



Town of North Kingstown, Rhode Island

Town Council Adopted Budget Fiscal Year July 1, 2020 – June 30, 2021 Budget
Adopted May 4, 2020

THE POWER FOR PROGRESS IS CREATED WHEN A COMMUNITY EMBRACES WHAT IT CARES ABOUT



Town of North Kingstown, Rhode Island

33Office of the Town Manager
100 Fairway Drive
North Kingstown, RI 02852
Web: www.northkingstown.org



March 16, 2020 (updated May 2020)

Council Members,

In accordance with the Charter of the Town of North Kingstown, I hereby submit to you the Annual Budget for the Fiscal Year ending June 30, 2021. This budget continues to build on our success over these past few years. The Fiscal Year 2021 Budget continues our conservative approach to budgeting, the establishment of a strong and stable fund balance, strong budgetary flexibility and controlling debt. This policy, along with working together with all facets of our government, will provide a strong financial base as we grow economically and provide a quality of life second to none here in North Kingstown.

This is the third year of the budget format we introduced in Fiscal Year 2019. We continue to receive many positive comments from residents and officials on this informative and transparent format and look to improve upon it each and every year.

I want to recognize the outstanding work of our Department Heads, Finance Department and all employees. The Fiscal Year 2021 Budget reflects a zero-based budgeting process as required by the Town Council and is the result of Department Heads assessing their needs and compiling the version you have before you.

Municipal budgeting continues to be challenging and this year was no exception. As we propose this budget, cities and towns face uncertainty with the Governor's Budget narrowing the car tax relief for Fiscal Year 2021 and extending the phase out another five years. It is crucial that we have a fast resolution to this issue so we can provide this relief to our taxpayers without delay.

I am proud to report that we have reestablished our Unassigned Fund Balance to a high of \$13.2 million at the end of Fiscal Year 2019. We expect to build further on this surplus when we end Fiscal Year 2020. This is in conformance with the Town Council's policy of maintaining a fund balance between 8% and 15%. As we approach this 15% ceiling, we will then, per the Fund Balance Policy, consider the excess for one-time expenditures that are non-recurring in nature. This reestablishment of our Fund Balance and sound governmental budgetary practices has led to a strong rating of AA+ with only 3 communities (Barrington, Little Compton and Portsmouth) having a higher rating of AAA.

We continue to improve tax collections as our Real Estate collection percentage has exceeded 98.5% and our Motor Vehicle collection percentage has reached almost 91%. These accomplishments provide direct tax relief to our residents.

The following is a breakdown of the projected revenue necessary to fund the General Fund portion of the Fiscal Year 2021 Budget:

| <u>Revenue Source</u> | <u>FY2021 Budget</u> |
|----------------------------------|----------------------|
| Education Aid | \$ 11,808,025 |
| Library Aid | \$ 297,608 |
| School Housing Aid | \$ 958,530 |
| Motor Vehicle Phase Out | \$ 1,060,828 |
| Hotel, Meal and Beverage Revenue | \$ 721,213 |
| Departmental Revenue | \$ 3,732,151 |
| State Aid | \$ 361,034 |
| Prior Year Taxes & Interest | \$ 1,800,000 |
| QDC Pilots | \$ 3,676,856 |
| Other | \$ 1,530,974 |
| FY 2021 Tax Revenue | \$ <u>81,000,243</u> |
| TOTAL | \$106,947,442 |

While we are updating assessment figures daily, we are projecting a tax rate of \$17.09 necessary to fund the Fiscal Year 2021 Budget. This is a 0.00% increase over last year's rate of \$17.09. North Kingstown residents will experience tax relief as a result of the Motor Vehicle Phaseout Program.

The Fiscal Year 2021 Budget, along with the utilization of a portion of our Fiscal Year 2020 Surplus and unrestricted accounts, will result in some exciting projects and initiatives over the next 15 months. Among them are:

- The renovation and improvements to numerous parks and playgrounds throughout the Town.
- Funding of \$400,000 towards School Department Capital.
- Town-wide Wellness Program
- Security upgrades to our Town's public buildings
- Civilianization of Dispatch
- Moving the Recreation Budget to the General Fund

The Fiscal Year 2021 Budget also provides funding for each of the 6 municipal priorities of the Asset Management’s Capital Improvement Plan. They are:

- Funding (\$500,000) Road Maintenance Budget
- Initial stages of the Gilbert Stuart Road Bridge Reconstruction
- Playground Renovations
- Rehabilitation/Replacement of Well #10
- Rehabilitation of the Bow Hunter Tank
- Water Main Condition Assessment

In addition to the initiatives funded in the Fiscal Year 2021 Budget, we have begun the initial steps towards the future of Recreation and Public Safety in North Kingstown. Working Groups have been established to begin studying the feasibility of a Recreation Center as well as our infrastructure needs for our Public Safety Complexes. I look forward to reporting on this progress in the months and years ahead.

Our community is home to an outstanding and strong performing School System. I want to recognize Superintendent Phil Auger and the North Kingstown School Committee for their dedication and commitment towards excellence. I look forward to our continued relationship and partnership on behalf of the students of North Kingstown.

The North Kingstown Education Budget comprises 62% of the General Fund Budget. While the State Education Funding Formula increased state aid this year, we need a revised formula to provide some budget certainty, recognition and financial support of the outstanding performance of systems like North Kingstown and the appropriate funding of unpredictable programs such as Special Education and Transportation.

The following is a breakdown of the various departments and services supported by the General Fund:

| <u>Department</u> | <u>FY 2021 Budget</u> |
|--------------------------------------|-----------------------|
| • Education & Capital | \$ 66,114,551 |
| • Library | \$ 1,612,608 |
| • Public Safety | \$ 19,935,321 |
| • Public Works | \$ 5,322,829 |
| • Quonset MSA | \$ 645,376 |
| • Debt Service | \$ 4,558,420 |
| • Utilities | \$ 892,732 |
| • Municipal Operations / Departments | <u>\$ 7,865,605</u> |
| • TOTAL | \$106,947,442 |

These budgets provide services to our Seniors, our students, Public Safety, municipal operations, 180 municipal employees 600 school department employees, maintenance of 153 miles of paved town roads, multiple parks, playgrounds and recreational services and over 200,000 square feet of buildings (not including our Schools or School Department). We have a lot to be proud of in North Kingstown.

Our Budget is also comprised of Enterprise Funds which are self-supporting and funded from outside the General Fund. These funds provide some of the most valuable services to our residents and are self-sufficient. The Recreation Department has been moved to the appropriate General Fund category which further solidifies these departments as self-sustaining enterprise funds. They are:

| <u>Fund</u> | <u>FY2021 Budget</u> |
|-------------------------------|----------------------|
| • Water | \$4,811,629 |
| • Sewer | \$2,261,789 |
| • Transfer Station | \$ 584,700 |
| • Municipal Court | \$ 225,000 |
| • North Kingstown Golf Course | \$1,379,020 |
| • Allen Harbor | \$ 341,625 |

The following is a schedule of our upcoming meetings relative to the Fiscal Year 2021 Budget:

- Friday, March 20th All Day Work Session with Department Heads and School Department
- Monday, March 23rd Evening Work Session with Department Heads and passage of Preliminary Budget
- Monday, April 6th Public Hearing on Budget(s)
- Monday, May 4th Town Council discussion and adoption of Budget

I look forward to working with you as we continue to build on the progress we’ve made over these past few years, improve the services our residents have come to expect and deserve and proceed from a Preliminary Budget to a Final Budget. I will continue to expand on this message with additional information and overview as we proceed through the Budget calendar.

Sincerely

A Ralph Mollis
Town Manager

Table of Contents

Executive Summary.....7

Town Council Members.....8

Vision & Town Priorities9

Department Directors, Town Committees, and Municipal Organization Chart.....10 - 14

Employee Data and Statistics.....15

Community Profile & History.....16

Geographic Information.....17

Community Statistics.....18 - 20

Government Structure, Budget Process, and Basis of Accounting and Fund Structure.....21 - 25

General Fund Revenues.....27 - 44

General Fund Expenditures.....46 - 109

Our Employees.....110 - 111

Enterprise and Special Revenue Funds.....113 - 131

Appendix132 - 133

Executive Summary

- FY 2021 General Fund Budget is \$106,947,442 compared to FY 2020's budget of \$103,619,219. This is an increase of 3.22%.
- FY 2021 Tax Rate is projected to be 17.09 versus 17.09 for FY 2020. This is an increase of 0.00%.
- Significant Revenue Increases from PILOT (payments in lieu of taxes) 27.55%, Department Revenue 16.52%, and State Revenues 12.39%.
 - During budget hearings, revenues were decreased from Town Manager's proposed budget to reflect potential impact of Covid-19.
 - This budget includes use of \$500,000 of fund balance.
- 2.99% increase to School Department. This includes Town Aid, Capital Improvements, and State Aid
- Creation of new department: Communications, a consolidated civilian police and fire dispatch operation.
- The Park and Recreation Division has been moved to the General Fund as its own department. (previously an enterprise fund).
- Budget includes \$100,000 for grant matches.
- Allan Harbor Marina and the North Kingstown Golf Course operations had been separated into individual enterprise funds to increase transparency.
- Budget was prepared assuming a 3.5% increase in health care cost.
- Expenditures were decreased in some areas due to the potential impact of Covid-19.
 - Paving was reduced \$250,000 to \$500,000
 - OPEB contribution reduced \$200,000 to \$45,000
 - Filing of positions were delay and potential new positions eliminated

Town Council Members



The Town Council consists of five (5) members, elected from the Town at large to serve a term of two (2) years.
The next election will be November 2020.

From left to right Council Members Richard Welch, Kerry McKay, Stacey Elliott, Mary Brimer, and Town Council President Gregory Mancini

General Vision Statement

North Kingstown is a uniquely spectacular and diverse community which includes the business and industry of the Quonset Business Park, the Historic nature of Wickford Village and other landmarks within the community. There is a commitment to providing the best public education and our open space and recreation facilities provide a high quality of life for our citizens.

To achieve this vision North Kingstown places a high value on:

1. Being a great place to live and work. Our strong and diverse yet cohesive community supports families and individuals by providing a stable economy, high quality education, a broad range of community services and a participatory Town government.
2. Sustainability and continuity of our relationship with the natural environments. We are committed to the efficient use of energy and continuing development of renewable resources.
3. Adequate and appropriate housing that residents and workers can afford.
4. Exceptional standards for design and development that complement and are appropriate for our community.
5. Policies of inclusion and diversity.

Town Priorities

18 Month Strategic Priorities and Key Objectives

Enhance recreation and quality of life infrastructure

- Beach Complex
- Community Center
- Park Improvements

Invest in new, improvements and maintenance of Infrastructure

- Meeting House
- Old Town Hall
- Future Public Safety Complex(s)
- School Capital
- Gilbert Stuart Bridge
- Road Paving Program

Support services for our Citizens

- Increase support for Public Transportation
- Increase Senior, Recreation and Adult learning programing
- Provide meeting space for civic organizations

Support local Business Community

- Combine efforts with Chamber of Commerce
- Increase Social Media to promote local events

Enhance Citizen Engagement and Transparency

- Increase use of Social Media
- Improve and enhance financial reporting (CAFR & PAFR)
- Assure appropriate spending of Bond Funds

Department Directors, Town Committees, & Muncipal Organization Chart

Department Directors & Division Heads

Town Manager: A. Ralph Mollis (401) 268-1501

| | | |
|----------------------------|---------------------------------|---------------------------|
| Town Solicitor | Matthew F. Callaghan, Jr., Esq. | (401) 294-4555 |
| Town Clerk | Jeannette Alyward | (401) 268-1552 |
| Town Assessor | Deborah Garneau | (401) 268-1530 |
| Code Enforcement Officer | Donald Peck | (401) 268-1580 |
| Fire Chief | Scott Kettelle | (401) 268-7200 |
| Police Chief | Patrick Flanagan | (401) 294-3316, Ext. 8201 |
| Animal Control Officer | Brittany Curran | (401) 295-5579 |
| Harbor Master | James Broccoli | (401) 294-3316, Ext. 255 |
| Municipal Court Judge | David F. Reilly, Esq. | (401) 268-1557 |
| Probate Court Judge | Brian A. Fielding, Esq. | (401) 268-1550 |
| Finance Director | Jim Lathrop | (401) 268-1510 |
| Public Works Director | Adam White | (401) 268-1560 |
| Facilities Manager | Jim Almeida | (401) 295-4857 |
| Facilities Project Manager | Dante Marinaro | (401) 268-1562 |

| | | |
|--------------------------|---------------------|--------------------------|
| Highway Superintendent | Boyd King | (401) 294-3331, Ext. 620 |
| Town Engineer | Kim Wiegand | (401) 268-1563 |
| Tree Warden | J. Peter Morgan | (401) 294-3331, Ext. 643 |
| Director of Water Supply | Tim Cranston | (401) 268-1520 |
| Director of Planning | Nicole LaFontaine | (401) 268-1570 |
| Technology Director | Michael Forlingieri | (401) 268-1515 |
| Recreation Director | Chelsey Dumas-Gibbs | (401) 268-1542 |
| Library Director | Cyndi Desrochers | (401) 294-3306 |
| Senior Center Director | Marie Marcotte | (401) 268-1593 |

Department Directors, Town Committees, & Municipal Organization Chart

Town Boards & Committees

| | | |
|---|----------------------------------|----------------|
| Arts Council | Nancy Sherman, Chair | (401) 295-3944 |
| Asset Management Commission | Edward Cooney, Jr. Chair | (401) 965-9724 |
| Assessment Board of Review | Francis Dwyer, Chair | (401) 294-2063 |
| Audit Committee | Jeff Wadovick, Chair | (401) 268-1510 |
| Board of Canvassers | Patricia Fuller, Chair | (401) 294-9304 |
| Building Code Board of Appeals | Peter Healey | (401) 295-0125 |
| Compensation Commission | Jeannette Alyward, Staff Liaison | (401) 268-1552 |
| Conservation Commission | Ahren Cohen, Chair | (401) 884-1612 |
| Charter Review Commission | Jeannette Alywad, Ex-Offico | (401) 268-1552 |
| Economic Development Advisory Board | Palmer Beebe, Chair | (401) 294-9062 |
| Groundwater Committee | John T. McGinn, Chair | (401) 884-1948 |
| Harbor Management Commission | Barbara Ray, Chair | (401) 295-5895 |
| Historic District Commission | Jim Shriner, Chair | (401) 294-3700 |
| Information Technology Advisory Committee | Jeffrey Wilhelm, Chair | (401) 709-4492 |
| Leisure Services Advisory Committee | Keith Finck, Chair | (401) 742-4516 |
| Library Board of Trustees | Lori Vernon, Chair | (401) 295-7148 |

| | | |
|--|---------------------------------|----------------|
| Personnel Board | | |
| Planning Commission | James Grundy, Chair | (401) 268-1501 |
| Sewer Appeals Board | Dianne Izzo, Chair | (401) 268-1560 |
| Veterans Day//Memorial Day Parades Committee | Bill Pennoyer, Chair | (401) 398-2358 |
| Veterans Memorial Scholarship Committee | Denise Mancieri, Principal NKHS | (401) 268-6230 |
| Wickford Advisory Committee | Madis Suvari, Co-Chair | (401) 294-3075 |
| Zoning Board of Review | Randy Wietman, Chair | (401) 439-6389 |
| Appraiser of Dog Damages | Capt. Paul Barry | (401) 294-3316 |
| Town Sergeant | Joel Rocha | (401) 447-7013 |
| Veteran's Liaison | Matthew Mccoy | (401) 447-8944 |

The work and effort of the many individuals that volunteer to serve on one of the Town's committee are part of the Town's success. The experience and advice that they provide are an invaluable resource for our community. We thank them for their service.

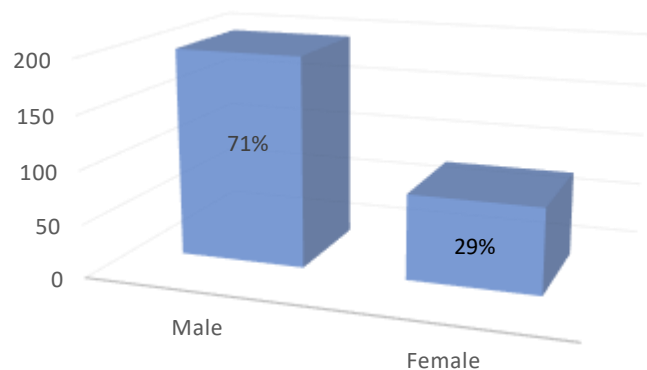
Don't complain, Contribute...*Simon Sinek*

Municipal Organizational Chart



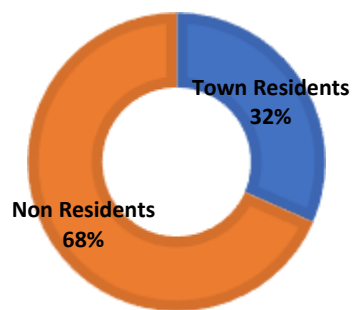
Employee Data & Statistics

Municipal Employees Gender
(includes public safety)



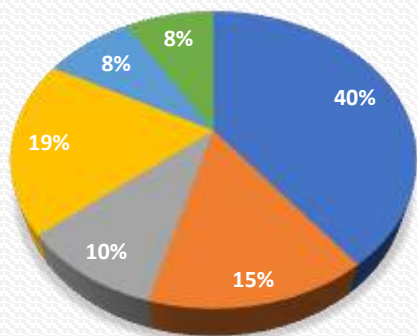
MUNCIPAL EMPLOYEES RESIDENCY

■ Town Residents ■ Non Residents



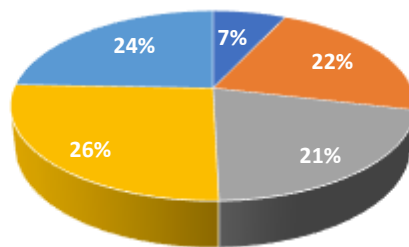
MUNCIPAL EMPLOYEES YEARS OF SERVICE

■ 0 to 5 ■ 6 to 10 ■ 11 to 15 ■ 16 to 20 ■ 21 to 25 ■ 26+



MUNCIPAL EMPLOYEES AGES

■ Under 25 ■ 26-35 ■ 36-45 ■ 46-55 ■ 56+



3rd Annual Employee Appreciation Cook Out
Town Manager Ralph Mollis, Grill Master

Community History

North Kingstown's history can be traced back to the 1630s when Roger Williams established a temporary trading post near Cocumscussoc along major thoroughfares of the Narragansett People. Richard Smith later joined him and over time amassed large land holdings in what was known as "Narragansett Country."

In 1674, Kings Towne was founded by the colonial government and included the present-day towns of North Kingstown, South Kingstown, Exeter, and Narragansett. Wickford was platted in 1709 and as the settlement rapidly expanded it was divided into North and South Kingstown in 1722.

In the 18th century North Kingstown was an agricultural community made up primarily of small to medium sized family farms. Wickford was a thriving seaport that grew to rival Newport.

In the 19th century, the textile industry took advantage of North Kingstown's rivers and streams and mill villages sprung up around the Hunt, Annaquatucket, and Pettaquamscutt River systems. These included Lafayette, Hamilton, Belleville, Davisville, Annaquatucket, Shady Lea, and Silver Springs. Rail and trolley lines further propelled North Kingstown's industry with the Providence and Stonington Railroad, Newport & Wickford Railway & Steamship Line, and Sea View Trolley opening in the mid to late 1800's.

By the 20th century, the textile industry began fading with most closing down in the 1930s. The next chapter of North Kingstown's economic growth came with the construction of the Quonset/ Davisville military complex in 1938, with the Quonset Point Naval Air Station and Navy Construction Battalion Center at Davisville established in 1941 - 1942.

Between the 1930s and 1950s, summer resort communities sprouted up in Saundertown, Mount View, Shore Acres, Plum Beach, and Barber Heights. By mid-century, North Kingstown had shifted to a mainly residential community.

In 1974, the Quonset Point Naval Air Station was decommissioned and 20 years later, the Navy Construction Battalion Center closed. Following a steep climb in population that peaked in 1970, there was a sharp drop over the next decade of almost 10,000 people. In 2005, the Quonset Development Corporation was created and has built up the former naval base as a modern industrial park that today employs over 12,000 people.



Geographic Information:



The Town of North Kingstown is comprised of 58.3 square miles bordered by East Greenwich and Warwick to its North, Exeter to its West, South Kingstown and Narraganset to its South and Narraganset Bay to its East. 43.5 square miles (74.6%) is land and 14.8 square miles is water.

The Town owns 2,206 acres of land, which is 7.9% of total acreage of the Town (exclusive of town roads), consisting of: 1,195 acres of Town facilities, 144 acres of school property, 163 acres of pump stations and well sites, and 704 acres of parks and open space.

The Town owns development rights to 1,577 acres and has 155 miles of roads.

Included in the acres owned by the Town is the former landfill site at Hamilton Allenton Road. This site is in the final phases of closure and is being considered as a potential location for solar energy fields.

The Town also owns property in East Greenwich and Warwick RI which host wells of the Town's Water Department.



Community Statistics

Statistical information of a community includes population, housing, and economic trends that influence the demand for public services.

Population Information

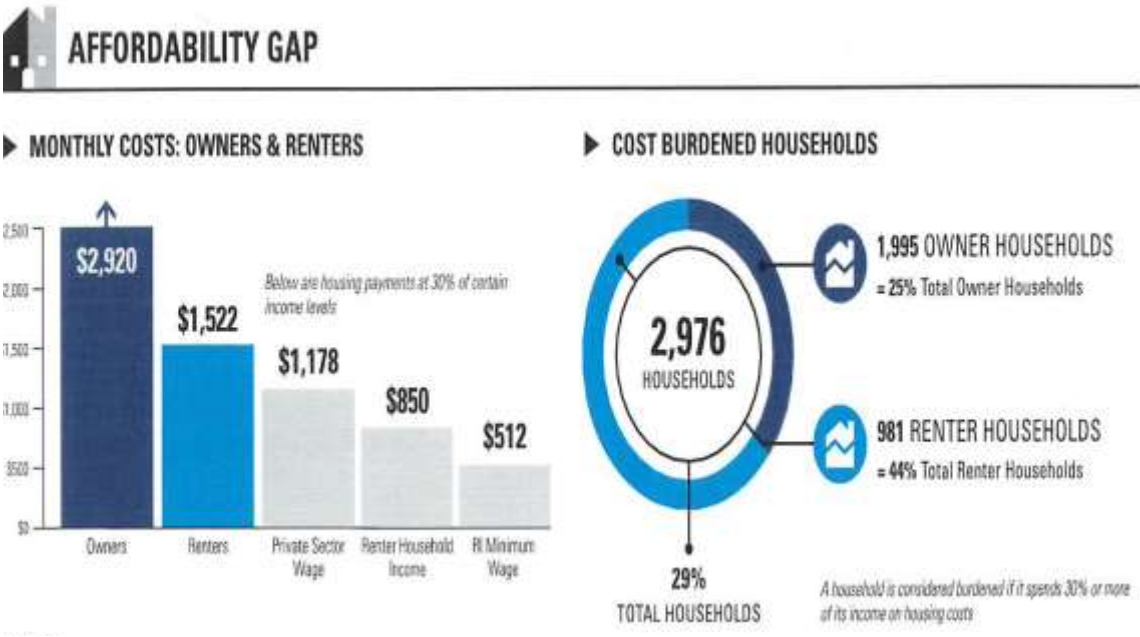
North Kingstown has had population fluctuations in the past. Since 2000 the Town has experienced a sustained period of population stability. In the most recent decade, there has been a slight population decline, which is on trend with neighboring communities and the State. Rhode Island has been one of the slowest growing states in the country, increasing only 0.2% since 2000. In the period of 2010 to current the State has seen a slight population decline. The Rhode Island State Planning Commission projects a 0.3% annual growth for North Kingstown over the next 20 years and estimates a population of 28,390 by 2035.

North Kingstown has seen growth in non-family households. Growth has been in households of individuals living alone and families without children. The highest growth rate is empty nesters. This is in line with State trends of an older population. Rhode State Planning Commission has estimated that the working age population of the state will decline 6% by 2040.

North Kingstown is 7th among the Rhode Island’s 39 communities in attaining a bachelor’s degree or higher. 51.5% of the Town’s adults age 25 or older have a bachelor’s degree or higher. 95.6% have a high school diploma



| | | | | |
|------------|------------|-------------------------|---------|----------|
| POPULATION | HOUSEHOLDS | MEDIAN HOUSEHOLD INCOME | 76% OWN | 24% RENT |
| 26,178 | 10,300 | \$87,311 | | |



Community Statistics

Existing Housing

| | |
|--------------------------|--------|
| Total Housing Units | 10,300 |
| Year-Round Housing Units | 10,027 |
| Seasonal Housing Units | 273 |

Affordable Housing Units 8.10%

Additional Affordable Housing Units needed to meet 10% threshold 196

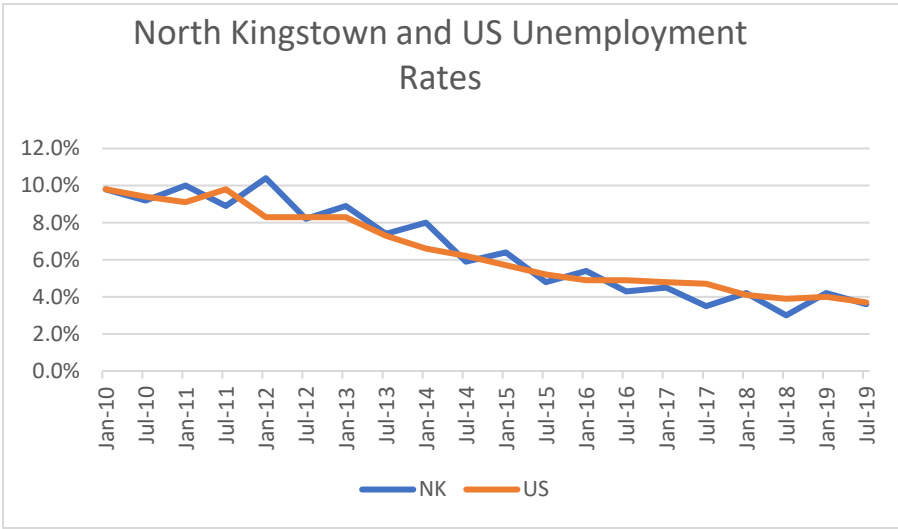
North Kingstown continues to mandate and incentivize affordable housing creation through our zoning ordinance and subdivision regulations. The Town mandates inclusionary zoning of 10% in any development creating five new dwelling units. Offsite locations can be used to satisfy the inclusionary requirement.

According to Rhode Island Housing Tabulation, North Kingstown has 207 low and moderate-income units to meet the needs of the elderly population, 556 units low and moderate-income housing to meet the needs of the family population, and 158 units to meet the population with special needs. The majority of the Town’s affordable units are rental.

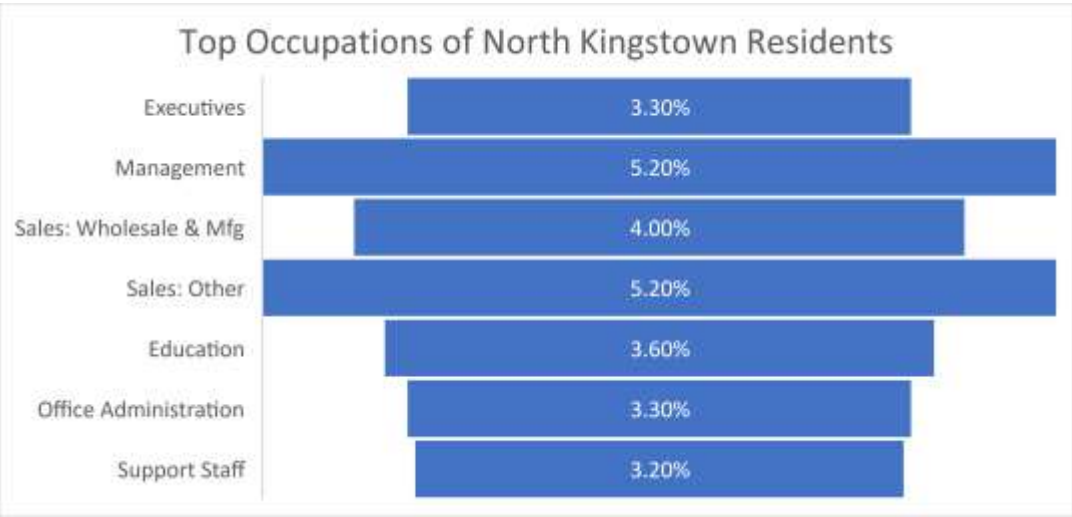
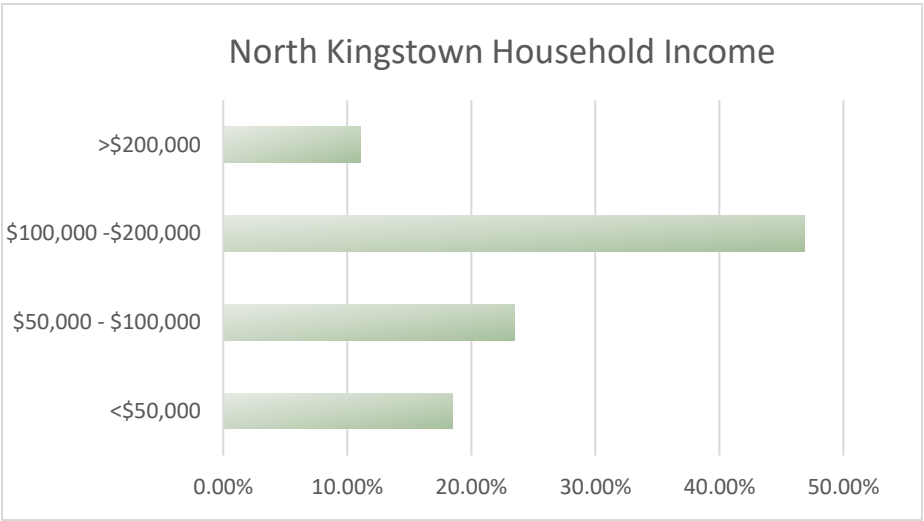


Community Statistics

Economics



| NAME | TYPE OF BUSINESS | # of EMPLOYEES |
|--------------------------------|--------------------|----------------|
| General Dynamics Electric Boat | Mfr/Submarine | 3,374 |
| 134d Air Wing | Air National Guard | 1,000 |
| Ocean State Job Lot | Retail | 624 |
| Toray Plastics of America | Mfr/Plastic | 601 |
| North Kingstown School Dept | Education | 575 |
| North Atlantic Distributes | Mfr/Machinery | 392 |
| RI Army National Guard | Air National Guard | 362 |
| Hexagon | Manufacturing | 280 |
| Sensoco Marine | Mfr/Boats | 257 |
| Home Depot | Retail | 250 |
| information: City-Data.com | | |

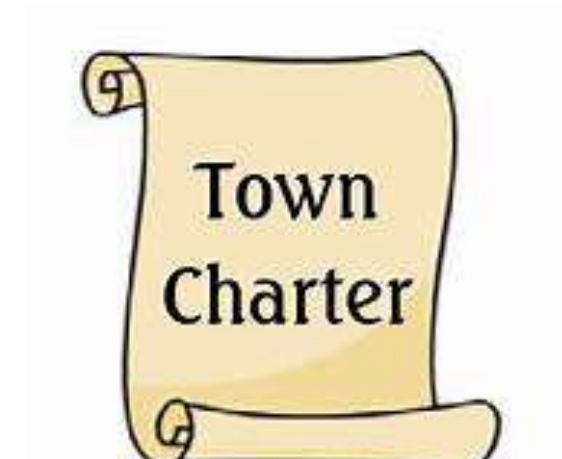


Government Structure, Budget Process, Basis of Accounting & Fund Structure

Government Structure

The Town operates under a Home Rule Charter adopted in 1954, and subsequently amended, providing for a Town Council/Town Manager form of government with a five-member Town Council headed by a Council President. All legislative powers of the Town are vested in the Town Council by the Charter, including the adoption of the Town budget, the ordering of any tax, making appropriations and transacting other business pertaining to the financial affairs of the Town.

The Town Manager is appointed by a majority vote of the Town Council for an indefinite term solely based on their executive and administrative qualifications. The Town Manager is the chief executive officer and head of the administrative branch of government. The Charter grants to the Town Manager the authority to appoint or remove all officers or employees of the Town except the Town Solicitor and School Department employees, to prepare and submit to the Town Council the annual budget and annual report of the Town, to recommend to the Town Council pay schedules for Town employees and to recommend to the Town Council the adoption of such measures as he or she may deem necessary for the health, safety or welfare of the Town.



Budget Process

The budget process begins in November of each year. During this time the needs and priorities of each department are discussed and determined. The Town Manager, Finance Director, and Department Directors discuss available resources and methods for implementation of needs. In December, Department Directors are provided worksheets to complete, requesting the resources needed to maintain operations and achieve agreed upon priorities. Once completed, these requests are returned to the Finance Director who compiles all request in a working document that is used by the Town Manager in the development of his/her proposed budget.

The policies that govern the Town's budget process are derived from Article X, Financial Provisions of the Town Charter.

Budget Schedule

- | | |
|---------------------|--|
| • October 7, 2019 | Town Council Adoption of Budget Policy |
| • December 16, 2019 | Joint Meeting with School Committee to discuss FY 21 Budget |
| • January 6, 2020 | Submission of Operating Budget Requests by Department Heads to Town Manager/Finance |
| • February 10, 2020 | Final Report of Capital Improvement Plan by Asset Management |
| • March 2, 2020 | Submission of Budgets from the School Committee and Library to Town Manager |
| • March 16, 2020 | Submission of Town Manager's Proposed Budget to Town Council |
| • March 20, 2020 | Town Council Meeting to discuss Town Manager's Budget |
| • March 23, 2020 | Town Council Meeting to discuss Town Manager's Budget and Adoption of Preliminary Budget by Town Council |
| • March 31, 2020 | Submission to RI Department of Municipal Affairs "Notice of Tax Rate" |
| • April 2, 2020 | Advertise "Notice of Tax Rate", "Budget Summary", & Council Preliminary Budget Hearing |
| • April 6, 2020 | Town Council's Preliminary Budget Hearing |
| • April 27, 2020 | Deadline for submission of Petition to Town Council |
| • May 4, 2020 | Town Council Meeting: Discussion of Preliminary Budget |
| • May 6, 2020 | Deadline for Final Approval of Town Council's Adopted Budget |
| • May 10, 2020 | Advertise Town Council's Adopted Budget |
| • May 26, 2020 | Deadline for submission of Final Petitions to Town Clerk |



Government Structure, Budget Process, Basis of Accounting and Fund Structure (cont.)

Basis of Accounting

A budget is a formal document that enables the Town to plan, measure the performance of Town services, and help the public understand where revenues come from and how they are spent. The budget is an invaluable tool that helps prioritize spending and manage money, as well as assist in identifying wasteful spending through planning and monitoring. The budget serves many purposes and addresses different needs depending on the user.

The Basis of Accounting indicates the timing of transactions for recognition in the financial statement. The Town of North Kingstown uses either the full accrual or the modified accrual basis of accounting, as appropriate for each fund type or activity, in accordance with Generally Accepted Accounting Principles (GAAP).

Government funds are reported using the *modified accrual basis* of accounting. In general, the Town considers revenue to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service and other long-term obligations such as compensated absences and claims and judgments, are recorded only when payment is due.

The Town uses the following type of governmental funds.

- General Fund
- Special Revenue Funds
- Capital Project Funds
- Debt Service Funds
- Permanent Funds
- Proprietary Funds
 - Enterprise Funds
 - Internal Service Funds
- Fiduciary Funds
 - Pension Trust Fund
 - OPEB Trust Fund
 - Private Purpose Trust Funds
 - Agency Funds



Government Structure, Budget Process, Basis of Accounting and Fund Structure (cont.)

Budgetary Control

The Town maintains extensive budgetary control. Costs of operations for all departments are appropriated through the annual budget process. Continuously throughout the year, revenues and expenditures are monitored to enable the Town to measure actual income and expenses against those projected in the budget. The appropriated budget is prepared by fund, department and function.

Per R.I.G.L. 45-12-22.1 – 45-12-22.7 the Finance Director submits quarterly reports to the State Office of Municipal Affairs to certify the status of the municipal budget. The Chief Financial Officer at the School Department also certifies the status of the school district’s budget. A corrective action plan is required within 30 days after completion of the quarterly status report if a year-end deficit is projected.



The Municipal Transparency Portal is a newly developed program that improves local government reporting required under RIGL 45-12-22.2 and 44-35-10 and the subsequent utilization of collected data. This has been a collaborative effort between state agencies, communities and various stakeholder by analyzing what should be reported and in what detail, with efforts to ensure the process is as transparent and timely as possible while still delivering a content, accurate and comparable data product readily accessible for public use.

The Town maintains an encumbrance accounting system as another method of maintaining budgetary control. All purchases require a purchase requisition and a purchase order when possible.

When a contemplated purchase or contract for goods or services is the sum of less than \$2,500, the department head may order the item as needed.

Purchases or contracts for goods and service costing greater than \$2,500 up to \$10,000 (inclusive) for construction projects and up to \$5,000 (inclusive) for all other purchases, require the department head to solicit at least three written quotes for the item(s) to be purchased.

The Town publishes a notice inviting formal competitive bids for expenditures over \$10,000 for construction projects and over \$5,000 for all other purchases. Notices are placed on the Town’s web site, local newspapers, the RI State web site and the cooperative purchase web site run by the City of Newport, RI.

| Cost of Goods/Services | Purchase of Goods | Construction |
|-------------------------------|--------------------------|--------------------------|
| <\$2,500 | Department Head Approval | Department Head Approval |
| \$2,500 - \$5,000 | Three (3) Written Quotes | |
| \$2,500 - \$10,000 | | Three (3) Written Quotes |
| > \$5,000 | Competitive Bid | |
| >\$10,000 | Competitive Bid | Competitive Bid |

Government Structure, Budget Process, Basis of Accounting and Fund Structure (cont.)

Fund Structure

The Town's governmental functions and accounting system are organized and operated on a fund basis. A *fund* is a grouping of related accounts used to maintain control over resources that have been segregated for specific activities or objects. Each fund is considered a separate account entity, with operations accounted for in a separate set of self-balancing accounts that are comprised of assets, liabilities, fund equity, revenue, expenditures or expenses as appropriate. The Town's budgeted funds can be divided into two categories: *Governmental and proprietary*.

General Fund: The Town's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund. Revenues are derived primarily from real estate, personal property, and motor vehicle taxes, as well as other local taxes, federal and state aid, licenses, permits and fees, fines and forfeiture, and charges for goods and series. General government, public safety, public works, human services and outside agency contributions, public libraries, education and capital functions are financed through these revenues. School Unrestricted Fund is reported as a function within the General Fund, under GASB 54, since its main financing source is derived from tax support.

Debt Service Fund: Accounts for the accumulation of financial resources for the payment of interest and principal on all government funded long-term debt, cost related to debt issuance, and other related cost on outstanding bonds and notes.

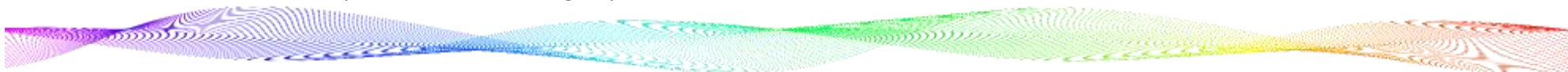
Special Revenue Fund: Accounts for the proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes. Special revenue funds include, but are not limed to Library Fund, State Grant Fund, Open Space Fund, Fire Special Revenue Fund & Senior Outreach.

Capital Projects Fund: Accounts for financial resources to be used for the acquisition, construction or renovation of capital facilities, or other equipment, that ultimately becomes a fixed asset of the Town.

Permanent Funds: Accounts for financial resources that are restricted to the extent that only earnings, and not principal, may be used for purpose that support the town's Program.

Proprietary Funds: Enterprise and internal service funds. These funds account for activities that operate similarly to private sector business where the intent of the governing body is that the cost of providing goods or services to the general public on a continuing basis be financed or recovered through user charges, or periodically, through unrestricted net assets. The proprietary funds are reported on a full accrual basis of accounting.

Fiduciary Funds: Used to report assets held by the Town in a trustee or agency capacity and, therefore, cannot be used to support the Town's own Programs. Included as Fiduciary funds are Pension Trust Fund, OPEB Trust Fund, Private Purpose Trust Funds and Agency Funds.



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General Fund Revenue: Taxes & PILOT Payments

Taxes are the primary source of revenue for the Town's General Fund. Taxes are divided into two categories: Current and Prior Taxes and Other.

- *Current and Prior Taxes* are from general property taxes, which include real, motor vehicle and personal property.
- *Other* includes payments in lieu of taxes (PILOT), and interest collected on taxes paid after the due date.

The Town has two tax rates, one for Real Estate and Personal Property and one for Motor Vehicles. Rates for Fiscal Year 2020 are \$17.09 for real and personal property and \$22.04 for Motor Vehicles.

Rates are calculated on net assessed values; this is the value *after* exemptions. North Kingstown has multiple exemptions that are applied to property valuation. *A list of the exemptions can be found in the appendix of this document.*

Real property is assessed at 100% of value based on periodic revaluations performed by the Town's Assessor's Office. The most recent revaluation was a statistical valuation for December 31, 2018. There are two types of revaluations: Statistical, which are performed every 3 years, and a full evaluation that is performed every 9 years. A full evaluation will be performed for December 31, 2021



Motor Vehicles:

Based on Article 11 of the State Budget enacted on August 3, 2017, Motor Vehicles that are 15 years or older are no longer taxed. All other vehicles for the 2020 (FY 21) Tax Bill (based on the original legislation) are to be valued 80% (assessment ratio) the full NADA value. Under this legislation assessment ratio will decrease 5% annually.

Vehicles taxed in North Kingstown are provided a \$1,500 state exemption and \$2,500 municipal exemption (\$4,000 total). The exemption total will increase by \$1,000 annually until maxing out at \$6,000 in FY 2023.

This legislation effectively freezes the maximum revenue the Town can collect from Motor Vehicles Taxes to the FY 2017 levy of \$5,186,228.



General Fund Revenue

Historic Tax Rates and Net Assessed Values

| | Actual FY 16 | Actual FY 17* | Actual FY 18 | Actual FY 19 | Actual FY 20* | Projected FY 21 |
|--------------------|------------------|------------------|------------------|------------------|------------------|--------------------|
| Real Property | 19.3 | 18.06 | 18.59 | 19.09 | 17.09 | 17.09 |
| Personal Property | 19.3 | 18.06 | 18.59 | 19.09 | 17.09 | 17.09 |
| Motor Vehicles | 22.04 | 22.04 | 22.04 | 22.04 | 22.04 | 22.04 |
| Net Assessed Value | \$ 3,979,759,142 | \$ 4,104,899,335 | \$ 4,112,990,874 | \$ 4,142,923,486 | \$ 4,737,796,600 | \$ 4,787,995,581 |
| % Change in NAV | 1.05% | 8.17% | 0.20% | 0.70% | 14.36% | 1.06%** |

* year of statistical revaluation

** FY 21 had an increase in motor vehicle exemption. Without this increase the % Change in NAV would be 1.67%

Percentage Net Assessed Values by Class

| | FY 16 | FY 17 | FY 18 | FY 19 | FY 20 |
|-------------------|--------|--------|--------|--------|--------|
| Residential | 74.72% | 74.45% | 74.76% | 78.23% | 75.85% |
| State Average | 73.29% | 73.32% | 74.25% | 74.82% | 75.50% |
| Commercial | 15.57% | 16.16% | 16.17% | 12.71% | 16.23% |
| State Average | 17.18% | 17.07% | 16.70% | 16.72% | 16.84% |
| Personal/Tangible | 3.86% | 3.73% | 3.82% | 3.97% | 3.52% |
| State Average | 3.97% | 4.04% | 4.07% | 4.02% | 3.87% |
| Motor Vehicle | 5.85% | 5.66% | 5.25% | 5.09% | 4.40% |
| State Average | 5.55% | 5.57% | 4.99% | 4.44% | 3.79% |

*FY 18, FY 19, FY 20 & FY 21 include a reduction in Motor Vehicle Assessments due to Motor Vehicle Tax Phase Out legislation.



| | FY 16 | FY 17 | FY 18 | FY 19 | FY 20 |
|---------------------------|-----------|-----------|-----------|-----------|-----------|
| Median Household Income | \$88,000 | \$87,500 | \$89,250 | \$89,874 | \$89,311 |
| Medium Home Value | \$320,000 | \$354,750 | \$330,000 | \$365,000 | \$374,500 |
| Tax Rate | 19.3 | 18.06 | 18.59 | 19.09 | 17.09 |
| Medium Tax/Home | \$6,176 | \$6,407 | \$6,135 | \$6,968 | \$6,400 |
| Medium Tax as % of Income | 7.02% | 7.32% | 6.87% | 7.75% | 7.17% |

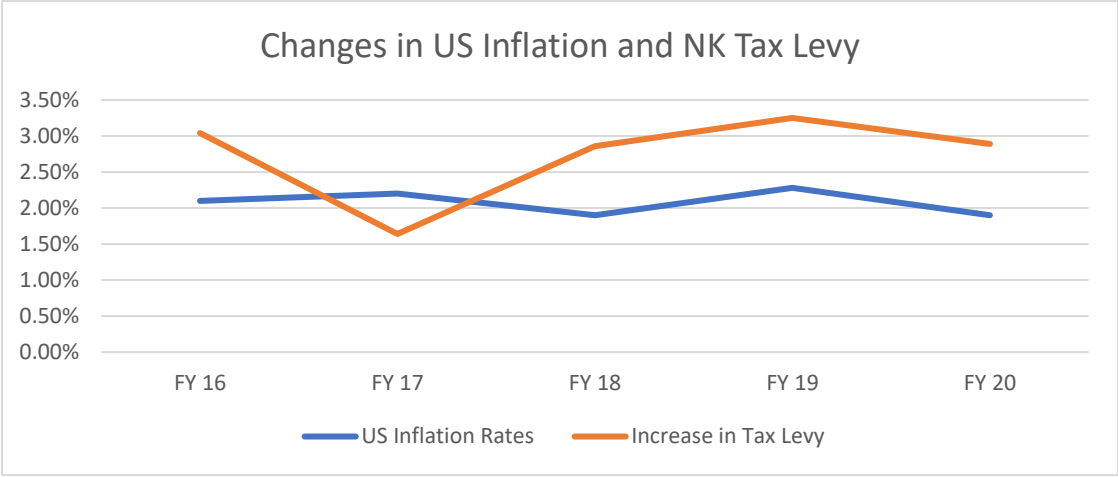
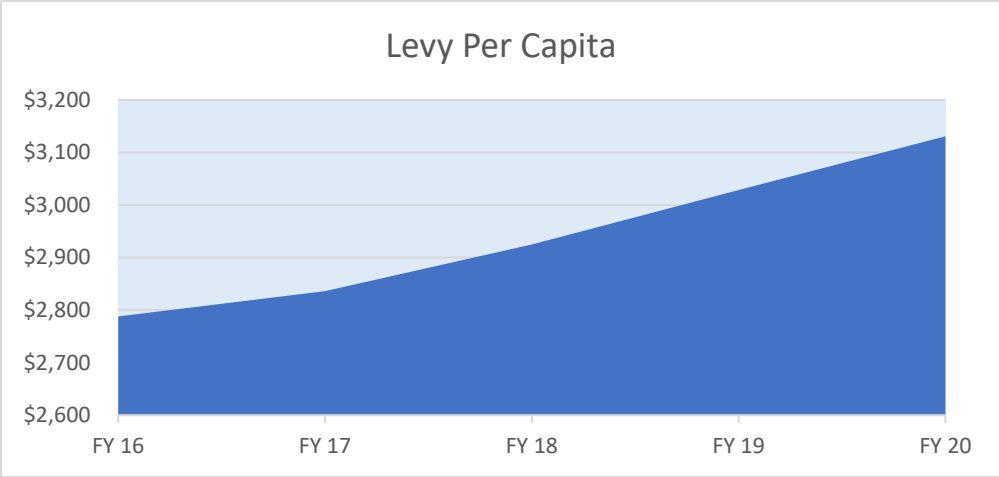
North Kingstown home prices continue to rise due to a strong local economy, excellent schools, and sound fiscal management.

FY 16 to FY 20 saw a 17% increase in medium home value

General Fund Revenue (cont.)

Historical Tax Levy and Inflation Changes

| | FY 16 | FY 17 | FY 18 | FY 19 | FY 20 |
|-------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| Residential | \$54,727,616 | \$55,191,910 | \$55,673,531 | \$61,869,786 | \$61,430,197 |
| Commercial | \$11,400,929 | \$11,980,130 | \$13,857,917 | \$10,051,962 | \$13,141,680 |
| Personal/Tangible | \$2,828,029 | \$2,764,153 | \$2,928,052 | \$3,140,888 | \$2,854,728 |
| Motor Vehicle | <u>\$4,889,163</u> | <u>\$5,186,228</u> | <u>\$4,742,879</u> | <u>\$4,647,126</u> | <u>\$4,589,659</u> |
| TOTAL | \$73,845,736 | \$75,122,421 | \$77,202,379 | \$79,709,762 | \$82,016,264 |



| | FY 16 | FY 17 | FY 18 | FY 19 | FY 20 |
|----------------------|-------|-------|-------|-------|-------|
| US Inflation Rates | 2.10% | 2.20% | 1.90% | 2.28% | 1.90% |
| Increase in Tax Levy | 3.04% | 1.64% | 2.86% | 3.25% | 2.89% |

The Town has been able to increase the overall tax levy while keeping the tax rate stable due to the increased development, particularly in the Quonset Business Park.

General Fund Revenue (cont.)

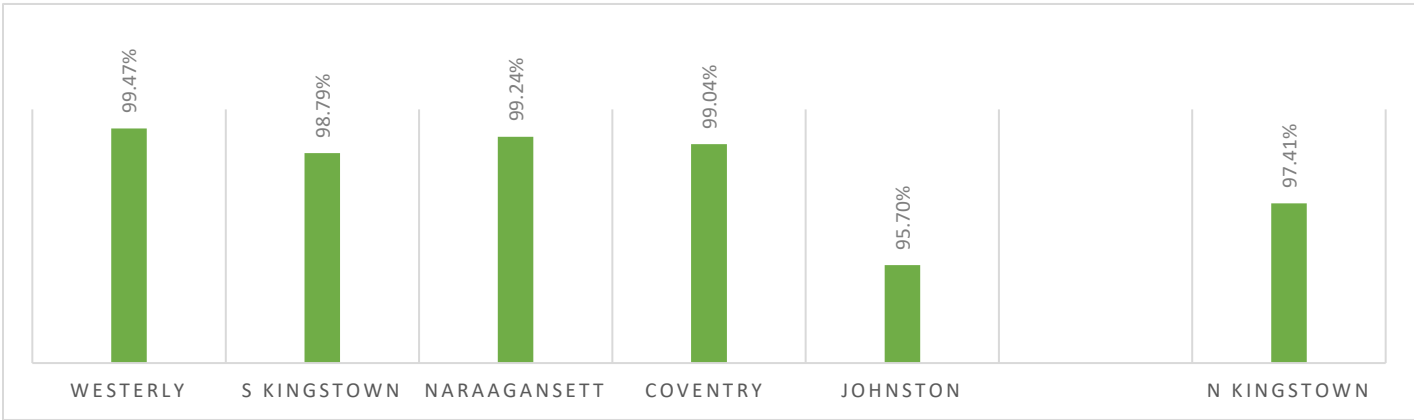
Collection Rates

Taxes assessed and collected during the current year and within 60 days of the end of the fiscal year are recorded as revenue. Any taxes collected after this period are recorded in the year collected and classified as prior year collections. The collection rate is the estimated percentage of current year assessment that will be collected during this period. The collection rate can have a significant impact on a community’s tax level. The impact of collection rates is shown in the following illustration:

Example: Community has budgeted current year tax revenue of \$75,000,000

| Required Levy to Meet Revenue Budget of Example | | | |
|---|------|------------|---------------|
| Collection Rate | Levy | | Revenue |
| 95.00% | \$ | 78,947,368 | \$ 75,000,000 |
| 96.00% | \$ | 78,125,000 | \$ 75,000,000 |
| 97.00% | \$ | 77,319,588 | \$ 75,000,000 |
| 97.50% | \$ | 76,923,077 | \$ 75,000,000 |
| 98.00% | \$ | 76,530,612 | \$ 75,000,000 |
| 98.25% | \$ | 76,335,878 | \$ 75,000,000 |
| 98.50% | \$ | 76,142,132 | \$ 75,000,000 |
| 98.75% | \$ | 75,949,367 | \$ 75,000,000 |
| 99.00% | \$ | 75,757,576 | \$ 75,000,000 |

Collection Rate Comparisons (FY 2018)



North Kingstown’s Historic Collection Rates

| | FY 16 | FY 17 | FY 18 | FY 19 |
|----------|---------------|---------------|---------------|---------------|
| Real | 98.24% | 98.26% | 98.12% | 98.55% |
| Personal | 94.73% | 96.34% | 96.71% | 96.69% |
| MV | <u>85.66%</u> | <u>86.83%</u> | <u>87.37%</u> | <u>90.70%</u> |
| Total | 97.27% | 97.41% | 97.41% | 98.67% |

The Town’s goal is to have a combined collection rate of 98.75%.

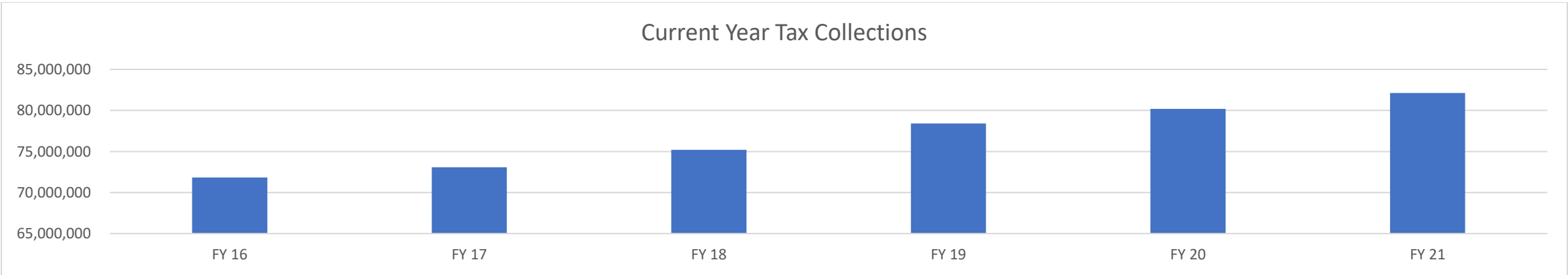
General Fund Revenue: Taxes

| | Actual FY 16 | Actual FY 17 | Actual FY 18 | Actual FY 19 | Budgeted FY 20 | Adopted FY 21 | % Change |
|------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|--------------|
| Real | \$64,964,326 | \$65,999,320 | \$68,223,919 | \$71,169,733 | \$73,421,648 | \$74,376,052 | 1.30% |
| Personal | \$2,678,902 | \$2,633,074 | \$2,831,838 | \$3,037,002 | \$2,760,626 | \$3,012,321 | 9.08% |
| MV | \$4,183,297 | \$4,445,549 | \$4,144,036 | \$4,241,941 | \$4,015,991 | \$3,611,870 | -10.05% |
| Total | \$71,826,525 | \$73,077,943 | \$75,199,793 | \$78,448,676 | \$80,198,265 | \$81,000,243 | 1.00% |
| Prior Year Collections | \$1,554,326 | \$1,763,997 | \$1,667,303 | \$1,999,768 | \$1,625,000 | \$1,500,000 | -7.69% |
| Interest on Late | \$422,932 | \$468,203 | \$411,373 | \$466,271 | \$385,559 | \$300,000 | -22.19% |
| | \$73,803,783 | \$75,310,143 | \$77,278,469 | \$80,914,715 | \$82,208,824 | \$82,800,243 | 0.72% |



| | Tax Levy | | | Collection Rate | | | Tax Rate | | |
|----------|---------------------|---------------------|---------------------|-----------------|---------------|---------------|----------|-------|-------|
| | FY 19 | FY 20 | FY 21 (est.) | FY 19 | FY 20 | FY 21 | FY 19 | FY 20 | FY 21 |
| Real | \$71,921,748 | \$74,539,744 | \$75,588,704 | 98.55% | 98.50% | 98.40% | 19.09 | 17.09 | 17.09 |
| Personal | \$3,140,888 | \$2,864,875 | \$3,136,817 | 96.69% | 97.00% | 96.03% | 19.09 | 17.09 | 17.09 |
| MV | \$4,647,126 | \$4,589,704 | \$4,013,979 | 90.70% | 87.50% | 90.00% | 22.04 | 22.04 | 22.04 |
| | \$79,709,762 | \$81,994,323 | \$82,739,500 | 98.67% | 97.81% | 97.90% | | | |

Rhode Island municipalities are limited to no more than a four percent (4.0%) per annum growth in the value of their property tax levy per RI GS 44-5-2. For FY20 this limit is based on Real & Personal only.



General Fund Revenue: Payments in Lieu of Taxes (PILOT)



The Quonset Business Park is one of the premiere business parks in New England. It is in North Kingstown, on 3,212 acres that was formerly the Quonset Point Naval Air Station. The Quonset Development Corporation (QDC), a quasi-state agency, is responsible for the development and management of the business park. The Town of North Kingstown considers QDC to be a partner and two (2) council members sit on QDC’s Board of Directors.

The Quonset Business Park is home to over 200 businesses, providing more than 12,000 jobs. The park includes the Port of Davisville, which is one of the top ten auto importers in North America.

Many of the businesses located within the park have direct arrangements with the Town of North Kingstown to make a payment in lieu of taxes (PILOT). Much of the property in the business park is owned by QDC. QDC also has a PILOT agreement with the Town of North Kingstown.

Pilot Revenue

| | Actual FY 16 | Actual FY 17 | Actual FY 18 | Actual FY 19 | Budget FY 20 | Adopted FY 21 | % Change |
|-----------|------------------|------------------|------------------|------------------|------------------|------------------|---------------|
| QDC | - | - | - | 1,348,823 | 1,358,822 | 1,068,294 | -21.38% |
| QDC-Other | - | - | - | 1,527,134 | 1,523,754 | 2,608,562 | 71.19% |
| | 1,892,725 | 2,325,519 | 2,855,799 | 2,875,957 | 2,882,576 | 3,676,856 | 27.55% |



General Fund Revenue: Payments in Lieu of Taxes (PILOT) (cont.)

| QDC Pilot - 15% of Rent | Projected FY 2020 | | Budget FY 2021 |
|-------------------------|----------------------|-------------------------|--------------------|
| BANNEKER | \$72,836 | BANNEKER | \$69,127 |
| BB&S | \$15,600 | BB&S | \$15,600 |
| CAPUANALO - CGRI | \$74,808 | CGRIQUONSET | \$74,808 |
| CHELSEA - EDESIA | \$14,021 | CHELSEA - EDESIA | \$14,183 |
| ELECTRIC BOAT | \$276,993 | ELECTRIC BOAT | \$0 |
| GALILEE/ RI FAST FERRY | \$11,403 | GALILEE - RI FAST FERRY | \$12,062 |
| GOODISON | \$29,874 | GOODISON | \$31,741 |
| INFINITY FRESH | \$14,448 | INFINITY FRESH | \$16,198 |
| KAYAK | \$7,313 | KAYAK | \$7,313 |
| MI LLC | \$443,364 | MI LLC | \$449,120 |
| MILLCREEK | \$18,050 | MILLCREEK | \$18,096 |
| MIOZZI | \$11,031 | MIOZZI | \$11,321 |
| NOAA BLDG | \$57,330 | NOAA BLDG | \$57,330 |
| QD NYC | \$12,150 | QD NYC | \$12,393 |
| QUONMOTORSPORTS | \$16,686 | QUONSETMOTORSPORT | \$16,686 |
| REAGAN | \$10,350 | REAGAN | \$10,350 |
| RIMOORING | \$19,837 | RIMOORING | \$19,837 |
| RRH - HOTEL | \$11,883 | RRH - HOTEL | \$12,062 |
| SEAFREEZE | \$40,500 | SEAFREEZE | \$40,500 |
| SENECO | \$78,292 | SENECO | \$79,786 |
| SPECIALTY DIVING | \$18,305 | SPECIALTY DIVING | \$18,305 |
| TRICO | \$27,375 | TRICO | \$26,624 |
| WWISS | \$14,367 | WWISS | \$14,967 |
| OTHER | \$44,807 | OTHER | \$39,886 |
| | \$1,341,623 | | \$1,068,294 |

Recent News

RI Governor’s FY 21 budget includes \$20 million for upgrades at Port of Davisville.

Quonset is home to one of every six manufacturing jobs in Rhode Island.

Bryant University study reports:

- Quonset Business Park generates \$1.28 billion in annual income for RI families
- \$128 .8 million in taxes
- Is responsible for 7% of state’s GDP.

Electric Boat to add 1,500 job at Quonset by 2025

QDC Other PILOT - Paid Directly to Town

| | Projected FY 20 | Budget FY 21 |
|---------------------|------------------|----------------|
| Electric Boat | 684,377 | 1,670,000 |
| Edesia | 7,521 | 15,324 |
| Flex Tech | 0 | 65,000 |
| Finlay | 70,000 | 75,000 |
| Ocean State Job Lot | 462,138 | 462,138 |
| Nexamp | 7,500 | 7,500 |
| Hexagon | 158,600 | 158,600 |
| Infinity Meal | <u>140,000</u> | <u>155,000</u> |
| | 1,530,136 | 2,608,562 |
| Budgeted | <u>1,523,754</u> | |
| Positive Variance | 6,382 | |

NEW ATHLETIC FIELD COMPLETED

Lacrosse and other leagues are now played on the Park’s new 22-acre athletic field complex. This was a joint effort of the QDC, The Town, and RI DEM. A \$400,000 DEM grant was matched by a \$200,000 donation from QDC, and \$200,000 from the Town.



General Fund Revenue

Prior Year Taxes and Interest

The Town of North Kingstown makes every effort to collect taxes when due. These efforts include an annual tax sale and transfer of uncollected motor vehicle and personal property taxes to outside legal and collection agencies.

Taxes paid past the due date are charged interest at an annual rate of 12% or 1% per month.

Uncollected taxes as of June 30th

| Year | 6/30/2019 | 6/30/2018 | 6/30/2017 |
|--------------|--------------|-------------|-------------|
| 2019 | \$ 1,580,806 | \$ - | \$ - |
| 2018 | \$ 197,298 | \$1,162,993 | \$ - |
| 2017 | \$ 176,942 | \$356,967 | \$1,847,271 |
| 2016 | \$ 165,935 | \$222,972 | \$356,093 |
| 2015 | \$ 117,347 | \$137,162 | \$160,575 |
| 2014 | \$ 95,942 | \$109,750 | \$127,893 |
| 2013 & Prior | \$ 323,522 | \$448,101 | \$466,182 |
| | \$ 2,657,792 | \$2,437,945 | \$2,958,014 |

The Revenue office has focused on collection over the last year. This includes working with our outside collection agency, regularly scheduling tax sales, and most recently, participation in the State’s Income Tax Refund Offset program. In July 2020 we start working with an outside collection agency.

In FY 2019 we collected nearly \$2million of past due taxes and obtained a tax collection rate of 98.67%. The highest in over a decade.



In FY 2017 the Town Council passed ordinance No. 17-10 that allows a waiver of interest on past due taxes. The waiver is only available for real property that is the primary resident of the taxpayer and has been for the past five years. The resident must show that they have not had a late payment in five years immediately preceding the tax payment which is overdue.

In calendar year 2019 waivers were granted to eight (8) taxpayers, totaling \$317.99



General Fund Revenue: Department Revenues: Town Clerk

| | Actual FY 16 | Actual FY 17 | Actual FY 18 | Actual FY 19 | Jul-Dec FY 20 | Budget FY 20 | Mgr. FY 21 | % Change |
|-------------------------|-----------------|-----------------|-----------------|-----------------|------------------|-----------------|----------------|--------------|
| Liquor Licenses | 57,403 | 57,384 | 58,061 | 60,759 | 65,810 | 58,000 | 65,800 | 13.45% |
| Victualling | 8,450 | 8,075 | 8,081 | 8,975 | 8,075 | 8,500 | 8,500 | 0.00% |
| Sunday Sales | 6,175 | 6,175 | 6,450 | 5,750 | 875 | 6,250 | 6,300 | 0.80% |
| Trailer | 4,000 | 4,000 | 3,000 | 3,000 | 0 | 4,000 | 3,000 | -25.00% |
| Peddlers | 6,090 | 5,502 | 5,555 | 5,200 | 925 | 5,500 | 2,000 | -63.64% |
| Dog & Kennel | 13,448 | 14,285 | 14,373 | 13,747 | 933 | 14,000 | 16,010 | 14.36% |
| All Other Licenses | 11,681 | 10,638 | 11,846 | 10,833 | 6,034 | 12,000 | 11,580 | -3.50% |
| Recording Fees | 244,729 | 262,026 | 251,295 | 229,629 | 155,059 | 250,000 | 245,000 | -2.00% |
| R. Estate Transfer Fees | 375,374 | 409,623 | 459,604 | 418,230 | 363,689 | 525,000 | 575,000 | 9.52% |
| Copies | 17,673 | 20,602 | 10,894 | 11,725 | 6,386 | 12,500 | 12,500 | 0.00% |
| Misc. | 22,823 | 18,861 | 22,738 | 21,429 | 12,859 | 20,000 | 20,000 | 0.00% |
| | 767,846 | 817,171 | 851,897 | 789,277 | 620,645 | 915,750 | 965,690 | 5.45% |

Real estate transfer fees are charged on the transfer of property.
The Town retains 47.83% of fees associated with real property and 78.57% of fees associated with mobile homes.

Previously the Town transferred 15.932% of Transfer Fees into a fund for open/public space. In November 2018, the Town Council approved an ordinance that would have the amount transferred into this account to be set by the Town Council during budget deliberations.

Recording fees vary based on the type. The amount that is shared with the State also varies.



General Fund Revenue: Department Revenues: Probate Court

| | Actual FY 16 | Actual FY 17 | Actual FY 18 | Actual FY 19 | Jul - Dec FY 20 | Budget FY 20 | Adopted FY 21 | % Change |
|---------------------|-----------------|-----------------|-----------------|-----------------|--------------------|-----------------|------------------|--------------|
| Probate Fees | 61,625 | 42,577 | 35,387 | 49,916 | 23,449 | 45,000 | 45,000 | 0.00% |
| Probate Advertising | 3,252 | 3,003 | 3,167 | 3,299 | 1,575 | 3,500 | 3,500 | 0.00% |
| | 64,877 | 45,580 | 38,554 | 53,215 | 25,024 | 48,500 | 48,500 | 0.00% |



Honorable Brian A. Fielding, Probate Judge
Judge Fielding is a partner at Adler, Cohen, Harvey, Wakeman, Guekguezian, LLP
His education includes:

- BA from Boston College
- MA from West Virginia University
- JD from Roger Williams School of Law

Bar Admissions

- Rhode Island
- Massachusetts
- Connecticut
- US Supreme Court

Member RI Probate Judge Association

The Probate Judge is appointed by the Town Council. The Court handles wills and estate administration as well as family matters such as adult and minor Guardianships.

In FY 2018 there were 16 sessions of Probate court with a total of 161 new cases. For FY 2019 there were 14 court sessions and 144 new cases.



General Fund Revenue: Department Revenues: Public Safety

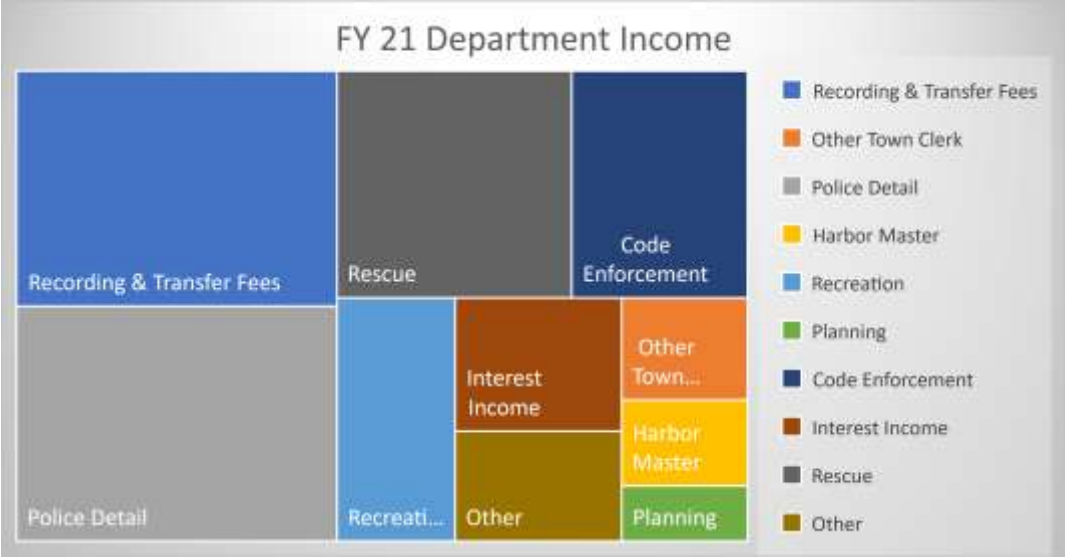
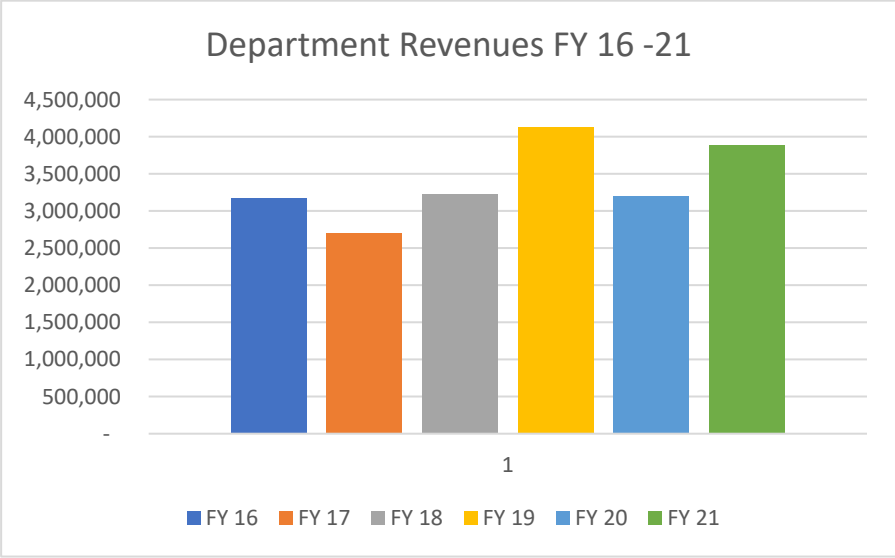
| | Actual FY 16 | Actual FY 17 | Actual FY 18 | Actual FY 19 | Jul - Dec FY 20 | Budget FY 20 | Adopted FY 21 | % Change |
|--------------------------------|------------------|-----------------|------------------|------------------|--------------------|------------------|------------------|---------------|
| Police | | | | | | | | |
| Licenses & Fees | 4,157 | 3,898 | 3,336 | 3,736 | 2,260 | 3,550 | 3,500 | -1.41% |
| Fines | 4,014 | 568 | 270 | 266 | 230 | 1,000 | 350 | -65.00% |
| Police Detail | 191,950 | 193,304 | 503,430 | 1,061,096 | 686,119 | 350,000 | 800,000 | 128.57% |
| VIN Check | 8,525 | 8,980 | 9,280 | 9,340 | 4,350 | 9,000 | 9,000 | 0.00% |
| DEA | - | - | - | 16,009 | 2,337 | - | - | n/a |
| Copies | 5 | - | - | 145 | 65 | 50 | 50 | 0.00% |
| Misc. Revenue | 1,039 | 876 | 18,290 | 5,236 | 14,901 | 3,000 | 7,650 | 155.00% |
| | 209,690 | 207,626 | 534,606 | 1,095,828 | 710,262 | 366,600 | 820,550 | 123.83% |
| Harbor Master | | | | | | | | |
| Mooring Fees | 103,484 | 100,539 | 106,078 | 102,094 | 2,794 | 107,500 | 105,000 | -2.33% |
| Mooring Waitlist Fees | 590 | 467 | 515 | 310 | 85 | 500 | 500 | 0.00% |
| Trans Moorings Fees | 2,030 | 2,065 | 1,190 | 1,680 | 1,995 | 2,375 | 2,000 | -15.79% |
| Dock Fees | 21,940 | 15,160 | 13,200 | 14,286 | 12,562 | 14,000 | 14,500 | 3.57% |
| | 128,044 | 118,231 | 120,983 | 118,370 | 17,436 | 124,375 | 122,000 | -1.91% |
| Animal Control | | | | | | | | |
| Fines | 709 | 878 | 770 | 1,308 | 325 | 2,635 | 750 | -71.54% |
| Adoptions | 405 | 620 | 1,100 | 2,250 | 1,500 | 1,500 | 1,750 | 16.67% |
| Donations | - | - | - | - | 332 | - | - | n/a |
| | 1,114 | 1,498 | 1,870 | 3,558 | 2,157 | 4,135 | 2,500 | -39.54% |
| Transfer from Ambulance | 1,132,180 | 630,982 | 530,075 | 600,000 | 300,000 | 600,000 | 600,000 | 0.00% |
| TOTAL PUBLIC SAFETY: | 1,471,028 | 958,337 | 1,187,534 | 1,817,756 | 1,029,855 | 1,095,110 | 1,545,050 | 41.09% |

General Fund Revenue: Department Revenues: Other

| | Actual | Actual | Actual | Actual | Jul - Dec | Budget | Adopted | % |
|--------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| | FY 16 | FY 17 | FY 18 | FY 19 | FY 20 | FY 20 | FY 21 | Change |
| Planning | | | | | | | | |
| Sale of Regulations | 29,328 | 11,490 | 6,650 | 5,610 | 7,735 | 7,500 | 7,500 | 0.00% |
| Steno & Misc. Fees | - | - | - | - | - | - | 16,000 | n/a |
| Subdivision Review Fees | 8,147 | 14,437 | 39,390 | 52,892 | 14,019 | 25,000 | 35,000 | 40.00% |
| Zoning Fees | 22,803 | 35,680 | 22,985 | 20,225 | 18,420 | 30,000 | 20,000 | -33.33% |
| Cluster Revenues | -75 | - | - | - | 800 | - | - | n/a |
| | 60,203 | 61,607 | 69,025 | 78,727 | 40,974 | 62,500 | 78,500 | 25.60% |
| Code Enforcement | | | | | | | | |
| Building Permits | 258,885 | 233,866 | 293,470 | 332,074 | 222,220 | 260,000 | 275,000 | 5.77% |
| Electrical Permits | 47,912 | 68,958 | 46,904 | 68,778 | 45,121 | 70,000 | 75,000 | 7.14% |
| Plumbing Permits | 23,178 | 26,573 | 23,718 | 27,227 | 13,887 | 25,000 | 25,000 | 0.00% |
| Mechanical Permits | 43,573 | 61,713 | 41,979 | 63,965 | 35,622 | 55,000 | 60,000 | 9.09% |
| Late Permit Fees | 15,021 | 10,784 | 18,279 | 4,200 | 3,618 | 10,000 | 10,000 | 0.00% |
| Re-inspection Fees | 500 | 350 | 250 | 150 | - | - | - | n/a |
| Certificate of Occupancy | 12,300 | 9,050 | 11,000 | 200 | 100 | 0 | 5,000 | n/a |
| | 401,369 | 411,294 | 435,600 | 496,594 | 320,568 | 420,000 | 450,000 | 7.14% |
| Finance | | | | | | | | |
| Tax Certificate & GIS | 24,689 | 25,631 | 22,164 | 21,075 | 13,800 | 25,000 | 25,000 | 0.00% |
| Interest | 2,631 | 21,721 | 176,625 | 358,717 | 279,009 | 225,000 | 224,311 | -0.31% |
| Misc. Income | 96,228 | 117,217 | 139,215 | 108,217 | 103,581 | 100,765 | 100,000 | -0.76% |
| | 123,548 | 164,569 | 338,004 | 488,009 | 396,390 | 350,765 | 349,311 | -0.41% |
| Recreation | 272,328 | 227,263 | 297,949 | 372,011 | 191,751 | 300,000 | 325,000 | 8.33% |
| Assessment | 210 | 130 | - | - | - | 150 | 100 | -33.33% |
| Public Works | 9,670 | 10,888 | 5,058 | 32,916 | 18,760 | 10,000 | 10,000 | 0.00% |

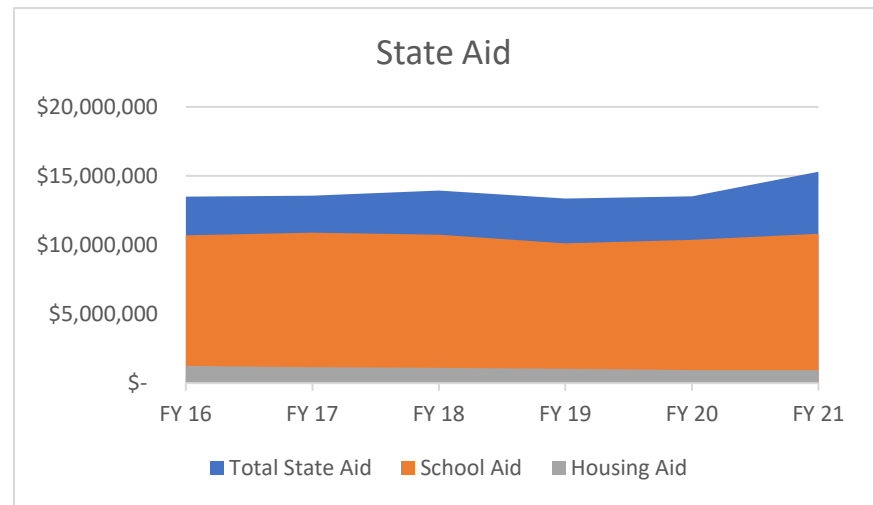
General Fund Revenue: Department Revenues: Summary

| | Actual | Actual | Actual | Actual | Jul - Dec | Budget | Adopted | % |
|----------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|---------|
| | FY 16 | FY 17 | FY 18 | FY 19 | FY 20 | FY 20 | FY 21 | Change |
| Town Clerk | 767,846 | 817,171 | 851,897 | 789,277 | 620,645 | 915,750 | 945,690 | 3.27% |
| Probate Court | 64,877 | 45,580 | 38,554 | 53,215 | 25,024 | 48,500 | 48,500 | 0.00% |
| Police | 209,690 | 207,626 | 534,606 | 1,095,828 | 710,262 | 366,850 | 820,550 | 123.67% |
| Harbor Master | 128,044 | 118,231 | 120,983 | 118,370 | 17,436 | 124,375 | 122,000 | -1.91% |
| Animal Control | 1,114 | 1,498 | 1,870 | 3,558 | 2,157 | 4,135 | 2,500 | -39.54% |
| Transfer from Rescue | 1,132,180 | 630,982 | 530,075 | 600,000 | 300,000 | 600,000 | 600,000 | 0.00% |
| Planning | 60,203 | 61,607 | 69,025 | 78,277 | 40,974 | 62,500 | 78,500 | 25.60% |
| Code Enforcement | 401,369 | 411,294 | 435,600 | 496,594 | 320,568 | 420,000 | 430,000 | 2.38% |
| Finance | 123,548 | 164,569 | 338,004 | 488,009 | 396,390 | 350,764 | 349,311 | -0.41% |
| Recreation | 272,328 | 227,263 | 297,949 | 372,011 | 191,751 | 300,000 | 325,000 | 8.33% |
| Assessment | 210 | 130 | - | - | 0 | 150 | 100 | -33.33% |
| Public Works | 9,670 | 10,888 | 5,058 | 32,916 | 18,760 | 10,000 | 10,000 | 0.00% |
| TOTAL: | 3,171,079 | 2,696,839 | 3,223,621 | 4,128,055 | 2,643,967 | 3,203,024 | 3,732,151 | 16.52% |



General Fund Revenue: State Revenues

| | Actual FY 16 | Actual FY 17 | Actual FY 18 | Actual FY 19 | Jul - Dec FY 20 | Budget FY 20 | Mgr. FY 21 | % Change |
|----------------------|-------------------|-------------------|-------------------|-------------------|--------------------|-------------------|-------------------|---------------|
| MV Base | - | - | 443,350 | 539,103 | 173,257 | 557,756 | 868,239 | 55.67% |
| MV Phase Out | 184,758 | 192,589 | 192,589 | 192,589 | 192,589 | 192,589 | 192,589 | 0.00% |
| PILOT | 1,494 | 1,737 | 1,737 | 1,762 | 1,762 | 1,006 | 1,086 | 7.95% |
| PubSvc | 326,128 | 339,927 | 328,695 | 331,080 | 331,080 | 331,080 | 329,948 | -0.34% |
| Hotel | 104,669 | 87,727 | 122,608 | 115,196 | 57,971 | 130,000 | 100,000 | -23.08% |
| Meal & Beverage | 510,313 | 570,840 | 627,128 | 662,641 | 298,706 | 650,000 | 621,213 | -4.43% |
| Library | 266,128 | 293,678 | 239,003 | 278,709 | 142,735 | 290,338 | 297,608 | 2.50% |
| Library Construction | 32,047 | 30,461 | 27,435 | 26,684 | 26,684 | - | - | n/a |
| Municipal Aid | 125,293 | - | - | - | - | - | - | n/a |
| Airport | - | - | 93,217 | 43,930 | - | 45,000 | 30,000 | -33.33% |
| School Aid | 10,693,934 | 10,897,112 | 10,749,543 | 10,124,913 | 5,310,196 | 10,383,487 | 11,808,025 | 13.72% |
| School Housing Aid | 1,251,935 | 1,165,824 | 1,115,384 | 1,038,497 | 357,819 | 949,516 | 958,530 | 0.95% |
| TOTAL: | 13,496,699 | 13,579,895 | 13,940,689 | 13,355,104 | 6,892,799 | 13,530,772 | 15,307,238 | 12.39% |



| | FY 16 | FY 17 | FY 18 | FY 19 | FY 20 | FY 21 |
|-----------------|---------------|---------------|---------------|---------------|---------------|---------------|
| Total State Aid | \$ 13,496,699 | \$ 13,579,895 | \$ 13,940,689 | \$ 13,355,104 | \$ 13,530,772 | \$ 15,307,238 |
| School Aid | \$ 10,693,934 | \$ 10,897,112 | \$ 10,749,543 | \$ 10,124,913 | \$ 10,383,487 | \$ 10,808,025 |
| Housing Aid | \$ 1,251,935 | \$ 1,165,824 | \$ 1,115,384 | \$ 1,038,497 | \$ 949,516 | \$ 958,530 |



General Fund Revenue: Other

| | Actual FY 16 | Actual FY 17 | Actual FY 18 | Actual FY 19 | Jul - Dec FY 20 | Budget FY 20 | Adopted FY 21 | % Change |
|--------------------|-----------------|-----------------|-----------------|------------------|--------------------|------------------|------------------|---------------|
| Cell Tower Rentals | 210,459 | 352,982 | 356,325 | 555,495 | 203,908 | 385,000 | 425,000 | 10.39% |
| SAFER Grant | - | - | 254,299 | 633,120 | - | 483,524 | 154,442 | -68.06% |
| Fund Balances | - | 600,000 | - | - | - | - | 500,000 | n/a |
| Transfers In | - | - | - | - | - | 351,638 | 50,000 | -85.78% |
| TOTAL: | 210,459 | 952,982 | 610,624 | 1,188,615 | 203,908 | 1,220,162 | 1,129,442 | -7.44% |



The Town rents space on its buildings and property to cell phone service providers. Currently the Town has agreements with SBA Communications, Crown Castle, T-Mobile CC Holdings and AT&T

The Town's Fire Department applied for and was awarded a SAFER (Staffing for Adequate Fire & Emergency Response) grant.

This grant provides partial reimbursement of the cost for nine officers and allows the Town to man the department's ladder truck located in the Quonset Business Park.

The program provided 75% reimbursement for calendar year 2018, 75% for calendar year 2019 and 35% for calendar year 2020. For FY 2021 this amount will be 17.5%



The Town's continues its efforts reviewing all accounts. This work resulted in identification of accounts that have funds but are no longer being used. These funds have been transferred to the OPEB Trust or the reserve for infrastructure. The FY 2021 transfer in is from the termination reserve account. When an employee retires or leaves, they are paid out for their earned but unused vacation time, and a portion of any earned but unused sick time.

Due to the COVID-19 virus and a desire to maintain current tax rates, the Town Council has authorized use of \$500,000 from fund balance.

Understanding that this will create a hole that must be filled in future years, it is planned that there will be additional use of Fund Balance in FY 22, \$350,000 and FY 23, \$200,000

General Fund: Revenue from Allocated Expenses

The Town’s Enterprise funds receive support from general fund operations. These include but are not limited to administration, technology and finance services. The following charges are allocated to the various enterprise funds.

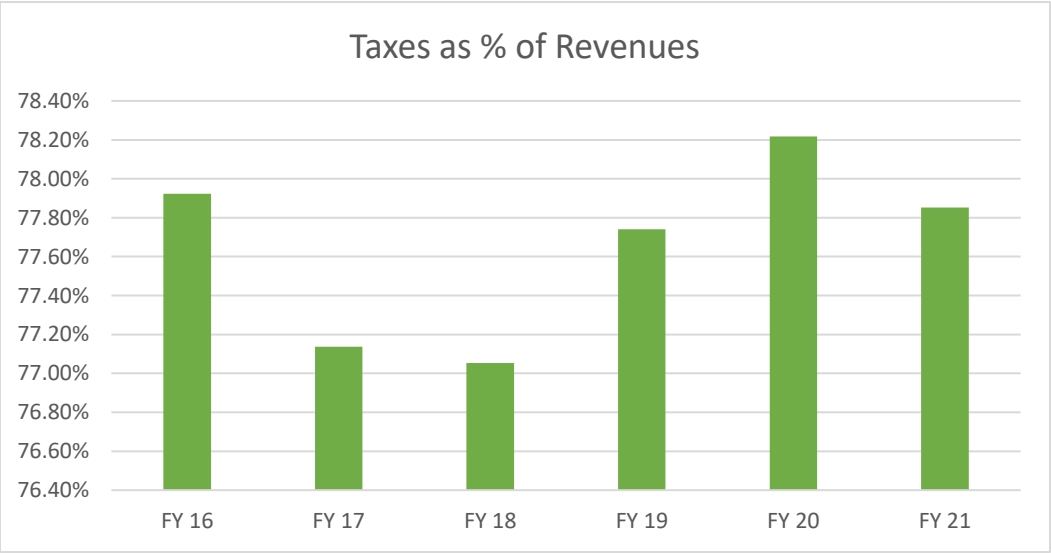
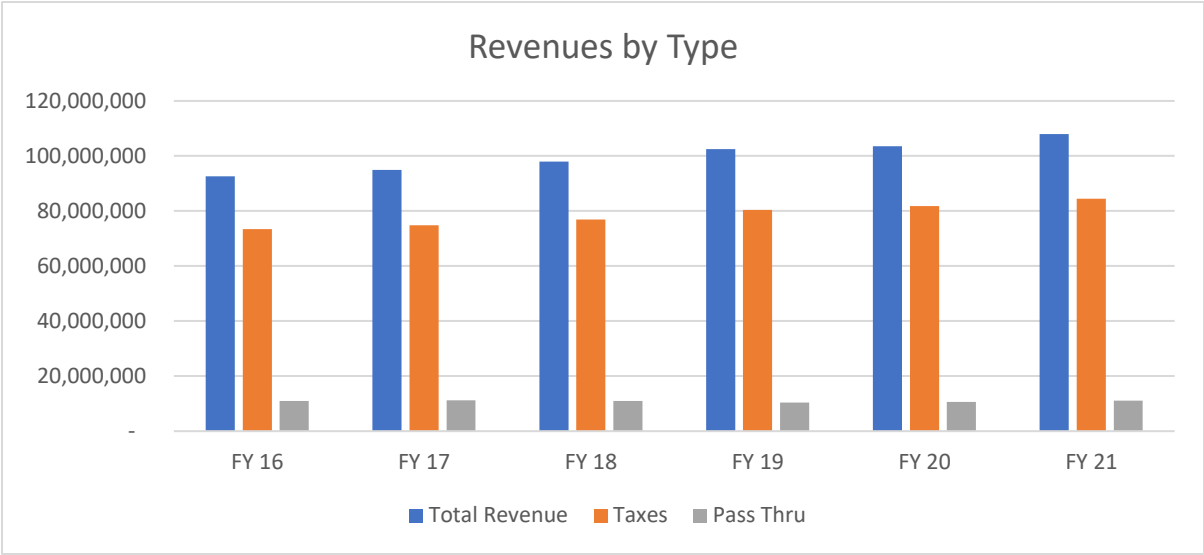
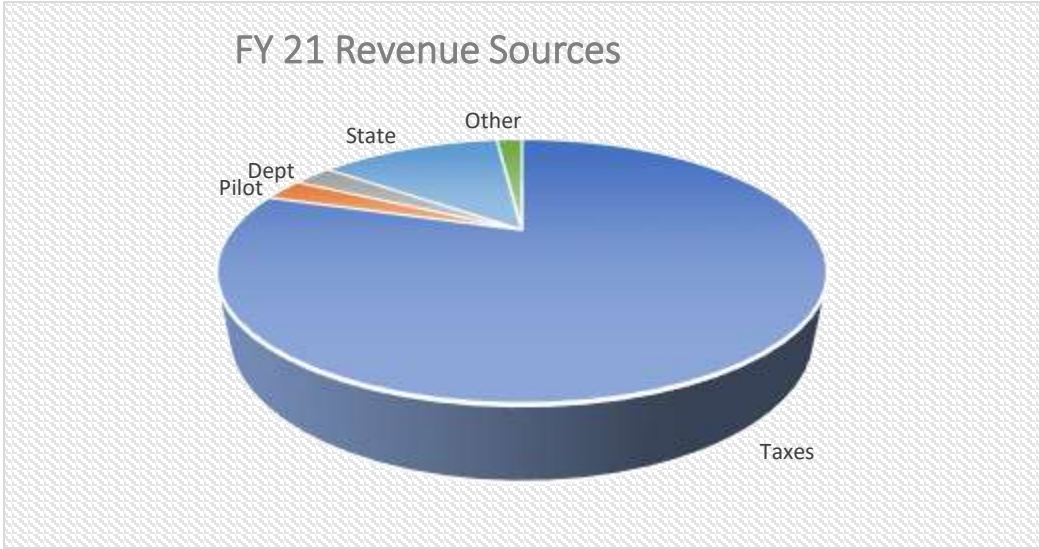
| | Municipal Court | Library | Golf | Allen Harbor | Water | Sewer | Transfer Station | Total |
|-----------------------------|-----------------|---------------|---------------|---------------|---------------|---------------|------------------|----------------|
| WAGES & BENEFITS | | | | | | | | |
| Town Clerk | 21,712 | - | - | - | - | - | - | 21,712 |
| Town Manager | - | 5,376 | 5,376 | - | 5,376 | 5,376 | - | 21,504 |
| Legal | - | - | - | - | 4,000 | 4,000 | - | 8,000 |
| PW-Admin | - | - | - | - | - | 20,585 | 8,234 | 28,819 |
| PW-Engineering | - | - | - | - | - | 6,087 | - | 6,087 |
| Recreation | - | - | 25,116 | 7,535 | - | - | - | 32,651 |
| Technology | 2,495 | - | 2,495 | - | 4,990 | 4,990 | 2,495 | 17,465 |
| Finance | 9,772 | 29,316 | 19,544 | 9,772 | 48,860 | 19,544 | 9,772 | 146,580 |
| OTHER | | | | | | | | |
| Software | 5,371 | 16,113 | 10,742 | 5,371 | 16,113 | 16,113 | 5,371 | 75,194 |
| Auditing | - | 500 | 500 | 500 | 1,000 | 1,000 | - | 3,500 |
| | 39,350 | 51,305 | 63,773 | 23,178 | 80,339 | 77,695 | 25,872 | 361,512 |



General Fund Revenue: Summary

| | Actual FY 16 | Actual FY 17 | Actual FY 18 | Actual FY 19 | Jul- Dec FY 20 | Budget FY 20 | Adopted FY 21 | Change |
|--------------------------|-------------------|-------------------|-------------------|--------------------|-------------------|--------------------|--------------------|---------------|
| Taxes | 71,826,525 | 73,077,943 | 75,199,793 | 78,448,676 | 45,365,880 | 80,198,265 | 81,000,243 | 1.00% |
| Prior Year Taxes | 1,554,326 | 1,763,997 | 1,667,303 | 1,999,768 | 875,918 | 1,625,000 | 1,500,000 | -7.69% |
| Interest on Late Pay | 422,932 | 468,203 | 411,373 | 466,271 | 152,925 | 385,559 | 300,000 | -22.19% |
| QDC-Pilots | 1,892,725 | 2,325,519 | 2,855,799 | 2,875,957 | 815,614 | 2,882,576 | 3,676,856 | 27.55% |
| Town Clerk | 767,846 | 817,171 | 851,891 | 789,277 | 620,645 | 915,750 | 965,690 | 5.45% |
| Probate Court | 64,877 | 45,580 | 38,554 | 53,215 | 25,024 | 48,500 | 48,500 | 0.00% |
| Police | 209,690 | 207,626 | 534,606 | 1,095,828 | 710,262 | 366,850 | 820,550 | 123.67% |
| Harbor Master | 128,044 | 118,231 | 120,893 | 118,370 | 17,436 | 124,375 | 122,000 | -1.91% |
| Animal Control | 1,114 | 1,498 | 1,870 | 3,558 | 2,157 | 4,135 | 2,500 | -39.54% |
| Trans from Ambulance | 1,132,180 | 630,982 | 530,075 | 600,000 | 300,000 | 600,000 | 600,000 | 0.00% |
| Planning | 60,203 | 61,607 | 69,025 | 78,727 | 40,974 | 62,500 | 78,500 | 25.60% |
| Code Enforcement | 401,369 | 411,294 | 435,600 | 496,594 | 320,568 | 420,000 | 450,000 | 7.14% |
| Finance | 123,548 | 164,569 | 338,004 | 488,009 | 396,390 | 350,765 | 349,33 | -0.41% |
| Recreation | 272,328 | 227,263 | 297,949 | 372,011 | 191,751 | 300,000 | 325,000 | 8.33% |
| Assessment | 210 | 130 | - | - | - | 150 | 100 | -33.33% |
| Public Works | 9,670 | 10,888 | 5,058 | 32,916 | 18,760 | 10,000 | 10,000 | 0.00% |
| MV Base | - | - | 443,350 | 539,103 | 173,257 | 557,756 | 868,239 | 55.67% |
| MV Phase Out | 184,758 | 192,589 | 192,589 | 192,589 | 192,589 | 192,589 | 192,589 | 0.00% |
| State-Pilot | 1,494 | 1,737 | 1,737 | 1,762 | 1,762 | 1,006 | 1,086 | 7.95% |
| Pub Service | 326,128 | 339,927 | 328,695 | 331,080 | 331,080 | 331,080 | 329,948 | -0.34% |
| Municipal Aid | 125,293 | - | - | - | - | - | - | n/a |
| Hotel, Meal & Bev | 614,982 | 658,567 | 749,736 | 777,837 | 356,677 | 780,000 | 721,213 | -7.54% |
| Airport | - | - | 93,217 | 43,930 | - | 45,000 | 30,000 | -33.33% |
| School Housing Aid | 1,251,935 | 1,165,824 | 1,115,384 | 1,038,497 | 357,819 | 949,516 | 958,530 | 0.95% |
| Library Construction Aid | 32,047 | 30,461 | 27,435 | 26,684 | - | - | - | n/a |
| Other | 210,459 | 952,982 | 610,624 | 1,188,615 | 203,908 | 1,220,162 | 1,129,442 | -7.44% |
| Allocated Cost | - | 100,000 | - | - | 266,035 | 573,860 | 361,512 | -37.00% |
| | 81,614,683 | 83,774,588 | 86,920,560 | 92,059,274 | 51,737,431 | 92,945,394 | 94,841,809 | 2.04% |
| Pass Thru: Library | 266,128 | 293,678 | 239,003 | 278,709 | 142,735 | 290,338 | 297,608 | 2.50% |
| Pass Thru: School Aid | 10,693,934 | 10,897,112 | 10,749,543 | 10,124,913 | 5,310,196 | 10,383,487 | 11,808,025 | 13.72% |
| Pass Thru | 10,960,062 | 11,190,790 | 10,988,546 | 10,403,622 | 5,452,931 | 10,673,825 | 12,105,633 | 13.41% |
| Total Rev | 92,574,745 | 94,965,378 | 97,909,106 | 102,462,896 | 57,190,362 | 103,619,219 | 106,947,442 | 3.21% |

General Fund Revenue: Summary (cont.)



THE STATE FACES ITS OWN FINANCIAL ISSUES WHICH IMPACTS AID TO MUNICIPALITIES AND DEPENDENCE ON TAX AND PILOT GROWTH IS UNSUSTAINABLE.

ELIMINATING SERVICES IS A SHORT TERM SOLUTION THAT WILL HAVE A LONG TERM NEGATIVE IMPACT ON OUR COMMUNITY.

THE TOWN MUST DEVELOP OTHER SOURCES OF REVENUES, THAT MAY INCLUDE A REVIEW OF CURRENT FEES FOR SERVICES.

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General Fund Expenditures

North Kingstown uses the modified accrual basis of accounting and under this method expenditures are recorded at the time liabilities are incurred.

Budgeted amounts are encumbered when contracts are signed for goods or services. At year-end, amounts which are encumbered but not yet expended are carried over to be paid when the goods or services are received. These amounts are included in budget-basis expenditures for the fiscal year in which they are encumbered, rather than the year in which goods or services are received. Appropriations that are not spent or encumbered lapse at the end of the fiscal year.

With the launch of the Town's new website, within the finance department page, there are monthly listings of all non-payroll checks issued. This is part of various financial information being reported, that includes monthly budget reports and annual debt service schedules. The Town of North Kingstown is committed to transparency and the benefits it brings to local government. Fiscal year 2019 financial results were issued in the form of a Comprehensive Annual Financial Report (CAFR) and issued a Popular Annual Financial Report (PAFR).

The Town is working with Rhode Island's Office of Municipal Finance and their transparency portal. Information is uploaded to the state on a quarterly basis. All municipalities are required to report on the same method.



State of Rhode Island
Division of Municipal
Finance

Department of Revenue

<http://www.municipalfinance.ri.gov>

**Government must always be accountable to the people.
Citizens need to know what their representatives are doing,
where their tax dollars are going, and how government is
handling various issues.**

**Government has an obligation to provide information and
citizens have the right to request information from its leaders.**



General Fund Expenditures: Town Council

The Town Council consists of five members elected from the town at large and serves a term of two years. The Town Charter has established a term limit in that no person may serve on an elected or appointed body for more than twelve years and that the person shall not be reelected or reappointed to that body for two consecutive years thereafter.

The next election of Town Council members is November 2020.

The current members, time served, and appointments are as follows:



Gregory Mancini
President
2018-current

Groundwater Committee
Vet & Memorial Day Parade Committee



Mary Brimer
Member
2018 – current

Arts Council
Economic Development Advisory
Information Technology Advisory



Stacey Elliott
Member
2018 - current

Conservation Commission
Harbor Mgmt. Committee



Kerry P. McKay
Member
2012 - current

Quonset Development Corp Board
Audit Committee
Leisure Services Advisory



Richard Welch
Member
2012-2014
2016-current

School Facilities Subcommittee
Quonset Development Corp Board

General Fund Expenditures: Town Council (cont.)

| Wages | Actual FY 16 | Actual FY 17 | Actual FY 18 | Actual FY 19 | Jul-Dec FY 20 | Budget FY 20 | Adopted FY 21 | Change |
|---------------------|----------------|---------------|---------------|---------------|---------------|---------------|---------------|----------------|
| President | 13,200 | 14,215 | 13,630 | 5,700 | 2,900 | 5,800 | 5,800 | 0.00% |
| Council Members (4) | - | - | - | 12,700 | 7,600 | 15,200 | 15,200 | 0.00% |
| Town Sergeant | - | - | - | 2,626 | 1,762 | 5,000 | 5,000 | 0.00% |
| | 13,200 | 14,215 | 13,630 | 21,026 | 12,262 | 26,000 | 26,000 | 0.00% |
| Benefits | | | | | | | | |
| Payroll Taxes | 1,010 | 1,086 | 1,003 | 1,325 | 651 | 1,989 | 1,989 | 0.00% |
| Operations | | | | | | | | |
| Conferences | 45 | - | 645 | - | - | - | - | 0.00% |
| Travel | - | 1,356 | 69 | - | - | - | - | 0.00% |
| Dues -RILCT | 10,480 | 10,480 | 21,551 | 11,071 | 11,625 | 11,625 | 11,625 | 0.00% |
| Contingency | 82,914 | 20,952 | 14,126 | 43,233 | 1,157 | 50,000 | 30,000 | -40.00% |
| | 93,439 | 32,788 | 36,391 | 54,304 | 12,782 | 61,625 | 41,625 | -32.45% |
| | 107,649 | 48,089 | 51,024 | 76,655 | 25,695 | 89,614 | 69,614 | -22.32% |

In July 2017, the Town Council approved the Compensation Committee recommendations:

- Effective December 2018 the Town Council President will receive \$483.33 per month, this is an increase from \$300 per month.
- Council Members will receive \$316.66 per month. This is an increase from \$200 per month.

This budget includes compensation for the Town Sergeant, previously it had been included in the Town Clerk’s budget.

In 2019 there were 28 Town Council meetings.

In addition to Town Council Meetings, members attend workshops, committee meetings and numerous civic activities.





General Fund Expenditures: Town Manager

The Town Council appoints the Town Manager. A. Ralph Mollis was appointed in February 2017.
Prior to his appointment, Mr. Mollis served as the RI Secretary of State and Mayor of North Providence, RI.

| | Actual FY 16 | Actual FY 17 | Actual FY 18 | Actual FY 19 | Jul-Dec FY 20 | Budget FY 20 | Adopted FY 21 | Change |
|----------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|---------------|
| Wages | | | | | | | | |
| Town Manager | 216,878 | 168,907 | 162,248 | 119,846 | 57,669 | 120,000 | 126,000 | 5.00% |
| Admin Asst | - | - | - | 51,543 | 24,571 | 57,979 | 54,892 | -5.32% |
| Human Resources | - | - | - | - | - | 45,000 | - | n/a |
| Auto Allowance | - | 5,192 | 6,500 | 6,000 | 2,500 | 6,000 | 6,000 | 0.00% |
| | 216,878 | 174,099 | 168,748 | 177,389 | 84,740 | 228,979 | 186,892 | -18.38% |
| Benefits | | | | | | | | |
| Payroll Taxes | 14,248 | 9,538 | 12,647 | 13,312 | 6,361 | 17,517 | 13,838 | -21.00% |
| Retirement | 27,066 | 23,129 | 22,485 | 24,318 | 11,679 | 32,783 | 25,275 | -22.90% |
| Health Ins | 15,777 | 15,612 | 26,070 | 11,099 | 5,298 | 11,747 | 11,880 | 1.13% |
| Dental Ins | 1,103 | 992 | 1,471 | 525 | 223 | 558 | 501 | -10.22% |
| Life Ins | 321 | 400 | 421 | 372 | 194 | 421 | 421 | 0.00% |
| | 58,515 | 49,671 | 63,094 | 49,626 | 23,755 | 63,026 | 51,915 | -17.63% |
| Operations | | | | | | | | |
| Dues & Meetings | 1,438 | 1,954 | 2,725 | 1,502 | 125 | 3,000 | 3,000 | 0.00% |
| Conferences/Travel | 5,752 | 5,192 | 3,521 | 34 | 2,007 | 3,000 | 3,000 | 0.00% |
| Travel | - | - | - | 207 | 389 | - | - | n/a |
| Office & Postage | 563 | 1,738 | 1,641 | 650 | 1,525 | 1,000 | 1,000 | 0.00% |
| Employment Ads | 6,906 | 1,554 | 2,849 | 1,194 | - | 2,000 | 2,000 | 0.00% |
| EAP Program | - | - | - | 3,624 | 3,624 | 7,250 | 3,700 | -48.97% |
| Wellness/Contingency | - | - | - | - | 974 | - | 12,000 | n/a |
| Human Resources | - | - | - | - | 2,700 | - | 30,000 | n/a |
| 1033 Education | - | - | - | - | - | 4,000 | 4,000 | 0.00% |
| Misc. | - | - | 252 | 6,732 | 1,097 | 500 | 500 | 0.00% |
| | 14,659 | 10,438 | 10,988 | 13,943 | 12,441 | 20,750 | 59,200 | 185.30% |
| | 290,052 | 234,208 | 242,830 | 240,958 | 120,936 | 312,755 | 298,007 | -4.72% |



General Fund Expenditures: Town Clerk

Jeannette Alyward was appointed Town Clerk in 2010. She has been an employee of the Town of North Kingstown since 1998. She is a member of the RITCCA, NECTC, & IIMC.

Mission: To ensure the timely, efficient, and accurate processing, according to applicable state and local laws, of documents preserving past and present vital information required to ensure a sound functioning government while being ever mindful of neutrality and impartiality, rendering equal, courteous service to all.

The Town Clerk Office is responsible for:

- **Recording:** land evidence records, such as deeds, mortgages, discharges of mortgages, liens, attachments
- **Licenses:** dog licenses, hunting and fishing licenses, and all town business licenses
- **Vital Statistics:** certifies copies of birth, marriage and death certificates, marriage licenses, burial permits
- **Probate:** court proceedings, certificates, decrees, and filing
- **Municipal:** court proceedings
- **Board of Canvassers:** voter registration, election information and process
- **Council Meetings:** Town Council meeting agenda and minutes, notice of the meetings, ordinances and resolutions. The Town Clerk is appointed by the Town Manager with the advice and consent of the Town Council and is the official keeper of the Town Seal and has the responsibility of upholding a broad range of Town Ordinances, State Statutes, and Federal Laws. The Town Clerk is also the Clerk of the Town Council, Clerk of the Probate Court, Clerk of the Municipal Court and the Clerk of the Board of Canvassers. The Town Clerk is also the keeper of public records, past and present.



The Municipal Clerk is the oldest of public servants in local government, along with the tax collector. The profession traces back before Biblical times. For example, the modern Hebrew translation of Town Clerk is "Mazkir Ha'ir" which literally translated, means city or town "Reminder": The early keepers of archives were often called "Remembrancers:" and before writing came into use, their memory served as the public record.

General Fund Expenditures: Town Clerk (cont.)

| Wages | Actual FY 16 | Actual FY 17 | Actual FY 18 | Actual FY 19 | Jul-Dec FY 20 | Budget FY 20 | Adopted FY 21 | Change |
|------------------|--------------|--------------|--------------|--------------|---------------|--------------|---------------|---------|
| Town Clerk | 168,052 | 192,145 | 206,823 | 93,060 | 43,914 | 95,945 | 98,104 | 2.25% |
| Deputy Clerk | - | - | - | 70,838 | 33,634 | 73,486 | 75,140 | 2.25% |
| Clerks (3) | - | - | - | 102,877 | 46,129 | 119,950 | 123,729 | 3.15% |
| Overtime | 1,593 | 4,394 | 3,690 | 4,870 | 3,251 | 3,700 | 5,000 | 35.14% |
| | 169,645 | 196,539 | 210,513 | 271,645 | 126,928 | 293,081 | 301,973 | 3.03% |
| Benefits | | | | | | | | |
| Payroll Taxes | 13,155 | 14,827 | 16,792 | 20,307 | 9,401 | 22,421 | 23,101 | 3.03% |
| Retirement | 31,134 | 35,887 | 36,458 | 49,216 | 23,341 | 53,748 | 54,630 | 1.64% |
| Health Insurance | 38,635 | 41,927 | 47,909 | 51,064 | 22,226 | 65,463 | 50,760 | -22.46% |
| Dental Insurance | 2,587 | 2,715 | 2,906 | 2,995 | 1,191 | 3,330 | 2,731 | -17.99% |
| Life Insurance | 706 | 747 | 827 | 891 | 430 | 1,053 | 1,053 | 0.00% |
| | 86,217 | 96,103 | 104,892 | 124,473 | 56,589 | 146,015 | 132,275 | -9.41% |

| Office Activity | 2016 | 2017 | 2018 | 2019 |
|------------------------|-------------|-------------|-------------|-------------|
| Licenses | 2,374 | 2,798 | 2,578 | 2,585 |
| Recordings | 5,699 | 6,130 | 5,969 | 5,288 |
| Vital Records | 1,848 | 1,898 | 1,987 | 1,814 |



General Fund Expenditures: Town Clerk (cont.)

| Operations | Actual FY 16 | Actual FY 17 | Actual FY 18 | Actual FY 19 | Jul-Dec FY 20 | Budget FY 20 | Adopted FY 21 | Change |
|-----------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|---------------|
| Probate Court | 2,575 | 2,725 | 3,025 | 3,125 | 1,250 | 3,600 | 3,600 | 0.00% |
| Dues & Meetings | 40 | 40 | - | 530 | 320 | 430 | 500 | 16.28% |
| Travel | 1,398 | 1,801 | 1,477 | 1,954 | 1,249 | 2,000 | 2,000 | 0.00% |
| Training & Education | 660 | 450 | 470 | - | 220 | 450 | 450 | 0.00% |
| Office Supplies/Equip | 4,146 | 7,017 | 3,213 | 4,269 | 2,248 | 6,500 | 6,500 | 0.00% |
| Printer | - | - | - | - | - | 20,000 | 10,000 | -50.00% |
| Books & Publications | 395 | 797 | 597 | 1,247 | 479 | 1,200 | 1,200 | 0.00% |
| Postage | 1,812 | 2,768 | 2,729 | 3,028 | - | - | - | n/a |
| Communications | 344 | - | - | - | - | 500 | 500 | 0.00% |
| Legal Ads | 2,391 | 2,273 | 2,640 | 3,959 | 968 | 4,000 | 4,000 | 0.00% |
| Record Maintenance | 43,045 | 48,787 | 30,174 | 55,393 | 24,419 | 44,000 | 46,000 | 4.55% |
| Codification | 2,842 | 8,888 | 6,450 | - | - | 11,000 | 11,000 | 0.00% |
| Rentals | 3,385 | 4,093 | - | 6,630 | - | 3,500 | 3,500 | 0.00% |
| Contract Services | 1,083 | 1,851 | 885 | 3,403 | - | 4,000 | 4,000 | 0.00% |
| | 64,116 | 81,490 | 51,660 | 83,538 | 31,153 | 101,180 | 93,250 | -7.84% |
| | 319,978 | 374,132 | 367,065 | 479,656 | 214,670 | 540,276 | 527,498 | -2.37% |





General Fund Expenditures: Canvassing*

Mission: To ensure federal, state and local elections are conducted timely, responsibly, and with the highest level of professional election standards, accountability, security and integrity, intended to earn and maintain public confidence in the electoral process.

Hope Young, Canvasser Supervisor, has been in this position since 2018. She started with the Town in 2011.

| | Actual FY 16 | Actual FY 17 | Actual FY 18 | Actual FY 19 | Jul-Dec FY 20 | Budget FY 20 | Adopted FY 21 | Change |
|-------------------|---------------|----------------|---------------|----------------|---------------|----------------|----------------|---------------|
| Wages | | | | | | | | |
| Clerk | 47,278 | 81,864 | 26,207 | 47,202 | 22,967 | 45,687 | 46,715 | 2.25% |
| Poll Workers | 10,192 | 31,174 | 3,833 | 28,785 | 27,485 | 20,000 | 50,548 | 152.74% |
| Overtime | 4,137 | 9,808 | 1,363 | 5,390 | 5,021 | 5,000 | 8,000 | 60.00% |
| | 61,607 | 122,846 | 31,403 | 81,377 | 55,473 | 70,687 | 105,263 | 48.91% |
| Benefits | | | | | | | | |
| Payroll Taxes | 4,386 | 4,438 | 2,109 | 3,548 | 1,793 | 5,408 | 8,054 | 48.93% |
| Retirement | 9,217 | 8,676 | 4,657 | 8,955 | - | 8,553 | 8,525 | -0.33% |
| Health Ins | 8,809 | 8,317 | 6,575 | 12,375 | 5,342 | 15,266 | 13,980 | -8.42% |
| Dental Ins | 242 | 240 | 261 | 265 | 3,637 | 288 | 824 | 186.11% |
| Life Ins | - | - | 179 | 215 | 76 | 211 | 211 | 0.00% |
| | 22,654 | 21,671 | 13,781 | 25,358 | 10,848 | 29,726 | 31,594 | 6.28% |
| Operations | | | | | | | | |
| Office & Forms | 1,536 | 6,198 | 4,285 | 7,544 | 4,546 | 5,800 | 7,300 | 25.86% |
| Postage | 1,727 | 3,344 | 5,091 | 6,979 | 3,994 | - | 5,000 | n/a |
| Food | - | 3,106 | 945 | 3,839 | 3,778 | 4,000 | 4,900 | 22.50% |
| Legal Ads | 752 | 259 | 4 | 186 | 186 | 2,000 | 2,000 | 0.00% |
| Rental | - | - | - | 99 | 99 | 250 | 250 | 0.00% |
| | 4,015 | 12,907 | 10,325 | 18,647 | 12,603 | 12,050 | 19,450 | 61.41% |
| | 88,276 | 157,424 | 55,509 | 125,382 | 78,924 | 112,463 | 156,307 | 38.99% |

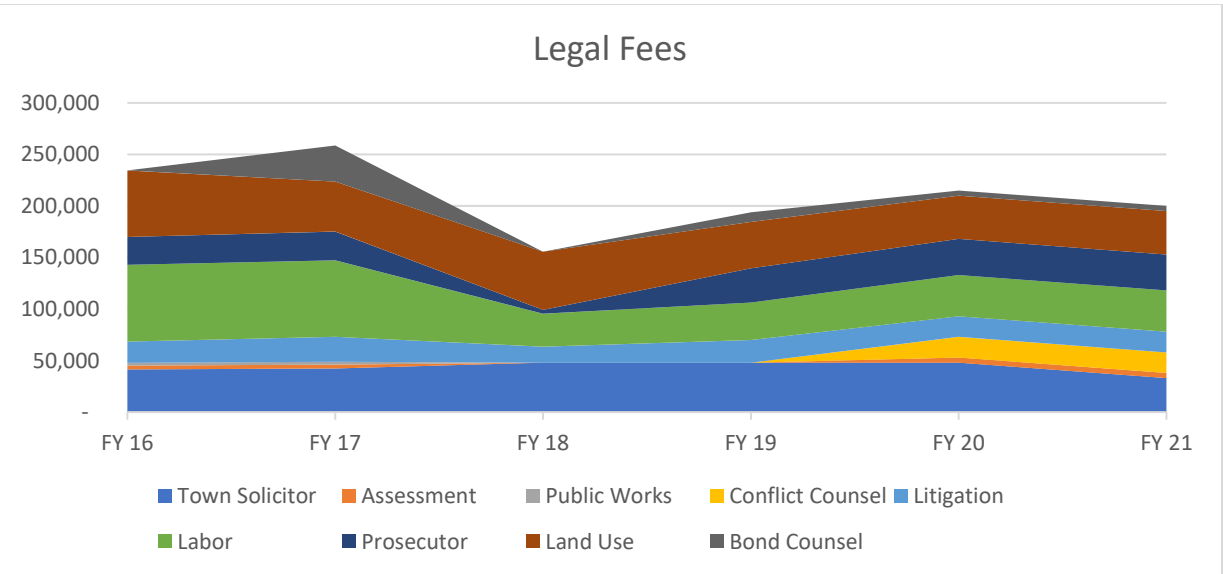
*The Canvassing Office receives support from the Town Clerk's office.

North Kingstown had 22,112 registered voters as of December 31, 2019

General Fund Expenditures: Legal

The Town Council appoints all Solicitors.

| | Actual FY 16 | Actual FY 17 | Actual FY 18 | Actual FY 19 | Jul-Dec FY 20 | Budget FY 20 | Adopted FY 21 | Change |
|------------------|--------------|--------------|--------------|--------------|---------------|--------------|---------------|---------|
| Town Solicitor | 41,441 | 42,399 | 48,000 | 48,000 | 28,544 | 48,000 | 33,000 | -31.25% |
| Assessment | 3,684 | 3,792 | - | - | - | 5,000 | 5,000 | 0.00% |
| Public Works | 2,685 | 2,763 | - | - | - | - | - | 0.00% |
| Conflict Counsel | - | - | - | - | - | 20,000 | 20,000 | 0.00% |
| Litigation | 20,729 | 24,097 | 15,488 | 22,024 | 9,722 | 20,000 | 20,000 | 0.00% |
| Labor | 74,392 | 74,157 | 32,008 | 36,334 | 7,374 | 40,000 | 40,000 | 0.00% |
| Prosecutor | 27,097 | 27,891 | 3,675 | 33,000 | 16,500 | 35,000 | 35,000 | 0.00% |
| Land Use | 64,375 | 48,559 | 56,435 | 45,015 | 40,730 | 42,000 | 42,000 | 0.00% |
| Bond Counsel | - | 35,000 | - | 9,500 | - | 5,000 | 5,000 | 0.00% |
| TOTAL | 234,403 | 258,658 | 155,606 | 193,873 | 102,870 | 215,000 | 200,000 | -6.98% |



Current Legal Council:

Solicitors: Matthew & James Callaghan
Callaghan & Callaghan, North Kingstown, RI

Labor Council: Robert P. Brooks
Adler Pollock & Sheehan, Providence, RI

Bond Council: David Ferrara
Taft & McSally, Cranston, RI

Prosecutor: James Callaghan
Callaghan & Callaghan, North Kingstown, RI

Land Use: Matthew & James Callaghan
Callaghan & Callaghan, North Kingstown, RI

Conflict Counsel: Mark Hadden
Law Office of Mark Hadden



General Fund Expenditures: Finance

The finance department manages accounting, financial reporting, payroll, treasury, procurement, risk management and collections. We strive to treat all employees fairly and to provide them with training and a work environment that enables them to enhance their skills and preserve public confidence.

Mission: To provide accurate and timely financial information to key stakeholders while protecting assets and ensuring compliance with federal, state and local laws and regulation. We strive to provide services in a manner that is fair, legal and courteous.

Jim Lathrop was named 2019 CFO of the Year by Providence Business News

Director of Finance: Jim Lathrop, CPA, MPA
May 2017 to Present

Financial Ratings Summary from June 2019.



S&P Global Ratings assigned its 'AA+' long-term rating

The long-term rating reflects:

- * Very strong economy
- * Strong management with good financial policies and practices
- * Strong budgetary performance
- * Strong institutional framework score



Moody's Investors Services assigned its Aa2 stable long-term rating

Credit strength include:

- * Robust and growing tax basis with significant commercial and industrial presences
- * Strong local resident wealth profile
- * Manageable long-term liability profile

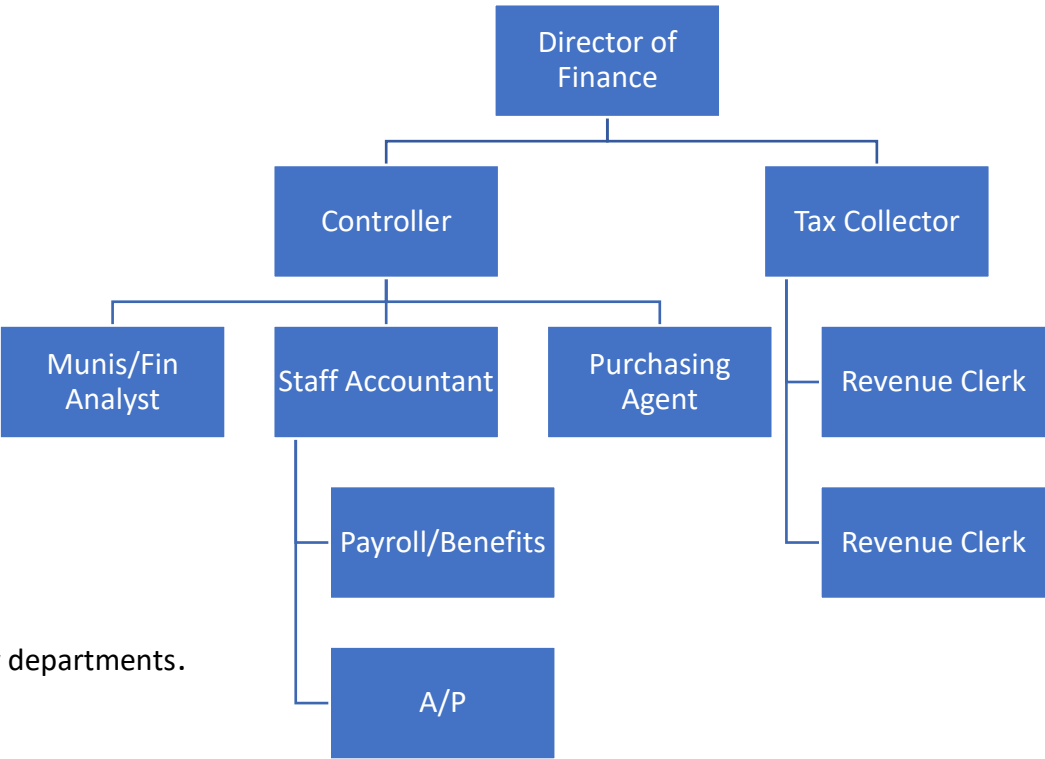
General Fund Expenditures: Finance (cont.)

Department Organizational Chart

| | <u>FY 19</u> | <u>FY 20</u> | <u>FY 21</u> |
|--------------------|--------------|--------------|--------------|
| Director | 1 | 1 | 1 |
| Controller | 1 | 1 | 1 |
| Munis/Fin Analyst | 0 | 1 | 1 |
| Accountant | 1 | 1 | 1 |
| Purchasing/Risk | 0 | 1 | 1 |
| Payroll/Benefits | 1 | 1 | 1 |
| Accts Payable | 0.85 | 1 | 1 |
| Revenue Supervisor | 1 | 1 | 1 |
| Revenue Clerks | <u>1.57</u> | <u>1.85</u> | <u>2</u> |
| | 7.42 | 9.85 | 10.00 |

Recent changes in payroll, going paperless and moving pay date to Friday, will allow the payroll clerk to assist other departments with their payroll, particularly the public safety departments.

Due to the increased workload in revenues, the revenue clerk will become full time.
(30 hours to 35 hours per week)



General Fund Expenditures: Finance (cont.)

| Wages | Actual FY 16 | Actual FY 17 | Actual FY 18 | Actual FY 19 | Jul-Dec FY 20 | Budget FY 20 | Adopted FY 21 | Change |
|------------------|--------------|--------------|--------------|--------------|---------------|--------------|---------------|--------|
| Director | 247,662 | 453,600 | 422,399 | 112,100 | 51,117 | 112,500 | 111,964 | -0.48% |
| Controller | - | - | - | 76,280 | 36,162 | 78,500 | 80,787 | 2.91% |
| Munis Admin | - | - | - | - | 32,703 | 71,452 | 75,476 | 5.63% |
| Accountant | - | - | - | 61,866 | 29,633 | 63,320 | 67,999 | 7.39% |
| Tax Collector | - | - | - | 59,665 | 27,918 | 60,997 | 62,369 | 2.25% |
| Payroll/Benefits | - | - | - | 47,346 | 22,157 | 48,411 | 49,500 | 2.25% |
| Purchasing Agent | - | - | - | 44,687 | 20,031 | 44,682 | 46,715 | 4.55% |
| Clerks (3) | - | - | - | 103,506 | 45,240 | 103,160 | 123,723 | 19.93% |
| Overtime | 6,529 | 3,771 | 11,229 | 15,237 | 9,539 | 7,000 | 7,000 | 0.00% |
| | 254,191 | 457,371 | 433,628 | 458,883 | 274,500 | 590,022 | 625,533 | 6.02% |
| Benefits | | | | | | | | |
| Payroll Taxes | 27,038 | 38,192 | 31,081 | 54,783 | 42,150 | 45,137 | 47,303 | 4.80% |
| Retirement | 65,286 | 79,773 | 72,371 | 95,755 | 51,197 | 112,262 | 110,868 | -1.24% |
| Health Ins | 53,627 | 75,836 | 58,958 | 99,956 | 55,233 | 115,648 | 125,584 | 8.59% |
| Dental Ins | 4,438 | 4,778 | 4,105 | 5,851 | 2,755 | 7,062 | 6,440 | -8.81% |
| Life Ins | 1,181 | 1,563 | 1,527 | 1,568 | 926 | 2,110 | 2,106 | -0.19% |
| | 151,570 | 200,142 | 168,042 | 162,254 | 152,261 | 282,219 | 292,301 | 3.57% |

| | 2017 | 2018 | 2019 | | 2017 | 2018 | 2019 |
|----------------------------|---------------|---------------|---------------|---------------------------|--------|--------|-------|
| Payroll Checks Issued | 7,853 | 8,385 | 8,838 | Invoices Processed | 17,636 | 12,839 | 8,497 |
| A/P Checks Issued | 8,368 | 5,564 | 5,592 | Purchase Orders Processed | 2,984 | 3,216 | 3,037 |
| Other Checks Issued | 874 | 334 | 359 | | | | |
| Total Checks Issued | 17,095 | 14,283 | 14,789 | | | | |



General Fund Expenditures: Finance (cont.)

| Operations | Actual FY 16 | Actual FY 17 | Actual FY 18 | Actual FY 19 | Jul-Dec FY 20 | Budget FY 20 | Adopted FY 21 | Change |
|----------------------|---------------------|---------------------|---------------------|---------------------|----------------------|---------------------|----------------------|---------------|
| Dues & Meetings | 55 | 619 | 1,531 | 2,460 | 1,468 | 500 | 500 | 0.00% |
| Travel | 2,246 | 110 | 1,955 | 3,783 | 3,681 | 2,000 | 2,000 | 0.00% |
| Training & Education | 10,146 | 3,641 | 10,023 | 3,370 | 1,644 | 2,500 | 2,500 | 0.00% |
| Auditing | 93,081 | 80,590 | 112,338 | 82,424 | 109,643 | 50,000 | 50,000 | 0.00% |
| Consulting | 5,156 | 13,424 | 38,314 | 95,370 | - | 15,000 | 15,000 | 0.00% |
| Contract Services | - | - | 2,975 | 16,157 | 316 | 5,000 | 5,000 | 0.00% |
| Office Equipment | 1,727 | 2,175 | 9,504 | 22,570 | 3,121 | 500 | 500 | 0.00% |
| Office Supplies | 8,402 | 11,547 | 18,121 | 26,851 | 8,267 | 15,000 | 15,000 | 0.00% |
| Postage | 9,200 | 6,962 | 22,742 | 14,354 | 23,817 | 35,000 | 35,000 | 0.00% |
| Property & Liability | 521,080 | 559,012 | 325,490 | 389,525 | 379,283 | 245,000 | 45,000 | -81.63% |
| Workers Comp | - | - | 231,451 | 97,989 | 116,050 | 225,000 | 185,000 | -17.78% |
| Retirement Payouts | 150,000 | 149,640 | 106,732 | 220,301 | 311,645 | 50,000 | 50,000 | 0.00% |
| Retire Insurance | 1,525,356 | 1,699,121 | 1,063,762 | 1,097,888 | 574,619 | 1,202,075 | 1,197,524 | -0.38% |
| Unemployment | 7,584 | 16,359 | 3,132 | 12,231 | 2,140 | 5,000 | 5,000 | 0.00% |
| OPEB | - | 200,000 | 800,000 | 115,848 | - | 200,000 | 245,000 | 22.50% |
| Other | - | - | 5,977 | 33,918 | 1,482 | 20,000 | 20,000 | 0.00% |
| | 2,334,033 | 2,743,200 | 2,754,047 | 2,235,039 | 1,537,176 | 2,072,575 | 1,873,024 | -9.63% |
| | 2,739,794 | 3,400,713 | 3,355,717 | 2,856,176 | 1,963,937 | 2,944,816 | 2,790,858 | -5.23% |

FY 2021 Accomplishments:

- Issued FY 19 Audit Report in CAFR format
- Issued summary of audit results in PAFR format
- Increased Tax Collection Rate
- Participating in GFOA Excellence in Financial Reporting Program
- Sussessfully issued first round of approved \$27 million of bonds



General Fund Expenditures: Assessor

Mission: To administer our duties in a manner that assures public confidence in our accuracy, productivity and fairness while ensuring all property subject to taxation is valued in a timely manner in accordance with Rhode Island State law.

Deborah Garneau
Tax Assessor

| Wages | Actual FY 16 | Actual FY 17 | Actual FY 18 | Actual FY 19 | Jul-Dec FY 20 | Budget FY 20 | Adopted FY 21 | Change |
|-----------------|--------------|--------------|--------------|--------------|---------------|--------------|---------------|---------|
| Assessor | 142,612 | 151,260 | 83,296 | 85,384 | 34,562 | 87,306 | 75,240 | -13.82% |
| Clerical | - | - | 60,974 | 64,086 | 30,128 | 66,749 | 68,251 | 2.25% |
| Part Time | - | - | 17,256 | 5,577 | 411 | 15,000 | - | n/a |
| Overtime | 1,170 | 480 | 810 | 1,680 | 658 | 500 | 2,000 | 300.00% |
| | 143,782 | 151,740 | 162,336 | 156,727 | 65,759 | 169,555 | 145,491 | -14.19% |
| Benefits | | | | | | | | |
| Payroll Taxes | 11,017 | 11,199 | 12,056 | 11,625 | 4,801 | 12,971 | 10,977 | -15.37% |
| Retirement | 23,411 | 25,715 | 25,257 | 26,989 | 12,066 | 27,625 | 26,187 | -5.21% |
| Health | 7,545 | 20,709 | 22,703 | 19,282 | 11,747 | 21,329 | 29,498 | 38.30% |
| Dental | 888 | 1,406 | 1,530 | 1,406 | 766 | 1,494 | 1,907 | 27.64% |
| Life | 421 | 421 | 437 | 373 | 202 | 633 | 632 | -0.16% |
| | 43,282 | 59,450 | 61,983 | 59,675 | 29,582 | 64,052 | 69,201 | 8.04% |

A list of exemptions is included in appendix to this document.

General Fund Expenditures: Assessor (cont.)

| Operations | Actual FY 16 | Actual FY 17 | Actual FY 18 | Actual FY 19 | Jul-Dec FY 20 | Budget FY 20 | Adopted FY 21 | Change |
|--------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| Dues & Meetings | 280 | 280 | 275 | 325 | 75 | 350 | 350 | 0.00% |
| Training & Conference | 1,065 | - | 595 | 995 | 995 | 1,000 | 2,000 | 100.00% |
| Office & Forms | 1,966 | 3,427 | 1,562 | 1,565 | 435 | 2,500 | 1,500 | -40.00% |
| Postage | 1,857 | 1,935 | 2,035 | 2,010 | 199 | - | - | n/a |
| Legal Ads | 21 | 20 | 14 | 26 | - | 50 | 50 | 0.00% |
| Reports & Subscriptions | 1,340 | 1,249 | 2,072 | 1,397 | 942 | 2,000 | 2,300 | 15.00% |
| Record Maintenance | 3,879 | 3,619 | 3,619 | 3,639 | 3,250 | 3,900 | 4,000 | 2.56% |
| Contract Services | 5,500 | 5,500 | 5,060 | 6,700 | - | 7,000 | 25,000 | 257.14% |
| Vision/Equip Maintenance | - | - | - | - | - | 25,000 | 5,000 | -80.00% |
| Revaluation | - | 25,000 | 25,000 | 25,000 | 12,500 | 75,000 | 50,000 | -33.33% |
| | 15,908 | 41,030 | 40,232 | 41,657 | 18,396 | 116,800 | 90,200 | -22.77% |
| | 202,972 | 252,220 | 264,551 | 258,059 | 113,737 | 350,407 | 304,892 | -12.99% |

Revaluations:

The Town funds for revaluations that are required by State Statute.

There are two types of revaluations, a *statistical* revaluation completed every three (3) years, and a *full* revaluation completed every nine (9) years.

The Town is responsible for 40% of the cost for the statistical revaluation and 100% of the full revaluation.

The Town completed a statistical revaluation for December 31, 2018 and will perform a full revaluation for December 2021.

The cost for each estimated at:

Statistical - \$130,000 less state reimbursement of \$78,000 for a net cost of \$52,000.

Full - \$400,000 - The state does not reimburse any cost



At June 30, 2019, the Town had \$32,987 in a reserve account for revaluation and will be transferring \$150,000 as part of the FY 2020 budget for a total of \$182,987.



General Fund Expenditures: Technology

Mission: To provide products and services that are effective and efficient in meeting the technology needs of the Town and affiliated organizations in a manner that is timely and cost effective.

Michael Forlingieri
Director of Technology, Employed by the Town since 2007

| Wages | Actual FY 16 | Actual FY 17 | Actual FY 18 | Actual FY 19 | Jul-Dec FY 20 | Budget FY 20 | Adopted FY 21 | Change |
|---------------------|--------------|--------------|--------------|--------------|---------------|--------------|---------------|---------|
| Director | 141,457 | 128,567 | 142,467 | 81,841 | 37,625 | 83,354 | 85,230 | 2.25% |
| Tech Support (2) | - | - | - | 81,309 | 33,738 | 90,123 | 95,011 | 5.42% |
| Stipends (meetings) | - | - | - | 1,920 | 840 | 2,500 | 2,500 | 0.00% |
| Overtime | - | - | - | - | - | 250 | 250 | 0.00% |
| | 141,457 | 128,567 | 142,467 | 165,070 | 72,203 | 176,227 | 182,991 | 3.84% |
| Benefits | | | | | | | | |
| Payroll Taxes | 10,657 | 9,506 | 10,587 | 12,300 | 5,383 | 13,481 | 13,788 | 2.28% |
| Retirement | 26,696 | 24,659 | 25,757 | 30,331 | 13,302 | 31,761 | 32,894 | 3.57% |
| Health | 22,511 | 16,401 | 15,553 | 16,305 | 7,041 | 18,189 | 18,395 | 1.13% |
| Dental | 1,395 | 920 | 768 | 771 | 334 | 864 | 776 | -10.19% |
| Life | 590 | 502 | 569 | 551 | 211 | 633 | 632 | -0.16% |
| | 61,849 | 51,988 | 53,234 | 60,258 | 26,271 | 64,928 | 66,485 | 2.40% |



General Fund Expenditures: Technology (cont.)

| Operations | Actual FY 16 | Actual FY 17 | Actual FY 18 | Actual FY 19 | Jul-Dec FY 20 | Budget FY 20 | Adopted FY 21 | Change |
|---------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|---------------|
| Dues & Meetings | - | - | - | - | - | 250 | 250 | 0.00% |
| Training & Education | - | - | - | - | - | 2,000 | 2,000 | 0.00% |
| Consulting/Contractor Svc | - | - | 372 | - | - | - | - | n/a |
| Software & Licenses | 192,001 | 299,807 | 557,778 | 400,406 | 214,710 | 370,307 | 445,337 | 20.26% |
| Software: Munis | - | - | - | - | - | 35,068 | - | n/a |
| Software: Microsoft | - | - | - | - | - | 53,000 | - | n/a |
| Software: Other | - | - | - | - | - | 67,500 | - | n/a |
| Hardware | 5,000 | 13,139 | 15,500 | 7,210 | - | 10,000 | 15,000 | 50.00% |
| Tech Supplies | - | - | - | - | - | - | - | n/a |
| Office Supplies | - | - | 3,500 | 3,825 | - | 500 | 500 | 0.00% |
| Other | 317 | 371 | 495 | 596 | 198 | 1,500 | 1,500 | 0.00% |
| Postage | - | 3 | 5 | 1 | 1 | - | - | n/a |
| | 197,318 | 313,320 | 577,650 | 412,038 | 214,909 | 540,125 | 464,587 | -13.99% |
| | 400,624 | 493,875 | 773,351 | 637,366 | 313,383 | 781,280 | 714,063 | -8.60% |





General Fund Expenditures: Planning

Mission: To shape the future of North Kingstown within the vision of the community, as described in the Town’s comprehensive plan (under the direction of the Planning Commission and Town Council); to ensure the protection and balance of land use while preserving the community’s heritage; to encourage a diverse job base through the enforcement of the Planning Code.

Nicole LaFontaine, Planner

| Wages | Actual FY 16 | Actual FY 17 | Actual FY 18 | Actual FY 19 | Jul-Dec FY 20 | Budget FY 20 | Adopted FY 21 | Change |
|-------------------------|--------------|--------------|--------------|--------------|---------------|--------------|---------------|---------|
| Director | 258,926 | 313,334 | 329,032 | 94,124 | 42,930 | 97,062 | 101,655 | 4.73% |
| Planners (3) | - | - | - | 121,089 | 64,545 | 145,512 | 202,253 | 38.99% |
| Grant Coordinator (PT) | - | - | - | 41,446 | 16,988 | 30,000 | - | n/a |
| Clerk | - | - | - | 51,529 | 23,794 | 52,284 | 54,555 | 4.34% |
| Business Admin | - | - | - | 57,045 | 29,224 | 66,503 | 32,500 | -51.13% |
| Overtime: Planning | 429 | 1,542 | 1,241 | 4,153 | 1,366 | 1,500 | 4,744 | 216.27% |
| Overtime: Planning Comm | 2,667 | 2,350 | 1,686 | 1,686 | 399 | 1,500 | - | n/a |
| Overtime; Zoning | 1,836 | 2,251 | 1,312 | 1,312 | 573 | 1,500 | - | n/a |
| Overtime Historic | 652 | 858 | 304 | 304 | 399 | 750 | - | n/a |
| | 264,510 | 320,335 | 333,575 | 372,688 | 180,218 | 396,611 | 395,707 | -0.23% |
| Benefits | | | | | | | | |
| Payroll Taxes | 19,811 | 23,410 | 24,328 | 27,444 | 13,320 | 30,341 | 30,272 | -0.23% |
| Retirement | 49,116 | 60,097 | 59,218 | 60,154 | 29,880 | 65,653 | 72,432 | 10.33% |
| Health | 43,914 | 49,584 | 55,239 | 48,286 | 24,222 | 57,987 | 79,828 | 37.67% |
| Dental | 2,253 | 2,233 | 2,430 | 2,249 | 1,053 | 2,413 | 4,379 | 81.48% |
| Life | 885 | 1,025 | 1,065 | 859 | 365 | 844 | 1,264 | 49.76% |
| | 115,979 | 136,349 | 142,280 | 138,992 | 68,840 | 157,238 | 188,175 | 19.68% |

By far the greatest and most admirable form of wisdom is that needed to plan and beautify cities and human communities - Socrates

General Fund Expenditures: Planning (cont.)

| Operations | Actual FY 16 | Actual FY 17 | Actual FY 18 | Actual FY 19 | Jul-Dec FY 20 | Budget FY 20 | Adopted FY 21 | Change |
|----------------------------------|---------------------|---------------------|---------------------|---------------------|----------------------|---------------------|----------------------|---------------|
| Dues & Meetings | 4,614 | 5,251 | 3,872 | 3,237 | 1,416 | 5,500 | 5,500 | 0.00% |
| Travel | 2,927 | 1,658 | 2,118 | 240 | 559 | 4,000 | 4,000 | 0.00% |
| Office | 13,288 | 12,464 | 5,356 | 9,841 | 2,734 | 16,900 | 8,900 | -47.34% |
| Books & Subscriptions | 1,350 | 1,356 | 1,356 | 1,131 | 42 | 1,750 | 1,750 | 0.00% |
| Postage | 1,745 | 1,947 | 3,246 | 2,885 | 18 | - | - | n/a |
| Contract Services | 31,830 | 22,408 | 20,840 | 13,196 | 2,857 | 40,000 | 40,000 | 0.00% |
| Contract Services: Boards & Comm | - | - | 5,700 | 4,483 | - | 4,000 | 20,500 | 412.50% |
| Legal & Other Ads | 439 | 56 | 32 | 200 | - | 200 | 400 | 100.00% |
| Post Road Façade Program | - | - | - | 25,431 | - | 100,000 | - | n/a |
| Special Projects | 89,500 | 8,755 | - | 4,333 | - | - | - | n/a |
| Grant Matches | - | - | - | - | - | 100,000 | 100,000 | 0.00% |
| | 145,693 | 53,895 | 42,520 | 64,977 | 7,626 | 272,350 | 181,050 | -33.52% |
| | 526,182 | 510,579 | 518,375 | 576,657 | 256,684 | 826,199 | 764,932 | -7.42% |

*Unspent FY 20 funds for Façade Program and Grant Matches will be available in FY 21



Donald Peck, Director of Code Enforcement

General Fund Expenditures: Code Enforcement

Mission: To enforce the codes of the Town of North Kingstown; to promote, protect and improve the health, safety and welfare of the citizens and visitors to the community; to work with citizens and property owners to achieve compliance through an efficient and fair process.

| Wages | Actual FY 16 | Actual FY 17 | Actual FY 18 | Actual FY 19 | Jul-Dec FY 20 | Budget FY 20 | Adopted FY 21 | Change |
|------------------------|--------------|--------------|--------------|--------------|---------------|--------------|---------------|---------|
| Building Official | 235,624 | 251,128 | 246,501 | 74,701 | 39,010 | 80,964 | 89,210 | 10.18% |
| Asst Building Official | - | - | - | 50,087 | 25,265 | 52,905 | 56,857 | 7.47% |
| Zoning/Housing Officer | - | - | - | 47,301 | 23,417 | 47,750 | 54,594 | 14.33% |
| Clerical | - | - | - | 77,971 | 36,971 | 78,870 | 81,561 | 3.41% |
| PT Inspectors | 46,835 | 45,954 | 44,817 | 79,565 | 29,946 | 60,700 | 80,000 | 31.80% |
| Overtime | 1,820 | 886 | 978 | 805 | 674 | 1,000 | 1,200 | 20.00% |
| | 284,279 | 297,968 | 292,296 | 330,430 | 155,283 | 322,189 | 363,422 | 12.80% |
| Benefits | | | | | | | | |
| Payroll Taxes | 22,033 | 22,594 | 22,286 | 24,306 | 11,405 | 24,647 | 27,741 | 12.56% |
| Retirement | 44,480 | 47,371 | 38,976 | 45,856 | 23,337 | 48,100 | 51,430 | 6.92% |
| Health | 17,001 | 17,601 | 32,450 | 51,552 | 26,098 | 53,080 | 58,608 | 10.41% |
| Dental | 889 | 864 | 2,065 | 3,321 | 1,470 | 5,675 | 3,296 | -41.92% |
| Life | 842 | 807 | 674 | 737 | 389 | 844 | 1,053 | 24.76% |
| | 85,245 | 89,237 | 96,451 | 125,772 | 62,699 | 132,346 | 142,128 | 7.39% |

Goals:

- Create a positive experience for residents and trade professionals during permitting process
- Safeguard the health, safety and welfare of the community through the enforcement of Building Codes & Ordinances
- Process permits in a timely manner
- Address concerns related to FEMA Special Flood Hazard Areas



General Fund Expenditures: Code Enforcement (cont.)

| Operations | Actual FY 16 | Actual FY 17 | Actual FY 18 | Actual FY 19 | Jul-Dec FY 20 | Budget FY 20 | Adopted FY 21 | Change |
|-------------------------|--------------|--------------|--------------|--------------|---------------|--------------|---------------|---------|
| Dues & Meetings | 145 | 145 | 798 | 445 | 150 | 3,500 | 500 | -85.71% |
| Mileage | 3,513 | 3,561 | 3,633 | - | 300 | 2,500 | 2,000 | -20.00% |
| Travel | - | - | - | - | - | - | - | n/a |
| Training & Conf | - | 2,901 | 203 | 3,037 | 2,834 | 3,300 | 3,300 | 0.00% |
| Tuition | - | - | 1,240 | - | - | - | - | n/a |
| Office Supplies & Equip | 20,495 | 10,799 | 2,195 | 2,396 | 1,085 | 7,500 | 4,000 | -46.67% |
| Office Equip | - | - | 164 | 499 | 397 | - | - | n/a |
| Books, Publications | 1,735 | 425 | 719 | - | 374 | 2,000 | 2,000 | 0.00% |
| Postage | 875 | 531 | 501 | 621 | - | - | - | n/a |
| Vehicle Maintenance | 777 | - | 398 | 687 | 13 | 1,000 | 1,000 | 0.00% |
| Fuel | 902 | 928 | 451 | 802 | 310 | 1,000 | 1,000 | 0.00% |
| Contract Services | 20,575 | 21,895 | 19,692 | 22,791 | 5,492 | 25,000 | 32,846 | 31.38% |
| Capital | 27,319 | 36,831 | - | - | - | - | - | n/a |
| | 76,336 | 78,016 | 29,994 | 31,278 | 10,955 | 45,800 | 46,646 | 1.85% |
| | 445,860 | 465,221 | 418,741 | 487,480 | 228,937 | 500,335 | 552,197 | 10.37% |

| Fiscal Year | Revenues | Fiscal Year | Permits | Value |
|-------------|-----------|-------------|---------|--------------|
| 2019 | \$496,594 | 2019 | 2,824 | \$47,383,105 |
| 2018 | \$435,600 | 2018 | 2,500 | \$54,590,680 |
| 2017 | \$411,294 | 2017 | 2,652 | \$68,048,120 |
| 2016 | \$401,369 | 2016 | 2,732 | \$42,970,422 |
| 2015 | \$327,390 | 2015 | 2,235 | \$33,978,945 |
| 2014 | \$279,265 | 2014 | 2,179 | \$26,689,805 |

Processed and issued 2,824 permits in FY 2019
Completed 4,230 inspections in FY 2019
Completed life safety inspections in North Kingstown Schools & Hotels





General Fund Expenditures: Senior and Human Services

Mission: To promote, enhance and maintain the well-being, dignity, and independence of persons age 55 and older by providing programs, services, and resources to meet their present and future needs.

Marie Marcotte: Senior & Human Services Director
Marie Marcotte has been employed by the Town of North Kingstown since 1995.

| Wages | Actual FY 16 | Actual FY 17 | Actual FY 18 | Actual FY 19 | Jul-Dec FY 20 | Budget FY 20 | Adopted FY 21 | Change |
|-----------------------------|--------------|--------------|--------------|--------------|---------------|--------------|---------------|---------|
| Director | 287,925 | 313,371 | 349,749 | 85,720 | 39,959 | 87,306 | 89,924 | 3.00% |
| Asst Director | - | - | - | 44,826 | 21,320 | 46,399 | 49,676 | 7.06% |
| Volunteer Coordinator | - | - | - | 33,448 | 17,176 | 36,678 | 40,148 | 9.46% |
| Social Services Coordinator | - | - | - | 33,407 | 15,064 | 39,265 | 41,147 | 4.79% |
| Social Services Specialist | - | - | - | 21,691 | 9,218 | 35,662 | 34,100 | -4.38% |
| Clerical | - | - | - | 44,394 | 21,519 | 47,016 | 48,074 | 2.25% |
| Sub Ctr Workers | - | - | - | 5,428 | 3,851 | 10,000 | 6,000 | -40.00% |
| Kitchen Supervisor | - | - | - | 18,509 | 8,673 | 20,832 | 22,227 | 6.70% |
| Meal Site Supervisor | - | - | - | 18,428 | 8,809 | 20,832 | 22,227 | 6.70% |
| Bus Driver | - | - | - | 41,079 | 21,037 | 42,940 | 44,134 | 2.78% |
| Overtime | 35 | - | - | 23 | - | - | - | n/a |
| Termination | 1,184 | 1,878 | - | - | - | - | - | n/a |
| | 289,144 | 315,249 | 349,749 | 346,953 | 166,626 | 386,930 | 397,657 | 2.77% |
| Benefits | | | | | | | | |
| Payroll Taxes | 21,462 | 22,999 | 25,776 | 25,155 | 12,070 | 29,600 | 30,421 | 2.77% |
| Retirement | 50,997 | 54,494 | 60,750 | 63,356 | 30,149 | 70,846 | 71,359 | 0.72% |
| Health | 59,385 | 47,923 | 56,698 | 48,714 | 22,073 | 50,291 | 52,298 | 3.99% |
| Dental | 4,454 | 4,409 | 4,215 | 3,439 | 1,592 | 3,907 | 2,968 | -24.03% |
| Life | 958 | 1,069 | 1,208 | 1,057 | 539 | 1,264 | 1,264 | 0.00% |
| | 137,256 | 130,894 | 148,647 | 141,721 | 66,423 | 155,908 | 158,310 | 1.54% |

General Fund Expenditures: Senior and Human Services (cont.)

| | Actual FY 16 | Actual FY 17 | Actual FY 18 | Actual FY 19 | Jul-Dec FY 20 | Budget FY 20 | Adopted FY 21 | Change |
|----------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|--------------|
| Dues & Meetings | 435 | 310 | 310 | 445 | 175 | 810 | 825 | 1.85% |
| Travel | 1,360 | 1,157 | 1,662 | 1,575 | 808 | 1,400 | 1,500 | 7.14% |
| Office | 4,264 | 5,363 | 5,189 | 4,387 | 1,748 | 5,100 | 5,347 | 4.84% |
| Books & Subscriptions | 416 | - | - | 610 | - | 549 | 815 | 48.45% |
| Postage | 1,521 | 952 | 673 | 1,047 | - | - | - | n/a |
| Licenses | 184 | 15 | 155 | 300 | - | 150 | 350 | 133.33% |
| Medical Supplies | 115 | 22 | 48 | 48 | - | 60 | 60 | 0.00% |
| Vehicle: Fuel | 5,364 | 4,709 | 5,515 | 6,883 | 2,337 | 6,000 | 6,500 | 8.33% |
| Vehicle: Repairs & Maintenance | 6,463 | 3,993 | 145 | 5,852 | 2,167 | 5,511 | 5,511 | 0.00% |
| Vehicle: Lease Payments | - | - | 30,000 | 30,000 | 8,104 | 8,104 | 8,104 | 0.00% |
| Contract Services | 8,378 | 7,496 | 8,247 | 14,410 | 3,428 | 12,598 | 12,248 | -2.78% |
| Public Assistance | 9,022 | 8,697 | 8,931 | 6,822 | 2,161 | 10,000 | 10,000 | 0.00% |
| Capital Reserve: Bus Replacement | - | 15,000 | - | - | 11,935 | 5,000 | 5,000 | 0.00% |
| Misc. | 3,080 | 3,095 | 3,517 | 3,900 | 1,744 | 4,000 | 4,600 | 15.00% |
| | 40,602 | 50,809 | 64,392 | 76,279 | 34,607 | 59,282 | 60,860 | 2.66% |
| | 467,002 | 496,952 | 562,788 | 564,953 | 267,656 | 602,120 | 616,827 | 2.44% |

North Kingstown Senior Association Board Members. A 501c 3 organization whose efforts support programs at the Senior Center



For all they have achieved throughout life and for all they continue to accomplish, we owe older citizens our thanks. This can best demonstrate by making sure that our communities are good places in which to mature and grow older — places in which older people can participate to the fullest and can find the encouragement, acceptance, assistance, and services they need to continue to lead lives of independence and dignity.





General Fund Expenditures: Recreation

Mission: The Recreation Department is committed to offering safe, quality programs and services to the children and adults of North Kingstown that foster personal growth and wellness.

The Recreation Department has been separated into three separate operating divisions, the North Kingstown Golf Course, Allan Harbor Marina, and the Recreation Division. All three divisions are under the supervision and management of the Recreation Director. This change was to increase the transparency in these operations. As the Recreation Division is not self-supporting, it is now included as part of the Town’s General Fund.

Chelsey Dumas-Gibbs
Recreation Director

| | Actual FY 16 | Actual FY 17 | Actual FY 18 | Actual FY 19 | Jul-Dec FY 20 | Budget FY 20 | Adopted FY 21 | Change |
|--------------------------|--------------|--------------|--------------|--------------|---------------|--------------|---------------|---------|
| Wages | | | | | | | | |
| Recreation Director | - | - | - | - | - | 87,305 | 75,538 | -13.48% |
| Program Director | - | - | - | - | 22,249 | 56,283 | 58,060 | 3.16% |
| Administrative Assistant | - | - | - | - | - | - | 41,101 | n/a |
| Seasonal | - | 99,284 | 128,457 | 135,704 | 127,421 | 172,000 | 180,000 | 4.65% |
| Overtime | - | - | - | - | 180 | - | - | n/a |
| | - | 99,284 | 128,457 | 135,704 | 149,850 | 315,588 | 354,699 | 12.39% |
| Benefits | | | | | | | | |
| Payroll Taxes | - | 18,602 | 19,993 | 22,446 | 20,734 | 24,427 | 24,074 | -1.45% |
| Retirement | - | 22,228 | 42,231 | 16,512 | 14,836 | 24,135 | 31,883 | 32.10% |
| Health Insurance | - | 8,832 | 10,178 | 13,004 | 8,583 | 19,810 | 17,018 | -14.09% |
| Dental Insurance | - | 567 | 639 | 831 | 766 | 1,207 | 1,648 | 36.54% |
| Life Insurance | - | 211 | 227 | 275 | 206 | 421 | 842 | 100.00% |
| | - | 50,440 | 73,268 | 53,068 | 45,125 | 70,000 | 75,465 | 7.81% |



General Fund Expenditures: Recreation (cont.)

| Operations | Actual FY 16 | Actual FY 17 | Actual FY 18 | Actual FY 19 | Jul-Dec FY 20 | Budget FY 20 | Adopted FY 21 | Change |
|-----------------------|---------------------|---------------------|---------------------|---------------------|----------------------|---------------------|----------------------|---------------|
| Tuition, Fees & Dues | - | 375 | 363 | 418 | 285 | - | 890 | n/a |
| Conferences | - | - | 25 | 626 | 86 | 400 | 300 | -25.00% |
| Mileage | - | 62 | 720 | 1,238 | 846 | 1,000 | 1,000 | 0.00% |
| Ins: P&L and WC | - | 57,107 | 56,066 | 67,473 | 33,654 | 56,000 | - | n/a |
| Travel | - | - | - | - | - | - | 700 | n/a |
| Sport Fields: Lights | - | 12,328 | 10,764 | 16,101 | 10,870 | 12,000 | 12,000 | 0.00% |
| Sport Fields: Water | - | 40,506 | 6,043 | 41,666 | 29,139 | 40,000 | 40,000 | 0.00% |
| Gas | - | 2,397 | 2,120 | 2,249 | 525 | 2,500 | - | n/a |
| Rentals | - | 3,773 | 116 | - | - | 4,250 | 9,000 | 111.76% |
| Repairs & Maintenance | - | 54 | 281 | 8 | - | - | 1,000 | n/a |
| Vehicle: Repairs, Reg | - | 15,886 | 23,613 | 14,556 | 3,797 | 12,000 | 11,020 | -8.17% |
| Vehicle: Fuel | - | 2,786 | 1,468 | 1,876 | 1,399 | 2,500 | 2,000 | -20.00% |
| Office | - | 1,858 | 1,520 | 1,928 | 4,851 | 1,500 | 2,500 | 66.67% |
| Cleaning Services | - | 4,038 | 2,140 | 1,997 | 1,977 | 4,000 | 4,000 | n/a |
| Contractual Services | - | 130,310 | 92,657 | 139,375 | 86,864 | 11,000 | 12,100 | 10.00% |
| Commodities | - | 6,993 | 8,469 | 13,357 | 1,979 | 7,000 | 6,000 | -14.29% |
| Beach Expenses | - | - | - | - | - | - | 85,400 | n/a |
| Fireworks | - | - | - | - | - | - | 24,000 | n/a |
| First Aid Supplies | - | 301 | - | 591 | 591 | - | - | n/a |
| Soil & Gravel | - | - | - | - | - | - | 6,000 | n/a |
| Program Expenses | - | 128,533 | 100,593 | 117,414 | 59,043 | 75,000 | - | n/a |
| Basketball Tournament | - | - | - | - | 38,164 | 38,000 | 34,000 | -10.53% |
| Misc. Expenses | - | 246 | 55 | 50,591 | 4,532 | 1,750 | 100 | -94.29% |
| | - | 407,553 | 307,013 | 471,464 | 278,602 | 268,900 | 252,010 | -6.28% |
| | - | 557,277 | 508,738 | 660,236 | 473,577 | 654,488 | 682,174 | 4.23% |

General Fund Expenditures: Consolidated Communications

To improve efficiency, professionalism, public safety and assist in the transition to a four (4) platoon system within the Fire Department, we have moved to a civilian dispatch. Both Police and Fire dispatch will be cross trained and function as one unit.

| Wages | Actual FY 16 | Actual FY 17 | Actual FY 18 | Actual FY 19 | Jul-Dec FY 20 | Budget FY 20 | Adopted FY 21 | Change |
|-------------------|--------------|--------------|--------------|--------------|---------------|--------------|---------------|---------|
| Dispatchers | - | - | - | - | - | - | 432,200 | 100.00% |
| Overtime | - | - | - | - | - | - | 90,000 | 100.00% |
| Holiday Pay | - | - | - | - | - | - | 31,656 | 100.00% |
| | - | - | - | - | - | - | 553,856 | 100.00% |
| Benefits | | | | | | | | |
| FICA | - | - | - | - | - | - | 42,369 | 100.00% |
| Retirement | - | - | - | - | - | - | 78,877 | 100.00% |
| Health Insurance | - | - | - | - | - | - | 96,416 | 100.00% |
| Dental Insurance | - | - | - | - | - | - | 5,232 | 100.00% |
| Life Insurance | - | - | - | - | - | - | 1,685 | 100.00% |
| | - | - | - | - | - | - | 224,579 | 100.00% |
| Operations | | | | | | | | |
| Office Supplies | - | - | - | - | - | - | 1,500 | 100.00% |
| | - | - | - | - | - | - | 1,500 | 100.00% |
| | - | - | - | - | - | - | 779,935 | 100.00% |





Chief Scott Kettelle
Joined the Force in 1988

General Fund Expenditures: Fire

The Department's History

The North Kingstown Fire Department was organized in 1917 with a Board of Fire Commissioners, a Fire Chief, Deputy Chiefs, Captains, Lieutenants, and Privates. The Town Council appointed the Fire Commissioners. The Fire Chief, as well as the remainder of the on-call firefighters, were appointed by the Fire Commissioners. The Department began to move towards a full-time paid organization shortly after the Great 1938 Hurricane and increased its number of paid members during World War II.

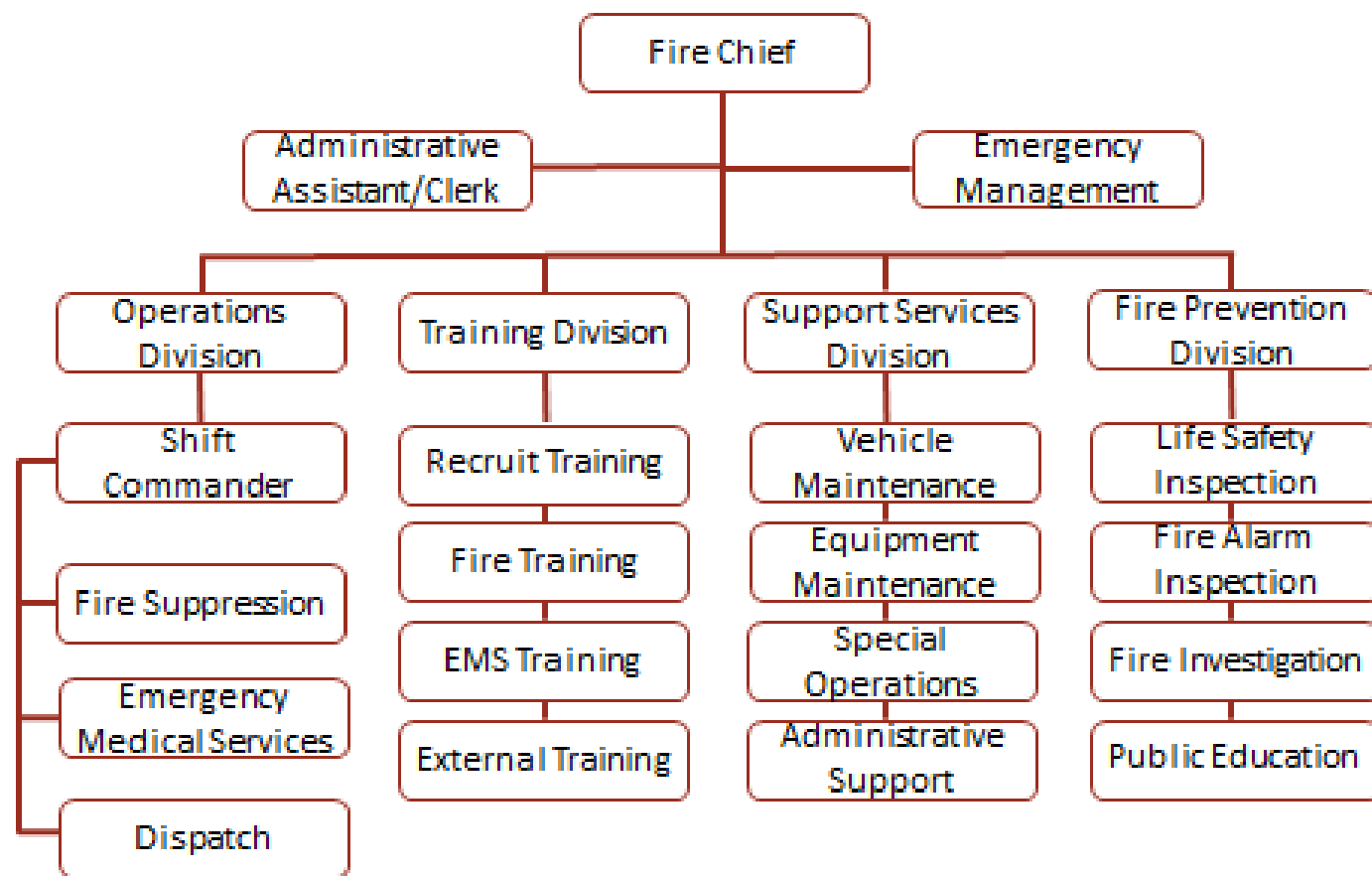
Our Mission

The mission of the North Kingstown Fire Department is to provide for the protection of life and property, through the efficient and effective delivery of emergency and non-emergency services.

Services Provided:

- Emergency response to a range of fire suppression-related incidents involving structures, wildland areas, and vehicles.
- First responder medical care and transportation services at the basic life support (BLS) and advanced life support (ALS) service levels.
- Vehicle accident response, natural disaster response, confined space rescue, low and high angle rope rescue, and structural collapse rescue. Respond to a variety of hazardous materials issues.





General Fund Expenditures: Fire

| Wages | Actual FY 16 | Actual FY 17 | Actual FY 18 | Actual FY 19 | Jul-Dec FY 20 | Budget FY 20 | Adopted FY 21 | % Change |
|--------------------|--------------|--------------|--------------|--------------|---------------|--------------|---------------|----------|
| Chief | 4,032,052 | 4,610,715 | 4,605,875 | 106,459 | 49,664 | 108,428 | 110,868 | 2.25% |
| Deputy Chiefs | - | - | - | 295,510 | 131,567 | 290,429 | 295,943 | 1.90% |
| Captains | - | - | - | 786,414 | 352,816 | 768,228 | 777,217 | 1.17% |
| Lieutenants | - | - | - | 1,112,754 | 497,110 | 1,144,094 | 1,177,168 | 2.89% |
| Firefighters | - | - | - | 2,849,528 | 949,561 | 2,594,655 | 2,537,701 | -2.20% |
| Fire Marshall | - | - | - | 92,829 | 39,891 | 92,428 | 90,938 | -1.61% |
| Asst Fire Marshall | - | - | - | 87,335 | 38,093 | 85,103 | 87,212 | 2.48% |
| EMA Director | - | - | - | 17,826 | 3,360 | 20,000 | 20,000 | 0.00% |
| Mechanic | - | - | - | - | 39,656 | 85,104 | 87,599 | 2.93% |
| Asst Mechanic | - | - | - | 151,068 | 29,355 | 64,192 | 66,095 | 2.96% |
| Secretary | - | - | - | 46,104 | 21,096 | 47,905 | 48,982 | 2.25% |
| FLSA | - | - | - | 2,501 | 3,409 | - | - | n/a |
| Out of Rank Pay | 31,584 | 23,436 | 24,586 | 22,687 | 14,768 | 25,000 | 25,000 | 0.00% |
| Paid Training | 61,547 | 27,740 | 62,482 | 40,176 | 23,672 | 35,000 | 45,000 | 28.57% |
| Collateral Pay | 9,202 | 14,123 | 13,784 | 16,196 | 7,991 | 12,000 | 15,000 | 25.00% |
| Holiday Pay | 197,646 | 186,319 | 183,846 | 194,314 | 93,789 | 216,550 | 219,178 | 1.21% |
| Fire Detail | - | - | - | 7,915 | 4,465 | - | - | n/a |
| Overtime | 505,309 | 406,167 | 561,142 | 431,076 | 196,723 | 500,000 | 450,000 | -10.00% |
| Termination | 149,126 | 83,438 | - | - | - | - | - | n/a |
| Uniform Allowance | 73,313 | 75,325 | 74,175 | 79,925 | 85,100 | 81,650 | 81,650 | 0.00% |
| | 5,059,779 | 5,427,263 | 5,525,890 | 6,340,618 | 2,582,085 | 6,170,766 | 6,135,551 | -0.57% |
| Benefits | | | | | | | | |
| Payroll Taxes | 425,510 | 380,740 | 395,476 | 417,234 | 188,773 | 472,064 | 427,804 | -9.38% |
| Retirement | 1,406,962 | 1,358,863 | 1,296,417 | 1,422,059 | 685,993 | 1,682,897 | 1,703,629 | 1.23% |
| Health Insurance | 891,297 | 914,738 | 901,335 | 875,278 | 396,289 | 1,019,021 | 1,012,021 | -0.69% |
| Dental Insurance | 53,300 | 50,545 | 51,782 | 48,597 | 19,784 | 50,107 | 51,026 | 1.83% |
| Life Insurance | 16,318 | 15,395 | 16,428 | 14,471 | 7,348 | 17,943 | 18,154 | 1.17% |
| | 2,793,387 | 2,720,281 | 2,661,438 | 2,777,639 | 1,298,187 | 3,242,033 | 3,212,633 | -0.91% |

General Fund Expenditures: Fire (cont.)

| | Actual FY 16 | Actual FY 17 | Actual FY 18 | Actual FY 2019 | Jul-Dec FY 20 | Budget FY 20 | Adopted FY 21 | % Change |
|-------------------------------|------------------|------------------|------------------|-------------------|------------------|-------------------|------------------|---------------|
| Operations | | | | | | | | |
| Tuitions | 7,315 | 9,849 | 5,850 | 9,014 | 2,940 | 10,000 | 15,000 | 50.00% |
| Dues & Meetings | 725 | 993 | 790 | 3,171 | 930 | 1,500 | 2,000 | 33.33% |
| Office, Forms, Printing | 5,793 | 6,740 | 5,598 | 12,587 | 2,482 | 7,500 | 7,500 | 0.00% |
| Shipping Fees | 211 | 346 | 450 | 347 | - | 500 | 700 | 40.00% |
| Books & Publications | 10,485 | 3,969 | 16,436 | 7,703 | 7,267 | 10,000 | 10,000 | 0.00% |
| Training & Training Equip | 10,050 | 3,982 | (5,459) | 20,702 | 7,743 | 8,000 | 9,500 | 18.75% |
| Safety Equip & Capital | 5,494 | 11,736 | 17,213 | 15,297 | 2,899 | 22,000 | 20,000 | -9.09% |
| Safety Equip Maintenance | 28,892 | 5,957 | 12,668 | 25,665 | 9,533 | 15,000 | 15,000 | 0.00% |
| Suppression Chemical | - | - | 3,417 | 4,212 | - | 4,000 | 4,000 | 0.00% |
| Hydrants | 99,524 | 94,131 | 96,612 | 97,804 | 41,254 | 96,500 | 96,500 | 0.00% |
| Rescue Supplies & Meds | 39,301 | 112,808 | 50,230 | 48,060 | 24,972 | 56,500 | 56,500 | 0.00% |
| Personal Equip, Badges, Misc. | 45,201 | 6,061 | 14,616 | 19,234 | 19,347 | 18,000 | 21,000 | 16.67% |
| EAP Fees/Medical Svc | 240 | 95 | 8,168 | 1,057 | - | 4,000 | 1,000 | -75.00% |
| Telephone | 11,746 | 16,345 | 17,439 | 14,177 | 4,448 | 15,000 | 15,000 | 0.00% |
| Radio & Alarm | 4,946 | 4,859 | 8,071 | 5,048 | 3,150 | 5,500 | 8,500 | 54.55% |
| Communication Maintenance | 18,645 | 20,662 | 16,340 | 19,252 | 18,624 | 20,000 | 30,000 | 50.00% |
| Bostitch Lease | 8,961 | 115,000 | 115,000 | 89,829 | 52,639 | 88,600 | 88,600 | 0.00% |
| Building Repair/Equip | 12,056 | 6,981 | 19,386 | 13,827 | 2,620 | 5,000 | 6,500 | 30.00% |
| Janitorial | 6,699 | 6,951 | 7,097 | 9,667 | 3,870 | 8,500 | 8,500 | 0.00% |
| Solid Waste | 3,486 | 5,027 | 3,851 | 5,946 | 2,352 | 6,000 | 6,000 | 0.00% |
| Vehicle Fuel | 53,992 | 56,572 | 56,764 | 68,992 | 30,909 | 70,000 | 70,000 | 0.00% |
| Vehicle Maintenance | 107,226 | 109,805 | 128,388 | 108,869 | 39,737 | 100,000 | 100,000 | 0.00% |
| Vehicle Pars & Supplies | 13,816 | 7,834 | 13,522 | 28,631 | 8,711 | 15,500 | 22,000 | 41.94% |
| Vehicle: Capital | 609,585 | 34,248 | - | - | - | - | - | n/a |
| Capital: Equip, Hoses, Etc. | - | - | - | - | - | 5,000 | 5,000 | 0.00% |
| | 1,104,389 | 640,951 | 612,447 | 629,091 | 286,427 | 592,600 | 618,800 | 4.42% |
| | 8,957,555 | 8,788,495 | 8,799,775 | 9,747,348 | 4,166,699 | 10,005,399 | 9,966,984 | -0.38% |

The North Kingstown Fire Department operates out of multiple locations.

| | | |
|----------------------|------------------------|--|
| Station 1 | 8150 Post Road | Engine 1 – 2015 Ahrens Fox Rescue 1 - 2018 Ford F-450 Car 2 – 2015 Ford Expedition Special Hazards 2004 Spartan Brush 1 - 1979 Chevy Utility Truck |
| Station 2 | 1865 Boston Neck Road | 2015 HME Aherns Fox |
| Station 3 | 6445 Post Road | Engine 3 - 2015 E-One Rescue 3 - 2016 Ford F450 |
| Station 5 | 171 Indian Corner Road | Engine – 2008 HME Ferrara Truck 4 - 2005 Ford F-350 Decontamination Trailer |
| Station 6 | 545 Callahan Road | Engine 6 - 2008 HME Ferrara Ladder 1 - 2001 HME Smeal |
| Maintenance Division | 545 Callahan Road | <u>Reserve Apparatus</u> Engine 7 - 1996 KME Engine 8 – 2003 HME Ferrara Rescue 2 - 2013 Ford E-450 Rescue 4 - 2011 Chevy G 4500 |



General Fund Expenditures: Fire (cont.)

| Call Volume | 2017 | 2018 | 2019 | Fire Prevention | 2017 | 2018 | 2019 |
|---------------------|-------|-------|-------|--------------------------------|------|------|------|
| Fire | 102 | 85 | 96 | Residential Resale Inspections | 475 | 423 | 497 |
| Rescue/EMS/MVA | 3,228 | 3,588 | 3,496 | Residential CO Inspections | 146 | 180 | 275 |
| Hazard | 134 | 159 | 163 | Commercial Inspections | 324 | 313 | 335 |
| Service/Good Intent | 1,657 | 1,870 | 2,097 | Plan Reviews | 155 | 278 | 226 |
| False Alarm | 533 | 569 | 532 | | | | |
| Weather | 9 | 9 | 4 | Fire Investigations | 28 | 24 | 30 |
| Special Incident | 18 | 22 | 7 | | | | |
| | 5,681 | 6,302 | 6,395 | | | | |





Police Chief Patrick Flanagan
Serving the Community since
1988

General Fund Expenditures: Police

Mission: To maintain a high quality of life for the community of North Kingstown and its visitors by maintaining order and protecting life and property through professional, quality police service.

In 2015, the North Kingstown Police Department was recognized as an accredited police agency. Accreditation is a process of review that law enforcement organizations participate in to demonstrate their ability to meet over 200 predetermined criteria and standards. To be awarded accreditation is the formal recognition that an agency has met specific requirements and prescribed industry best practices. The program of accreditation within the State of Rhode Island was developed by the Rhode Island Police accreditation Commission (RIPAC), who collaborates with industry experts to ensure that quality, professionalism, and accountability is maintained throughout all aspects of an accredited organization.



**Police Deputy Chief
Steven St. Onge**
Joined the force in 1988



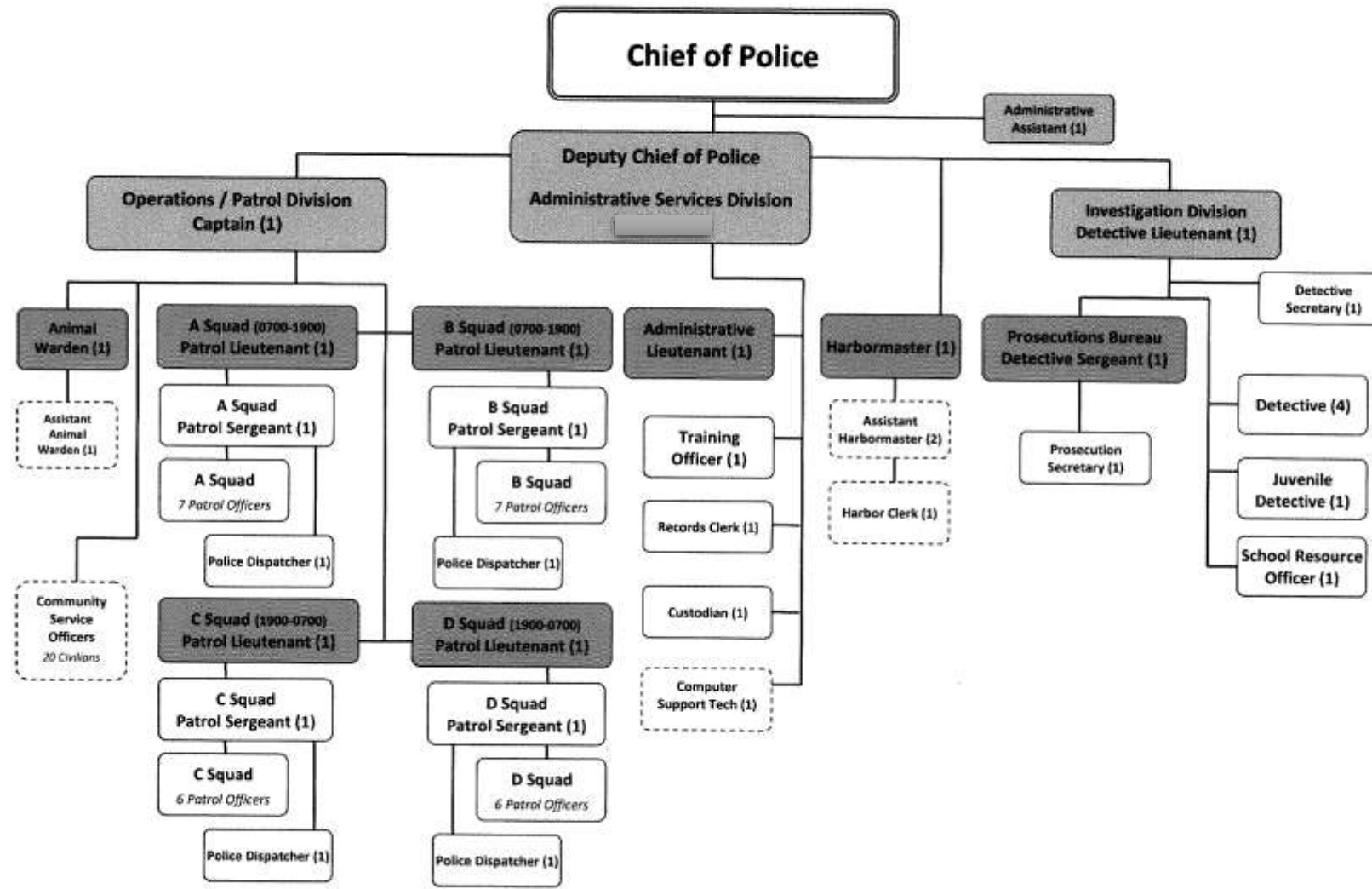
In October the department participated in the Pink Patch program raising awareness and funds for cancer. The department raised over \$1,500



The Department raised more than \$9,500 for Hasbro Hospital during their No Shave November Event

General Fund Expenditures: Police (cont.)

North Kingstown Police Department Organizational Chart October, 2018



General Fund Expenditures: Police (cont.)

Crime Statistics

With a crime rate for both violent and property crime combined of 12 per 1,000 residents, the crime rate in North Kingstown is one of the lower rates in America among communities of all sizes (lower than 60% of America’s communities). Compared to communities within Rhode Island, North Kingstown’s crime rate is lower than 62% of the state’s cities and towns.

For North Kingstown, the violent crime rate is well below the national average for all communities of all population sizes. Violent crimes such as assault, rape, murder and armed robbery happen less often in North Kingstown than in most of America. One’s chance of becoming a victim of a violent crime here is 1 in 2,632.

The rate of property crime in North Kingstown; burglary, larceny (\$50 or more), grand theft auto, and arson; is 9.23 per 1,000 residents. This is about average for all cities and towns in America of all population sizes.

Crime Rates in North Kingstown by Year:

| | 2014 | 2015 | 2016 | 2017 | 2018 |
|-------------|------|------|------|------|------|
| Murders | 0 | 0 | 0 | 0 | 0 |
| Rapes | 10 | 9 | 7 | 8 | 5 |
| Robberies | 3 | 1 | 2 | 1 | 0 |
| Assaults | 16 | 10 | 13 | 11 | 5 |
| Burglaries | 50 | 49 | 55 | 37 | 32 |
| Thefts | 252 | 205 | 203 | 243 | 183 |
| Auto Thefts | 8 | 6 | 10 | 8 | 16 |

Chances of becoming a victim of a violent crime:

| | |
|-----------------------|------------|
| North Kingstown | 1 in 2,632 |
| State of Rhode Island | 1 in 456 |

Activity & Performance Measures

| | FY 18 | FY 19 |
|----------------------|--------|--------|
| Calls for Assistance | 25,050 | 25,675 |
| Incident Reports | 2,050 | 2,072 |
| Arrest | 675 | 702 |
| Prosecutions | 675 | 702 |
| Traffic Accidents | 1,000 | 966 |
| Citations | 2,900 | 2,773 |
| Training Hours | 2,000 | 3,000 |



General Fund Expenditures: Police (cont.)

| Wages | Actual FY 16 | Actual FY 17 | Actual FY 18 | Actual FY 19 | Jul-Dec FY 20 | Budget FY 20 | Adopted FY 21 | Change |
|---------------------------|--------------|--------------|--------------|--------------|---------------|--------------|---------------|---------|
| Police Chief | 3,511,569 | 3,773,550 | 3,860,263 | 102,381 | 49,678 | 108,428 | 110,868 | 2.25% |
| Captains (2) | - | - | - | 196,121 | 96,783 | 210,189 | 216,495 | 3.00% |
| Lieutenants (6) | - | - | - | 409,134 | 252,092 | 560,806 | 472,904 | -15.67% |
| Sergeants (5) | - | - | - | 363,645 | 202,174 | 421,957 | 437,950 | 3.79% |
| Detectives (6) | - | - | - | 564,374 | 185,317 | 479,942 | 516,677 | 7.65% |
| Patrol Officers (30) | - | - | - | 2,097,685 | 1,041,439 | 2,301,956 | 2,495,510 | 8.41% |
| School Resource | - | - | - | 57,526 | 36,684 | 81,475 | 82,013 | 0.66% |
| Dispatchers | - | - | - | 210,094 | 99,179 | 218,785 | - | n/a |
| Secretary & Clerk | - | - | - | 176,548 | 81,972 | 185,936 | 191,385 | 2.93% |
| Custodian | - | - | - | 43,823 | 20,588 | 44,328 | 45,328 | 2.26% |
| Court | 16,611 | 17,808 | 17,401 | 12,329 | 6,657 | 18,000 | 18,000 | 0.00% |
| Holiday Pay | 237,367 | 260,969 | 267,214 | 289,737 | 162,415 | 277,424 | 208,719 | -24.77% |
| Uniform Allowance | 68,033 | 67,937 | 72,243 | 76,644 | 51,000 | 51,300 | 52,700 | 2.73% |
| Sick Buy Back | - | - | - | 22,775 | 20,532 | 25,000 | 25,000 | 0.00% |
| Termination Pay | 62,949 | 114,004 | - | - | - | - | - | n/a |
| Overtime | 266,430 | 344,139 | 370,461 | 381,776 | 138,724 | 375,000 | 350,000 | -6.67% |
| Police Detail - Non Civic | - | - | 9,440 | - | 2,191 | 30,000 | 30,000 | 0.00% |
| Police Detail - Civic | - | - | 267,214 | 646,316 | 556,291 | 200,000 | 545,000 | 172.50% |
| | 4,162,959 | 4,578,407 | 4,864,236 | 5,650,908 | 3,003,716 | 5,590,526 | 5,798,549 | 3.72% |
| Benefits | | | | | | | | |
| Payroll Taxes | 309,534 | 324,166 | 346,176 | 419,239 | 221,771 | 427,576 | 418,604 | -2.10% |
| Retirement | 882,988 | 954,174 | 983,148 | 1,118,073 | 615,328 | 1,377,994 | 1,411,148 | 2.41% |
| Health Insurance | 617,947 | 616,653 | 674,498 | 707,483 | 302,094 | 727,032 | 717,161 | -1.36% |
| Dental Insurance | 39,415 | 38,373 | 42,300 | 36,871 | 16,402 | 35,934 | 32,137 | -10.57% |
| Life Insurance | 12,962 | 11,934 | 13,883 | 13,205 | 6,914 | 15,037 | 14,574 | -3.08% |
| | 1,862,846 | 1,945,300 | 2,060,005 | 2,294,871 | 1,162,509 | 2,583,573 | 2,593,624 | 0.39% |

General Fund Expenditures: Police (cont.)

| Operations | Actual FY 16 | Actual FY 17 | Actual FY 18 | Actual FY 19 | Jul-Dec FY 20 | Budget FY 20 | Adopted FY 21 | Change |
|---------------------------|---------------------|---------------------|---------------------|---------------------|----------------------|---------------------|----------------------|---------------|
| Tuition Payments | 23,111 | 7,224 | 8,400 | 17,229 | 2,897 | 25,000 | 25,000 | 0.00% |
| Dues & Meetings | 91 | 3,135 | 2,400 | 3,250 | 2,705 | 3,000 | 3,000 | 0.00% |
| Travel | 1,122 | 1,085 | 2,263 | 1,150 | 1,118 | 1,200 | 1,200 | 0.00% |
| Office, Form, etc. | 8,174 | 9,086 | 4,851 | 4,779 | 2,710 | 9,000 | 8,500 | -5.56% |
| Books & Subscriptions | 2,753 | 3,902 | 5,063 | 2,911 | 594 | 2,750 | 2,750 | 0.00% |
| Postage | 1,818 | 2,629 | 2,415 | 2,092 | 419 | 2,500 | 2,500 | 0.00% |
| Training | 18,700 | 11,352 | 19,808 | 17,618 | 5,340 | 20,000 | 20,000 | 0.00% |
| Ammunition | 13,844 | 6,188 | 9,329 | 14,619 | 7,014 | 17,000 | 21,000 | 23.53% |
| Firearms | 8,394 | 23,996 | 5,856 | 5,309 | 5,398 | 7,000 | 8,000 | 14.29% |
| Personal Equipment | 8,837 | 9,712 | 12,495 | 11,763 | 4,327 | 10,000 | 10,000 | 0.00% |
| Prisoner Food | 526 | 613 | 518 | 376 | 240 | 750 | 750 | 0.00% |
| Signage | 1,785 | 1,824 | 1,590 | 344 | 1,322 | 2,000 | 2,000 | 0.00% |
| Solid Waste | 1,818 | 1,866 | 1,021 | 1,016 | 452 | 1,500 | 1,120 | -25.33% |
| Legal | - | - | 22,175 | - | - | - | - | n/a |
| Janitorial Supplies | 3,566 | 4,521 | 3,703 | 3,655 | 1,934 | 4,000 | 4,500 | 12.50% |
| Medical Supplies/Services | 1,297 | 4,846 | 4,012 | 5,023 | - | 3,750 | 3,500 | -6.67% |
| Med Supplies | - | - | 119 | 189 | 11 | - | 250 | n/a |
| Contract Services | 2,896 | 3,225 | 23,610 | 6,116 | 5,448 | 7,500 | 10,000 | 33.33% |
| Computer SO | - | - | - | 53,265 | 20,100 | 50,000 | 50,000 | 0.00% |
| Detective Supplies | - | - | - | 4,059 | 660 | 3,500 | 3,700 | 5.71% |
| Communication Main | 18,718 | 17,087 | 37,032 | 18,984 | 14,651 | 25,000 | 35,000 | 40.00% |
| Record Maintenance | 33,492 | 35,225 | 37,174 | 34,158 | 20,892 | 36,125 | 37,000 | 2.42% |
| Other Rentals | 4,220 | 6,715 | 2,216 | 4,078 | 3,759 | 3,000 | 3,000 | 0.00% |

General Fund Expenditures: Police (cont.)

| Operations (cont) | Actual FY 16 | Actual FY 17 | Actual FY 18 | Actual FY 19 | Jul-Dec FY 20 | Budget FY 20 | Adopted FY 21 | Change |
|--------------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|--------------|
| Vehicle; Fuel | 70,014 | 72,135 | 78,933 | 67,351 | 26,556 | 90,000 | 80,000 | -11.11% |
| Vehicle: Repairs & Parts | 34,434 | 28,248 | 34,157 | 36,370 | 14,385 | 45,000 | 45,000 | 0.00% |
| Vehicle Lease FY 18 | - | - | 93,372 | 32,252 | 32,607 | 32,229 | 32,229 | 0.00% |
| Vehicle Lease FY 19 | - | - | - | 40,000 | 32,575 | 32,575 | 32,575 | 0.00% |
| Vehicle Lease FY 20 | - | - | - | - | - | 10,000 | 35,000 | 250.00% |
| Vehicle Purchases | 89,563 | 90,108 | 1,500 | - | - | - | - | n/a |
| Misc. | 7,296 | 2,953 | 29,755 | 48 | - | 1,500 | 1,500 | 0.00% |
| Capital | 14,592 | 36,698 | 29,755 | 80,200 | 41,989 | 46,000 | 72,703 | 58.05% |
| | 371,061 | 384,373 | 473,522 | 468,204 | 250,103 | 491,879 | 551,777 | 12.18% |
| | 6,396,866 | 6,908,080 | 7,397,763 | 8,413,983 | 4,416,328 | 8,665,978 | 8,943,950 | 3.21% |

FY 2021 Goals & Priorities:

- Increase targeted traffic enforcement efforts
- Replace dated laptops
- Purchase additional weapons
- Increase Civic Engagement



**See something.
Say something.**



General Fund Expenditures: Animal Control

| Wages | Actual FY 16 | Actual FY 17 | Actual FY 18 | Actual FY 19 | Jul-Dec FY 20 | Budget FY 20 | Adopted FY 21 | Change |
|------------------------|--------------|--------------|--------------|--------------|---------------|--------------|---------------|---------|
| Animal Control Officer | 52,871 | 54,486 | 67,475 | 29,537 | 19,543 | 44,328 | 45,325 | 2.25% |
| PT ACO | - | - | | 21,513 | 6,930 | 12,000 | 25,004 | 108.36% |
| Overtime | 1,387 | 1,303 | 1,987 | 1,305 | 2,137 | 2,000 | 2,000 | 0.00% |
| Uniform Allowance | 600 | 300 | 300 | 430 | 444 | 600 | 600 | 0.00% |
| | 54,858 | 56,089 | 69,762 | 52,785 | 29,054 | 58,928 | 72,929 | 23.76% |
| Benefits | | | | | | | | |
| Payroll Taxes | 4,227 | 4,263 | 5,267 | 3,885 | 2,112 | 4,508 | 5,426 | 20.36% |
| Retirement | 6,349 | 9,264 | 10,313 | 5,776 | 4,652 | 8,298 | 12,835 | 54.68% |
| Health Insurance | 11,621 | 10,370 | 8,936 | 8,864 | 6,471 | 13,746 | 13,980 | 1.70% |
| Dental Insurance | 488 | 519 | 378 | 247 | 252 | 1,206 | 1,083 | -10.20% |
| Life Insurance | 176 | 351 | 271 | 136 | 101 | 211 | 211 | 0.00% |
| | 22,861 | 24,767 | 25,165 | 18,908 | 13,588 | 27,969 | 33,534 | 19.90% |



General Fund Expenditures: Animal Control (cont.)

| Operations | Actual FY 16 | Actual FY 17 | Actual FY 18 | Actual FY 19 | Jul-Dec FY 20 | Budget FY 20 | Adopted FY 21 | Change |
|-------------------------|--------------|--------------|--------------|--------------|---------------|--------------|---------------|---------|
| Animal Food | 850 | 2,228 | 2,046 | 1,364 | 1,617 | 2,500 | 3,000 | 20.00% |
| Medical Services | 285 | 1,050 | - | 884 | - | 1,000 | 1,000 | 0.00% |
| Contract Services | -13,669 | 3,408 | 5,133 | 7,746 | 3,863 | 6,000 | 7,000 | 16.67% |
| Uniform Replacement | 138 | 368 | - | 110 | 45 | 200 | 200 | 0.00% |
| Solid Waste | 1,212 | 1,244 | 927 | 805 | 411 | 1,250 | 1,115 | -10.80% |
| Janitorial Supplies | 639 | 855 | 1,108 | 724 | 689 | 1,200 | 1,400 | 16.67% |
| Vehicle: Fuel & repairs | 785 | 760 | 466 | 586 | 192 | 500 | 500 | 0.00% |
| Commodities: Other | 1,556 | 921 | 559 | 619 | 30 | 1,500 | 1,500 | 0.00% |
| Capital | - | - | - | - | - | - | - | 0.00% |
| | -8,204 | 10,834 | 10,239 | 12,837 | 6,846 | 14,150 | 15,715 | 11.06% |
| | 69,515 | 91,690 | 105,166 | 84,530 | 49,488 | 101,047 | 122,178 | 20.91% |

| | <u>FY 17</u> | <u>FY 18</u> | <u>FY 19</u> |
|------------------|--------------|--------------|--------------|
| Adoptions | 91 | 789 | 95 |
| Call for Service | 803 | 825 | 795 |
| DOA | 81 | 60 | 67 |

Whoever said **MONEY CAN'T BUY HAPPINESS**
Has never paid an **ADOPTION FEE**



General Fund Expenditures: Harbor Master

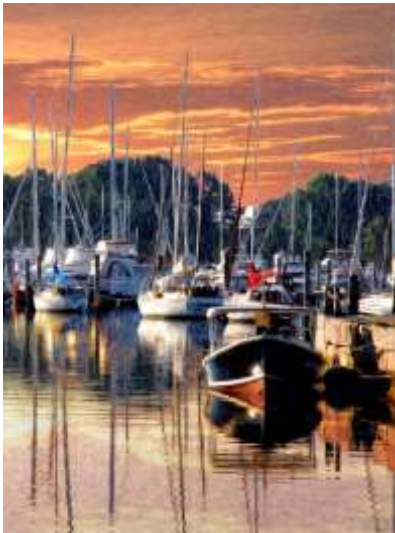
| Wages | Actual FY 16 | Actual FY 17 | Actual FY 18 | Actual FY 19 | Jul-Dec FY 20 | Budget FY 20 | Adopted FY 21 | Change |
|--------------------|--------------|--------------|--------------|--------------|---------------|--------------|---------------|---------|
| Harbor Master | 52,118 | 56,390 | 55,096 | 54,716 | 24,610 | 53,964 | 57,023 | 5.67% |
| Asst Harbor Master | - | - | - | 11,711 | 7,393 | 11,700 | 11,000 | -5.98% |
| Clerk | - | - | - | 7,942 | 2,641 | 7,800 | 6,500 | -16.67% |
| | 52,118 | 56,390 | 55,096 | 74,369 | 34,644 | 73,464 | 74,523 | 1.44% |
| Benefits | | | | | | | | |
| Payroll Taxes | 4,157 | 4,314 | 4,215 | 5,394 | 2,519 | 5,620 | 5,701 | 1.44% |
| Retirement | - | - | - | 9,713 | 4,646 | 10,102 | 10,407 | 3.02% |
| Health Insurance | - | - | - | 14,497 | 6,571 | 15,346 | 14,458 | -5.79% |
| Dental Insurance | - | - | - | 864 | 349 | 918 | 824 | -10.24% |
| Life Insurance | - | - | - | 186 | 97 | 211 | 211 | 0.00% |
| | 4,157 | 4,314 | 4,215 | 30,654 | 14,182 | 32,197 | 31,601 | -1.85% |



During FY 2019 the Harbor Master and staff recorded over 870 hours of patrol on the water

General Fund Expenditures: Harbor Master (cont.)

| | Actual | Actual | Actual | Actual | Jul-Dec | Budget | Adopted | % |
|-------------------------------|--------|--------|--------|---------|---------|---------|---------|---------|
| Operations | FY 16 | FY 17 | FY 18 | FY 19 | FY 19 | FY 20 | FY21 | Change |
| Postage | 760 | - | - | 700 | - | 750 | 750 | 0.00% |
| Communication | 240 | - | - | 95 | - | 600 | 400 | -33.33% |
| Repairs, Paint Maint, Markers | 918 | 2,412 | 1,367 | 2,059 | 1,759 | 2,850 | 6,650 | 133.33% |
| Gas & Fuel | 2,716 | 1,844 | 1,857 | 4,876 | 2,577 | 4,400 | 5,000 | 13.64% |
| Contract Services | 2,850 | 1,525 | 1,972 | 2,151 | 6 | 3,250 | 2,500 | -23.08% |
| Office & Forms | 487 | - | - | 275 | - | 200 | 200 | 0.00% |
| Uniform Replacement | 167 | 44 | - | 395 | - | 400 | 400 | 0.00% |
| Misc. | - | 175 | - | - | - | 250 | 250 | 0.00% |
| | 8,138 | 6,000 | 5,196 | 10,552 | 4,342 | 12,700 | 16,150 | 27.17% |
| | 64,413 | 66,704 | 64,507 | 115,574 | 53,167 | 118,361 | 122,274 | 3.31% |



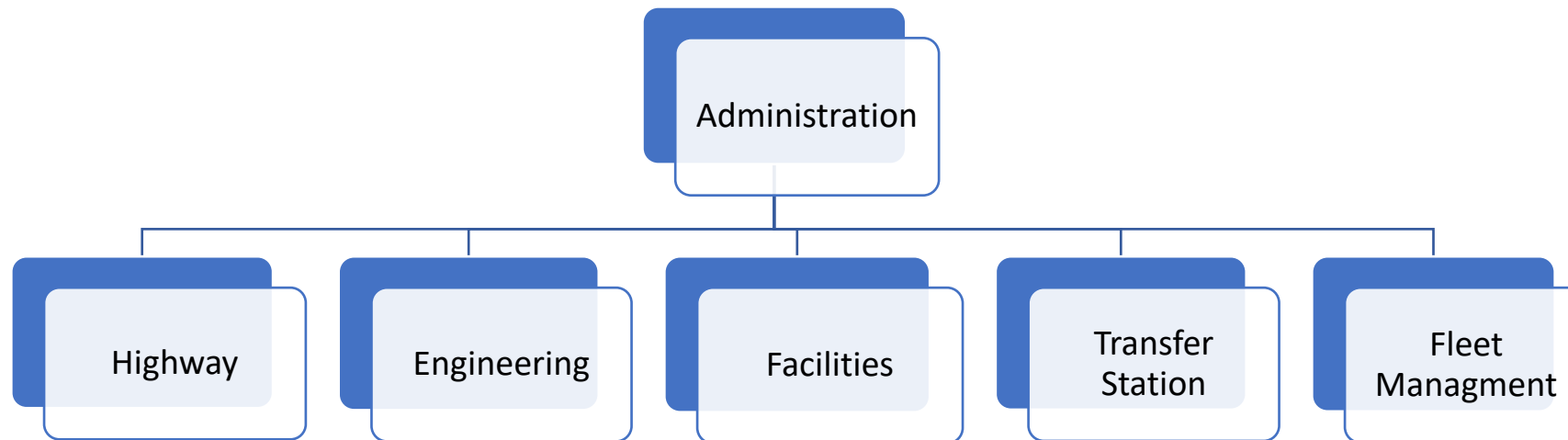
The North Kingstown Police & Harbor Master monitor boating activities and addresses issues such as sunken boats and vessels that have lost their mooring.



Expenditures: Public Works

Mission: To provide essential services to the community of North Kingstown in a prompt, courteous, safe, efficient and cost-effective manner. The department strives to plan, design, build, maintain and operate public infrastructure in a manner that respects the environment and the ability of the government to adequately preserve these assets for succeeding generations.

Adam White, Director of Public Works



The Department of Public Works has six (6) separate divisions. Administration oversees the Highway, Engineering, Facilities, Transfer Station and Fleet Management. The Transfer Station is an Enterprise Fund. Previously the Sewer Department (an enterprise fund) was under Public Works.

This budget is recommending a reorganized fleet management division that would handle all non-public safety vehicles, eliminating the need for other departments to outsource vehicle maintenance.



General Fund Expenditures: Public Works: Administration

| Wages | Actual FY 16 | Actual FY 17 | Actual FY 18 | Actual FY 19 | Jul-Dec FY 20 | Budget FY 20 | Adopted FY 21 | Change |
|----------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|--------------|
| Director | 166,916 | 159,115 | 182,861 | 102,682 | 40,909 | 95,509 | 100,697 | 5.43% |
| Project Mgr. | - | - | - | 79,380 | 36,162 | 79,009 | 80,787 | 2.25% |
| Program Cord | - | - | - | 62,801 | 29,227 | 63,857 | 65,294 | 2.25% |
| Admin (new) | - | - | - | - | - | - | - | n/a |
| Overtime | 1,930 | 550 | 865 | 1,164 | 484 | 1,000 | 1,300 | 30.00% |
| | 168,846 | 159,665 | 183,726 | 246,027 | 106,782 | 239,375 | 248,078 | 3.64% |
| Benefits | | | | | | | | |
| Payroll Taxes | 12,901 | 11,846 | 13,516 | 18,919 | 9,190 | 18,312 | 18,978 | 3.64% |
| Retirement | 31,917 | 30,916 | 33,489 | 45,052 | 19,769 | 43,985 | 47,133 | 7.16% |
| Health Insurance | 18,445 | 19,010 | 21,744 | 40,138 | 20,137 | 45,575 | 46,620 | 2.29% |
| Dental Insurance | 1,168 | 1,135 | 1,268 | 2,404 | 1,079 | 2,754 | 2,760 | 0.22% |
| Life Insurance | 421 | 421 | 446 | 571 | 285 | 632 | 842 | 33.23% |
| | 64,852 | 63,328 | 70,463 | 107,084 | 50,460 | 111,258 | 116,333 | 4.56% |
| Operations | | | | | | | | |
| Dues & Meetings | 280 | 270 | 125 | 275 | 280 | 275 | 275 | 0.00% |
| Travel | - | - | 15 | - | - | - | - | n/a |
| Office Supplies | 393 | 1,287 | 649 | 3,039 | 72 | 900 | 1,400 | 55.56% |
| Books & Publications | 68 | - | - | 559 | - | - | - | n/a |
| Medical Services | 2,525 | 2,740 | 2,915 | 1,990 | 95 | 2,725 | 2,725 | 0.00% |
| Legal Ads | 1,038 | -95 | 835 | 190 | - | 100 | 250 | 150.00% |
| Contract Svc | - | - | 625 | 16 | 243 | 300 | 300 | 0.00% |
| Contingency | - | 222 | - | - | - | - | - | n/a |
| | 4,304 | 4,424 | 5,164 | 6,069 | 690 | 4,300 | 4,950 | 15.12% |
| | 238,002 | 227,417 | 259,353 | 359,180 | 157,932 | 354,933 | 369,361 | 4.06% |

Business can't compete without reliable infrastructure

Gina Raimondo, RI Governor

General Fund Expenditures: Public Works: Engineering

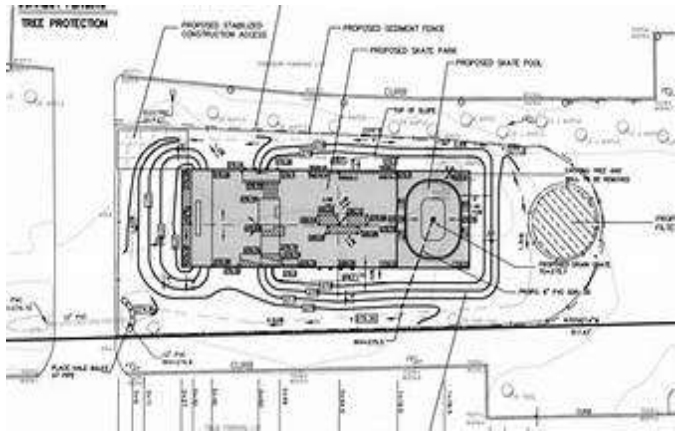
Responsibilities of the Engineering division include: subdivision and land development reviews, design and/or design oversight of highway, sewer and drainage improvement projects, surveying, flood zone determination, plat map updates, ACAD computer mapping, preparation of bid specifications, project supervision, road excavation permit tracking, compliance with State Storm Water Permit requirement and staff support to the Planning Department, Water Department and Assessor’s Office.

| Wages | Actual FY 16 | Actual FY 17 | Actual FY 18 | Actual FY 19 | Jul-Dec FY 20 | Budget FY 20 | Adopted FY 21 | Change |
|-----------------------|--------------|--------------|--------------|--------------|---------------|--------------|---------------|--------|
| Town Engineer | 199,817 | 187,063 | 211,640 | 87,809 | 40,933 | 89,433 | 93,238 | 4.25% |
| Engineering Inspector | - | - | - | 113,322 | 53,347 | 116,796 | 120,211 | 2.92% |
| Overtime | 14 | - | - | 674 | - | - | 1,500 | n/a |
| Uniform Allowance | 600 | 600 | 14 | 600 | 600 | 600 | 600 | 0.00% |
| | 200,431 | 187,663 | 211,654 | 202,405 | 94,880 | 206,829 | 215,549 | 4.22% |
| Benefits | | | | | | | | |
| Payroll Taxes | 15,288 | 14,091 | 15,846 | 15,387 | 6,981 | 15,822 | 16,386 | 3.56% |
| Retirement | 37,648 | 35,816 | 38,235 | 37,930 | 18,075 | 39,827 | 39,113 | -1.79% |
| Health Insurance | 24,984 | 20,392 | 28,448 | 19,787 | 14,132 | 16,846 | 31,037 | 84.24% |
| Dental Insurance | 1,555 | 1,152 | 1,620 | 821 | 358 | 918 | 1,648 | 79.52% |
| Life Insurance | 716 | 628 | 740 | 559 | 292 | 632 | 632 | 0.00% |
| | 80,191 | 72,079 | 84,889 | 74,484 | 39,838 | 74,045 | 88,816 | 19.95% |



General Fund Expenditures: Public Works: Engineering (cont.)

| Operations | Actual FY 16 | Actual FY 17 | Actual FY 18 | Actual FY 19 | Jul-Dec FY 20 | Budget FY 20 | Adopted FY 21 | Change |
|--------------------|---------------------|---------------------|---------------------|---------------------|----------------------|---------------------|----------------------|---------------|
| Dues & Meetings | 25 | - | - | - | 125 | - | - | n/a |
| Training | - | - | 155 | - | - | 200 | 200 | 0.00% |
| Office | 4,342 | 15,024 | 4,826 | 4,093 | 2,853 | 4,000 | 4,000 | 0.00% |
| Postage | - | - | 2,386 | - | - | - | - | n/a |
| Licenses | - | - | 425 | 300 | 345 | 300 | 300 | n/a |
| Landfill Testing | 20,781 | 28,304 | 2,550 | 7,709 | - | 29,460 | 30,000 | 1.83% |
| Testing & Lab Fees | 3,597 | 1,057 | 862 | 908 | 1,740 | 500 | 500 | 0.00% |
| Consulting | 34,366 | 49,508 | 39,834 | 44,512 | 12,535 | 65,000 | 65,000 | 0.00% |
| Contracting | 57 | 6 | - | 525 | - | - | - | n/a |
| Other | 4,896 | 388 | - | - | - | 5,000 | 500 | -90.00% |
| | 68,064 | 94,287 | 51,038 | 58,047 | 17,598 | 104,460 | 100,500 | -3.79% |
| | 348,686 | 354,029 | 347,581 | 334,936 | 152,316 | 385,834 | 404,865 | 4.93% |



General Fund Expenditures: Public Works: Highway

The Highway Department is responsible for maintaining the Town’s infrastructure (roads, dams, drainage and bridges), street sweeping, snow plowing, tree trimming, brush cutting, catch basin cleaning, road signs, pavement markings, and equipment/vehicle maintenance. This department also provides vehicle maintenance for water, recreation and senior services.

| Wages | Actual FY 16 | Actual FY 17 | Actual FY 18 | Actual FY 19 | Jul-Dec FY 20 | Budget FY 20 | Adopted FY 21 | Change |
|--------------------|--------------|--------------|--------------|--------------|---------------|--------------|---------------|---------|
| Superintendent | 737,503 | 789,300 | 734,738 | 57,540 | 35,564 | 71,500 | 73,429 | 2.70% |
| Foreman (2) | - | - | - | 115,173 | 56,016 | 180,504 | 129,322 | -28.36% |
| Mechanic (3) | - | - | - | 55,531 | 25,402 | 119,682 | 99,384 | -16.96% |
| Equip Operators(9) | - | - | - | 429,265 | 137,434 | 441,863 | 515,414 | 16.65% |
| Admin Assistant | - | - | - | 34,168 | 24,880 | 43,825 | 44,811 | 2.25% |
| Overtime | 77,697 | 102,035 | 123,447 | 43,897 | 26,806 | 35,000 | 45,000 | 28.57% |
| Seasonal | - | - | - | 15,838 | 6,241 | - | 20,000 | n/a |
| Overtime: Snow | - | - | - | 60,028 | - | 40,000 | 40,000 | 0.00% |
| Uniform Allowance | 4,200 | 3,900 | 4,668 | 5,189 | 4,044 | 4,200 | 4,200 | 0.02% |
| | 819,400 | 895,235 | 862,853 | 816,629 | 316,387 | 936,574 | 971,560 | 3.74% |
| Benefits | | | | | | | | |
| Payroll Taxes | 62,134 | 65,984 | 63,767 | 59,685 | 26,045 | 71,648 | 74,324 | 3.73% |
| Retirement | 135,442 | 140,019 | 129,316 | 127,846 | 59,012 | 149,718 | 157,541 | 5.23% |
| Health Insurance | 171,279 | 180,219 | 190,252 | 159,501 | 67,539 | 188,725 | 198,181 | 5.01% |
| Dental Insurance | 11,808 | 12,002 | 12,469 | 10,128 | 4,606 | 12,225 | 11,289 | -7.66% |
| Life Insurance | 3,159 | 3,071 | 3,097 | 2,618 | 1,010 | 3,159 | 3,370 | 6.68% |
| | 383,822 | 401,295 | 398,901 | 359,778 | 158,212 | 425,475 | 444,705 | 4.52% |



General Fund Expenditures: Public Works: Highway (cont.):

| Operations | Actual FY 16 | Actual FY 17 | Actual FY 18 | Actual FY 19 | Jul-Dec FY 20 | Budget FY 20 | Adopted FY 21 | Change |
|-----------------------|---------------------|---------------------|---------------------|---------------------|----------------------|---------------------|----------------------|---------------|
| Dues & Meetings | 50 | 125 | - | 75 | - | 50 | 75 | 50.00% |
| Office | 277 | 238 | 242 | 282 | 110 | 325 | 10,125 | 3015.38% |
| Postage | 363 | 234 | 387 | 221 | - | - | - | n/a |
| Reg & Licenses | 693 | 506 | 963 | 220 | 267 | 280 | 280 | 0.00% |
| Licenses | - | - | - | 627 | 263 | 920 | 920 | 0.00% |
| Safety Equip | 1,896 | 1,540 | 1,215 | 1,084 | 968 | 1,600 | 7,000 | 337.50% |
| Hand & Power Tools | 2,376 | 2,875 | 8,226 | - | 424 | 800 | 800 | 0.00% |
| Power Tools | - | - | - | - | 690 | 600 | 600 | 0.00% |
| Operating Equip | - | - | - | - | 2,595 | - | - | n/a |
| Construction Equip | - | - | - | 292 | 2,025 | 2,000 | 2,000 | 0.00% |
| Rentals | 4,340 | 2,479 | 1,514 | 16,214 | - | 5,000 | 5,000 | 0.00% |
| Vehicle: Fuel | 42,784 | 44,409 | 53,864 | 43,722 | 28,465 | 55,000 | 60,000 | 9.09% |
| Vehicle: Maintenance | 176,861 | 185,051 | 210,498 | 131,555 | 89,189 | 184,900 | 175,542 | -5.06% |
| Paving | 510,533 | 945,485 | 703,597 | 695,417 | 232,398 | 500,000 | 500,000 | 0.00% |
| Asphalt | 24,784 | 18,187 | 23,005 | 35,034 | 27,515 | 35,000 | 35,000 | 0.00% |
| Line Painting | 20,000 | 19,355 | 48,019 | 22,026 | - | 23,000 | 23,000 | 0.00% |
| Police Detail | - | - | 10,110 | - | - | - | - | n/a |
| Signage | 8,585 | 14,199 | 13,685 | 6,640 | 2,577 | 11,000 | 11,000 | 0.00% |
| Commodities | 7,224 | 8,626 | 8,567 | 3,703 | 1,841 | 7,000 | 7,000 | 0.00% |
| Contract Services | 11,649 | 44,125 | 14,940 | 9,906 | 7,063 | 50,000 | 50,000 | 0.00% |
| Seeds & Plantings | - | - | 106 | 36 | - | 500 | 500 | 0.00% |
| Construction Supplies | 1,760 | 1,790 | 2,508 | 2,654 | 236 | 1,500 | 2,000 | 33.33% |
| Communication Maint | 1,189 | 432 | 823 | 4,057 | 172 | 2,000 | 2,000 | 0.00% |
| Drain Maintenance | 20,882 | 11,286 | 25,336 | 35,645 | 18,873 | 40,000 | 40,000 | 0.00% |
| Building Maintenance | 2,621 | - | - | - | - | - | - | n/a |

General Fund Expenditures: Public Works: Highway (cont.)

| Operations (cont) | Actual FY 16 | Actual FY 17 | Actual FY 18 | Actual FY 19 | Jul-Dec FY 20 | Budget FY 20 | Adopted FY 21 | Change |
|--------------------------|---------------------|---------------------|---------------------|---------------------|----------------------|---------------------|----------------------|---------------|
| Snow Plowing | 3,335 | 13,748 | 16,481 | 11,672 | 2,280 | 15,000 | 15,000 | 0.00% |
| Salt | 98,920 | 116,653 | 110,409 | 92,341 | - | 108,000 | 85,000 | -21.30% |
| Sand & Gravel | 59,421 | 49,341 | 32,056 | 32,046 | 7,391 | 55,000 | 55,000 | 0.00% |
| Food | - | 169 | 83 | 57 | - | 100 | 100 | 0.00% |
| Recycling Pickup | 536,000 | 548,000 | 431,000 | 445,000 | 185,417 | 550,000 | 458,350 | -16.66% |
| Equipment Lease | | | | | | | | |
| FY 18 Lease (2) | - | - | 695 | 69,105 | - | 90,506 | 90,506 | 0.00% |
| FY 19 Lease | - | - | - | 52,327 | 52,327 | 52,327 | 52,327 | 0.00% |
| FY 20 Lease | - | - | - | - | 20,039 | 25,000 | 30,000 | n/a |
| Capital | 90,000 | 89,015 | 133,974 | 14,361 | 15,865 | 11,000 | 29,000 | 163.64% |
| | 1,626,543 | 2,117,868 | 1,852,303 | 1,726,319 | 698,990 | 1,828,408 | 1,748,125 | -4.39% |
| | 2,829,765 | 3,414,398 | 3,114,057 | 2,902,726 | 1,173,589 | 3,190,457 | 3,164,390 | -0.82% |

In FY 2018, the Town developed a multi-year leasing program to refresh Public Works equipment. The first phase resulted in the acquisition of \$535,000 of new equipment. In FY 19 an additional \$250,000 was acquired and the FY 20 budget provided \$200,000 to replace a 1996 street sweeper.

Roads Maintained

Paved: 153 miles

Unpaved: 5 miles

Resurfaced: 2017 - 2.75 miles

2018 - 7.92 miles

2019 - 3.46 miles



General Fund Expenditures: Public Works: Facilities

The Facilities Division is responsible for the maintenance of all Town buildings, grounds, athletic facilities, and parks. It is also utilized as part of snow plowing operations and assistance with Town festivals and tournaments. Custodians in this division of Public Works are assigned to the Town Hall, Senior Center and the Community Center.

| | Actual FY 16 | Actual FY 17 | Actual FY 18 | Actual FY 19 | Jul-Dec FY 20 | Budget FY 20 | Adopted FY 21 | Change |
|------------------------|--------------|--------------|--------------|--------------|---------------|--------------|---------------|--------|
| Foreman | 305,469 | 285,159 | 300,375 | 62,388 | 29,083 | 63,542 | 64,972 | 2.25% |
| Carpenter | - | - | - | 26,080 | 17,961 | 45,454 | 48,380 | 6.44% |
| Equip Operator(4) | - | - | - | 158,323 | 66,408 | 167,231 | 171,254 | 2.41% |
| Custodian(2) | - | - | - | 82,042 | 42,977 | 92,105 | 95,409 | 3.59% |
| Tree Warden - PT (.15) | 2,730 | 7,038 | 6,492 | 2,400 | 2,520 | 5,000 | 6,000 | 20.00% |
| Seasonal | - | - | - | 10,603 | 1,800 | 20,000 | 27,500 | 37.50% |
| Overtime | 19,215 | 18,011 | 19,581 | 28,474 | 14,927 | 20,000 | 20,000 | 0.00% |
| Uniform Allowance | 1,800 | 1,725 | 2,000 | 2,250 | 2,100 | 2,400 | 4,500 | 87.50% |
| | 329,214 | 311,933 | 328,448 | 372,560 | 177,776 | 415,732 | 438,015 | 5.36% |
| Benefits | | | | | | | | |
| Payroll Taxes | 23,454 | 22,906 | 24,492 | 28,467 | 14,792 | 31,803 | 33,346 | 4.85% |
| Retirement | 47,624 | 53,227 | 53,819 | 60,801 | 29,189 | 71,887 | 69,515 | -3.30% |
| Health Insurance | 43,104 | 50,143 | 56,692 | 69,197 | 32,608 | 65,751 | 80,357 | 22.21% |
| Dental Insurance | 2,749 | 2,664 | 3,066 | 3,719 | 1,546 | 3,618 | 3,913 | 8.15% |
| Life Insurance | 1,253 | 1,214 | 1,375 | 1,355 | 717 | 1,685 | 1,685 | 0.00% |
| | 118,184 | 130,154 | 139,444 | 163,539 | 78,852 | 174,744 | 188,816 | 8.05% |

General Fund Expenditures: Public Works: Facilities (cont.)

| Operations | Actual FY 16 | Actual FY 17 | Actual FY 18 | Actual FY 19 | Jul-Dec FY 20 | Budget FY 20 | Adopted FY 21 | % Change |
|--------------------------|---------------------|---------------------|---------------------|---------------------|----------------------|---------------------|----------------------|-----------------|
| Hand/Power Tools | 286 | 946 | 969 | 499 | - | 500 | 500 | 0.00% |
| Safety Equipment | - | - | - | 139 | - | 100 | 100 | 0.00% |
| Janitorial Services | 29,952 | 40,756 | 23,559 | 28,947 | 11,280 | 32,000 | 33,668 | 5.21% |
| Janitorial Supplies | 14,656 | 13,876 | 13,025 | 12,025 | 7,537 | 14,000 | 14,000 | 0.00% |
| Solid Waste | 6,320 | 6,486 | 5,386 | 4,670 | 2,380 | 6,479 | 5,914 | -8.72% |
| Maint: Electric | 7,760 | 32,108 | 25,024 | 17,368 | - | 10,000 | 10,000 | 0.00% |
| Maint: Plumbing | 1,927 | 3,300 | 2,179 | 4,192 | 1,231 | 2,000 | 2,000 | 0.00% |
| Maint: HVAC | 69,420 | 42,096 | 66,670 | 61,114 | 15,195 | 50,000 | 50,000 | 0.00% |
| Maint: Structural | 29,314 | 32,576 | 10,886 | 32,236 | 8,123 | 30,000 | 30,000 | 0.00% |
| Maint: Sewage | 1,360 | 9,340 | 6,050 | 5,458 | 1,455 | 2,500 | 6,000 | 140.00% |
| Vehicle: Fuel | 5,752 | 6,502 | 6,062 | 12,431 | 1,754 | 6,500 | 6,500 | 0.00% |
| Vehicle: Repair & Parts | 5,680 | 6,850 | 9,973 | 9,695 | 784 | 12,000 | 12,000 | 0.00% |
| Bldg. Repair Materials | 18,874 | 24,752 | 27,707 | 29,819 | 13,689 | 23,000 | 23,000 | 0.00% |
| Landscaping Supplies | 7,087 | 7,557 | 8,966 | 8,453 | 2,950 | - | 21,000 | n/a |
| Soil & Gravel | - | - | - | 4,262 | 300 | 3,800 | 3,800 | 0.00% |
| Fertilizers | - | - | - | 3,620 | - | 5,000 | 5,000 | 0.00% |
| Seeds & Plants | - | - | - | - | 973 | 1,200 | 2,500 | 108.33% |
| Plumbing Supplies | 950 | 968 | 809 | 1,324 | - | 800 | 800 | 0.00% |
| Electrical Supplies | 2,445 | 693 | 2,709 | 2,703 | 4,694 | 2,500 | 2,500 | 0.00% |
| Other Supplies | 3,488 | 9,461 | 3,007 | 5,382 | 2,122 | 5,500 | 5,500 | 0.00% |
| Contract Svc: Facilities | 53,856 | 54,381 | 42,502 | 43,956 | 15,160 | 45,000 | 45,000 | 0.00% |
| Contract Svc: Trees | 16,990 | 22,798 | 41,352 | 40,531 | 9,480 | 30,000 | 30,000 | 0.00% |
| Rentals | 1,391 | 3,255 | 608 | 4,033 | 448 | 2,000 | 2,000 | 0.00% |
| Other | 468 | 125 | 319 | 819 | 530 | 600 | 600 | 0.00% |
| Capital Outlay | - | - | - | 62,431 | - | 406,000 | 445,000 | 9.61% |
| Transfer Out | 201,328 | 705,779 | 251,845 | 219,780 | - | - | - | n/a |
| | 479,304 | 1,024,605 | 549,607 | 615,887 | 100,085 | 691,479 | 757,382 | 9.53% |
| | 926,702 | 1,466,692 | 1,017,499 | 1,151,986 | 356,713 | 1,281,955 | 1,384,213 | 7.98% |

General Fund Expenditures: Utilities

| | Actual FY 16 | Actual FY 17 | Actual FY 18 | Actual FY 19 | Jul-Dec FY 20 | Budget FY 20 | Adopted FY 21 | Change |
|-----------------|----------------|----------------|------------------|------------------|----------------|----------------|----------------|--------------|
| Telephone | 190,653 | 115,979 | 120,740 | 127,173 | 39,003 | 90,000 | 85,745 | -4.73% |
| Electricity | 249,258 | 263,037 | 256,415 | 289,581 | 121,708 | 260,000 | 275,000 | 5.77% |
| Gas | 53,810 | 84,971 | 100,359 | 92,521 | 27,285 | 70,000 | 85,000 | 21.43% |
| Fuel Oil | 36,276 | 49,168 | 68,291 | 91,751 | 45,262 | 50,000 | 80,000 | 60.00% |
| Sewer | 4,474 | 1,599 | 1,680 | 2,166 | 6,312 | 2,000 | 2,000 | 0.00% |
| Water | 14,772 | 13,915 | 15,258 | 26,196 | 23,341 | 15,000 | 15,000 | 0.00% |
| Solid Waste | - | - | - | - | - | - | 30,000 | n/a |
| Street Lighting | 449,806 | 471,268 | 448,769 | 432,355 | 172,180 | 325,000 | 320,000 | -1.54% |
| | 999,049 | 999,937 | 1,011,512 | 1,061,743 | 435,091 | 812,000 | 892,745 | 9.94% |

The Town entered into a new electricity purchase agreement with Direct Energy in 2018 as part of the Energy Purchase program managed by the RI League of Cities and Towns. The new agreement is for two years and reduced our per kWh cost by 24%.

The Town spent \$200,000+ on telephone service in 2017. This includes all general fund departments and enterprise funds. The recent audit of telephone fees resulted in the elimination of unused lines and services with a savings that we are seeing in the current year and project to continue.

The Town has entered into a contract to purchase its streetlights and convert them to LED. The work will start this spring and be completed by the start of fiscal year 2021.

The Transfer Station is now an enterprise fund. We are now accounting for the services provided by the Transfer Station to the General Fund.



General Fund Expenditures: Quonset Development Corp: Municipal Service Agreement (MSA)

North Kingstown and the Quonset Development Corp (QDC) have an agreement where North Kingstown pays for its share of the common area maintenance of the Quonset Business Park that includes roadways, storm drainage, beaches, bike path, and some parking.

- Police and Fire protection in the Park is provided by the Town.
- Roadway improvements and dredging will be managed by QDC via an infrastructure plan.
- ✓ Dredging is paid 70% Town and 30% QDC.
- ✓ Roadway improvements are paid 64.25% Town and 35.75% by QDC
- ✓ Starting in FY 21 Dredging is reported as part of the Allan Harbor Enterprise Fund *

| | Actual FY 16 | Actual FY 17 | Actual FY 18 | Actual FY 19 | Jul-Dec FY 20 | Budget FY 20 | Adopted FY 21 | Change |
|--------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|---------------|
| Common Areas | 361,613 | 327,503 | 383,091 | 414,491 | 214,022 | 428,045 | 440,626 | 2.94% |
| Dredging* | 70,000 | 113,150 | 70,000 | 71,750 | 36,750 | 73,500 | - | -100.00% |
| Roadways | 160,354 | 160,354 | 167,635 | 195,932 | 101,194 | 202,388 | 204,750 | 1.17% |
| | 591,967 | 601,007 | 620,726 | 682,173 | 351,966 | 703,933 | 645,376 | -8.32% |



General Fund Expenditures: Civic Contributions

| | Actual FY 16 | Actual FY 17 | Actual FY 18 | Actual FY 19 | Jul-Dec FY 20 | Budget FY 20 | Adopted FY 21 | Change |
|----------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|--------------|
| Well One Health | 25,000 | 15,000 | 20,000 | 20,000 | 10,000 | 20,000 | 20,000 | 0.00% |
| S County Home Health (VNS) | 17,500 | 17,500 | 17,500 | 17,500 | 8,750 | 17,500 | 17,500 | 0.00% |
| Neighbor Helping Neighbor | - | - | 1,000 | 1,000 | 500 | 1,000 | 1,000 | 0.00% |
| Gateway Health | - | - | 4,000 | 4,000 | 1,500 | 3,000 | 3,000 | 0.00% |
| Vet & Mem Day | - | 435 | 2,500 | 1,000 | 1,000 | 1,000 | 1,500 | 50.00% |
| Lafayette Band | - | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 0.00% |
| Davisville Library | 3,000 | 6,000 | 6,000 | 6,000 | 11,500 | 11,500 | 11,500 | 0.00% |
| Willett Library | 21,807 | 6,000 | 6,000 | 6,000 | 11,500 | 11,500 | 10,000 | -13.04% |
| Seniors Helping Seniors | - | - | 1,000 | 1,000 | - | - | - | 0.00% |
| Gilbert Stuart | - | - | - | - | 5,000 | 5,000 | 5,000 | 0.00% |
| SK Adult Day Care | 33,580 | 33,303 | 33,099 | 33,099 | 34,127 | 34,127 | 34,127 | 0.00% |
| Wash County Planning | 300 | 3,000 | 3,000 | 3,000 | - | - | - | 0.00% |
| Arts Association | - | - | - | - | - | 5,500 | 5,500 | 0.00% |
| Arts Council | 23,999 | 24,000 | 20,999 | 20,999 | 15,958 | 19,000 | 19,000 | 0.00% |
| Chamber of Commerce | - | 17,569 | 20,569 | 20,569 | 25,000 | 25,000 | 25,000 | 0.00% |
| Wickford Village Assoc | - | - | - | - | - | - | 10,000 | 100.00% |
| Plum Beach Garden Club | - | - | - | - | - | - | 2,000 | 100.00% |
| Tri Town Comm Act | 15,520 | - | 15,500 | 15,500 | 20,000 | 20,000 | 20,000 | 0.00% |
| Other | 15,000 | - | 18,500 | 17,500 | - | - | - | 0.00% |
| Southern RI Volunteers | - | - | - | - | 1,306 | 2,611 | 2,611 | 0.00% |
| | 155,706 | 124,307 | 171,167 | 168,667 | 147,641 | 178,238 | 189,238 | 6.17% |

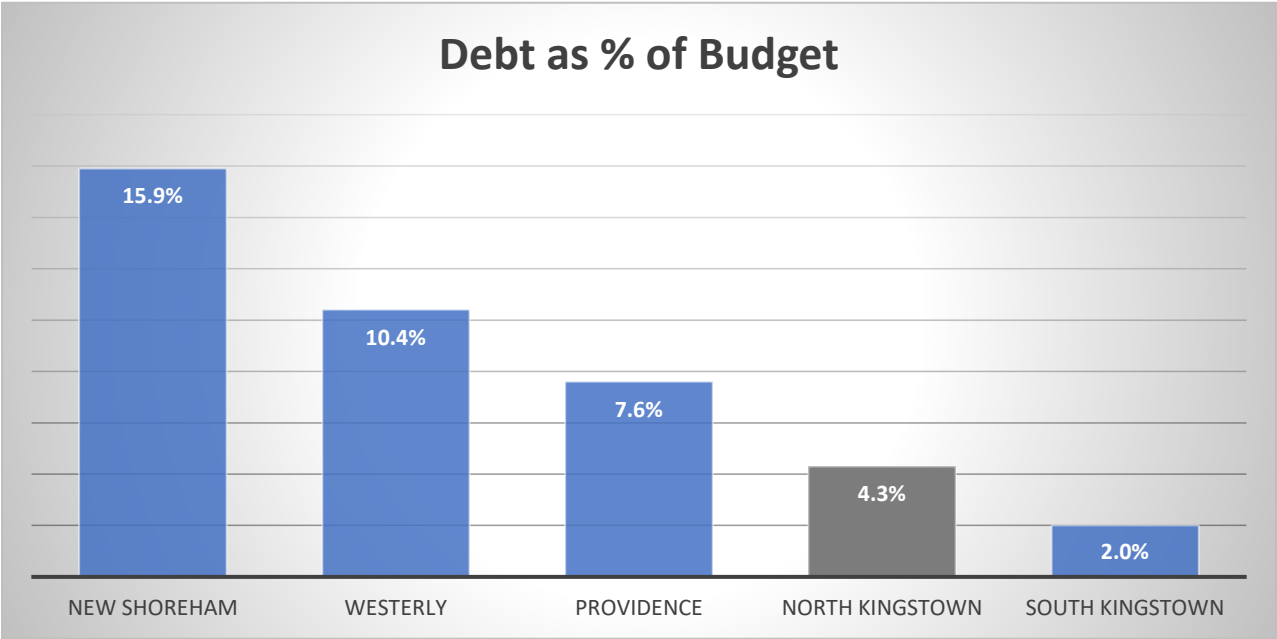


It is a notable desire to support the organizations that support our community. Each year we receive more requests than we can fund. It is recommended that as with many of our other expenditures, an ordinance be developed that limits Civic Contributions to a specific percentage of the general fund budget.

General Fund Expenditures: Debt Service

The Town issues general obligation bonds to provide funds for the construction of major capital facilities and infrastructure. This allows the Town to continue with needed capital upgrades/replacements, while holding a steady fund balance for unforeseen issues.

In the FY21 budget, the Town has allocated 4.18%% of the budget to debt repayment.



| | FY20 Total Budget | FY20 Budgeted Debt Service | % Debt vs Total Budget |
|-----------------|-------------------|----------------------------|------------------------|
| New Shoreham | 14,966,003 | 2,374,842 | 15.9% |
| Westerly | 96,394,341 | 9,989,506 | 10.4% |
| Providence | 770,169,494 | 58,554,433 | 7.6% |
| North Kingstown | 103,318,454 | 4,446,250 | 4.3% |
| South Kingstown | 98,182,916 | 1,985,294 | 2.0% |

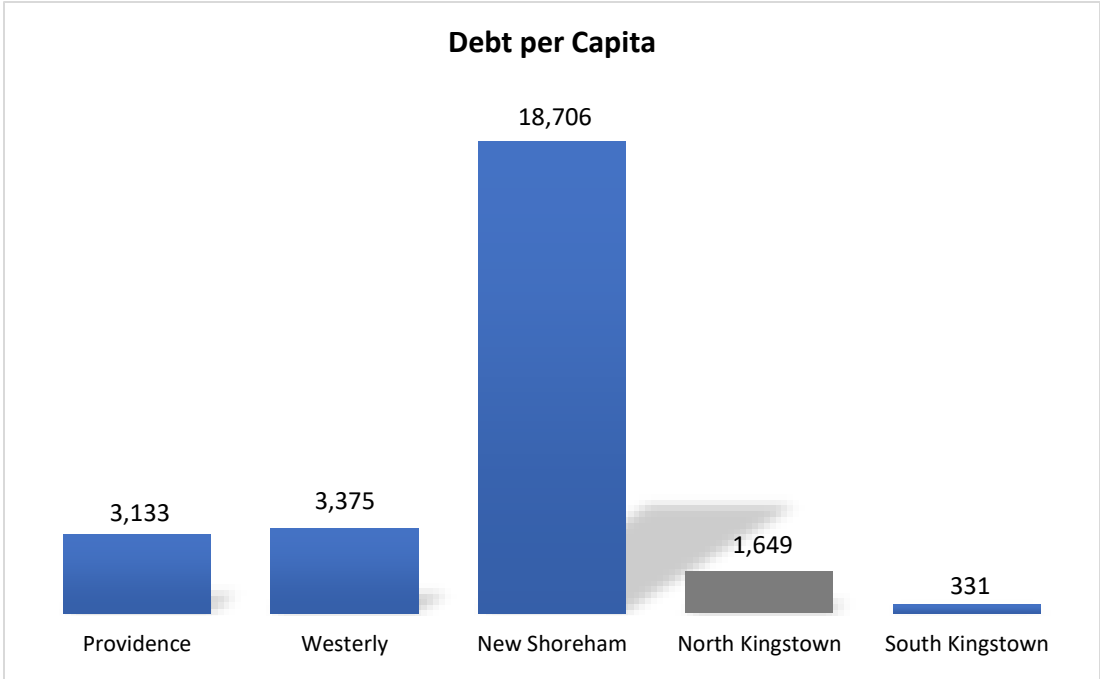
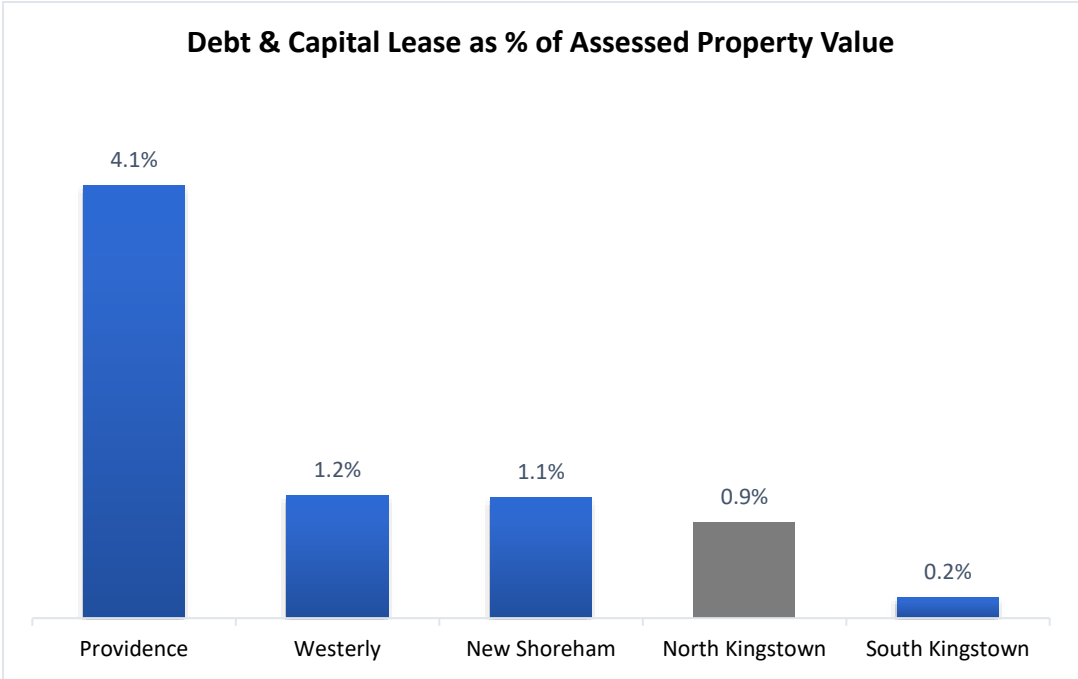
The Town has passed an ordinance that annual debt service is limited to 10% of the general fund budget.

The State of Rhode Island limits debt a municipality may issue to 3% of the full assessed value of taxable property in the Town. North Kingstown has passed an ordinance that reduces that limit to 2%.

North Kingstown currently has a bond rating of Aa2 from Moody’s and AA+ from Standard & Poor’s.



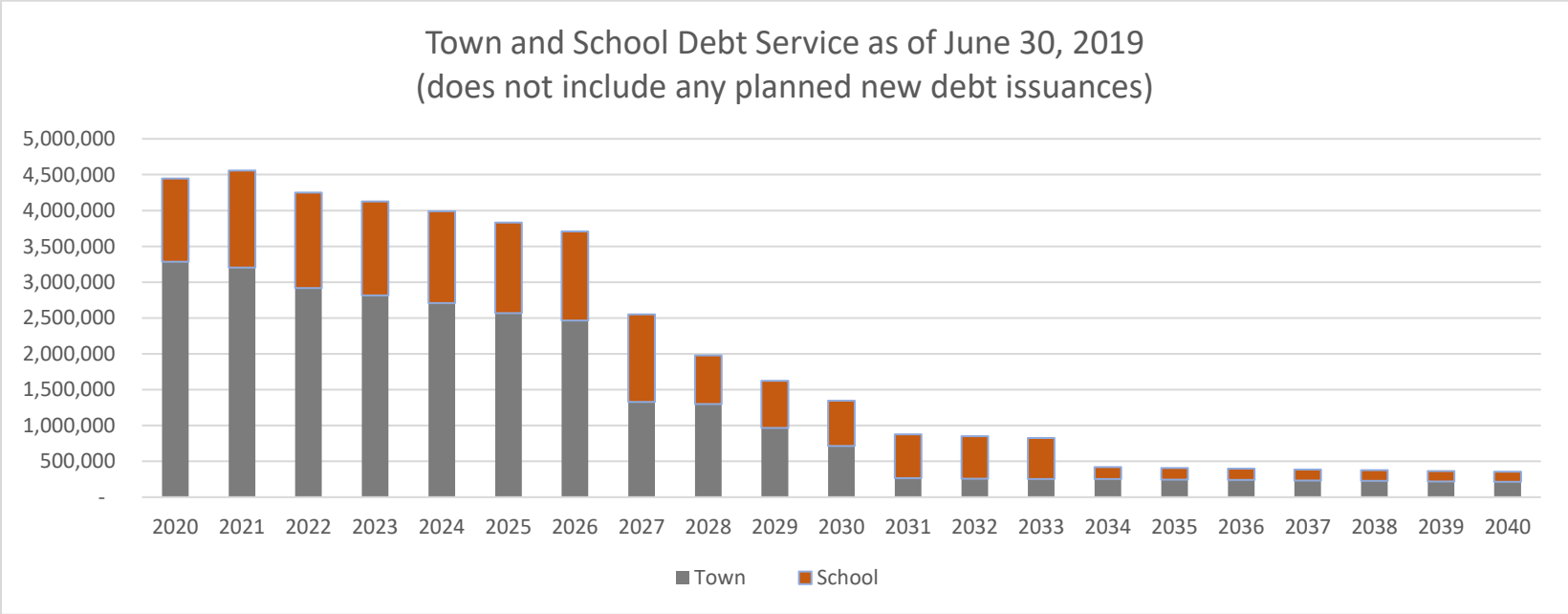
General Fund Expenditures: Debt Service (cont.)



| | Total Assessed Value at 12/31/2018 | Debt/Lease | % Debt | Debt per Capita | Population |
|-----------------|---------------------------------------|-------------|--------|-----------------|------------|
| Providence | 13,620,614,271 | 561,842,000 | 4.1% | 3,133 | 179,335 |
| Westerly | 6,499,753,939 | 75,974,153 | 1.2% | 3,375 | 22,509 |
| New Shoreham | 1,682,281,199 | 19,342,027 | 1.1% | 18,706 | 1,034 |
| North Kingstown | 4,738,796,600 | 43,389,304 | 0.9% | 1,649 | 26,320 |
| South Kingstown | 5,218,486,497 | 10,142,430 | 0.2% | 331 | 30,650 |

General Fund Expenditures: Debt Service (cont.)

| | | Actual FY 16 | Actual FY 17 | Actual FY 18 | Actual FY 19 | Jul-Dec FY 20 | Budget FY 20 | Adopted FY 21 | Change |
|-----------------|-----------|--------------|--------------|--------------|--------------|---------------|--------------|---------------|--------|
| GF Debt Service | | 5,329,709 | 5,072,343 | 4,906,900 | | | | | |
| Town | Principal | - | - | - | 2,465,540 | 1,896,000 | 2,436,000 | 2,437,000 | 0.04% |
| | Interest | - | - | - | 748,438 | 455,355 | 723,400 | 768,770 | 6.27% |
| School | Principal | - | - | - | 985,600 | - | 735,000 | 905,000 | 23.13% |
| | Interest | - | - | - | 405,978 | 170,146 | 376,850 | 447,650 | 18.79% |
| New Debt | | - | - | - | - | - | 175,000 | - | n/a |
| less Refunding | | - | - | - | -250000 | - | - | - | n/a |
| TOTAL: | | 5,329,709 | 5,072,343 | 4,906,900 | 4,355,556 | 2,521,501 | 4,446,250 | 4,558,420 | 2.52% |



In November 2018, voters approved a bond referendum for \$27.0 million. This is to be split between the Town (\$13.5 million) and the School Department (\$13.5 million).

North Kingstown sold bonds/notes in July 2019 totaling \$7,805,000. Projects to be funded include the High School Athletic Field, flooring installation at FP, FC, and SL, planning and construction of updates to Police/Fire HVAC and Library Fire Alarm system, planning for improvements at multiple municipal building, and paving. It is expected that in June 2020 the Town will issue \$7.5 million of additional school and town debt.

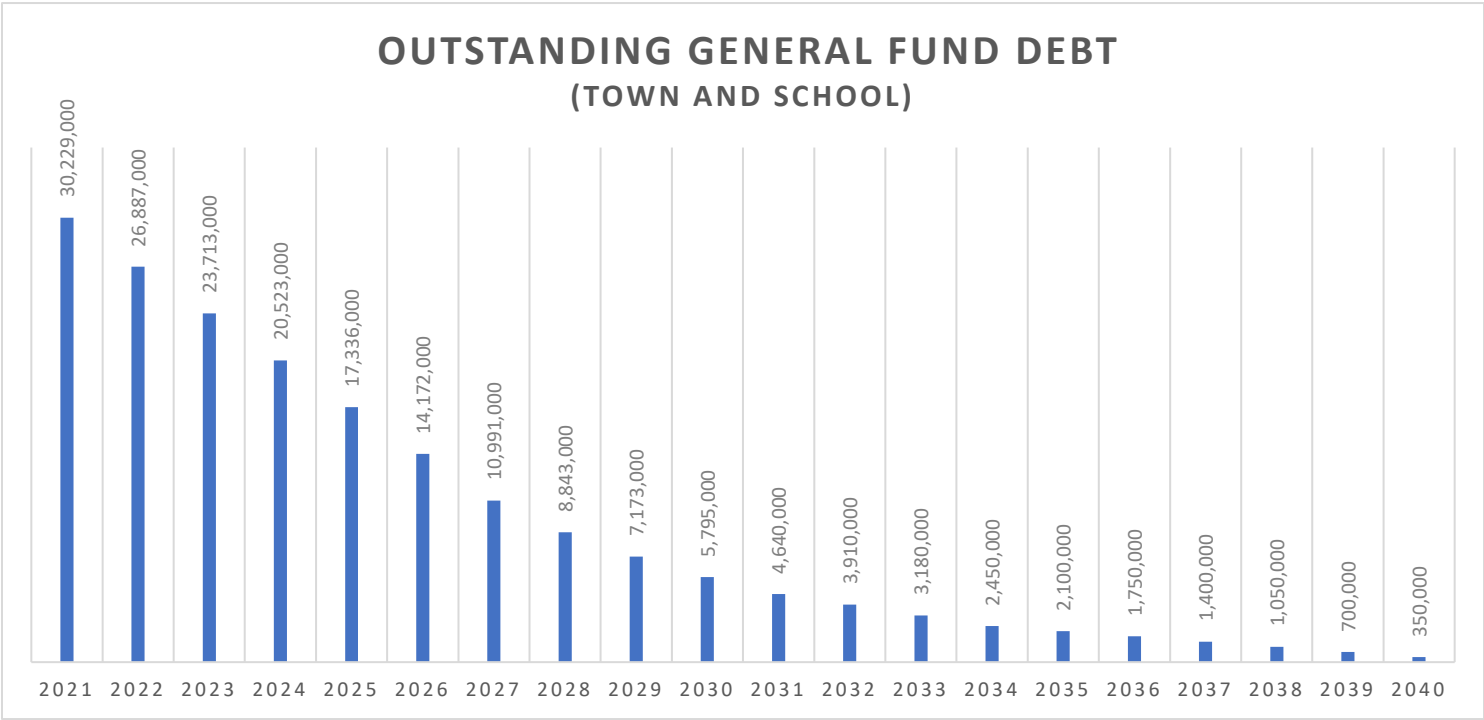
General Fund Expenditures: Debt Service (cont.)

Housing Aid

School districts that complete school housing projects for repair, renovation or new construction may be eligible for state housing aid reimbursement. After a district completes the Necessity of School Construction process and receives Board of Education approval, school construction projects are eligible to receive housing aid reimbursement. North Kingstown’s housing aid reimbursement share ratio is 35% and is currently set at the minimum reimbursement amount set by the state. This ratio is determined annually. Housing aid also features incentive bonuses for school safety and security, regionalization, and six temporary bonuses.

Housing Aid Received

| | |
|---------|-----------|
| FY 2021 | 958,530 |
| FY 2020 | 949,516 |
| FY 2019 | 1,038,497 |
| FY 2018 | 1,115,384 |
| FY 2017 | 1,165,824 |
| FY 2016 | 1,155,481 |



General Fund Expenditures: Library

Mission: To inspire lifelong learning, advance knowledge, and be a resource that strengthens our community.



| Revenues | Actual FY 16 | Actual FY 17 | Actual FY 18 | Actual FY 19 | Budget FY 20 | Adopted FY 21 | Change |
|--------------------|--------------|--------------|--------------|--------------|--------------|---------------|---------|
| Fines & Copies | - | - | 29,280 | 22,152 | 31,000 | 25,000 | -19.35% |
| Prior Year Surplus | - | - | - | - | 65,239 | 157,082 | 140.78% |
| Town Aid | 1,207,979 | 1,281,019 | 1,309,135 | 1,313,709 | 1,315,000 | 1,315,000 | 0.00% |
| State Aid | 266,128 | 293,678 | 239,004 | 278,709 | 290,338 | 297,608 | 2.50% |
| TOTAL: | 1,474,107 | 1,574,697 | 1,577,419 | 1,614,570 | 1,701,577 | 1,794,690 | 5.47% |

2019 Activity

140,517 visits to the library
288,852 items circulated
47,759 items received from other libraries for patrons
34,453 items sent to other libraries for their patrons
44,111 audio books and e-books download by patrons
17,505 uses of public internet connection

Programming

3,458 children attended one of 159 pre-school programs
4,496 children attended one of 60 school age children programs
1,111 teens attend one of 226 young adult programs
5,225 attended one of 218 adult programs
26,229 responses to reference questions
20,292 public computer use



Libraries always remind me that there are good things in this world

-Lauren Ward

As a Component Unit the Library maintains its own Fund Balance. As of the June 30, 2019 audit the Library had a Net Position of \$477,4277.

In addition, the Library is beneficiary to several endowments that include the NKFL Fund, the NFKL 2nd Century Fund, Eastwood Fund, Fletcher Fund and Payne Fund

In May 2020 the Library will receive approximately \$100,000 from the sale of the Town Annex in Wickford.

General Fund Expenditures: Library (cont.)

| Wages | FY 21 FTE | Actual FY 16 | Actual FY 17 | Actual FY 18 | Actual FY 19 | Jul-Dec FY 20 | Budget FY 20 | Adopted FY 21 | Change |
|-------------------------|-----------|--------------|--------------|--------------|--------------|---------------|--------------|---------------|---------|
| Director | 1 | 759,235 | 765,570 | 770,926 | 84,202 | 39,574 | 82,098 | 89,058 | 8.48% |
| Deputy Director | 1 | - | - | - | 62,451 | 29,972 | 62,883 | 68,863 | 9.51% |
| Librarians | 5 | - | - | - | 245,699 | 122,945 | 261,577 | 281,558 | 7.64% |
| Library Assts | 3 | - | - | - | 135,349 | 65,114 | 178,219 | 112,860 | -36.67% |
| Library Aid | 0.8 | - | - | - | 23,049 | 10,987 | 18,662 | 26,133 | 40.03% |
| Library Associate | 1 | - | - | - | 42,513 | 19,628 | 43,085 | 44,054 | 2.25% |
| Library Tech | 3 | - | - | - | 86,892 | 41,327 | 110,276 | 84,115 | -23.72% |
| Clerks | 2 | - | - | - | 61,305 | 29,760 | 64,652 | 66,510 | 2.87% |
| Custodians | 1.4 | - | - | - | 46,737 | 20,298 | 52,409 | 54,400 | 3.80% |
| Termination | | - | - | 24,094 | 935 | - | - | - | 0.00% |
| Overtime | | - | 16,881 | 16,194 | 16,335 | 6,171 | 15,000 | 20,000 | 33.33% |
| | 18.2 | 759,235 | 782,451 | 811,214 | 805,467 | 385,776 | 888,861 | 847,551 | -4.65% |
| Benefits | | | | | | | | | |
| Payroll Taxes | | 57,503 | 58,281 | 59,480 | 59,869 | 28,605 | 67,998 | 64,838 | -4.65% |
| Retirement | | 128,567 | 133,184 | 127,375 | 134,882 | 66,119 | 144,151 | 146,571 | 1.68% |
| Health Ins (net) | | 101,004 | 107,361 | 128,950 | 126,659 | 61,405 | 98,626 | 140,631 | 42.59% |
| Dental (net) | | 5,590 | 6,292 | 7,892 | 7,637 | 3,266 | 8,157 | 7,155 | -12.28% |
| Life Insurance | | 2,861 | 2,878 | 2,992 | 2,554 | 1,361 | 2,738 | 2,738 | 0.00% |
| Retiree Healthcare (13) | | 31,700 | 33,927 | 37,250 | 44,113 | 22,180 | 43,514 | 43,815 | 0.69% |
| | | 327,225 | 341,923 | 363,939 | 375,714 | 182,936 | 365,184 | 405,748 | 11.11% |



General Fund Expenditures: Library (cont.)

| Operations | Actual FY 16 | Actual FY 17 | Actual FY 18 | Actual FY 19 | Jul-Dec FY 20 | Budget FY 20 | Adopted FY 21 | Change |
|--------------------------|---------------------|---------------------|---------------------|---------------------|----------------------|---------------------|----------------------|---------------|
| Dues & Memberships | 249 | 330 | 353 | 300 | 225 | 350 | 320 | -8.57% |
| Training | 717 | 896 | 2,435 | 2,120 | 1,124 | 3,000 | 3,000 | 0.00% |
| Travel | 1,285 | 1,025 | 1,479 | 1,555 | 332 | 1,500 | 1,500 | 0.00% |
| Office: Forms & Supplies | - | - | 183 | 718 | 9,103 | 8,000 | 8,000 | 0.00% |
| Office: Equip Rental | 3,803 | 4,459 | 4,908 | 5,813 | - | 5,000 | 5,000 | 0.00% |
| Office: Maintenance | 11,193 | 14,036 | 6,290 | 205 | - | 6,000 | 6,000 | 0.00% |
| Technology Upgrades | 5,252 | 4,872 | 19,447 | 19,447 | 3,771 | 18,000 | 15,000 | -16.67% |
| Telephone | 4,438 | 4,450 | 4,163 | 5,580 | 3,361 | 4,800 | 4,500 | -6.25% |
| Postage | 1,000 | 1,000 | 1,000 | 1,000 | - | 1,000 | 1,000 | 0.00% |
| Books & Publications | 164,800 | 158,723 | 150,300 | 159,942 | 66,447 | 175,000 | 175,000 | 0.00% |
| Allocated Expenses | - | 8,500 | 12,000 | - | 19,646 | 50,000 | 51,305 | 2.61% |
| Contract Services | 40,329 | 43,342 | 44,639 | 44,639 | 35,872 | 44,841 | 47,606 | 6.17% |
| Utilities: Electricity | 52,059 | 61,197 | 55,397 | 59,008 | 30,242 | 60,000 | 60,000 | 0.00% |
| Utilities Gas / Fuel Oil | 9,995 | 12,802 | 15,808 | 20,870 | 5,501 | 17,500 | 22,000 | 25.71% |
| Utilities: water | 715 | 1,073 | 988 | 1,015 | 1,294 | 1,250 | 1,800 | 44.00% |
| Rubbish | 606 | 621 | 929 | 805 | 410 | 1,000 | 1,000 | 0.00% |
| Insurance: Prop & Liab | 18,712 | 20,798 | 14,527 | 53,520 | 55,790 | 14,000 | 40,779 | 191.28% |
| Insurance: Work Comp | - | - | 5,873 | 2,988 | 2,375 | 6,000 | 3,195 | -46.75% |
| Exterior Maint | 12,352 | 27,784 | 11,522 | 11,522 | 1,158 | 12,000 | 12,000 | 0.00% |
| Interior Maint | 37,260 | 19,329 | 33,521 | 33,521 | 20,883 | 22,000 | 23,000 | 4.55% |
| Davisville Library | - | - | - | 21,991 | 23,111 | 20,000 | 23,113 | 15.57% |
| Willett Library | - | - | - | 24,037 | 26,127 | 20,000 | 28,773 | 43.87% |
| Supplies: Repairs | 1,422 | 1,000 | 1,940 | 1,940 | 308 | 2,000 | 2,000 | 0.00% |
| Supplies Janitorial | 3,969 | 4,058 | 4,541 | 4,541 | 1,060 | 5,000 | 5,500 | 10.00% |
| | 370,156 | 390,295 | 392,243 | 477,077 | 308,140 | 498,241 | 541,391 | 8.66% |
| Total | 1,456,616 | 1,514,669 | 1,567,396 | 1,658,258 | 876,852 | 1,752,286 | 1,794,690 | 2.42% |

General Fund Expenditures: School

| School Aid | Actual FY 16 | Actual FY 17 | Actual FY 18 | Actual FY 19 | Jul-Dec FY 20 | Budget FY 20 | Adopted FY 21 | Change |
|-----------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|--------------|
| Town | 47,287,802 | 48,484,321 | 50,208,694 | 52,080,833 | 26,905,372 | 53,810,743 | 53,906,526 | 0.18% |
| State Aid | 10,693,934 | 10,897,112 | 10,749,543 | 10,124,913 | 5,243,145 | 10,383,487 | 11,808,025 | 13.72% |
| School Capital* | - | 376,995 | - | 500,000 | 186,724 | - | 400,000 | n/a |
| | 57,981,736 | 59,758,428 | 60,958,237 | 62,705,746 | 32,335,241 | 64,194,230 | 66,114,551 | 2.99% |

* an additional \$30,261 was paid to school capital in January 2020.

| School | Actual FY 16 | Actual FY 17 | Actual FY 18 | Actual FY 19 |
|--------------------|-------------------|-------------------|-------------------|-------------------|
| Revenue | 66,229,453 | 67,410,685 | 64,517,552 | 65,979,200 |
| Expenditures | <u>65,301,102</u> | <u>66,218,089</u> | <u>63,826,513</u> | <u>65,044,182</u> |
| Surplus | 928,351 | 1,192,596 | 691,039 | 935,018 |
| Transfer Out - Cap | 491,205 | 1,472,931 | 1,243,603 | 958,873 |



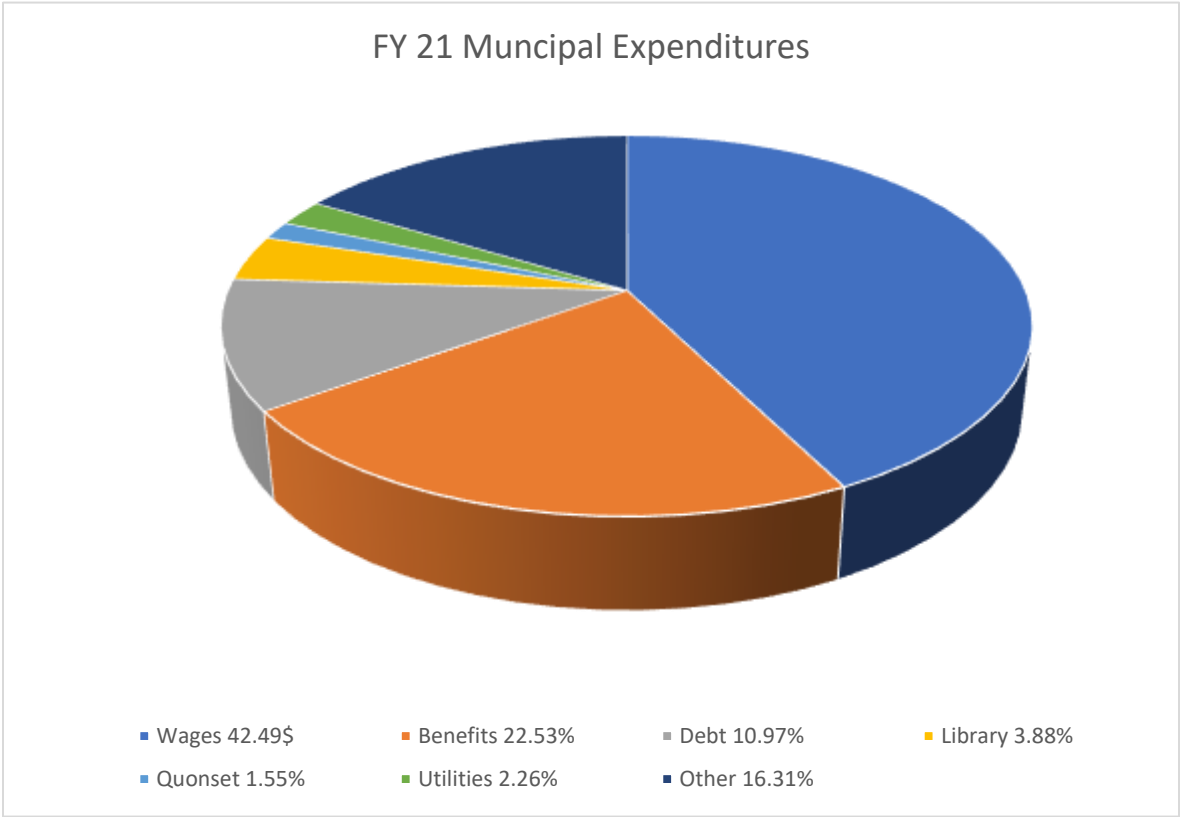
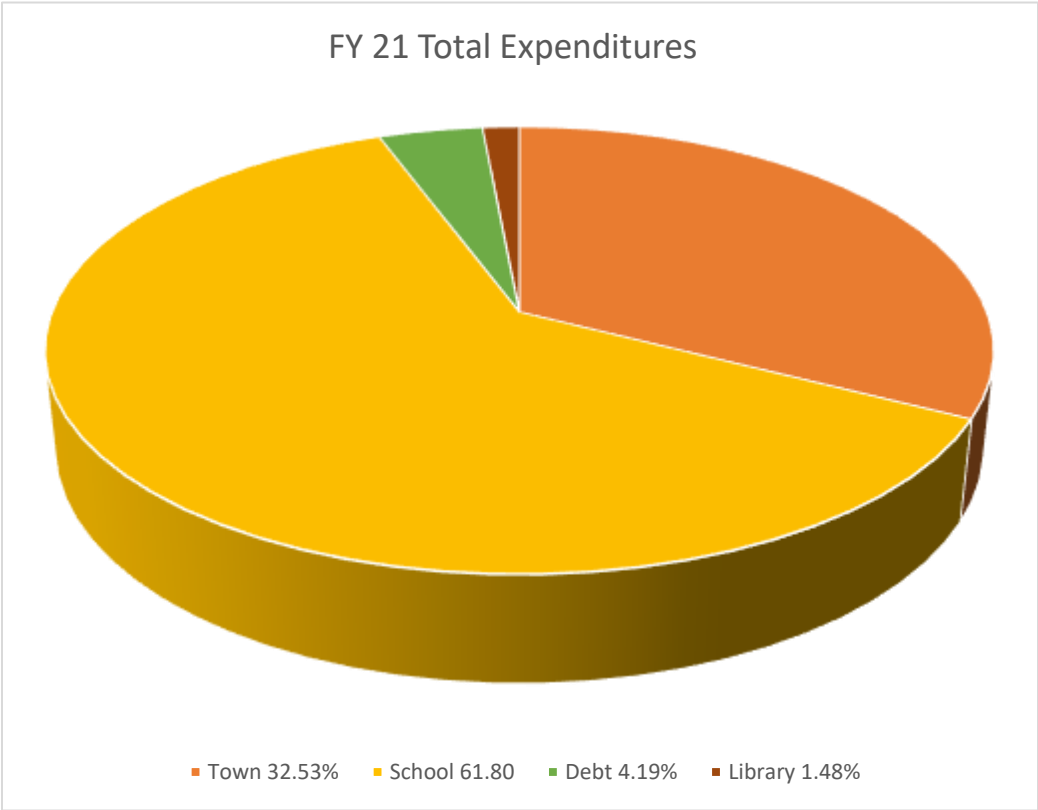
Philip Auger, Ph.D. – Superintendent



General Fund Expenditures: Summary

| | Actual FY 16 | Actual FY 17 | Actual FY 18 | Actual FY 19 | Jul-Dec FY 20 | Budget FY 20 | Mgr. FY 21 | % Change |
|------------------|-------------------|-------------------|-------------------|--------------------|-------------------|--------------------|--------------------|--------------|
| Town Council | 107,649 | 48,089 | 51,024 | 76,655 | 25,695 | 89,614 | 69,614 | -22.32% |
| Town Manager | 290,052 | 234,208 | 242,830 | 240,958 | 120,936 | 312,755 | 298,007 | -4.72% |
| Town Clerk | 384,438 | 455,622 | 418,725 | 279,556 | 214,670 | 540,276 | 527,498 | -2.37% |
| Canvassing | 88,276 | 157,424 | 55,509 | 125,378 | 78,924 | 112,463 | 156,307 | 38.99% |
| Legal | 234,403 | 258,658 | 155,606 | 193,873 | 102,870 | 215,000 | 200,000 | -6.98% |
| Finance | 2,739,794 | 3,400,713 | 3,355,717 | 2,794,653 | 1,963,937 | 2,944,815 | 2,790,858 | -5.23% |
| Assessor | 202,972 | 252,220 | 264,551 | 258,059 | 113,737 | 350,407 | 304,892 | -12.99% |
| Technology | 400,624 | 493,875 | 773,351 | 637,366 | 313,383 | 781,280 | 714,063 | -8.60% |
| Planning | 526,182 | 510,579 | 518,375 | 576,657 | 256,684 | 826,199 | 764,932 | -7.42% |
| Code Enforcement | 445,860 | 465,221 | 418,741 | 487,480 | 228,935 | 500,335 | 552,196 | 10.37% |
| Senior Center | 467,002 | 496,952 | 562,788 | 564,931 | 267,656 | 602,120 | 616,826 | 2.44% |
| Recreation | - | 557,277 | 508,737 | 600,236 | 473,577 | 654,488 | 681,174 | 4.08% |
| Communications | - | - | - | - | - | - | 779,935 | n/a |
| Fire | 8,957,450 | 8,788,495 | 8,799,775 | 9,747,348 | 4,166,699 | 10,005,398 | 9,966,984 | -0.38% |
| Police | 6,396,866 | 6,908,080 | 7,397,763 | 8,413,984 | 4,416,327 | 8,665,978 | 8,943,950 | 3.21% |
| Animal Control | 69,515 | 91,690 | 105,166 | 84,530 | 49,488 | 101,047 | 122,178 | 20.91% |
| Harbor Master | 64,413 | 66,704 | 64,507 | 115,574 | 53,167 | 118,361 | 122,274 | 3.31% |
| PW: Admin | 238,002 | 227,417 | 259,353 | 359,180 | 157,932 | 354,933 | 369,361 | 4.06% |
| PW: Engineering | 348,686 | 354,029 | 347,581 | 334,936 | 152,316 | 385,834 | 404,865 | 4.93% |
| PW: Highway | 2,829,765 | 3,414,398 | 3,114,057 | 2,902,723 | 1,173,588 | 3,190,457 | 3,164,390 | -0.82% |
| PW: Facilities | 926,702 | 1,466,692 | 1,017,499 | 1,151,986 | 356,712 | 1,281,955 | 1,384,213 | 7.98% |
| Utilities | 999,049 | 999,937 | 1,011,512 | 1,061,743 | 435,091 | 812,000 | 892,732 | 9.94% |
| Quonset: MSA | 591,967 | 601,007 | 620,726 | 682,173 | 351,966 | 703,933 | 645,376 | -8.32% |
| Civic | 155,706 | 124,307 | 171,167 | 168,667 | 147,641 | 178,238 | 189,238 | 6.17% |
| Debt Service | 5,329,709 | 5,072,343 | 4,906,900 | 4,355,556 | 2,521,481 | 4,446,250 | 4,558,420 | 2.52% |
| Library | 1,474,107 | 1,574,697 | 1,548,139 | 1,592,418 | - | 1,605,338 | 1,612,608 | 0.45% |
| School Capital | - | 376,995 | - | 500,000 | 186,724 | - | 400,000 | n/a |
| School | 57,981,736 | 59,381,433 | 60,958,237 | 62,205,746 | 32,148,517 | 64,194,230 | 65,714,551 | 2.37% |
| TOTAL: | 92,250,925 | 96,779,062 | 97,648,336 | 100,512,366 | 50,478,653 | 103,973,704 | 106,947,442 | 2.86% |

General Fund Expenditures: Summary



Our Employees

North Kingstown is fortunate to have an outstanding team of employees. They have value that cannot be replaced. This includes deep institutional knowledge and relationships that have been developed over many years. They have extensive system, product and process knowledge. Good employees are not easily replaceable.

The Following employees will have at least 25 years of employment with the Town in fiscal year 2021.

| | | | | | | | |
|--------------------|------------------|--------------|------------------|-----------------|------------------|-----------------|----------------|
| Philip Aldrich | Robert Patterson | Thomas Young | Scott Kettelle | John Linacre | Timothy Potvin | Michael Scanlon | Scott Woodruff |
| Jennifer Bottger | Kimberly Jones | Holly Pierce | Gordon Smith | Donald Reynolds | Martin Bragan | Debra McCall | Melissa Smith |
| Christopher Winsor | Benny Hammond | Kevin Darcy | Patrick Flanagan | Steven St. Onge | Jeffery St. Onge | | |



In the past year we have had 22 new employees join our team

Welcome to:

| | | | |
|--------------------|------------------|-------------------|------------------|
| Kerry Rollinson | Debra Bridgham | Alacia Bless | Deborah Garneau |
| Catherine Billings | John Angell | Randal Shields | Dimitri Filippou |
| Brian Farrell | Sean Henry | Troy Lavoie | Charles Ganimian |
| Justin Casale | Adam Littlefield | Lauren Zito | Kristin Jahne |
| Robert Oliveria | Anna Dauphinee | Marietta Anderson | William Young |
| Jordon Wagner | Deb Knauss | | |

Our Employees

In 2019 we lost our longest serving staff member and friend, Al Southwick. Al started working for the Recreation Department part time in December 1969. His position became full time in 1974.

Al developed some of our most popular programs, which included the Summer Playground Camps and the 5th Grade Alton Jones Trip

Al was an advocate for girls' sports and organized the NK Special Olympics.



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Enterprise & Major Special Revenue Funds

Enterprise Fund: Water

The North Kingstown Department of Water Supply is a municipally owned and operated water utility providing both domestic water and fire protection to a population of approximately 24,000 people. The water supply comes from 11 gravel-packed groundwater wells located in the Hunt-Annaquatucket-Pettaquamscutt Sole Source Aquifer.

In addition to the municipal wells, the Department’s distribution system includes 5 storage tanks, 2 booster stations, 1,045 fire hydrants and 177 miles of distribution piping.

Base Charge

Consumption Rate per 1,000 Gallons

| Meter Size | Quarterly Charge | Single Family Meters | Charge per 1,000 Gallons |
|---------------------------------|------------------|----------------------|--------------------------|
| 5/8 or 3/4 inch | \$ 14.26 | < 20,000 | \$ 3.28 |
| 1 inch | \$ 19.89 | 20,001 - 40,000 | \$ 4.09 |
| 1.5 inches | \$ 31.55 | 40,001 - 75,000 | \$ 4.91 |
| 2 inches | \$ 38.42 | >75,000 | \$ 10.00 |
| 3 inches | \$ 42.41 | | |
| Other Meters (5/8 & 3/4 inch) | | | |
| | | < 20,000 | \$ 3.28 |
| | | 20,001 - 40,000 | \$ 4.09 |
| | | >40,000 | \$ 4.91 |
| Other Meters 1 inch and greater | | | |
| | | <200,000 | \$ 3.28 |
| | | >200,000 | \$ 4.09 |
| Irrigation Meters | | | |
| | | All | \$ 4.91 |

Mission: To provide water of adequate quality and quantity to our customers and ensure that the water supply meets quality standards as defined by the Safe Drinking Water Act.



Water Fund: Revenues

| | Actual FY 16 | Actual FY 17 | Actual FY 18 | Actual FY 19 | Jul Dec FY 20 | Budget FY 20 | Adopted FY 21 | % Change |
|---------------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|---------------|
| Water Sales | | | | | | | | |
| Metered Sales | 3,244,744 | 3,284,930 | 2,876,379 | 2,831,051 | 1,649,774 | 2,701,337 | 2,780,567 | 2.93% |
| Minimum Charge | 553,811 | 553,913 | 558,161 | 565,650 | 296,488 | 551,595 | 551,595 | 0.00% |
| Unmetered | 9,462 | 8,768 | 8,972 | 9,405 | 5,306 | 7,600 | 7,600 | 0.00% |
| Surcharges | 10,570 | 12,671 | 13,764 | 12,709 | 108,807 | 13,136 | 13,136 | 0.00% |
| Int & Penalties | 22,288 | 28,566 | 29,803 | 30,459 | 16,246 | 14,000 | 26,000 | 85.71% |
| Fire Protection | 79,795 | 77,734 | 77,869 | 81,419 | 41,997 | 66,669 | 66,669 | 0.00% |
| | 3,920,670 | 3,966,582 | 3,564,948 | 3,530,693 | 2,118,618 | 3,354,337 | 3,445,567 | 2.72% |
| Rentals & Special Services | | | | | | | | |
| Meter Sales | 15,209 | 9,364 | 16,312 | 20,157 | 11,178 | 12,500 | 15,500 | 24.00% |
| Meter Rentals | 9,549 | 9,448 | 9,575 | 9,581 | 4,922 | 9,586 | 9,586 | 0.00% |
| Turn on/off | 36,036 | 33,081 | 34,846 | 35,948 | 17,165 | 27,625 | 27,625 | 0.00% |
| Installations | 42,988 | 27,861 | 40,496 | 46,546 | 27,142 | 26,500 | 32,500 | 22.64% |
| Hydraulic Modeling | 4,000 | (2,000) | 6,000 | 9,260 | - | 8,000 | 8,000 | 0.00% |
| Approp Infrastructure Replace | - | - | - | - | - | 157,920 | 350,000 | 121.63% |
| Approp Prior Year Surplus | - | - | - | - | - | - | 912,851 | n/a |
| Other | 40,970 | 33,578 | 8 | 6,837 | 2,518 | 10,000 | 10,000 | 0.00% |
| | 148,752 | 111,332 | 107,237 | 128,329 | 62,925 | 252,131 | 1,366,062 | 441.81% |
| | 4,069,422 | 4,077,914 | 3,672,185 | 3,659,022 | 2,181,543 | 3,606,468 | 4,811,629 | 33.42% |

**The RI Water Use and Efficiency Act
has established a residential water use
target of 65 gallons per capita per day.**



Water Fund: Expenses

| | Actual FY 16 | Actual FY 17 | Actual FY 18 | Actual FY 19 | Jul Dec FY 20 | Budget FY 20 | Adopted FY 21 | % Change |
|--------------------------|-----------------|-----------------|-----------------|-----------------|------------------|-----------------|------------------|-------------|
| Wages | | | | | | | | |
| Director | 604,541 | 846,168 | 921,093 | 100,439 | 20,940 | 101,839 | 89,716 | -11.90% |
| Water Quality Specialist | - | - | - | 93,901 | 58,489 | 70,243 | 61,225 | -12.84% |
| Clerical | - | - | - | 71,861 | 45,941 | 80,635 | 91,036 | 12.90% |
| Water Pump Operator | - | - | - | 148,450 | 84,945 | 163,701 | 216,550 | 32.28% |
| Sr System Operator | - | - | - | 54,962 | 28,345 | 58,297 | - | -100.00% |
| Foreman | - | - | - | 118,168 | 53,770 | 66,556 | 67,747 | 1.79% |
| Leadman | - | - | - | 55,694 | 29,387 | 53,058 | 113,360 | 113.65% |
| Serviceman | - | - | - | 124,728 | 46,087 | 50,825 | 202,233 | 297.90% |
| Meter/Leak Tech | - | - | - | 45,013 | 25,486 | 188,923 | 50,918 | -73.05% |
| Light Equip Operator | - | - | - | - | 10,850 | 39,380 | 126,120 | 220.26% |
| Special Employee | - | - | - | - | - | 40,000 | 17,982 | n/a |
| Termination | - | - | 2,819 | - | - | 1,000 | - | n/a |
| Uniform Allowance | 3,300 | 3,300 | 3,300 | 2,945 | 3,855 | 3,300 | 5,850 | 77.27% |
| Overtime | 68,629 | 75,150 | 64,189 | 73,663 | 49,055 | 70,000 | 80,000 | 14.29% |
| | 676,470 | 924,618 | 991,401 | 889,824 | 457,150 | 987,757 | 1,122,737 | 13.67% |
| Benefits | | | | | | | | |
| Payroll Taxes | 68,786 | 76,471 | 75,316 | 65,864 | 33,672 | 75,563 | 85,638 | 13.33% |
| Retirement | 146,642 | 163,462 | 167,591 | 198,864 | 68,989 | 162,566 | 178,378 | 9.73% |
| Health Insurance (net) | 145,521 | 144,175 | 121,663 | 153,455 | 80,941 | 130,471 | 200,536 | 53.70% |
| Dental Insurance (net) | 9,527 | 9,183 | 9,813 | 9,567 | 4,430 | 10,912 | 10,873 | -0.36% |
| Life Insurance | 3,146 | 3,110 | 3,214 | 2,931 | 1,661 | 3,369 | 3,791 | 12.53% |
| Retiree Healthcare | 67,067 | 68,796 | 65,090 | 42,140 | 38,331 | 72,434 | 71,504 | -1.28% |
| | 440,689 | 465,197 | 442,687 | 472,821 | 228,024 | 455,315 | 550,720 | 20.95% |

All Water Department Operational employees must be certified in Drinking Water Distribution and Treatment

Water Fund (cont.)

| | Actual FY 16 | Actual FY 17 | Actual FY 18 | Actual FY 19 | Jul Dec FY 20 | Budget FY 20 | Adopted FY 21 | % Change |
|-----------------------------|-----------------|-----------------|-----------------|-----------------|------------------|-----------------|------------------|-------------|
| Operations | | | | | | | | |
| Dues & Conferences | 1,855 | 2,337 | 2,519 | 3,057 | 336 | 3,600 | 3,200 | -11.11% |
| Tuition & Training | 2,272 | 3,737 | 3,077 | 2,726 | 3,109 | 4,000 | 4,000 | 0.00% |
| Travel | 663 | 247 | 31 | - | - | 800 | 500 | -37.50% |
| Office | 6,567 | 4,338 | 6,019 | 3,749 | 6,786 | 4,300 | 7,400 | 72.09% |
| Postage | 19,881 | 8,992 | 18,955 | 17,951 | 7,296 | 25,000 | 25,000 | 0.00% |
| Allocated Services | - | 500 | 7,500 | 128,920 | 43,090 | 86,179 | 94,339 | 9.47% |
| Reg & Licenses | 14,437 | 14,379 | 14,698 | 14,464 | 420 | 16,060 | 15,810 | -1.56% |
| Propane | 14,825 | 15,953 | 22,407 | 24,023 | 8,284 | 22,000 | 22,000 | 0.00% |
| Electricity | 307,808 | 323,032 | 227,626 | 258,498 | 143,901 | 325,000 | 290,000 | -10.77% |
| Telephone | 45,807 | 44,537 | 25,355 | 20,578 | 8,172 | 45,000 | 30,000 | -33.33% |
| Communication Maint | 2,533 | 4,698 | 5,052 | 4,686 | 2,821 | 4,000 | 7,500 | 87.50% |
| Alarm | - | - | 3,919 | 40 | - | - | 4,000 | n/a |
| Safety Equip | 1,004 | 977 | 934 | 3,461 | 4,210 | 3,000 | 5,000 | 66.67% |
| Hand & Power Tools | 2,478 | 1,571 | 2,981 | 2,838 | 14,215 | 10,000 | 10,000 | 0.00% |
| Vehicle: Maintenance | 30,336 | 22,845 | 10,716 | 36,776 | 41,472 | 43,000 | 43,250 | 0.58% |
| Vehicle: Fuel | 17,928 | 17,480 | 15,884 | 21,793 | 10,443 | 33,660 | 33,660 | 0.00% |
| Cement & Asphalt | 20,140 | 17,508 | 11,678 | 4,108 | 78,292 | 27,000 | 11,000 | -59.26% |
| Contract Svc/Consultants | 69,581 | 102,645 | 91,906 | 60,783 | 103,560 | 129,000 | 193,000 | 49.61% |
| Operation Equip | 52,823 | 48,504 | 86,174 | 27,602 | 73,963 | 65,000 | 75,000 | 15.38% |
| Legal Services | - | - | - | - | 350 | 1,000 | 1,000 | n/a |
| Water Main Repairs/Supplies | 119,027 | 63,711 | 60,512 | 25,788 | 48,908 | 80,000 | 85,000 | 6.25% |
| Lab Testing | 30,625 | 40,573 | 56,748 | 30,356 | 33,984 | 82,000 | 82,000 | 0.00% |
| Water Supply Chem | 93,206 | 105,458 | 128,633 | 131,165 | 119,245 | 160,000 | 160,000 | 0.00% |
| Solid Waste | 408 | 261 | 153 | 546 | 234 | 300 | 300 | 0.00% |
| Insurances | 116,564 | 137,698 | 133,817 | 72,114 | 75,185 | - | 121,322 | n/a |
| RE Taxes | 6,936 | 26,970 | 26,913 | 7,101 | 6,821 | 29,000 | 29,000 | 0.00% |

Water Fund (cont.)

| | Actual FY 16 | Actual FY 17 | Actual FY 18 | Actual FY 19 | Jul Dec FY 20 | Budget FY 20 | Adopted FY 21 | % Change |
|---------------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|---------------|
| Operations | | | | | | | | |
| WW Mgmt. | 1,443 | 1,699 | - | 2,376 | - | 3,000 | 3,000 | 0.00% |
| Advertising | - | - | 83 | - | - | 2,500 | 1,000 | -60.00% |
| Misc. | 2,800 | 3,565 | - | - | - | - | 300 | n/a |
| Water Serv & Improv | - | - | - | - | - | - | 30,000 | n/a |
| Construction Material | - | - | - | - | - | 2,500 | 2,500 | n/a |
| GWP Consultants | - | - | - | - | - | 7,000 | - | n/a |
| GWP So RI Conserv | - | - | - | - | - | 1,350 | 1,350 | 0.00% |
| GWP Narrow River | - | - | 2,700 | 2,700 | 2,700 | 2,700 | 2,700 | 0.00% |
| GWP Cont Svc | - | - | 8,420 | - | - | 10,000 | - | n/a |
| GWP Engineering & Test | 3,519 | 2,868 | 1,897 | 1,989 | 3,000 | 5,000 | 3,000 | -40.00% |
| Debt Principal | 142,073 | 117,547 | - | - | 179,872 | 179,872 | 185,712 | 3.25% |
| Debt Interest | - | - | 113,988 | 104,733 | 51,861 | 106,754 | 93,829 | -12.11% |
| Capital Outlay | - | - | - | 1,191 | - | 135,321 | 65,000 | -51.97% |
| CO Vehicle | 51,694 | 35,648 | 2,145 | 83,966 | 96,251 | 165,000 | - | n/a |
| ARB System | - | - | - | - | - | 2,500 | 20,000 | 700.00% |
| A& E Svc | 19,274 | 3,260 | (10,090) | 11,370 | 8,500 | 20,000 | 20,000 | 0.00% |
| CO: Other | 16,260 | 9,772 | 8,910 | 2,712 | 8,625 | 51,000 | - | n/a |
| Building Maint | 8,879 | 3,734 | 2,067 | 7,122 | 2,300 | 30,000 | 50,000 | 66.67% |
| Hydrants | 1,585 | 8,476 | 8,686 | 2,714 | - | 15,000 | 40,000 | 166.67% |
| Pumping Equip | 13,398 | 11,355 | 36,329 | 7,631 | 81,174 | 50,000 | 40,000 | -20.00% |
| Const, Meter & Valve | 13,930 | 47,778 | 14,082 | 4,227 | 4,139 | 50,000 | 50,000 | 0.00% |
| Construction & Oper Equip | - | - | - | 18,180 | 12,838 | - | 16,500 | n/a |
| Electric Motors | - | - | - | - | - | - | 75,000 | n/a |
| Tank Rehab | - | - | - | - | - | 25,000 | 375,000 | 1400.00% |
| Well Rehab | - | - | 10,346 | - | - | 100,000 | 710,000 | 610.00% |
| | 1,252,559 | 1,254,653 | 1,163,770 | 1,154,034 | 1,286,357 | 2,163,396 | 3,138,172 | 45.06% |
| | 2,369,718 | 2,644,468 | 2,597,858 | 2,516,679 | 1,971,531 | 3,606,468 | 4,811,629 | 33.42% |

Sewer Fund

The Sewer Division is responsible for the operation and maintenance of the Town’s sanitary sewer collection system. The Sewer Superintendent works with the Engineering Division. The Towns wastewater is processed at the Quonset Development Corporations Wastewater Treatment Facility. Per the Intergovernmental Agreement for Wastewater Service, the Town’s flow capacity purchased is capped. Should the project’s flow capacity exceed the cap, it would likely result in additional upgrades and cost per the agreement.



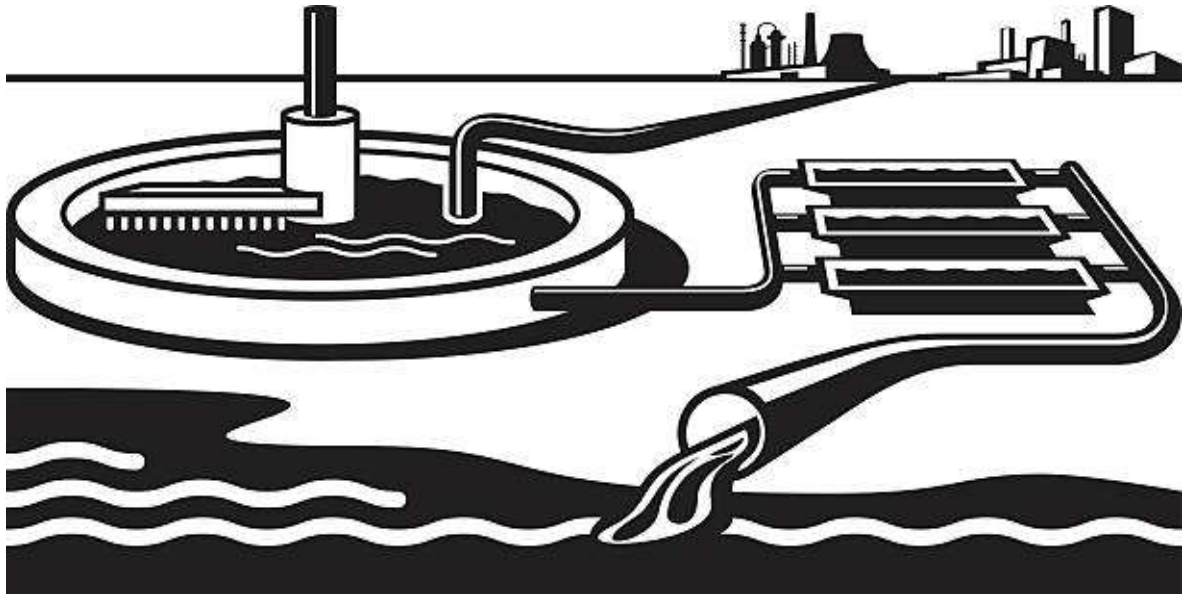
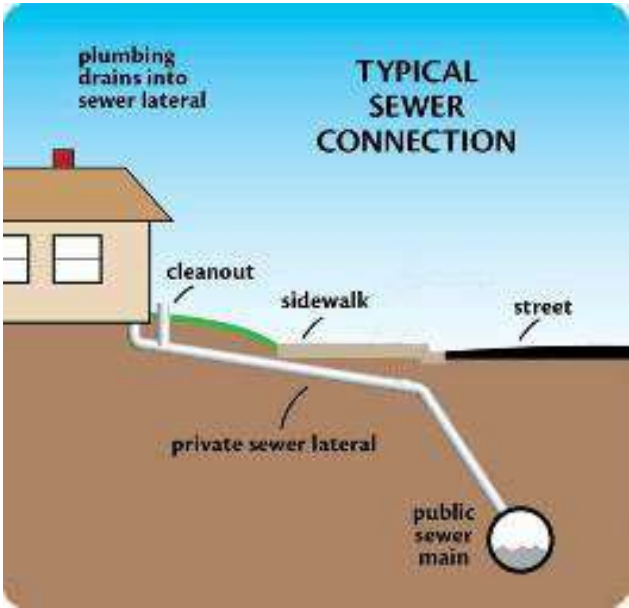
Quonset Wastewater Treatment Facility

| | Actual | Actual | Actual | Actual | Jul Dec | Budget | Adopted | % |
|------------------------|-----------|-----------|-----------|-----------|---------|-----------|-----------|-----------|
| Revenues | FY 16 | FY 17 | FY 18 | FY 19 | FY 20 | FY 20 | FY 21 | Change |
| Application & Licenses | 1,175 | 550 | 1,250 | 1,825 | 775 | 3,000 | 13,000 | 333.33% |
| Annual User Charges | 128,572 | 200,021 | 194,342 | 730,165 | 136,395 | 235,584 | 235,584 | 0.00% |
| Fire/Police Convey Fee | - | - | - | - | - | 10,000 | - | -100.00% |
| Post Rd I | 8,475,812 | 702,187 | 361,854 | 127,974 | 383,330 | 574,000 | 346,413 | -39.65% |
| IPP Permit Fees | - | - | - | - | - | - | 1,000 | n/a |
| Wickford Village | - | - | - | - | - | 266,208 | 139,605 | -47.56% |
| Wickford Point | - | - | - | - | - | 160,000 | 160,000 | 0.00% |
| EDU QDC Treatment | 107,381 | - | - | - | - | 196,104 | - | -100.00% |
| Spec Assmt Quidnessett | - | - | - | 2,397 | 18,493 | 11,400 | 10,398 | -8.79% |
| Fixed Charge | 40,192 | 46,572 | 81,002 | 101,101 | 62,269 | 45,000 | 196,104 | 335.79% |
| Debt Service | 17,954 | 20,716 | 22,339 | 27,922 | 17,226 | 54,432 | 54,432 | 0.00% |
| Assmnt Interest | - | 602 | 1,565 | - | - | 2,000 | 299,120 | 14856.00% |
| Annual User QDC | 269,164 | 392,770 | 424,197 | 469,750 | 313,188 | 540,864 | 540,864 | 0.00% |
| CDGB Grant | - | - | - | 492,988 | - | - | - | n/a |
| Interest & penalties | 260,132 | 249,995 | 238,752 | 336,941 | 142 | 109,549 | 250,000 | 128.21% |
| Misc. Income | - | - | - | 1,225 | - | - | - | n/a |
| Transfers In | - | - | 20,840 | 33,496 | - | - | - | n/a |
| | 9,300,382 | 1,613,413 | 1,346,141 | 2,325,784 | 931,818 | 2,208,141 | 2,246,520 | 1.74% |

Sewer Fund (cont.)

Expenses

| | Actual FY 16 | Actual FY 17 | Actual FY 18 | Actual FY 19 | Jul Dec FY 20 | Budget FY 20 | Adopted FY 21 | % Change |
|-----------------------------|-----------------|-----------------|-----------------|-----------------|------------------|-----------------|------------------|-------------|
| Wages & Benefits | | | | | | | | |
| Wages | 39,817 | 44,875 | 45,490 | 53,833 | 28,797 | 65,000 | 64,910 | -0.14% |
| Clerk | - | - | 795 | 100 | - | 22,000 | - | -100.00% |
| Overtime | - | - | (1,301) | 2,442 | - | - | 5,000 | n/a |
| Police Detail | 106,391 | 94,265 | 109,661 | - | - | - | - | n/a |
| | 146,208 | 139,140 | 154,645 | 56,375 | 28,797 | 87,000 | 69,910 | -19.64% |
| Retirement | - | 7,958 | 7,915 | 10,238 | 5,540 | 11,731 | 12,439 | 6.04% |
| Payroll Taxes | 11,141 | 10,644 | 11,928 | 4,490 | 2,431 | 7,405 | 4,966 | -32.94% |
| | 11,141 | 18,602 | 19,843 | 71,103 | 36,768 | 19,136 | 17,405 | -9.05% |



Sewer Fund (cont.)

| | Actual | Actual | Actual | Actual | Jul Dec | Budget | Adopted | % |
|-----------------------|---------|-----------|-----------|-----------|---------|-----------|-----------|----------|
| Operations | FY 16 | FY 17 | FY 18 | FY 19 | FY 20 | FY 20 | FY 21 | Change |
| Dues & Conferences | 4096 | - | - | - | - | 500 | 500 | 0.00% |
| Office/Postage | 1,361 | 2,002 | 1,295 | 2,709 | 1,153 | 5,675 | 5,850 | 3.08% |
| Safety Equipment | - | - | 210 | - | - | 500 | 500 | 0.00% |
| Advertising | - | - | - | - | - | 150 | 150 | 0.00% |
| Allocated Cost | 1,868 | 20,000 | 34,304 | 132,075 | 90,105 | 180,210 | 92,195 | -48.84% |
| GIS Billing | - | - | - | - | - | 4,000 | - | -100.00% |
| Radios SCADA | - | - | - | - | - | 1,500 | - | -100.00% |
| Communication Mant | 99 | 149 | 1,850 | 1,050 | - | - | 4,000 | n/a |
| Consultants | 25,090 | - | 1,075 | 2,373 | - | 20,000 | - | -100.00% |
| Debt Principal | - | 436,866 | 466,526 | - | 160,000 | 696,540 | 729,633 | 4.75% |
| Dept Interest | 333,173 | 283,900 | 230,860 | 385,725 | 107,381 | 375,900 | 366,271 | -2.56% |
| Electric | 9,883 | 12,008 | 13,415 | 18,116 | 8,636 | 20,000 | 20,000 | 0.00% |
| Water | 249 | 186 | 187 | 188 | 58 | 1,000 | 1,000 | 0.00% |
| Gas | 1,041 | 935 | 1,112 | 1,234 | 1,827 | 2,000 | 2,000 | 0.00% |
| Insurance | - | 11,694 | - | 8,537 | 7,504 | 15,000 | 8,500 | -43.33% |
| Legal | - | - | 4,203 | 25,029 | 14,163 | 10,000 | 20,000 | 100.00% |
| Sewer Renew & replace | 3,971 | 7,385 | 11,849 | 7,305 | - | 10,000 | - | -100.00% |
| Structural Main | - | - | - | - | - | - | 40,000 | n/a |
| Vehicle Fuel & Maint | 15,817 | - | 2,764 | 314 | 275 | 4,750 | 2,770 | -41.68% |
| Capital | - | 10,000 | - | - | - | 25,000 | 115,105 | 360.42% |
| PS Conveyance | - | - | - | 10,000 | 10,000 | 10,000 | 10,000 | 0.00% |
| Rate Study | - | - | - | - | 2,430 | 20,000 | 20,000 | 0.00% |
| QDC Capital | 306,100 | 349,029 | 293,088 | 562,461 | 123,575 | 649,280 | 161,000 | -75.20% |
| QDC Usage | - | - | - | - | - | - | 575,000 | n/a |
| Wickford Village | - | 4,382 | 35,298 | 2823 | -8,256 | 50,000 | - | -100.00% |
| Contingency | 8,415 | 11,480 | 4,160 | 720 | 1,618 | - | - | n/a |
| | 711,163 | 1,150,016 | 1,102,196 | 1,160,659 | 520,469 | 2,102,005 | 2,174,474 | 3.45% |
| | 868,512 | 1,307,758 | 1,276,684 | 1,231,762 | 557,237 | 2,208,141 | 2,261,789 | 2.43% |

North Kingstown Municipal Golf Course (includes Golf Course and Club House)

| | Actual | Actual | Actual | Actual | Jul - Dec | Budget | Adopted | % |
|---------------------------------------|------------------|------------------|------------------|------------------|----------------|------------------|------------------|----------------|
| Revenues | FY 16 | FY 17 | FY 18 | FY19 | FY 20 | FY 20 | FY 21 | Change |
| Green Fees: Daily | 877,059 | 829,536 | 824,147 | 820,538 | 549,686 | 993,025 | 860,000 | -13.40% |
| Green Fees: Annual | 98,603 | 87,445 | 104,940 | 93,274 | 64,359 | 120,000 | 95,000 | -20.83% |
| Carts: Gas | 337,241 | 310,702 | 273,402 | 281,799 | 204,856 | 385,000 | 320,000 | -16.88% |
| Carts: Pull | 5,572 | 2,106 | 2,303 | 2,307 | 1,514 | 2,000 | 2,300 | 15.00% |
| Driving Range | 36,381 | 35,107 | 34,870 | 39,789 | 25,475 | 45,000 | 45,000 | 0.00% |
| Club Storage & Rentals | 903 | 765 | 936 | 819 | 937 | 900 | 1,000 | 11.11% |
| Handicaps | 4,960 | 4,670 | 3,845 | 5,130 | 345 | 4,000 | 5,000 | 25.00% |
| Sales: Clothing | 17,676 | 8,393 | 11,835 | 14,061 | 8,985 | 15,000 | 15,000 | 0.00% |
| Sales: Merchandise | 33,041 | 33,054 | 37,827 | 37,015 | 21,269 | 37,500 | 39,000 | 4.00% |
| Rent: Restaurant | 25,003 | 10,221 | 20,614 | 59,341 | 28,777 | 54,000 | 37,550 | -30.46% |
| TOTAL GOLF /CLUB HOUSE REVENUE | 1,436,439 | 1,321,999 | 1,314,719 | 1,354,073 | 906,201 | 1,656,425 | 1,419,850 | -14.28% |



The North Kingstown Golf Course is one of the finest public golf facilities in the state. Its classic layout was designed by Walter Johnson, an associate of Donald Ross. Players consistently rave about the fine playing conditions. In 2018, the course replaced their fleet of carts and made major improvements to the driving range.

North Kingstown Municipal Golf Course (cont.)

| | Actual | Actual | Actual | Actual | Jul-Dec | Budget | Adopted | % |
|------------------------------|---------|---------|---------|---------|---------|---------|---------|---------|
| Wages | FY 16 | FY 17 | FY 18 | FY 19 | FY 20 | FY 20 | FY 21 | Change |
| Club House Manager | 330,585 | 529,141 | 457,112 | 72,189 | 37,985 | 55,611 | 75,935 | 36.55% |
| Assistant Club House Manager | - | - | - | 38,065 | 17,345 | 39,316 | 40,201 | 2.25% |
| Superintendent | - | - | - | 73,802 | 39,708 | 70,000 | 73,754 | 5.36% |
| Assistant Superintendent | - | - | - | 52,193 | 23,821 | 53,486 | 54,690 | 2.25% |
| Mechanic | - | - | - | 57,269 | 25,558 | 58,297 | 59,609 | 2.25% |
| Janitor | - | - | - | 89,551 | 21,310 | 42,769 | 45,325 | 5.98% |
| Uniform Allowance | 900 | 900 | 900 | 1,200 | 1,200 | 1,200 | 1,600 | 33.33% |
| PT, Seasonal & OT | 10,012 | 9,892 | 11,644 | 98,795 | 51,000 | 120,000 | 182,489 | 52.07% |
| | 341,497 | 539,933 | 469,656 | 483,064 | 217,927 | 440,679 | 533,603 | 21.09% |
| Benefits | | | | | | | | |
| Payroll Taxes | 37,640 | 47,064 | 38,367 | 41,228 | 2,872 | 33,712 | 46,015 | 36.49% |
| Unemployment | - | 1,960 | - | - | 1,329 | - | 3,000 | n/a |
| Retirement | 185,807 | 77,372 | 74,073 | 3,302 | 4,461 | 60,399 | 61,049 | 1.08% |
| Health Insurance | 37,006 | 34,457 | 74,655 | 64,070 | 6,682 | 66,521 | 58,042 | -12.75% |
| Dental Insurance | 3,640 | 3,567 | 4,413 | 3,638 | 400 | 3,961 | 2,989 | -24.54% |
| Life Insurance | 1,379 | 1,390 | 1,439 | 1,178 | 73 | 1,263 | 1,264 | 0.08% |
| | 265,472 | 165,810 | 192,947 | 113,416 | 15,817 | 165,856 | 172,359 | 3.92% |



North Kingstown Municipal Golf Course (cont.)

| | Actual | Actual | Actual | Actual | Jul-Dec | Budget | Adopted | % |
|------------------------------|--------|---------|--------|--------|---------|--------|---------|---------|
| Operations | FY 16 | FY 17 | FY 18 | FY 19 | FY 20 | FY 20 | FY 21 | Change |
| Mileage Allowance | 1,593 | 930 | 551 | 425 | 931 | 1,000 | 560 | -44.00% |
| Dues & Conferences | 2,620 | 2,650 | 2,821 | 3,404 | 1,621 | 3,000 | 6,050 | 101.67% |
| Office Equip Main | 3,677 | 1,874 | 6,283 | 7,591 | 1,118 | 3,575 | 1,275 | -64.34% |
| Telephone | 2,359 | 2,530 | 627 | 4,344 | 1,694 | 1,700 | 2,650 | 55.88% |
| Electricity | 19,905 | 22,856 | 81,741 | 82,969 | 36,520 | 68,031 | 65,000 | -4.46% |
| Gas | 4,444 | 11,667 | 15,536 | 13,704 | 10,327 | 10,000 | 17,000 | 70.00% |
| Sewer | 7,547 | 3,788 | 3,979 | 7,527 | 5,299 | 5,000 | 10,500 | 110.00% |
| Water | 6,858 | 7,887 | 8,995 | 11,313 | 5,159 | 8,000 | 12,700 | 58.75% |
| Solid Waste | 12,351 | 1,866 | 3,473 | 3,279 | 3,685 | 3,000 | 3,000 | 0.00% |
| Insurance | 47,269 | 52,663 | 51,863 | 49,717 | 49,717 | 40,000 | 63,700 | 59.25% |
| Rentals | 495 | 5,012 | 198 | 430 | 430 | 2,000 | 1,900 | -5.00% |
| Other Ads | 380 | 1,623 | 3,202 | - | - | 500 | 3,040 | 508.00% |
| Vehicle Maintenance | 38,031 | 35,809 | 41,029 | 26,079 | 22,476 | 40,000 | 22,000 | -45.00% |
| Gas, Oil | - | - | - | 20,952 | 12,522 | - | 20,000 | n/a |
| Equipment/ Building Repairs | 8,200 | 5,738 | 15,153 | 629 | - | - | - | n/a |
| Plumbing Maintenance | - | - | - | 4,339 | - | - | 800 | n/a |
| Hand Tools | - | - | - | 366 | - | - | 1,000 | n/a |
| Debt Interest | 4,320 | 2,211 | 1,342 | - | - | - | - | n/a |
| Allocated Cost | - | - | 4,000 | 81,919 | 46,626 | 93,251 | 63,773 | -31.61% |
| Return Irrigate to Gen Fund | - | 57,135 | 57,135 | 57,135 | - | 57,135 | 57,135 | 0.00% |
| Contract Services | 87,504 | 100,544 | 93,606 | 28,738 | 12,781 | 80,000 | 46,000 | -42.50% |
| Alarms System | 192 | 800 | 6,276 | 3,773 | 733 | 750 | 750 | 0.00% |
| Landscaping Maintenance | 8,245 | 21,741 | 20,919 | 4,265 | 13,709 | 20,000 | 20,000 | 0.00% |
| Fertilizers | 9,754 | 19,298 | 14,305 | 26,013 | 18,275 | 20,000 | 30,000 | 50.00% |
| Pest Control Chemical | 34,411 | 43,433 | 35,110 | 39,515 | 40,941 | 35,000 | 50,000 | 42.86% |
| Bldgs. & Grounds Maintenance | - | - | - | 2,980 | 2,632 | - | 22,000 | n/a |
| Commodities Other | - | - | 18,960 | 45,888 | 47,427 | 30,000 | 35,000 | 16.67% |

North Kingstown Municipal Golf Course (cont.)

| | Actual | Actual | Actual | Actual | Jul-Dec | Budget | Adopted | % |
|---|----------------|------------------|------------------|------------------|----------------|------------------|------------------|---------------|
| Operations | FY 16 | FY 17 | FY 18 | FY 19 | FY 20 | FY 20 | FY 21 | Change |
| Irrigation System | - | - | - | 200 | 2,890 | - | 4,000 | n/a |
| Janitorial Supplies | 1,443 | 749 | 4,826 | 5,042 | 3,167 | 1,000 | 3,000 | 200.00% |
| Merchandise | 25,842 | 20,921 | 31,116 | 28,170 | 2,828 | 25,000 | 35,000 | 40.00% |
| Golf Cart Lease | - | - | 695 | 10,848 | 4,207 | 75,225 | 75,225 | 0.00% |
| Other Capital | - | - | 116,477 | 4,058 | 54,083 | - | - | n/a |
| | 327,440 | 423,725 | 640,218 | 575,612 | 401,798 | 623,167 | 673,058 | 8.01% |
| TOTAL GOLF /CLUB HOUSE EXPENSES: | 934,409 | 1,129,468 | 1,302,821 | 1,172,092 | 635,542 | 1,232,702 | 1,379,020 | 12.14% |



Allen Harbor

Located at 24 Bruce Boyer Street in the northeast corner of the former Quonset-Davisville Naval Base. Acquired from the Navy, the marina is in a natural sheltered harbor with excellent views of Narragansett Bay. There are 82 moorings, over 100 slips and 3 transient moorings. There is also a boat ramp for public use.

The Marina is open May through October.

| Revenues | Actual | Actual | Actual | Actual | Jul - Dec | Budget | Adopted | % |
|-----------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| | FY 16 | FY 17 | FY 18 | FY 19 | FY 20 | FY 20 | FY 21 | Change |
| Annual Fees | 338,879 | 350,675 | 378,327 | 340,841 | 261,718 | 340,000 | 333,125 | -2.02% |
| Merchandise | 2,726 | 2,538 | 2,177 | 2,093 | 1,897 | 3,000 | 2,500 | -16.67% |
| Misc. Revenue | <u>78,182</u> | <u>9,325</u> | <u>18,594</u> | <u>10,254</u> | <u>11,253</u> | <u>18,740</u> | <u>6,000</u> | <u>-67.98%</u> |
| TOTAL ALLEN HARBOR REVENUES | 419,787 | 362,538 | 399,098 | 353,188 | 274,868 | 361,740 | 341,625 | -5.56% |



Allen Harbor (cont.)

| | Actual FY 16 | Actual FY 17 | Actual FY 18 | Actual FY 19 | Jul - Dec FY 20 | Budget FY 20 | Adopted FY 21 | % Change |
|------------------------|-----------------|-----------------|-----------------|-----------------|--------------------|-----------------|------------------|-------------|
| Wages | | | | | | | | |
| Wages | 198,597 | 205,010 | 201,034 | 74,295 | 37,442 | 65,000 | 41,000 | -36.92% |
| Seasonal Employees | - | - | - | 119,654 | 76,298 | 140,000 | 140,000 | 0.00% |
| | 198,597 | 205,010 | 201,034 | 193,950 | 113,740 | 205,000 | 181,000 | -11.71% |
| Benefits | | | | | | | | |
| Payroll Taxes/Ins. | 29,943 | 24,396 | 24,119 | 19,116 | 8,701 | 10,710 | 13,847 | 29.29% |
| Operations | | | | | | | | |
| Office Supplies | 117 | 333 | 354 | 404 | 479 | 400 | 1,400 | 250.00% |
| Telephone | 747 | 794 | 743 | 929 | 330 | 900 | 1,000 | 11.11% |
| Electric | 7,324 | 8,941 | 10,806 | 10,426 | 4,176 | 9,000 | 9,500 | 5.56% |
| Water | 4,488 | 2,846 | 3,483 | 2,604 | 1766 | 3,200 | 3,200 | 0.00% |
| Fuel Oil | 466 | 600 | 257 | 1,134 | - | 700 | - | n/a |
| Janitorial Supplies | 1,430 | 1,230 | 1,490 | 1,156 | 613 | 1,400 | 1,200 | -14.29% |
| Solid Waste | 3,507 | 3,603 | 4,137 | 3,794 | 1,461 | 3,715 | 1,500 | -59.62% |
| Vehicle | 491 | 1,736 | 1,737 | 1,890 | 13 | 2,500 | 2,000 | -20.00% |
| Insurance | 14,054 | 19,100 | 18,737 | 11697 | 3637 | 12,000 | - | n/a |
| Unemployment Insurance | - | - | - | - | - | - | 2,000 | n/a |
| Other Ads | 214 | - | - | - | - | 100 | 100 | 0.00% |
| Boat Pump Out | 640 | 907 | 1,091 | 438 | 9,296 | 1,000 | 1,000 | 0.00% |
| Electrical Maint | 1,100 | - | 468 | - | 646 | 800 | 1,000 | 25.00% |
| Construction Materials | 14,052 | 19,828 | 17,227 | 22,505 | 16,342 | 18,000 | 18,500 | 0.00% |
| Landscaping | 592 | 701 | 1,382 | 4,508 | - | 3,200 | 3,200 | 0.00% |
| Contracted Services | 43,263 | 32,741 | 19,087 | 14,795 | 8,525 | 18,000 | 18,000 | 0.00% |
| QDC Dredging | - | - | - | - | - | - | 50,000 | n/a |
| Commodities Other | 8,160 | 9,624 | 9,130 | 4,595 | 8,535 | 9,000 | 10,000 | 11.11% |
| Allocated Cost | - | - | - | - | - | - | 23,178 | n/a |
| | 100,645 | 102,984 | 90,129 | 96,392 | 55,819 | 84,015 | 146,778 | 74.70% |
| | 314,537 | 323,617 | 306,542 | 309,458 | 178,260 | 299,725 | 341,625 | 13.98% |

Transfer Station

| | Actual FY 16 | Actual FY 17 | Actual FY 18 | Actual FY 19 | Jul - Dec FY 20 | Budget FY 20 | Adopted FY 21 | % Change |
|--------------------------|-----------------|-----------------|-----------------|-----------------|--------------------|-----------------|------------------|---------------|
| Revenues | | | | | | | | |
| Subdivision Inspection | 9,670 | 10,888 | 10,000 | - | - | - | - | n/a |
| Tipping Fees Commercial | 21,599 | 24,471 | 38,447 | 38,181 | 12,234 | 44,426 | 30,000 | -32.47% |
| Tipping Fees Municipal | 133,647 | 153,757 | 154,631 | 157,059 | 56,688 | 175,000 | 170,000 | -2.86% |
| Tipping Fees Residential | 129,324 | 134,955 | 169,559 | 191,237 | 90,980 | 185,000 | 170,000 | -8.11% |
| Bag Tags | 151,042 | 186,659 | 169,139 | 169,910 | 65,390 | 190,000 | 165,200 | -13.05% |
| SW Single Coupons | - | - | - | 3,600 | 1,050 | - | 2,500 | n/a |
| Town Service | - | - | - | - | - | - | 30,000 | n/a |
| Misc./Use of Scale | 2,535 | 3,290 | 3,790 | 3,395 | 790 | 4,000 | 3,250 | -18.75% |
| Over Short | (60) | (129) | (68) | 8 | 8 | - | - | n/a |
| Recycling | 20,161 | 5,025 | 7,574 | 584 | 6,287 | 1,500 | 5,000 | 233.33% |
| Recycling Bins | 1,575 | 4,218 | 3,515 | - | - | 4,000 | - | -100.00% |
| Commercial Yard Waste | 160 | 334 | 126 | 250 | - | 300 | 300 | 0.00% |
| Propane Disposal | 215 | 455 | 500 | 525 | 190 | 500 | 500 | 0.00% |
| Refrigeration Disposal | 7,936 | 4,902 | 5,600 | 6,130 | 2,563 | 7,500 | 4,000 | -46.67% |
| Tire Disposal | 974 | 1,694 | 1,358 | 1,492 | 392 | 1,500 | 2,450 | 63.33% |
| Mattress Disposal | 14,040 | 5,332 | 5,332 | 5,610 | 1,820 | 6,000 | 1,500 | -75.00% |
| | 492,818 | 535,851 | 569,503 | 577,981 | 238,392 | 619,726 | 584,700 | -5.65% |

Prior to FY2019, the Transfer Station had been part of the General Fund. In FY 2019 it was converted to an enterprise fund under the management of the Public Works Department.

**The Transfer Station is located at 345 Devils Foot Road in North Kingstown.
Hours are Tuesday, Friday & Saturday 7:30 AM – 3:00PM.**

To reach the Transfer Station call (401) 295-4766



Transfer Station (cont.)

| | Actual | Actual | Actual | Actual | Jul-Dec | Budget | Adopted | % |
|-------------------|---------|---------|---------|---------|---------|---------|---------|---------|
| | FY 16 | FY 17 | FY 18 | FY 19 | FY 20 | FY 20 | FY 21 | Change |
| Wages | | | | | | | | |
| Forman | 64,630 | 71,079 | 71,119 | 77,030 | 26,682 | 58,597 | 57,792 | -1.37% |
| Clerk | 13,932 | 18,799 | 14,513 | 20,893 | 5,119 | 21,397 | 22,701 | 6.09% |
| Overtime | 26,035 | 22,931 | 29,865 | 23,647 | 9,728 | 25,000 | 25,000 | 0.00% |
| Uniform Allowance | - | 300 | 300 | 300 | 300 | 300 | 300 | 0.00% |
| | 104,597 | 113,109 | 115,797 | 121,870 | 41,829 | 105,294 | 105,793 | 0.47% |
| Benefits | | | | | | | | |
| Payroll Taxes | 7,858 | 8,353 | 8,499 | 7,455 | 3,066 | 8,055 | 5,960 | -26.01% |
| Retirement | 14,837 | 17,387 | 15,621 | 14,604 | 6,288 | 15,268 | 16,967 | 11.13% |
| Health Insurance | 19,772 | 20,580 | 22,448 | 20,701 | 9,492 | 16,014 | 17,238 | 7.64% |
| Dental Insurance | 1,248 | 1,244 | 1,309 | 1,195 | 496 | 1,206 | 1,080 | -10.45% |
| Life Insurance | 367 | 391 | 419 | 332 | 151 | 421 | 338 | -19.71% |
| | 44,082 | 47,955 | 48,296 | 44,287 | 19,493 | 40,964 | 41,583 | 1.51% |

Transfer Station (cont.)

| | Actual FY 16 | Actual FY 17 | Actual FY 18 | Actual FY 19 | Jul-Dec FY 20 | Budget FY 20 | Adopted FY 21 | % Change |
|---------------------------|-----------------|-----------------|-----------------|-----------------|------------------|-----------------|------------------|---------------|
| Operations | | | | | | | | |
| Solid Waste | 211,488 | 216,700 | 216,058 | 267,101 | 242,687 | 245,000 | 285,000 | 16.33% |
| Contractual Services | 92,990 | 101,307 | 110,561 | 120,061 | 82,983 | 115,000 | 110,000 | -4.35% |
| Curb Side Collection Bags | 4,000 | 3,605 | 4,144 | 4,190 | - | 4,400 | 4,400 | 0.00% |
| Recycling Pick Up | - | - | 395,083 | - | - | - | - | in DPW |
| Const & Operating Equip | 7,984 | 3,983 | 6,406 | 9,867 | 4,100 | 10,000 | 0 | -100.00% |
| Office | 227 | 430 | 471 | 389 | 69 | 450 | 250 | -44.44% |
| Gas & Diesel/Vehicle | 13,064 | 2,508 | 9,880 | 9,372 | 4,297 | 10,317 | 7,517 | -27.14% |
| Allocated Cost | - | - | - | 105,076 | 42,058 | 84,116 | 25,872 | -69.24% |
| Insurance | - | - | - | 30,163 | 28,646 | - | - | n/a |
| Janitorial Supplies | - | - | 62 | - | - | - | 50 | n/a |
| Commodities: Other | - | 562 | 178 | 30 | 41 | 200 | 150 | -25.00% |
| Safety Equip | 82 | 35 | - | 35 | - | 25 | 25 | 0.00% |
| License Fees | 3,000 | - | - | 3,000 | - | 3,000 | 3,000 | 0.00% |
| Lab & Testing | 855 | 858 | 306 | 298 | - | 860 | 860 | 0.00% |
| Legal Ads | - | - | - | - | - | 100 | 200 | 100.00% |
| Capital | - | - | 29,410 | - | - | - | - | n/a |
| | 333,690 | 329,988 | 772,559 | 549,582 | 404,881 | 473,468 | 437,324 | -7.63% |
| | 482,369 | 491,052 | 936,652 | 715,739 | 466,203 | 619,726 | 584,700 | -5.65% |



Municipal Court

Municipal Court hears and determines cases of violation of Town Ordinances, included Minimum Housing and Zoning. It also has jurisdiction over traffic violations brought by the North Kingstown Police Department including parking tickets.

Any surplus in this fund is earmarked for equipment purchases by the Town's Police Department. In FY 2019 the Municipal Court had 24 sessions hearing 1,470 cases.

David F. Riley Municipal Judge

| | Actual FY 16 | Actual FY 17 | Actual FY 18 | Actual FY 19 | Jul - Dec FY 20 | Budget FY 20 | Adopted FY 21 | % Change |
|-------------------------|-----------------|-----------------|-----------------|-----------------|--------------------|-----------------|------------------|---------------|
| Revenues | 302,353 | 234,900 | 204,984 | 162,265 | 120,162 | 240,000 | 225,000 | -6.25% |
| Operations | | | | | | | | |
| Judge Stipend | 8,775 | 9,275 | 6,500 | 2,500 | - | 15,000 | | -100.00% |
| Legal/Prosecution | - | - | 26,000 | 15,000 | 8,818 | 20,000 | 16,000 | -20.00% |
| Police Overtime | 20,520 | 21,164 | 16,099 | 13,934 | 10,303 | 20,000 | 25,000 | 25.00% |
| Special Employee | - | - | - | 3,025 | 3,725 | - | 15,000 | n/a |
| Health & Dental | - | - | - | 1,305 | 1,438 | - | - | n/a |
| Payroll Taxes | - | - | 8,668 | 1,442 | 1,029 | 1,530 | 3,060 | 100.00% |
| Allocated Cost | - | - | 129,532 | 31,079 | 45,407 | 90,813 | 39,350 | -56.67% |
| Postage | 29 | 6 | 12 | 81 | - | - | 500 | n/a |
| Dues & Meetings | 1,238 | 936 | 1,001 | - | - | 1,000 | 1,200 | 20.00% |
| Travel | 3,158 | 2,005 | 2,976 | - | - | 2,000 | 2,000 | 0.00% |
| Office Supplies | 8,089 | 8,415 | 8,260 | 7,542 | 7,102 | 9,000 | 12,500 | 38.89% |
| Printing & Books | 912 | 134 | 139 | 835 | - | 1,300 | 1,700 | 30.77% |
| RITT Fines | 54,693 | 35,990 | 38,878 | 35,396 | 22,908 | 50,000 | 50,000 | 0.00% |
| RITT Violations | 8,680 | 6,772 | 6,244 | 6,100 | 3,636 | 10,000 | 10,000 | 0.00% |
| RIHWY - RITT | 17,276 | 14,425 | 12,325 | 10,165 | 6,114 | 18,000 | 18,000 | 0.00% |
| Emergency Med Assmt | - | 378 | 923 | 757 | 538 | 1,000 | 1,000 | 0.00% |
| Legal Advertising | - | - | - | - | - | 200 | 200 | 0.00% |
| Res Public Safety Equip | 3,975 | 11,785 | - | - | - | 157 | 29,490 | 18683.44% |
| | 127,345 | 111,285 | 257,557 | 129,161 | 111,018 | 240,000 | 225,000 | -6.25% |

Other Funds

The Budget Document focuses on the general fund, enterprise funds, and major special revenue funds.

The Town and School Department maintains various special revenue, capital trustee and permanent funds. For more information on these accounts, one should refer the annual audited financial statements.

Tax Exemption Programs

Exemptions are available to North Kingstown Residents only:

Applications must be filed by March 15th prior to the first tax bill each year

Certified Blind Residents (Doctor’s Certificate Required)

Elderly – Real Estate Only – 15 years ownership and current resident

Elderly Income – Real Estate Only – based on income guidelines

Totally Disable Under 65 – Real Estate only – based on income guidelines

Poverty/Infirmary – Real Estate Only – based on income guidelines

Gold Start Parent – one per household

100% Disabled Veteran

Prisoner of War

Disabled Veteran in “Special Housing”

Veterans & Widows – DD-214 Form – Honorable Discharge/Served Honorably – State Required Dates of Service

| | |
|--|--------------------------------------|
| World War I (Actually Serviced) | April 6, 1917 – November 11, 1918 |
| World War II (Actually Serviced) | December 7, 1941 – December 31, 1946 |
| Korea (Actually Serviced) | June 27, 1950 – January 31, 1955 |
| Vietnam (Actually Serviced) | February 28, 1961 – May 7, 1975 |
| Grenada (Actually Serviced) | October 23, 1983 – November 21, 1983 |
| Lebanon (Actually Serviced) | January 1, 1983 – August 1, 1984 |
| Persian Gulf, Haitian, Somalian, Bosnia (Actually Serviced) | August 2, 1990 – May 1, 1994 |
| Or any undeclared conflict for which a campaign ribbon or expeditionary medal was earned | |

Interstate Commerce – Application must be filed by March 15

Farm, Forest, Open Space Program – Application must be filed by March 15

School Department Budget Summary

| NORTH KINGSTOWN SCHOOL DEPARTMENT FY21 GENERAL FUND BUDGET | | | | | | | | |
|---|---------------------------------|-----------------------|----------------------|----------------------|------------------------|----------------------|-------------------------------------|----------------------------|
| FISCAL YEARS 2017 THRU NORTH KINGSTOWN SCHOOL COMMITTEE FY21 BUDGET 2/18/20 | | | | | | | | |
| Object Code | Object Description | 2016-17 Actual | 2017-18 Actual | 2018-19 Actual | 2019-20 BUDGET 5/21/19 | 2019-20 PROJECTED | 2020-2021 NKSC 2/18/20 FY20 TO FY21 | \$ Increase % Increase |
| REVENUES | | | | | | | | |
| 41210 | Other Taxes-Local Govt Unit | \$ 48,484,321 | \$ 50,208,694 | \$ 52,080,833 | \$ 53,810,743 | \$ 53,810,743 | \$ 55,855,551 | \$ 2,044,808 3.80% |
| 41310 | Tuition From Individuals | 81,537 | 100,438 | 106,958 | 85,000 | 106,000 | 100,000 | (6,000) -5.66% |
| 41321 | Tuitions From Other Leas | 2,043,758 | 2,643,898 | 3,003,977 | 3,606,000 | 3,695,000 | 3,567,000 | (128,000) -3.46% |
| 41510 | Investment Earnings - School | 0 | 0 | 0 | 0 | 50,000 | 50,000 | 0 0.00% |
| 41707 | Other Fees | 2,644 | 8,211 | 72,029 | 0 | 68,000 | 60,000 | (8,000) -11.76% |
| 41940 | Sale/Rental Of Textbooks | 0 | 23 | 15 | 0 | 0 | 0 | 0 0.00% |
| 41980 | Refund Prior Yr Expenses | 106,038 | 21,115 | 59,248 | 8,000 | 45,746 | 8,000 | (37,746) -82.51% |
| 41990 | Miscellaneous Revenue | 0 | 0 | 0 | 2,500 | 0 | 0 | 0 0.00% |
| 43101 | State Aid-Unrestricted | 10,894,844 | 10,746,886 | 10,124,913 | 10,383,487 | 10,486,289 | 11,000,000 | 513,711 4.90% |
| 44202 | Medicaid Revenue | 377,925 | 499,673 | 425,903 | 400,000 | 400,000 | 400,000 | 0 0.00% |
| 45301 | Sale Of School Property | 0 | 4,015 | 1,900 | 0 | 0 | 0 | 0 0.00% |
| 46101 | Refunds-Current Year | 0 | 0 | 0 | 0 | 0 | 0 | 0 0.00% |
| TOTAL REVENUES | | \$ 61,991,066 | \$ 64,232,952 | \$ 65,875,776 | \$ 68,295,730 | \$ 68,661,778 | \$ 71,040,551 | \$ 2,378,773 3.46% |
| EXPENDITURES | | | | | | | | |
| 51 | Salaries | \$ 35,647,320 | \$ 36,312,322 | \$ 37,148,800 | \$ 38,069,691 | \$ 38,655,000 | \$ 39,624,729 | \$ 969,729 2.51% |
| 52 | Employee Benefits | 13,410,670 | 13,944,745 | 14,206,423 | 15,371,053 | 15,028,658 | 15,808,600 | 779,942 5.19% |
| 53 | Purchased Services | 1,947,335 | 2,285,441 | 2,476,019 | 2,860,672 | 2,581,513 | 2,678,935 | 97,422 3.77% |
| 54 | Pur Property Svcs | 2,552,581 | 2,653,755 | 2,774,857 | 3,030,050 | 2,981,447 | 3,101,570 | 120,123 4.03% |
| 55 | Other Purchased Svcs | 5,341,156 | 5,450,182 | 5,804,963 | 6,269,114 | 6,279,064 | 7,128,505 | 849,441 13.53% |
| 56 | Supplies | 1,820,835 | 2,020,791 | 1,983,121 | 2,192,575 | 2,172,328 | 2,114,872 | (57,456) -2.64% |
| 57 | Capital Equip & Property | 622,553 | 654,814 | 500,444 | 400,045 | 416,957 | 486,100 | 69,143 16.58% |
| 58 | Debt Service & Misc | 129,453 | 200,310 | 149,554 | 147,530 | 158,313 | 147,240 | (11,073) -6.99% |
| TOTAL EXPENDITURES | | \$ 61,471,904 | \$ 63,522,360 | \$ 65,044,181 | \$ 68,340,730 | \$ 68,273,280 | \$ 71,090,551 | \$ 2,817,271 4.13% |
| Increase over prior year | | - | 3.34% | 2.40% | 5.07% | -0.10% | 4.13% | |
| Surplus/(Deficit) before Interfund Xfers | | \$ 519,162 | \$ 710,592 | \$ 831,595 | \$ (45,000) | \$ 388,498 | \$ (50,000) | \$ (5,000) |
| INTERFUND TRANSFERS | | | | | | | | |
| 45208 | Transfer In-Indirect Cost | 55,953 | 59,060 | 59,045 | 45,000 | 50,000 | 50,000 | 0 0.00% |
| 45209 | Transfer In-Miscellaneous | 52,417 | 225,540 | 44,379 | 0 | 0 | 0 | 0 0.00% |
| 45210 | Transfer In-Payroll Fund | 77,848 | 0 | 0 | 0 | 0 | 0 | 0 0.00% |
| 59102 | Transfer Out-Capital Imprv Fund | (1,472,931) | (1,243,603) | (955,373) | 0 | 0 | 0 | 0 0.00% |
| 59104 | Transfer Out-Summer School | 0 | 0 | 0 | 0 | 0 | 0 | 0 0.00% |
| 59105 | Transfer Out-Miscellaneous | 0 | (12,500) | (3,500) | 0 | 0 | 0 | 0 0.00% |
| TOTAL INTERFUND TRANSFER: | | \$ (1,286,713) | \$ (971,503) | \$ (855,449) | \$ 45,000 | \$ 45,000 | \$ 50,000 | \$ - 0.00% |
| Surplus/(Deficit) after Interfund Xfers | | \$ (767,551) | \$ (260,911) | \$ (23,854) | \$ - | \$ 433,498 | \$ - | \$ (5,000) 0.00% |
| FUND BALANCE-GAAP BASIS | | | | | | | | |
| Changes to Fund Bal | | 14,842 | 0 | 0 | 0 | 0 | 0 | 0 0.00% |
| Prior Year Fund Balance | | 2,785,889 | 2,033,180 | 1,772,270 | 1,748,416 | 1,748,416 | 1,748,416 | 0 0.00% |
| Fund Balance Subtotal | | 2,033,180 | 1,772,270 | 1,748,416 | 1,748,416 | 1,748,416 | 1,748,416 | 0 0.00% |
| Reserve for Prior Year Encumb | | 417,633 | 179,139 | 117,994 | 117,994 | 117,994 | 0 | (117,994) 0.00% |
| Total Fund Balance | | \$ 2,450,813 | \$ 1,951,409 | \$ 1,866,410 | \$ 1,866,410 | \$ 1,866,410 | \$ 1,748,416 | \$ (117,994) -6.32% |

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