333,125	-2.02%
Merchandise	2,726	2,538	2,177	2,093	1,897	3,000	2,500	-16.67%
Misc. Revenue	78,182	9,325	18,594	10,254	11,253	18,740	6,000	-67.98%
TOTAL ALLEN HARBOR REVENUES	419,787	362,538	399,098	353,188	274,868	361,740	341,625	-5.56%



Allen Harbor (cont.)

	Actual FY 16	Actual FY 17	Actual FY 18	Actual FY 19	Jul - Dec FY 20	Budget FY 20	Adopted FY 21	% Change
Wages								
Wages	198,597	205,010	201,034	74,295	37,442	65,000	41,000	-36.92%
Seasonal Employees	-	-	-	119,654	76,298	140,000	140,000	0.00%
	198,597	205,010	201,034	193,950	113,740	205,000	181,000	-11.71%
Benefits								
Payroll Taxes/Ins.	29,943	24,396	24,119	19,116	8,701	10,710	13,847	29.29%
Operations								
Office Supplies	117	333	354	404	479	400	1,400	250.00%
Telephone	747	794	743	929	330	900	1,000	11.11%
Electric	7,324	8,941	10,806	10,426	4,176	9,000	9,500	5.56%
Water	4,488	2,846	3,483	2,604	1766	3,200	3,200	0.00%
Fuel Oil	466	600	257	1,134	-	700	-	n/a
Janitorial Supplies	1,430	1,230	1,490	1,156	613	1,400	1,200	-14.29%
Solid Waste	3,507	3,603	4,137	3,794	1,461	3,715	1,500	-59.62%
Vehicle	491	1,736	1,737	1,890	13	2,500	2,000	-20.00%
Insurance	14,054	19,100	18,737	11697	3637	12,000	-	n/a
Unemployment Insurance	-	-	-	-	-	-	2,000	n/a
Other Ads	214	-	-	-	-	100	100	0.00%
Boat Pump Out	640	907	1,091	438	9,296	1,000	1,000	0.00%
Electrical Maint	1,100	-	468	-	646	800	1,000	25.00%
Construction Materials	14,052	19,828	17,227	22,505	16,342	18,000	18,500	0.00%
Landscaping	592	701	1,382	4,508	-	3,200	3,200	0.00%
Contracted Services	43,263	32,741	19,087	14,795	8,525	18,000	18,000	0.00%
QDC Dredging	-	-	-	-	-	-	50,000	n/a
Commodities Other	8,160	9,624	9,130	4,595	8,535	9,000	10,000	11.11%
Allocated Cost	-	-	-	-	-	-	23,178	n/a
	100,645	102,984	90,129	96,392	55,819	84,015	146,778	74.70%
	314,537	323,617	306,542	309,458	178,260	299,725	341,625	13.98%

Transfer Station

Revenues	Actual	Actual	Actual	Actual	Jul - Dec	Budget	Adopted	%
	FY 16	FY 17	FY 18	FY 19	FY 20	FY 20	FY 21	Change
Subdivision Inspection	9,670	10,888	10,000	-	-	-	-	n/a
Tipping Fees Commercial	21,599	24,471	38,447	38,181	12,234	44,426	30,000	-32.47%
Tipping Fees Municipal	133,647	153,757	154,631	157,059	56,688	175,000	170,000	-2.86%
Tipping Fees Residential	129,324	134,955	169,559	191,237	90,980	185,000	170,000	-8.11%
Bag Tags	151,042	186,659	169,139	169,910	65,390	190,000	165,200	-13.05%
SW Single Coupons	-	-	-	3,600	1,050	-	2,500	n/a
Town Service	-	-	-	-	-	-	30,000	n/a
Misc./Use of Scale	2,535	3,290	3,790	3,395	790	4,000	3,250	-18.75%
Over Short	(60)	(129)	(68)	8	8	-	-	n/a
Recycling	20,161	5,025	7,574	584	6,287	1,500	5,000	233.33%
Recycling Bins	1,575	4,218	3,515	-	-	4,000	-	-100.00%
Commercial Yard Waste	160	334	126	250	-	300	300	0.00%
Propane Disposal	215	455	500	525	190	500	500	0.00%
Refrigeration Disposal	7,936	4,902	5,600	6,130	2,563	7,500	4,000	-46.67%
Tire Disposal	974	1,694	1,358	1,492	392	1,500	2,450	63.33%
Mattress Disposal	14,040	5,332	5,332	5,610	1,820	6,000	1,500	-75.00%
	492,818	535,851	569,503	577,981	238,392	619,726	584,700	-5.65%

Prior to FY2019, the Transfer Station had been part of the General Fund. In FY 2019 it was converted to an enterprise fund under the management of the Public Works Department.

**The Transfer Station is located at 345 Devils Foot Road in North Kingstown.
Hours are Tuesday, Friday & Saturday 7:30 AM – 3:00PM.**

To reach the Transfer Station call (401) 295-4766



Transfer Station (cont.)

	Actual	Actual	Actual	Actual	Jul-Dec	Budget	Adopted	%
	FY 16	FY 17	FY 18	FY 19	FY 20	FY 20	FY 21	Change
Wages								
Forman	64,630	71,079	71,119	77,030	26,682	58,597	57,792	-1.37%
Clerk	13,932	18,799	14,513	20,893	5,119	21,397	22,701	6.09%
Overtime	26,035	22,931	29,865	23,647	9,728	25,000	25,000	0.00%
Uniform Allowance	-	300	300	300	300	300	300	0.00%
	104,597	113,109	115,797	121,870	41,829	105,294	105,793	0.47%
Benefits								
Payroll Taxes	7,858	8,353	8,499	7,455	3,066	8,055	5,960	-26.01%
Retirement	14,837	17,387	15,621	14,604	6,288	15,268	16,967	11.13%
Health Insurance	19,772	20,580	22,448	20,701	9,492	16,014	17,238	7.64%
Dental Insurance	1,248	1,244	1,309	1,195	496	1,206	1,080	-10.45%
Life Insurance	367	391	419	332	151	421	338	-19.71%
	44,082	47,955	48,296	44,287	19,493	40,964	41,583	1.51%

Transfer Station (cont.)

Operations	Actual	Actual	Actual	Actual	Jul-Dec	Budget	Adopted	%
	FY 16	FY 17	FY 18	FY 19	FY 20	FY 20	FY 21	Change
Solid Waste	211,488	216,700	216,058	267,101	242,687	245,000	285,000	16.33%
Contractual Services	92,990	101,307	110,561	120,061	82,983	115,000	110,000	-4.35%
Curb Side Collection Bags	4,000	3,605	4,144	4,190	-	4,400	4,400	0.00%
Recycling Pick Up	-	-	395,083	-	-	-	-	in DPW
Const & Operating Equip	7,984	3,983	6,406	9,867	4,100	10,000	0	-100.00%
Office	227	430	471	389	69	450	250	-44.44%
Gas & Diesel/Vehicle	13,064	2,508	9,880	9,372	4,297	10,317	7,517	-27.14%
Allocated Cost	-	-	-	105,076	42,058	84,116	25,872	-69.24%
Insurance	-	-	-	30,163	28,646	-	-	n/a
Janitorial Supplies	-	-	62	-	-	-	50	n/a
Commodities: Other	-	562	178	30	41	200	150	-25.00%
Safety Equip	82	35	-	35	-	25	25	0.00%
License Fees	3,000	-	-	3,000	-	3,000	3,000	0.00%
Lab & Testing	855	858	306	298	-	860	860	0.00%
Legal Ads	-	-	-	-	-	100	200	100.00%
Capital	-	-	29,410	-	-	-	-	n/a
	333,690	329,988	772,559	549,582	404,881	473,468	437,324	-7.63%
	482,369	491,052	936,652	715,739	466,203	619,726	584,700	-5.65%



Municipal Court

Municipal Court hears and determines cases of violation of Town Ordinances, included Minimum Housing and Zoning. It also has jurisdiction over traffic violations brought by the North Kingstown Police Department including parking tickets.

Any surplus in this fund is earmarked for equipment purchases by the Town's Police Department. In FY 2019 the Municipal Court had 24 sessions hearing 1,470 cases.

David F. Riley Municipal Judge

	Actual FY 16	Actual FY 17	Actual FY 18	Actual FY 19	Jul - Dec FY 20	Budget FY 20	Adopted FY 21	% Change
Revenues	302,353	234,900	204,984	162,265	120,162	240,000	225,000	-6.25%
Operations								
Judge Stipend	8,775	9,275	6,500	2,500	-	15,000		-100.00%
Legal/Prosecution	-	-	26,000	15,000	8,818	20,000	16,000	-20.00%
Police Overtime	20,520	21,164	16,099	13,934	10,303	20,000	25,000	25.00%
Special Employee	-	-	-	3,025	3,725	-	15,000	n/a
Health & Dental	-	-	-	1,305	1,438	-	-	n/a
Payroll Taxes	-	-	8,668	1,442	1,029	1,530	3,060	100.00%
Allocated Cost	-	-	129,532	31,079	45,407	90,813	39,350	-56.67%
Postage	29	6	12	81	-	-	500	n/a
Dues & Meetings	1,238	936	1,001	-	-	1,000	1,200	20.00%
Travel	3,158	2,005	2,976	-	-	2,000	2,000	0.00%
Office Supplies	8,089	8,415	8,260	7,542	7,102	9,000	12,500	38.89%
Printing & Books	912	134	139	835	-	1,300	1,700	30.77%
RITT Fines	54,693	35,990	38,878	35,396	22,908	50,000	50,000	0.00%
RITT Violations	8,680	6,772	6,244	6,100	3,636	10,000	10,000	0.00%
RIHWY - RITT	17,276	14,425	12,325	10,165	6,114	18,000	18,000	0.00%
Emergency Med Assmt	-	378	923	757	538	1,000	1,000	0.00%
Legal Advertising	-	-	-	-	-	200	200	0.00%
Res Public Safety Equip	3,975	11,785	-	-	-	157	29,490	18683.44%
	127,345	111,285	257,557	129,161	111,018	240,000	225,000	-6.25%

Other Funds

The Budget Document focuses on the general fund, enterprise funds, and major special revenue funds.

The Town and School Department maintains various special revenue, capital trustee and permanent funds. For more information on these accounts, one should refer the annual audited financial statements.

Tax Exemption Programs

Exemptions are available to North Kingstown Residents only:

Applications must be filed by March 15th prior to the first tax bill each year

Certified Blind Residents (Doctor's Certificate Required)

Elderly – Real Estate Only – 15 years ownership and current resident

Elderly Income – Real Estate Only – based on income guidelines

Totally Disable Under 65 – Real Estate only – based on income guidelines

Poverty/Infirmitiy – Real Estate Only – based on income guidelines

Gold Start Parent – one per household

100% Disabled Veteran

Prisoner of War

Disabled Veteran in "Special Housing"

Veterans & Widows – DD-214 Form – Honorable Discharge/Served Honorably – State Required Dates of Service

World War I (Actually Serviced) April 6, 1917 – November 11, 1918

World War II (Actually Serviced) December 7, 1941 – December 31, 1946

Korea (Actually Serviced) June 27, 1950 – January 31, 1955

Vietnam (Actually Serviced) February 28, 1961 – May 7, 1975

Grenada (Actually Serviced) October 23, 1983 – November 21, 1983

Lebanon (Actually Serviced) January 1, 1983 – August 1, 1984

Persian Gulf, Haitian, Somalian, Bosnia (Actually Serviced) August 2, 1990 – May 1, 1994

Or any undeclared conflict for which a campaign ribbon or expeditionary medal was earned

Interstate Commerce – Application must be filed by March 15

Farm, Forest, Open Space Program – Application must be filed by March 15

School Department Budget Summary

NORTH KINGSTOWN SCHOOL DEPARTMENT FY21 GENERAL FUND BUDGET FISCAL YEARS 2017 THRU NORTH KINGSTOWN SCHOOL COMMITTEE FY21 BUDGET 2/18/20										
Object Code	Object Description	2016-17 Actual	2017-18 Actual	2018-19 Actual	2019-20 Budget 5/21/19	2019-20 Projected	2020-2021 NKSC 2/18/20 FY20 TO FY21	\$ Increase FY20 TO FY21	% Increase FY20 TO FY21	
REVENUES										
41210	Other Taxes-Local Govt Unit	\$ 48,484,321	\$ 50,208,694	\$ 52,080,833	\$ 53,810,743	\$ 53,810,743	\$ 55,855,551	\$ 2,044,808	3.80%	
41310	Tuition From Individuals	81,537	100,438	106,958	85,000	106,000	100,000	(6,000)	-5.66%	
41321	Tuitions From Other Leas	2,043,758	2,643,898	3,003,977	3,606,000	3,695,000	3,567,000	(128,000)	-3.46%	
41510	Investment Earnings - School	0	0	0	0	50,000	50,000	0	0.00%	
41707	Other Fees	2,644	8,211	72,029	0	68,000	60,000	(8,000)	-11.76%	
41940	Sale/Rental Of Textbooks	0	23	15	0	0	0	0	0.00%	
41960	Refund Prior Yr Expenses	106,038	21,115	59,248	8,000	45,746	8,000	(37,746)	-82.51%	
41990	Miscellaneous Revenue	0	0	0	2,500	0	0	0	0.00%	
43101	State Aid-Unrestricted	10,894,844	10,746,886	10,124,913	10,383,487	10,486,289	11,000,000	513,711	4.90%	
44202	Medicaid Revenue	377,925	499,673	425,903	400,000	400,000	400,000	0	0.00%	
45301	Sale Of School Property	0	4,015	1,900	0	0	0	0	0.00%	
46101	Refunds-Current Year	0	0	0	0	0	0	0	0.00%	
TOTAL REVENUES		\$ 61,991,096	\$ 64,232,952	\$ 65,875,776	\$ 68,295,730	\$ 68,661,778	\$ 71,040,551	\$ 2,378,773	3.46%	
EXPENDITURES										
51	Salaries	\$ 35,647,320	\$ 36,312,322	\$ 37,148,800	\$ 38,069,691	\$ 38,655,000	\$ 39,624,729	\$ 969,729	2.51%	
52	Employee Benefits	13,410,670	13,944,745	14,206,423	15,371,053	15,028,658	15,808,600	779,942	5.19%	
53	Purchased Services	1,947,335	2,285,441	2,476,019	2,860,672	2,581,513	2,678,935	97,422	3.77%	
54	Pur Property Svcs	2,552,581	2,653,755	2,774,857	3,030,050	2,981,447	3,101,570	120,123	4.03%	
55	Other Purchased Svcs	5,341,156	5,450,182	5,804,963	6,269,114	6,279,064	7,128,505	849,441	13.53%	
56	Supplies	1,820,835	2,020,791	1,983,121	2,192,575	2,172,328	2,114,872	(57,456)	-2.64%	
57	Capital Equip & Property	622,553	654,814	500,444	400,045	416,957	486,100	69,143	16.58%	
58	Debt Service & Misc	129,453	200,310	149,554	147,530	158,313	147,240	(11,073)	-6.99%	
TOTAL EXPENDITURES		\$ 61,471,904	\$ 63,522,360	\$ 65,044,181	\$ 68,340,730	\$ 68,273,280	\$ 71,090,551	\$ 2,817,271	4.13%	
Increase over prior year		-	3.34%	2.40%	5.07%	-0.10%	4.13%			
Surplus/(Deficit) before Interfund Xfers		\$ 519,162	\$ 710,592	\$ 831,595	\$ (45,000)	\$ 388,498	\$ (50,000)	\$ (5,000)	0.00%	
INTERFUND TRANSFERS										
45208	Transfer In-Indirect Cost	55,953	59,060	59,045	45,000	50,000	50,000	0	0.00%	
45209	Transfer In-Miscellaneous	52,417	225,540	44,379	0	0	0	0	0.00%	
45210	Transfer In-Payroll Fund	77,848	0	0	0	0	0	0	0.00%	
59102	Transfer Out-Capital Imprv Fund	(1,472,931)	(1,243,603)	(955,373)	0	0	0	0	0.00%	
59104	Transfer Out-Summer School	0	0	0	0	0	0	0	0.00%	
59105	Transfer Out-Miscellaneous	0	(12,500)	(3,500)	0	0	0	0	0.00%	
TOTAL INTERFUND TRANSFER!		\$ (1,286,713)	\$ (371,503)	\$ (855,449)	\$ 45,000	\$ 45,000	\$ 50,000	\$ -	0.00%	
Surplus/(Deficit) after Interfund Xfers		\$ (767,551)	\$ (260,911)	\$ (23,854)	\$ -	\$ 433,498	\$ -	\$ (5,000)	0.00%	
FUND BALANCE-GAAP BASIS										
Changes to Fund Bal		14,842	0	0	0	0	0	0	0.00%	
Prior Year Fund Balance		2,785,889	2,033,180	1,772,270	1,748,416	1,748,416	1,748,416	0	0.00%	
Fund Balance Subtotal		2,033,180	1,772,270	1,748,416	1,748,416	1,748,416	1,748,416	0	0.00%	
Reserve for Prior Year Encumb		417,633	179,139	117,994	117,994	117,994	0	(117,994)	0.00%	
Total Fund Balance		\$ 2,450,613	\$ 1,951,409	\$ 1,866,410	\$ 1,866,410	\$ 1,866,410	\$ 1,748,416	\$ (117,994)	-6.32%	

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